

#### ANNOUNCEMENT/NOTICE BOARD OF EDUCATION WORK SESSION

June 28, 2017

#### Immediately Following the Special Meeting Education Service Center – Board Room

#### **PURPOSE:**

- 1. Liberty Tree Academy Charter Application (10 minutes)
- 2. iConnect Zone Performance Report (10 minutes)
- 3. Primary Literacy Performance Review (15 minutes)
- 4. Concurrent Enrollment Performance Update (10 minutes)
- 5. Revised Policies
  - a. Policy JLF, JLF-R, JLF-E Reporting Child Abuse/Child Protection (5 minutes)
  - b. Policy IKE, IKE-R Ensuring All Students Meet Standards (5 minutes)
- 6. New Job Descriptions
  - a. Dean of Pathways Learning (5 minutes)
  - b. Technology Quality Assurance Manager (5 minutes)
  - c. Board Certified Behavior Analyst (5 minutes)
- 7. Job Title Classification Review (20 minutes)
- 8. Developer/Falcon Community Builders for Classrooms (FCBC) Land Proposal (10 minutes)
- 9. Policy and Procedure Review (5 minutes)
  - a. CBA/CBC Qualifications/Powers and Responsibilities of Chief Officers
  - b. CBD Chief Officers' Contracts
  - c. IHBIB, IHBIB-R Primary/Preprimary Education Preparation
  - d. IHBK, IHBK-R Preparation for Postsecondary and Workforce Success
  - e. IJOA Field Trips
  - f. IMBB Exemptions from Required Instruction
  - g. JIH, JIH-R Student Interviews and Searches
- 10. Monthly Financial Report (10 minutes)
- 11. BOE Goals, Update on Goal #3 Formal Employee Outreach Process and Structure (10 minutes)
- 12. Monthly Chief Officer Reports (10 minutes)
- 13. Chief Officer Team Performance Review/Goals (10 minutes)

DATE OF POSTING:	June	22,	2017

Donna Richer
Executive Assistant to the Board of Education



#### **BOARD OF EDUCATION AGENDA ITEM 1**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Andy Franko, iConnect Zone Leader
TITLE OF AGENDA ITEM:	Liberty Tree Academy
ACTION/INFORMATION/DISCUSSION:	Discussion

#### BACKGROUND INFORMATION, DESCRIPTION OF NEED:

The founding board of Liberty Tree Academy has submitted an application to charter a K-12 school in District 49. The application has been reviewed by members of the District Accountability Committee, an external panel of experts, and district level administration. In addition, the applicant board was interviewed to determine its capacity to operate the proposed school.

#### **RATIONALE:**

The presentation of the Liberty Tree Academy allows District 49 board of education and community to have a public hearing about the potential school. The application is the thorough description of the proposed school. The public hearing allows the applicant to put a face to the name.

#### **RELEVANT DATA AND EXPECTED OUTCOMES:**

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

infinre	Inner Ring—How we treat each other	
Cult	Outer Ring—How we treat our work	
	Rock #1—Establish enduring <u>trust</u> throughout our community	Strong Connection
_	Rock #2—Research, design and implement programs for intentional community participation	
Strateon	Rock #3— Grow a robust portfolio of distinct and exceptional schools	Strong Connection
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	Rock #5— Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** NA

**AMOUNT BUDGETED:** NA

**DATE:** June 21, 2017

#### RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:

Move application approval to an action item for the July 2017 BOE meeting.

**APPROVED BY:** Peter Hilts, Chief Education Officer

# **Liberty Tree Academy**

A Traditional American Education

## Liberty Tree Academy

Mission Statement

Liberty Tree Academy trains the minds and improves the hearts of young people through a classical, content-rich education in the liberal arts and sciences, with instruction in the principles of moral character and civic virtue in an orderly, disciplined environment.



**BCSI School Opening** 

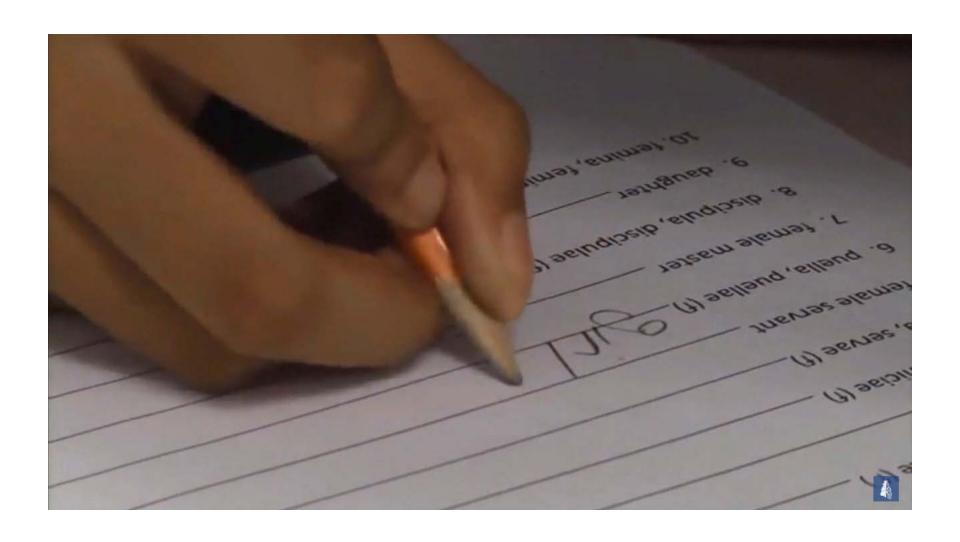
## **Class Participation**



## **Attentive Students**



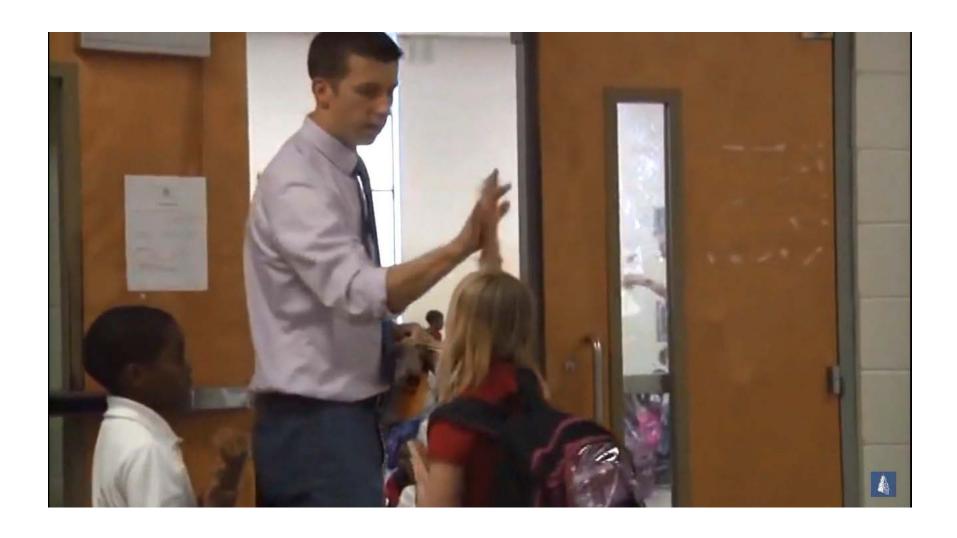
## Class Assignments



### Classroom Instruction



## Principal Greets the Students



## Liberty Tree Academy

Mission Statement

Liberty Tree Academy trains the minds and improves the hearts of young people through a classical, content-rich education in the liberal arts and sciences, with instruction in the principles of moral character and civic virtue in an orderly, disciplined environment.

## Liberty Tree Academy

A Traditional American Education



#### **BOARD OF EDUCATION AGENDA ITEM 2**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Andy Franko, iConnect Zone Leader
TITLE OF AGENDA ITEM:	iConnect Zone Update
ACTION/INFORMATION/DISCUSSION:	Information

#### BACKGROUND INFORMATION, DESCRIPTION OF NEED:

The information presented to the board will provide an overview of the iConnect Zone in the specific areas of Primary Literacy, Reorganization, and Year End Highlights.

#### **RATIONALE:**

The update information will allow our board and public to remain informed as well as understand how the innovation process is being implemented and the mission of Learn, Work, and Lead is being met.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

	HOTO OIT THE BIOTHIOT CHIROCOTT TRICKI	The first the second
ture	Inner Ring—How we treat each other	
Cul	Outer Ring—How we treat our work	
	Rock #1—Establish enduring <u>trust</u> throughout our community	
1	<b>Rock #2</b> —Research, design and implement programs for intentional community participation	
Strateor	Rock #3— Grow a robust portfolio of distinct and exceptional schools	Update on our iConnect Zone Schools
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	Data supporting student growth
	Rock #5— Customize our educational systems to launch each student toward success	Provides information about student growth and success

FUNDING REQUIRED: NA AMOUNT BUDGETED: NA

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Information only

**APPROVED BY:** Peter Hilts, Chief Education Officer **DATE:** June 22, 2017



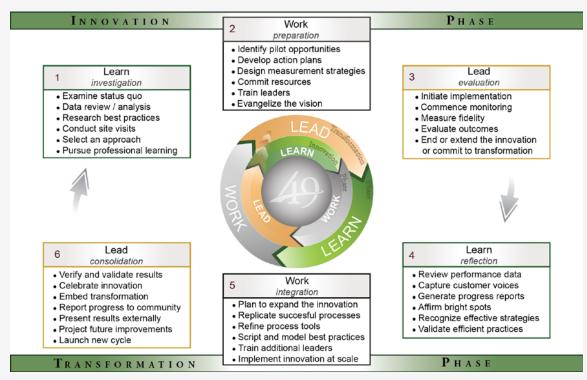
## iConnect Zone Update June 2017

Andy Franko – iConnect Zone Leader

## Key Areas of Focus:



Primary Literacy Update Zone Highlights and Developments



## **Primary Literacy Initiative**



Learn: Reflection — Work: Integration — Lead: Consolidation

- In Reflection of the Primary Literacy Initiative launch in 2015, the iConnect Zone has been able to validate efficient practices and recognize effective strategies.
- Integration of PLI work allowed the iConnect Zone to expand the innovation, refine the process tools, and model best practices with full participation from the charter schools as well as Spring Studio.
- iConnect Zone and District administration played an important role in verifying and validating results as we look to launch a the new cycle of learning through the Primary Learning Initiative.
- Zone administration DIBELs Super Institute participation.

## **Primary Literacy Results**



SCHOOL	% BM BOY	% BM EOY	CHANGE	2016-2017 BOY-EOY Progress category Reaching Benchmark	% WBB BOY	% WBB EOY	CHANGE	2016-2017 BOY-EOY Progress category Reducing Well Below
Banning Lewis Ranch Academy	69%	83%	14%	1	16%	7%	8%	
Pikes Peak School Expeditionary Learning	66%	84%	18%		14%	10%	4%	
Rocky Mountain Classical Academy	73%	82%	8%	Î	14%	9%	5%	
Springs Studio for Academic Excellence	67%	69%	2%		23%	12%	11%	1
The Imagine Classical Academy	67%	88%	21%	1	19%	3%	16%	1

### Highlights and Development

Learn: Reflection — Work: Integration — Lead: Consolidation

- Patriot High School:
  - Adoption and integration of Edgenutiy was successful in meeting the goal to establish the use of a viable curriculum through a blended learning model.
  - Implementation of Reading Horizons increased student learning in the area of reading.
  - Growing the school and community through training additional leaders.
- Pikes Peak Early College:
  - Reflection on bright spots, effective strategies, and efficient practices.
  - Planning around best practices and bringing the school to scale at the Creekside Success Center.
- Power Technical Early College:
  - Successful first year launch for over 100 students.
  - Reflection on bright spots, effective strategies, and efficient practices.
  - Bringing the school to scale at with nearly 300 students enrolled for 2017-18.

### Highlights and Development



Learn: Reflection — Work: Integration — Lead: Consolidation

- Springs Studio for Academic Excellence:
  - Implementation of Reading Horizons increased student learning in the area of reading.
  - Planning around best practices to develop best practices of individualized learning.
  - Growing opportunities for students through the High Performance Program.
- Zone Initiatives
  - Coaching and leadership support has increased connectivity throughout the iConnect Zone.
  - Leading at the state level regarding Charter School Authorization best practices.
  - Leading at the state and national level regarding Blended Learning.
  - Launching a new cycle of professional development focused on Rigor and Relevance for the 2017-18 school year.





#### **BOARD OF EDUCATION AGENDA ITEM 3**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Kristy Rigdon, Coordinator of Literary Performance
TITLE OF AGENDA ITEM:	Primary Literacy Performance Report
ACTION/INFORMATION/DISCUSSION:	Information

BACKGROUND INFORMATION, DESCRIPTION OF NEED: Every child a reader by the time they leave third grade is an important mission for D49 as well as the state. The READ Act, Reading to Ensure Academic Development, was passed by the legislature in 2012 and enacted in 2013. READ Act focuses on early literacy development (K-3) for all and especially those at risk of not achieving third grade reading proficiency. Components of the Act include: LEP's must identify students with significant reading deficiencies, provide interventions for those students, involve parents as partners in reading achievement, and a part of the SPF for schools must focus on reducing the number of students with reading deficiencies. Funding is provided to districts based on the number of students with a significant reading deficiency. These funds may be used for interventions, tutoring, summer school, and full day Kindergarten. This update will include a summary of end of year data, events from the Spring 17 semester, Summer READ Camp update, and overview of library work in the district.

**RATIONALE:** When students leave third grade as readers they are more successful academically. If they don't, the academic gap widens, leading to more pronounced issues impacting students throughout their lives.

**RELEVANT DATA AND EXPECTED OUTCOMES:** Relevant data to Primary Literacy to be presented include: summative data for the 16-17 SY, comparative data of previous years, myON Usage.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other	The work on primary literacy as a firm foundation in D49 focuses schools and staff on our customer, the student. In focusing on the student, collaboration among teams, departments, schools and zones creates a culture in which professionalism, support and growth for all is valued.
Cr	Outer Ring—How we treat our work	Primary literacy has provided an anchor for how we treat our work. With the focus on reading achievement and growth, educators are able to reflect on practice, develop that practice, learning and improving systems and professionalism.
Λ	Rock #1—Establish enduring trust throughout our community	Our community trusts D49 to prepare students for life. Learning to read is paramount to future success. Not only through Primary Literacy are we establishing enduring trust throughout our immediate community but also with our extended community; our partners at CDE, UCCS, myON and Amplify as examples.
Strategy	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	Family support is paramount to creating readers. Schools have a variety of activities to engage parents with the D49 Primary Literacy initiative, including myON training and contests, and partnerships with the PPLD.
	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	Every child a reader by the time they leave third grade positively impacts students and district achievement as students progress through our schools and beyond.



BOE Work Session June 28, 2017 Item 3 continued

	Without proficiency in reading skills, achievement gaps widen over time and students are unable to achieve their maximum potential.
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	Reading is fundamental. It impacts all other content areas. As proficient readers progress through D49 schools, achievement improves in those grade levels. Schools and the people within them, through a targeted emphasis on Primary Literacy, are becoming better.
Rock #5— Customize our educational systems to launch each student toward success	Through examining data from the DIBELS Next assessment, instruction and intervention flexes to student needs. Schools are able to make informed decisions that impact a multitude of areas including programming, staffing, scheduling, etc.

**FUNDING REQUIRED:** N/A **AMOUNT BUDGETED:** N/A

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** N/A

**APPROVED BY:** Peter Hilts, Chief Education Officer **DATE:** June 16, 2017



## Primary Literacy Performance Report

Kristy Rigdon

Coordinator of Literacy Performance

June 28, 2017



# "WE WERE NEVER BORN TO READ.

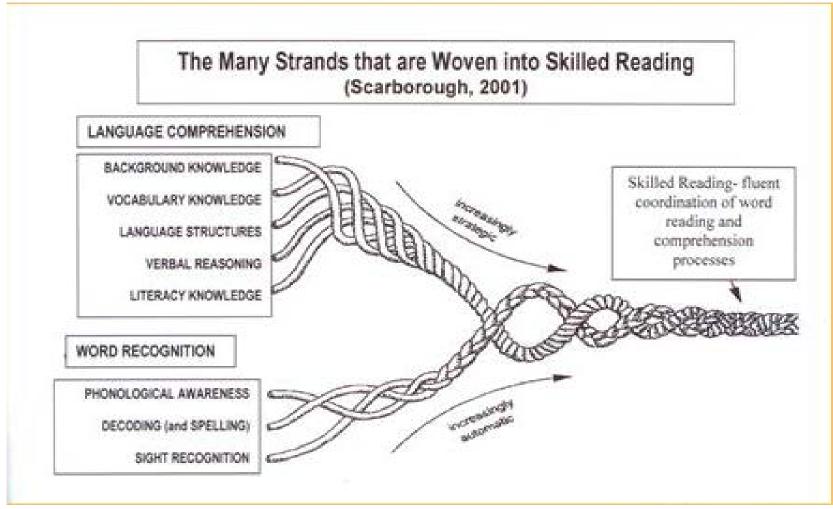
Human beings invented reading only a few thousand years ago. And with this invention, we rearranged the very organization of our brain, which in turn expanded he ways we were able to think, which altered the intellectual evolution of our species."

~ Maryanne Wolf, Proust and the Squid:

The Story and Science of the Reading Brain

## Scarborough's Rope





## Try reading this...

District

"Twas brillig, and the slithy toves Did gyre and gimble in the wabe: All mimsy were the borogoves,

And the mome raths outgrabe.

"Beware the Jabberwock, my son!

The jaws that bite, the claws that catch!

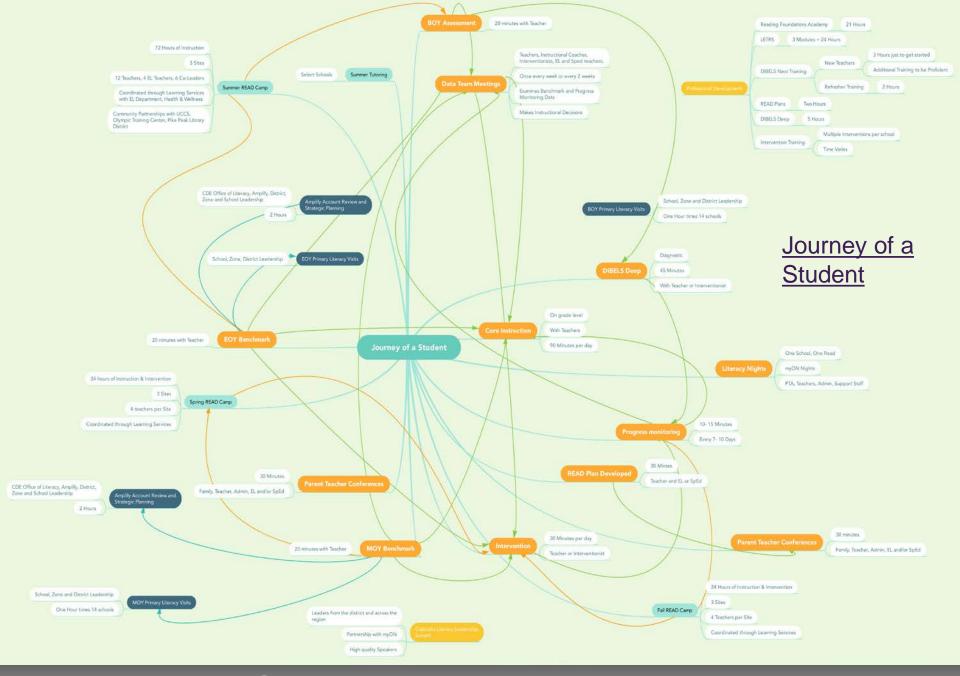
Beware the Jubjub borrd and shun

The frumious Bandersnatch!"

~ Excerpt of The Jabberwocky from *Through the Looking Glass*, By Lewis Carol



# THE READING JOURNEY OF A STUDENT



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# The scouts, guides and support team

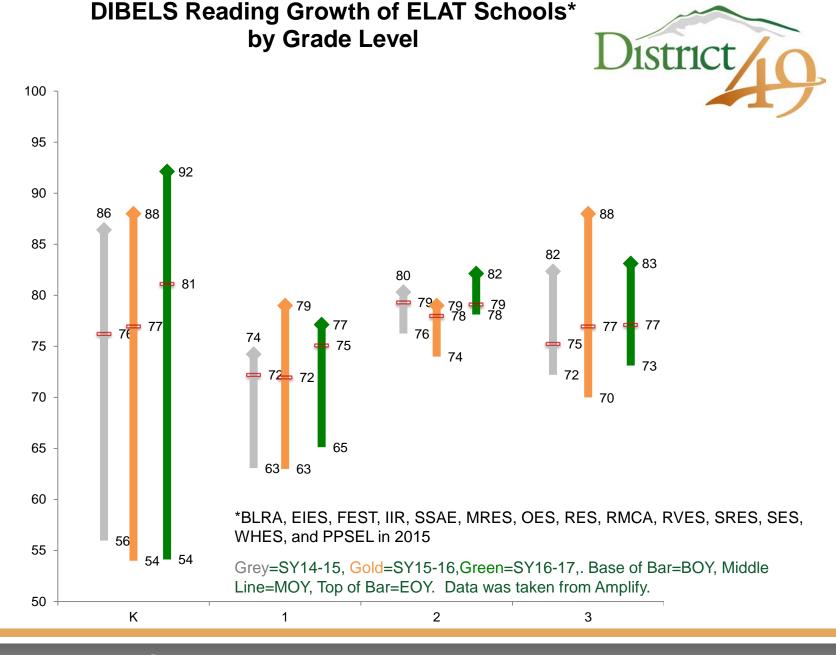
District 19

- Classroom Teachers
- Parents
- Interventionists
- Instructional Coaches
- English Language teachers
- SpEd Teachers
- Paraprofessionals
- Principals
- Assistant Principals
- Deans
- Zone Administrators
- Zone Leaders
- Chief Education Officer
- Executive Directors
- Primary Literacy Coordinator
- Learning Services Admin Assistant
- EL Coordinator
- SpEd Director
- Library Staff
- Board of Education

- Parent Teacher Associations
- Data Analysis and Management Team
- Grants Manager
- Safety & Security
- Health & Wellness
- Transportation
- Nutrition Services
- SIS Specialist
- CCS
- School Secretaries
- Crossing Guards
- Building Managers
- Facilities
- CDE
- Schools Cubed Consultants
- Amplify
- myON
- UCCS
- Olympic Training Center
- Pikes Peak Library District



### RESULTS

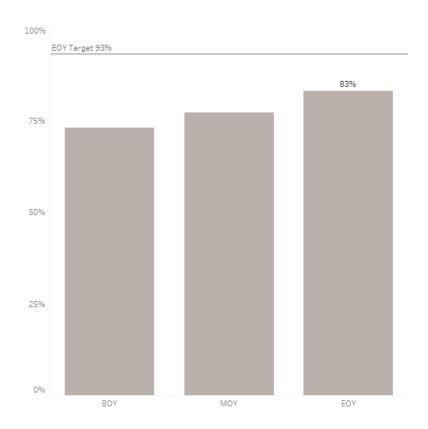


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# 16-17 Reading by 3<sup>rd</sup> Grade Target-3<sup>rd</sup> Grade Only



Target: Increase the percentage of students scoring at benchmark on DIBELS Next by 20 percentage points from beginning of year to end of year



#### Student BOY & EOY Scores

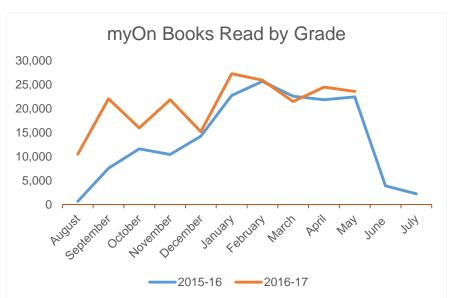


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Each figure represents ~50 students

At/Above @ EOY	Well Below @ EOY

Color Indicates Score at BOY

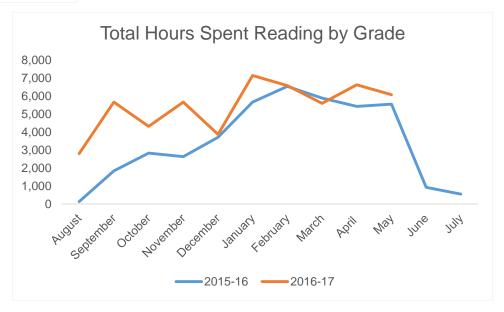




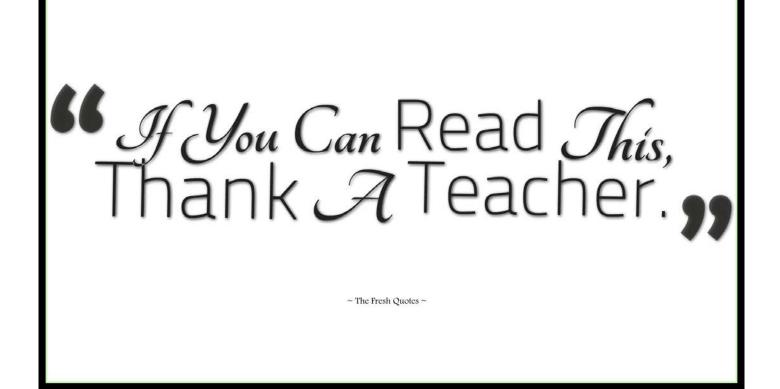
Total Books Finished 210,402

Total Time Spent Reading 54,533.55 Hours











#### **BOARD OF EDUCATION AGENDA ITEM 4**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Mary Perez, Director of Concurrent Enrollment
TITLE OF AGENDA ITEM:	Concurrent Enrollment Annual Update
ACTION/INFORMATION/DISCUSSION:	Information/Discussion

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** Launched in Spring 2015, Concurrent Enrollment (CE) college courses are now offered on D49 high school campuses taught by authorized high school teachers (college instructors). Many more career and academic courses are taken on college campuses, taught by college professors. Students are selecting courses that support their career and college goals, obtaining professional industry certifications, associate degrees, and/or transfer (credits) to 4-year institutions of higher education.

**RATIONALE:** CE participation continues to increase statewide with over 38,500 students in 2015-2016, representing 30% of all 11th and 12th graders in public high schools in Colorado. 94% of CO school districts and 82% of CO high schools offer CE. CDHE research suggests that students who participate in dual and concurrent enrollment programs have higher GPA's, lower remediation rates, higher college enrollment rates, and higher first year college credit accumulation & retention rates.

**RELEVANT DATA AND EXPECTED OUTCOMES:** This update includes information regarding CE participation and performance, parent and student survey results, and our D49 College Instructor Program.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other	Launch CE College Instructor Collaboration Group to introduce a new forum for the sharing of postsecondary resources and best practices.
	Outer Ring—How we treat our work	Support every HS leadership and counselor team with college advising and CE planning resources.  Encourage innovative processes and regularly listen to internal & external customer feedback.
Strategy	Rock #1—Establish enduring trust throughout our community	Save D49 families money & time as students earn high school and college credits toward professional industry certifications and associate degrees, and/or to transfer to 4-year universities.
	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	Increase opportunities for our D49 homeschool community students to participate in D49 programming. Create opportunities for convenient, shared postsecondary spaces for our adult learning community at the Creekside Success Center.
	Rock #3— Grow a robust portfolio of distinct and exceptional schools	PTEC and PPEC opened in Fall 2016, offering two years of free college beyond the 12 <sup>th</sup> grade year. College pathways include both academic and career & technology college courses.
	<b>Rock #4</b> — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	Provide opportunities for HS teachers to gain graduate level credentials and receive mentoring to qualify to teach college coursework, conveniently offered on D49 high school campuses, as authorized college instructors.
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	Most CE students experience their first college course(s) on the high school campus, while supported by high school counselors and teachers.



BOE Work Session June 28, 2017 Item 4 continued

**FUNDING REQUIRED:** Yes

**AMOUNT BUDGETED:** \$500k - MLO-Op

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Seek continued support from D49 Board of Education for informing our community and expanding Concurrent Enrollment.

**APPROVED BY:** Peter Hilts, CEO and Brett Ridgway, CBO **DATE:** June 20, 2017



### **Concurrent Enrollment**

06/28/17

Mary Perez, CE Director Paul Finch, CE Coordinator

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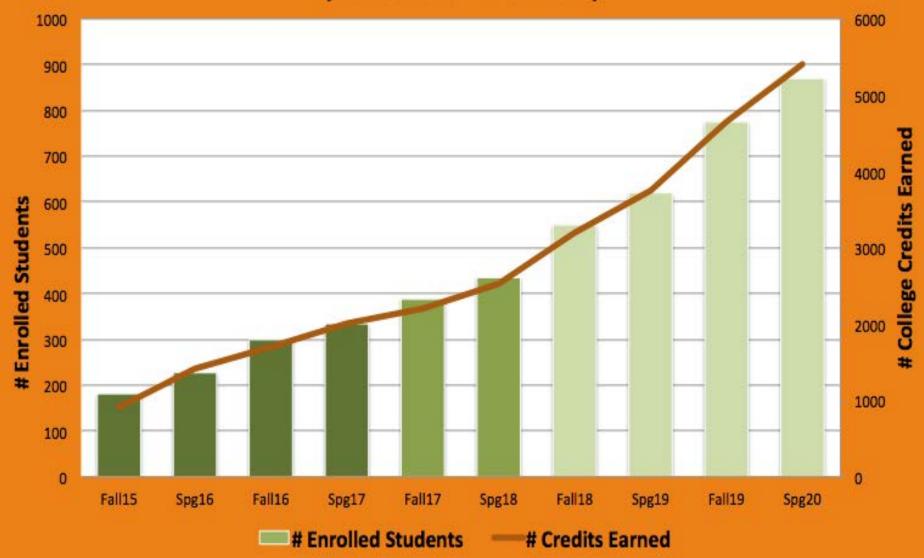
## **Concurrent Enrollment 2016-17**



	Fall	Spring	% Increase
Students	299	334	+12%
College Credits Earned	1699	2001	+18%
College Courses Passed	542	650	+20%
Pass Rate (A,B, or C)	92%	93%	+1%

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## Career & College Participation (Concurrent Enrollment)



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### Customer Input – Parents



- Info easy to find 54% agree
- Courses aligned to pathways 92% agree
- Balanced course load 91% agree
- Student felt prepared 81% agree
- Student knew how to get help 76% agree
- Received timely feedback 81% agree
- Expand advertising, transportation to PPCC, and on-campus courses



### **Developing College Instructors**

Course	FHS	SCHS	VRHS	SSAE	PPEC
ENG121 English Comp I	<b>✓</b>	✓	✓	✓	✓
ENG122 English Comp II (PPCC Pilot)	✓	*	*	*	*
LIT115 Intro to Literature	✓	✓	✓	✓	✓
HIS121 US History	*	✓	*		
MAT121 College Algebra	✓		✓		
MAT107 Career Math	*		*		
COM115 Public Speaking		<b>√</b>			
PSY101 Gen Psychology I					<b>√</b>
PHI112 Ethics	*	*	*	*	*
PHI113 Logic	*	*	*	*	*

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### **Intra-Campus Courses**



Campus	Course	Days	Typical Class Times	School Period	Instructor	Room	Available Seats	Class Start / End Dates	NOTES
VRHS	ENG 121	MW, F*	9:05-10:35, 8:25-9:15	2nd	Fenicle	TBA	1	Wed., 8/2-Sun., 12/17	
VRHS	ENG 121	TR, F*	9:05-10:35, 12-12:50	5th	Covak	TBA	1	Wed., 8/2-Sun., 12/17	
SSAE	ENG121	TR	2:00-3:30	N/A	Finch	TBA	1	Wed., 8/2-Sun., 12/17	
SCHS	ENG121	TR, F*	7:30-9:04, 11:25-12:10	5N	Finch	TBA	8	Wed., 8/2-Sun., 12/17	
FHS	ENG121	MW, F*	7:30-9:02, 9:00-9:32	1st	Knowles	H212	7	Wed., 8/2-Sun., 12/17	
FHS	ENG122	TR, F*	7:30-9:02, 9:38-10:10	5th	Knowles	H212	12	Wed., 8/2-Sun., 12/17	
PPEC (Creekside)	ENG121	MW	8:00-9:30	N/A	Finch	Excellence Lab	10	Wed., 8/2-Sun., 12/17	
Creekside Co	urses (PCR)								
Campus	Course	Days	Typical Class Times	School Period	Instructor	Room	Available Seats	Class Start / End Dates	NOTES
PCR	COM115	MW	9:30-10:45	N/A	TBA	205	10	8/28-12/17	
PCR	ENG122	MW	9:30-10:45	N/A	TBA	208	11	8/28-12/17	
PCR	MAT121	MW	1:00-2:50	N/A	Deherrera, L.	209	10	8/28-12/17	
PCR	POS111	TR	1:00-2:15	N/A	TBA	205	20	8/28-12/17	
PCR	PSY101	TR	1:00-2:15	N/A	TBA	209	16	8/28-12/17	
1010	101101	111	1.00-2.10	1377	IDA	200	10	0/20-12/1/	

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### **Customer Input – Students**

- How do we attract more students?
  - Advertise more; student testimonies; free college; more in-depth advising about pathways/interests
- What are the roadblocks?
  - Misinformation about course transfer; career pressure; rigor; schedule challenges
- What has your experience been like so far?
  - Higher level thinking; great class size; enjoy being treated like an adult; easy/difficult to sign up; difficult college pace initially

# Reflecting Back & Planning Forward

- NACEP Involvement
- Student/Parent Guidebook
- ELD Collaboration
- CE Instructor Collaboration Group
- CE/CTE & Workplace Learning Alignment
- Marketing & Advertising





#### **BOARD OF EDUCATION AGENDA ITEM 5.a**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Nancy Lemmond, PhD – Executive Director of
	Individualized Education
TITLE OF AGENDA ITEM:	JLF, JLF-R, and JLF-E Policy Updates – Report of Child
	Abuse/Child Protection
ACTION/INFORMATION/DISCUSSION:	Discussion

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** As educators and administrators, we are mandatory child abuse reporters under the Child Protection Act. During the 2016-2017 school year, District 49 submitted 165 reports of child abuse, which is an increase of 51% from 2015-2016 (109 reports submitted).

**RATIONALE:** As requirements placed on us by both law enforcement and DHS change, review of the policy and regulations along with the development and implementation of tools for schools is required in order for us to remain compliant and to best serve our students and families.

**RELEVANT DATA AND EXPECTED OUTCOMES:** Along with a request to approve the changes to JLF and JLF-R. JLF-E is rescinded. The flow chart, checklist, and reporting form are included for information purposes to the Board of Education members. As these tools may change on short notice based upon feedback from law enforcement and DHS along with school administrators and counselors, they are not included as part of the JLF policy or regulation.

NOTE: The Executive Director of Individualized Education respectfully requests guidance from the Board of Education on its definition of "periodic" as found in JLF, section 4 regarding in-service programs (training) for all teachers (staff).

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ture	Inner Ring—How we treat each other	
Cul	Outer Ring—How we treat our work	
Strategy	Rock #1—Establish enduring <u>trust</u> throughout our community	The Child Protection Act mandates all employees of a school district to report child abuse and domestic violence to help ensure children's safety.
	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	<b>Rock #4</b> — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** N/A

**AMOUNT BUDGETED:** N/A

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** After review, move policy JLF for action at the next regular board meeting.



BOE Work Session June 28, 2017 Item 5.a continued

**APPROVED BY:** Peter Hilts, Chief Education Officer

**DATE:** June 13, 2017

#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Report of Child Abuse/Child Protection	
Designation	JLF	
Office/Custodian	Education/Executive Director of Individualized Education	

It is the policy of the Falcon School District Board of Education that this school District complies with the Child Protection Act.

To that end, any school official or employee who has reasonable cause to know or suspect that a child has been subjected to abuse or neglect or who has observed the child being subjected to circumstances or conditions which would reasonably result in abuse or neglect, as defined by statute, shall immediately upon receiving such information, report or cause a report to be made to the El Paso County Department of Social Services or appropriate law enforcement agency. Failure to report promptly may result in civil and/or criminal liability. A person who reports child abuse or neglect in good faith is immune from civil or criminal liability.

Reports of child abuse or neglect, the name and address of the child, family or informant or any other identifying information in the report shall be confidential and shall not be public information.

The Board shall provide periodic, as defined by the Board, in-service programs for all school and district employees teachers in order to provide them with information about the Child Protection Act, to assist them in recognizing and reporting instances of child abuse, and to instruct them on how to assist victims and their families.

School employees and officials shall not contact the child's family or any other person to determine the cause of the suspected abuse or neglect. It is not the responsibility of the school official or employee to prove that the child has been abused or neglected.

The Chief Education Officer shall submit such procedures as are necessary to the Board for approval to accomplish the intent of this policy.

- Current practice codified: 1980
- Adopted: date of manual adoption
- Revised: March 13, 1985
- Revised to conform with practice: date of manual revision
- Revised: September 2, 1993
- Revised: September 2, 1999
- Revised: August 10, 2000
- Revised: October 3, 2002
- Reviewed: January 27, 2010
- Revised: October 27, 2011
- Revised: July 13, 2017

#### LEGAL REFS:

- C.R.S. 19-1-120 (1) (definition of child abuse or neglect)
- C.R.S. 19-3-102 & 103 (definition of neglected or dependent child)
- C.R.S. 19-3-304 (persons required to report abuse)
- C.R.S. 19-3-307 (reporting procedures)
- C.R.S. 19-3-309 (immunity from liability for persons reporting)

#### **BOARD-APPROVED POLICY OF DISTRICT 49**

• C.R.S. 22-32-109 (1)(z) (providing in-service for teachers)

#### **CROSS REF:**

- GBEB, Staff Conduct
- GBGB, Staff Personal Security and Safety

NOTE: The law cited above grants school employees and other persons who report or facilitate investigation of child abuse immunity from any liability that might otherwise be incurred, except for making maliciously false statements.

**DESIGNATION: JLF** 

#### **BOARD-APPROVED POLICY OF DISTRICT 49**



Title	Report of Child Abuse/Child Protection
Designation	JLF-R
Office/Custodian	Education/Executive Director of Individualized Education

#### 1. Definition of abuse or neglect

Child abuse or neglect is defined in law as "an act or omission which seriously threatens the health or welfare of a child." Specifically, this refers to:

- a. Evidence of skin bruising, bleeding, malnutrition, failure to thrive, burns, fracture of any bone, subdural hematoma, soft tissue swelling or death and such condition or death which is not justifiably explained or where the history given concerning such condition or death is at variance with the condition or the circumstances indicate that the condition may not be the product of an accidental occurrence.
- b. Any case in which a child is subject to unlawful sexual behavior as defined in state law.
- c. Any case in which a child is in need of services because the child's parents, legal guardians, or custodians fail to take the same actions to provide adequate food, clothing, shelter, medical care, or supervision that a prudent parent would take.
- d. Any case in which a child is subjected to emotional abuse which means an identifiable and substantial impairment of the child's intellectual or psychological functioning or development or a substantial risk or impairment of the child's intellectual or psychological functioning or development.
- e. Any act or omission described as neglect in state law as follows:
  - i) A parent, guardian, or legal custodian has abandoned the child or has subjected him or her to mistreatment or abuse or allowed another to mistreat or abuse the child without taking lawful means to stop such mistreatment or abuse and prevent it from recurring.
  - ii) The child lacks proper parental care through the actions or omissions of the parent, guardian, or legal custodian.
  - iii) The child's environment is injurious to his or her welfare.
  - iv) A parent, guardian, or legal custodian fails or refuses to provide the child with proper or necessary subsistence, education, medical care, or any other care necessary for his her health, guidance, or wellbeing.
  - v) The child is homeless, without proper care or not domiciled with his or her parent, guardian, or legal custodian through no fault of such parent, guardian, or legal custodian.
  - vi) The child has run away from home or is otherwise beyond the control of his or her parent, guardian, or legal custodian.
  - vii) A parent, guardian, or legal custodian has subjected another child or children to an

identifiable pattern of habitual abuse and the parent, guardian, or legal custodian has been the respondent in another proceeding in which a court has adjudicated another child to be neglected or dependent based upon allegations of sexual or physical abuse or has determined that such parent's, guardian's, or legal custodian's abuse or neglect caused the death of another child; and the pattern of habitual abuse and the type of abuse pose a current threat to the child.

**DESIGNATION: JLF-R** 

#### 2. Reporting requirements

Any school <u>or district</u> employee who has reasonable cause to know or suspect that any child is subjected to abuse or to conditions that might result in abuse or neglect must immediately upon receiving such information, report such fact to the appropriate county department of social services, appropriate law enforcement agency or through the statewide child abuse reporting hotline system. The employee must follow any oral report with a written report sent to the appropriate agency.

In cases where the suspected or known perpetrator is a school <u>or district</u> employee, the report <u>must should</u> be made to the law enforcement agency and the office of the Chief Education Officer. (Reports made to social services will be referred to law enforcement.)

If a child is in <u>imminent immediate</u> danger, the employee should call 911 <u>or law enforcement, as appropriate, and district Safety and Security</u>. "<u>Imminent Immediate</u>" refers to abuse that occurs in the employee's presence, <u>or</u> has just occurred, <u>or is reported by the student as expecting to occur</u>.

The employee reporting suspected abuse/neglect to social services or law enforcement officials must inform the school principal as soon as possible orally or with a written memo. The ultimate responsibility for seeing that the oral and written reports are made to social services or law enforcement agencies lies with the school or district official or employee who had the original concern.

#### 3. Contents of the report

The following information should be included to the extent possible in the initial report:

- a. Name, age, address, sex, and race of the child.
- b. Name and address of the child's parents, guardians, and/or persons with whom the student lives.
- c. Name and address of the person, if known, believed responsible for the suspected abuse or neglect.
- d. The nature and extent of the child's injury or condition, as well as any evidence of previous instances of known or suspected abuse or neglect of the child or the child's siblings—all with dates as appropriate.
- e. The family composition, if known.
- f. Any action taken by the person making the report.
- g. Any other information that might be helpful in establishing the cause of the injuries or the condition observed.

It is helpful if the person reporting suspected abuse/neglect is prepared to give documentation. Thus, noting details of observations is important. It is permissible for the school official or employee to conduct a preliminary non- investigative inquiry of any injury or injuries under the following circumstances:

a. School personnel may inquire of the child how an injury occurred. Leading and/or suggestive questions should be avoided. School personnel may not contact the child's family or any other person suspected of causing the injury or abuse to determine the cause of the suspected abuse or neglect.

**DESIGNATION: JLF-R** 

- b. A school employee's reasonable cause to suspect that the child has been subjected to abuse or neglect may arise from a child's vague or inconsistent response to such an inquiry or from an explanation which does not fit the injury.
- c. All efforts must be made to avoid duplicate or numerous interviews of the victim.

#### 4. After filing reports

After the report is made to the agency, District and school staff members will cooperate with social services and law enforcement in the investigation of alleged abuse or neglect. The school will report any further incidents of abuse to the agency's representative.

As the case is being investigated, the school will provide supportive aid and counseling services for the child.

Once a report of child abuse is given to the agency, the responsibility for investigation and follow-up lies with the agency. It is not the responsibility of the school <u>or district</u> staff to investigate the case. Therefore, the school <u>or district</u> staff will not engage in the following activities:

- a. Make home visits for investigative purposes.
- b. Take the child for medical treatment. (This does not preclude taking action in an emergency situation.)
- c. Convey messages between the agency and the parents/guardian.

Authorized school and District personnel may make available to agency personnel assigned to investigate instances of child abuse the health or other records of a student for such investigative purposes.

#### 5. Guidelines for consideration

a. If any school <u>or district</u> employee has questions about reasonable cause of child abuse and the need for making a report, the employee may consult with the <u>district's Crisis Response Team or the</u> Executive Director of Individualized Education. <u>or the Director of Culture & Services</u>. If the appropriate administrator is not available, a direct call to the county department of social services about concerns is advisable.

Note that consultation with another school official or employee <u>and/or the district</u> will not absolve the school official or employee of the responsibility for reporting child abuse.

b. In an emergency situation requiring retention of the child at the school building due to fear that if released the child's health or welfare might be in danger, it should be observed that only law enforcement officials have the legal authority to hold a child at school; therefore, concerns by a school or district employee regarding the release of a student necessitates the school or district employee contacting law enforcement and the district's Safety and Security. Otherwise a court order must be obtained to legally withhold a child from his parent or guardian.

**DESIGNATION: JLF-R** 

- Current practice codified: 1980
- Approved: date of manual adoption
- Revised to conform with practice: date of manual revision
- Revised: September 2, 1993
- Revised: September 2, 1999
- Revised: August 10, 2000
- Revised: October 3, 2002
- Reviewed: January 27, 2010
- Revised: October 27, 2011
- Revised: May 26, 2015
- Revised: August 13, 2015
- Revised: July 13, 2017

#### LEGAL REF:

• C.R.S. 18-3-412.5(1)(b) (definition of unlawful sexual behavior)



#### **BOARD-APPROVED POLICY OF DISTRICT #49**

Title	Report of Child Abuse
<del>Designation</del>	JLF-E
Office/Custodian	<b>Education/Executive Director of Individualized Education</b>

Donort	⊦ ∧f	Child	Abuso
Kepon	UI	Cimu	Abuse

	*	
Child's name:		
School:	Grade:	
Race:	<u>Sex</u> :	
Address:		
Parent/Guardian:		
Address:		
Home telephone:	Work telephone:	
Nature of abuse:		
Person suspected of abusing child:		
Address:		
outers in running.		
Date of alleged incident:	Date reported:	
Reported by:	Time reported:	
D.H.S. caseworker:		
Action taken by D.H.S.:		
•		
Principal's signature:		

- Adopted: June 17, 1993
- Revised: September 2, 1999



#### **BOARD OF EDUCATION AGENDA ITEM 5.b**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Nancy Lemmond, PhD – Executive Director of
	Individualized Education
TITLE OF AGENDA ITEM:	IKE and IKE-R Policy Updates – Ensuring All Students
	Meet Standards
ACTION/INFORMATION/DISCUSSION:	Discussion

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** A new, complete process for acceleration has been developed and implemented. IKE-R updates reflect the practice currently in place.

**RATIONALE:** Our policies should accurately reflect our practices.

**RELEVANT DATA AND EXPECTED OUTCOMES:** Minor edits and grammatical corrections were made to both IKE and IKE-R. IKE-R is also updated to reflect our current practice for acceleration. The Executive Director of Individualized Education requests approval for both IKE and IKE-R.

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ture	Inner Ring—How we treat each other	
Culi	Outer Ring—How we treat our work	
	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	Policies approved by the BOE should accurately reflect current practice within the district.
Strategy	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
	Rock #3— Grow a robust portfolio of distinct and exceptional schools	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	Rock #5— Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** N/A

**AMOUNT BUDGETED:** N/A

**DATE:** June 13, 2017

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move policy IKE for approval at the next regular board meeting.

**APPROVED BY:** Peter Hilts, Chief Education Officer



#### **BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49**

Title	Ensuring All Students Meet Standards (Promotion, Retention and Acceleration of Students)
Designation	IKE
Office/Custodian	Education/Executive Director of Individualized Education

The Board believes that early identification of students who are not making adequate progress toward achieving standards and effective intervention is crucial in attaining college and career readiness. In accordance with the Board's policy on grading and assessment systems, teachers shall assess the teaching and learning process on a continual basis.

By the end of the first quarter, tTeachers shall identify students who are not making adequate progress toward achieving the District's academic standards. by the end of the first quarter in the school year who are not making adequate progress toward achieving the District's academic standards and -will implement an individual learning plan for each identified student.

The plan shall be developed by the student's teachers and/or other appropriate school staff with input from the student's parents/guardians. The student's parents/guardians shall agree in writing to support the plan. Neglect by the parents/guardians with regard to participating in development of the plan or agreeing to support the plan shall not affect implementation of the plan.

The plan shall address the specific learning needs of the student. Strategies designed to address those needs may include tutoring programs, after-school programs, summer school programs, other intensive programs and other research based strategies. Teachers will collaborate on the development of such plans and use a variety of strategies consistent with the student's learning style and needs.

Each semester, students with individual learning plans shall be reassessed by the student's teachers and/or appropriate staff in the content areas covered by the plan. by the student's teachers and/or other appropriate staff with Linput should also be provided by from the student's parents/guardians.

In order to provide the services necessary to support individual learning plans, the Chief Education Officer, or designee, shall develop tutoring programs, after-school programs, summer school programs and other intensive programs in the content areas covered by the district's academic standards. The Board shall commit resources in the budget to support these programs.

As determined by the principal and in accordance with applicable law, students not meeting applicable district academic standards may not be promoted to the next grade level or allowed to graduate. The procedure to retain a student in kindergarten, first, second or third grade due to the student's significant reading deficiency shall be in accordance with the regulation on early literacy and reading comprehension and applicable law.

When students are retained in the same grade level, the teacher shall evaluate the previous teaching and learning experiences of the student, including whether specific aspects of the individual learning plan were appropriate and effective. Based on this evaluation the teacher shall modify the plan to ensure that the student's needs-will be met and that the student's educational experience from the previous year is not merely repeated.

Retention due to social, emotional or physical immaturity shall be used on a very limited basis. After consulting with the student's parents/guardians, teacher(s) and other professional staff and in accordance with applicable law, the principal shall determine whether it is in the best interests of the student to be retained for such reasons.

Acceleration, or advancing a student more than one grade level, shall be used sparingly when special circumstances warrant.

The district administration shall develop regulations to implement this policy, which shall include an appeals process concerning a decision to promote, retain or accelerate a student.

- Adopted: November 3, 1977
- Revised: June 19, 1980
- Revised: August 7, 1986
- Revised: December 2, 1987
- Revised: July 2, 1998
- Reviewed: September 2, 1999
- Revised: March 12, 2009
- Revised: March 11, 2010
- Revised: June 30, 2011
- Revised: July 10, 2014
- Revised: July 13, 2017

#### LEGAL REFS:

- C.R.S. 22-7-1013 (2.5) (recommended considerations for academic acceleration procedures)
- C.R.S. 22-32-109 (1)(hh) (board duty to provide opportunity for an academic remediation plan upon request by student's parent/guardian)

#### **CROSS REFS:**

- AE, Accountability/Commitment to Accomplishment
- AEA, Standards Based Education
- IK, Academic Achievement
- IKA, Grading/Assessment Systems
- ILBC and ILBC-R, Early Literacy and Reading Comprehension

Designation: IKE



#### **BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49**

Title	Student Retention, Student Acceleration, and Appeal Process
Designation	IKE-R
Office/Custodian	Education/Executive Director of Individualized Education

Academic promotion, retention and acceleration are applied equitably to all students in the district as needed, determined by appropriate data. These practices allow a student to progress through an education program at a rate that is appropriate for the individual learner based on academic need versus the age of the learner. The processes should include: referral, collaborative decision making including all stakeholders, guidelines for practice, guidelines for preventing non-academic barriers and an appeals process for the decision related to the acceleration, promotion or retention of the learner.

When grade retention or acceleration of a student is considered as provided for in Policy IKE, procedural guidelines are as follows:

- 1. The teacher will confer with the parents at least <u>two to</u> four months before the end of the school year about the reasons that grade retention or acceleration may be recommended.
- 2. The parents, principal, teacher, and other appropriate staff will confer about the student's educational needs at least three two to four months before the end of the school year. If retention or acceleration is to be a consideration, academic appropriate interventions to address based on the student's needs will be developed and implemented, or discussed as evidence in any individual student support plan.
- 3. The <u>parents</u>, principal, teacher, and <u>parents other appropriate staff</u> will confer prior to the end of the school year about the student's progress. Based on this, the student will be retained or accelerated based on the principal's recommendation in collaboration with the student's team members.

If the process, or decision of the principal, is to be challenged by parents or guardians an appeals process shall be instituted.

#### **Appeal Process for promotion, retention, or acceleration:**

The parent/guardian may appeal the decision in writing to the building principal within ten school days of receiving the letter of recommendation. The letter of appeal must request a district level meeting to seek a resolution. The appeal <a href="may-should">may-should</a> be written and submitted to the Executive Director of Individualized Education. The <a href="Eexecutive Delirector">Eexecutive Delirector</a> or designee will review the recommendation and the process followed. The <a href="Eexecutive Delirector">Eexecutive Delirector</a> or designee will respond with a recommendation in writing to the parent/guardian <a href="mailto:and-principal">and-principal</a> within ten school days of receiving the letter of appeal.

If the parent or guardian is dissatisfied with the recommendation of the Executive Director of Individualized Education, an appeal may be written and submitted to the Chief Education Officer. The Chief Education Officer will review the recommendation and the process followed. The Chief Education Officer will respond with a recommendation in writing to the parent/guardian, Executive Director of Individualized Education, and principal within ten 10 school days of receiving the letter of appeal.

- Adopted: July 10, 2014
- Reassign to CEO: July 10, 2014
- Revised: July 13, 2017



#### **BOARD OF EDUCATION AGENDA ITEM 6**

BOARD MEETING OF:	June 28 <sup>th</sup> , 2017
PREPARED BY:	Bruce Grose, Principal, Vista Ridge High School
TITLE OF AGENDA ITEM:	Dean of Pathway Learning Job Description Approval
ACTION/INFORMATION/DISCUSSION:	Information

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** Seeking approval of the Dean of Pathway Learning (PL) job description.

**RATIONALE:** Vista Ridge is continuing to work on the development of effective pathways to meet the new CDE graduation requirements. This is a huge undertaking to ensure all departments across the Vista Ridge campus are creating and supporting pathways for students. Additionally, this position will support Vista Ridge's shift to providing a Career and College Advising Department aimed at helping students identify and follow their pathway.

**RELEVANT DATA AND EXPECTED OUTCOMES:** The Dean of Pathway Learning will serve in a leadership role to facilitate pathway development for all departments. They will ensure each department has approved pathways to meet all students. Additionally, the Dean of PL will lead conversations driven by assessment data to drive all PLC and PD programming. The expected outcomes will be to have pathways developed for all departments, and provide opportunities for students to meet pathway completion through alternative means (capstones, internships, etc.).

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

C u 1	Inner Ring—How we treat each other	The Dean of PL will be a pivotal role-player in the guiding of departments as they begin to work through and finalize pathways. This will be a customer service based job that supports partnerships with the community.
u r e	Outer Ring—How we treat our work	The Dean of PL will be focused on supporting pathway needs and goals of students. This will require expertise in the graduation requirements and finding opportunities to develop Vista Ridge Pathways. This will take time and dedication to meet student needs.
	Rock #1—Establish enduring <u>trust</u> throughout our community	The Dean of PL will develop and support vital partnerships with the Vista Ridge learning community. This position will support student connections in the community as well as connect the community to classrooms for pathway support.
S t r a t	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	The Dean of PL will develop and support vital partnerships with the Vista Ridge learning community. This position will work to build community supporters in the academic and professional growth of Vista Ridge students.
e g y	Rock #3— Grow a robust portfolio of distinct and exceptional schools	Vista Ridge is working to create unique pathway opportunities for all students. This is providing many unique learning opportunities for students beyond the classroom. These growing opportunities will continue to grow the portfolio of exceptional schools.
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	The Dean of PL will support students in providing of information regarding opportunities to support their pathway development. This will help connect students



BOE Work Session June 28, 2017 Item 6 continued

	with the learning and skills needed to be successful in their pathway.	
Rock #5— Customize our educational systems to launch each student toward success	The Dean of PL will drive the customization of learning for students at Vista Ridge through	
	supporting departments in the creation of pathways. The Dean of PL will be able to advise students in connection to their patherways.	

FUNDING REQUIRED: Currently allocated in our staffing budget

**AMOUNT BUDGETED:** \$ 69,816.22 including benefits

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move this job description for action at the next regular board meeting.

**APPROVED BY:** Peter Hilts, Chief Education Officer **DATE:** June 16, 2017



#### **DEAN OF PATHWAY LEARNING**

Job Title: Dean of Pathway Learning		Related Organization Chart
Initial:	July 10, 2017	
Revised:		Site Administrator
Work Year:	210 days	
Office:	Education	Dean of Pathway
Department:	Assigned High School	Learning
Reports To:	Site Administrator	
FLSA Status:	Exempt	·
Pay Range:	Licensed Salary Schedule +5%	·

**POSITION SUMMARY:** As the leader of pathways, the Dean of Pathway Learning is first and foremost responsible for increasing student pathway and Individual Career & Academic Plan (ICAP) completion. The Dean is also involved in developing and implementing the master schedule, demonstration of mastery for graduation, and internships/capstone projects.

#### **ESSENTIAL DUTIES AND RESPONSIBILITIES**

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on building assignment and other factors.

- Assures all student achieve pathway completion
- Assists in assuring ICAP's are completed
- Develops master schedule
- Guides finalization for demonstrations of mastery for graduation
- Promotes community involvement with internships
- Organizes and oversees capstone projects
- Collaborates with departments to develop exploratory classes
- Coordinates of professional development for ICAP, internships, capstone projects, testing, digital portfolios, and exploratory classes
- Serves as assessment coordinator
- Organizes assessment data to support SLO's
- Performs other work related duties as assigned

**Supervision & Technical Responsibilities:** This position does not directly supervise other employees.

Budget Responsibility: This position does not include any budget responsibility.

#### **QUALIFICATIONS**

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position.

#### **Education & Training:**

Minimum of a Bachelor's degree

#### **Experience:**

- At least three years of classroom teaching experience with demonstrated effectiveness in subject matter, use of standards-based curriculum, instruction and assessment
- Successful experience working with diverse career interests

#### Knowledge Skills & Abilities:

- Knowledge of Individual Career & Academic Plan (ICAP)
- Ability to think critically
- Ability to develop and facilitate high quality professional development for multiple audiences in a variety of formats
- Advanced oral and written communication, public relations, instruction, curriculum, conflict resolution, multitasking, problem solving, facilitation, management, decision making, computer and organizational skills
- Ability to work with students with various backgrounds and abilities. Skill in working with students and staff with diverse needs at various levels
- Operating knowledge of and experience with personal computers, word processing software, web based applications and basic office equipment

#### Certificates, Licenses, & Registrations:

- Colorado Teaching Licensure or Principal Licensure
- Criminal background check required for hire

#### **OTHER WORK FACTORS**

The physical demands, work environment factors and mental functions described herein are representative of those that employee must meet to successfully perform the essential functions of this job.

**Physical Demands:** While performing the duties of this job, the employee is regularly required to stand, walk, sit, use hands to finger, or feel. The employee must occasionally lift and/or move up to 50 pounds. There are no special vision abilities required for this job.

**Work Environment:** The noise level in the work environment is usually moderate.

**Mental Functions:** While performing the duties of this job, the employee is regularly required to use interpersonal skills. Frequently required to compare, analyze, communicate, coordinate, instruct, compute, synthesize, evaluate and negotiate. Occasionally required to copy and compile.



**DATE:** June 21, 2017

#### **BOARD OF EDUCATION AGENDA ITEM 6.b**

BOARD MEETING OF:	June 28, 2017	
PREPARED BY:	Paul Andersen, Director of Human Resources	
TITLE OF AGENDA ITEM:	New Job Description, Technology Quality Assurance	
	Manager	
ACTION/INFORMATION/DISCUSSION:	Discussion	

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** At the January 25, 2017 work session, the chief officers presented recommendations for Information Technology Support. The presentation included a draft job description for a Technology Quality Assurance Manager. However, the job description was not presented for action. The district has since hired and assigned a person to this position.

**RATIONALE:** Per policy GBA, all instructional, administrative, and supervisory positions in the district shall be established initially by the Board of Education. In addition, all changes in the titles, salary and/or significant changes in responsibilities of administrative and supervisory positions shall be approved by the Board. This is generally accomplished through the administration's presentation of job descriptions to the Board.

#### **RELEVANT DATA AND EXPECTED OUTCOMES:**

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other  Outer Ring—How we treat our work	Accurate and up-to-date job descriptions promote respect and responsibility by providing clarity to the employee. This clarity positively impacts purpose, learning and teamwork.
	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	Our thoughtful, transparent job description development and approval process promotes trust with our community.
Strategy	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** Yes **AMOUNT BUDGETED:** \$52,000 (\$40,000 salary + benefits at 30%)

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move this item forward for action at the July 13, 2017 board meeting.

**APPROVED BY:** Brett Ridgway, Chief Business Officer

Peter Hilts, Chief Education Officer



#### TECHNOLOGY QUALITY ASSURANCE MANAGER

Job Title: Technology Quality Assurance Manager		Rela	ted Organization Chart
Initial:	July 13, 2017	_	
Revised:		_	Chief Business Officer
Work Year:	261 (half time)	_	Officer
Office:	Business	_	
Department:	Business Office		chnology Quality surance Manager
Reports To:	Chief Business Officer		
FLSA Status:	Exempt	_	
Pay Range:	Professional Technical Schedule Range 4	_	

**POSTION SUMMARY:** The Technology Quality Assurance (TQA) Manager provides oversight of the district information technology (IT) to include the IT contractor, network infrastructure, IT help desk, and assessment & instruction personnel. The TQA Manager serves as a liaison between the IT Contractor, assessment & instruction, district personnel and the chief officers. The TQA Manager supports and communicates the resolution of technology quality assurance and data integrity issues to the chief officers including periodic audit reports on the efficacy of all IT processes and procedures, including customer and user satisfaction.

#### **ESSENTIAL DUTIES & RESPONSIBILITIES**

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on zone assignment and other factors.

- Ensure data integrity across all district software systems, as assigned by the chief officers, to reduce redundancy and support continuity and accuracy across district data.
- Audit and analyze help desk requests and services provided by the IT contractor to ensure efficiency, accurate reporting, and proper routing of requests in routine reporting to chief officers.
- Monitor district technology to ensure efficient use of resources and support of enhanced student learning.
- Serve as a liaison in technology matters between senior leaders, the IT contractor, and education technology leaders, as requested by the chief officers.
- Ensure hardware and software support vendors are operating in compliance with board policy as it relates to technology.
- Audit the district level technology inventory to include, but not limited to, hardware equipment and software licensing.

- Write, review, revise and ensure the fidelity of implementation of the Technology Master Plan.
- Evaluate annually the levels of technology service and recommend the proper blend of internal and outsources services.
- Stay current with technology professional practices in the state of Colorado and the K-12 education field.
- Make oral and written reports to the chief officer team, senior leaders, and board of education when requested.
- Perform other job-related related duties as assigned.

#### Supervision & Technical Responsibilities:

• This position will not have supervisory responsibilities.

#### **Budget Responsibility:**

• This position has no direct budget responsibilities.

#### **QUALIFICATIONS**

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position:

#### Education & Training:

- Must hold a bachelor's degree in computer information systems or instructional technology.
- An advanced degree or equivalent advanced training in computer information systems or school administration is preferred.

#### **Experience:**

- Minimum of five years' experience in a K-12 educational technology or instructional technology preferred.
- Minimum three years' management/supervisory experience.
- Experience to Working knowledge of school information systems, help desk functions, business and operations information systems.

#### Knowledge Skills & Abilities:

- Excellent oral and written communication and interpersonal relation skills
- Customer service and public relations skills
- Critical thinking and problem solving skills
- Organizational skills
- Supervisory/management skills
- Ability to diffuse and manage volatile and stressful situations.
- Ability to manage multiple priorities and tasks with frequent interruptions
- Ability to communicate effectively with various stakeholders
- Ability to perform responsibilities without the necessity of close supervision
- Must be proficient in the use of personal computers and software applications on major platforms including Windows, Apple, Google and Kindle devices
- Familiarity with HIPAA, FERPA, CORA, and CDE data privacy & security

#### Certificates, Licenses, & Registrations:

- Criminal background check required for hire
- Valid Colorado driver's license required for hire

#### OTHER WORK FACTORS

The physical demands, work environment factors and mental functions described herein are representative of those that must be met by an employee to successfully perform the essential functions of this job.

**Physical Demands:** While performing the duties of this job, the employee is frequently required to communicate. The employee is occasionally required to stand; walk or sit. The employee must occasionally lift and/or move up to 25 pounds. There are no specific vision abilities required by this job.

**Work Environment:** The noise level in the work environment is usually moderate.

**Mental Functions:** While performing the duties of this job, the employee is regularly required to communicate, compare, analyze, coordinate, evaluate, and use interpersonal skills.



#### **BOARD OF EDUCATION AGENDA ITEM 6.c**

BOARD MEETING OF:	June 28, 2017	
PREPARED BY:	Nancy Lemmond, PhD – Executive Director of	
	Individualized Education	
TITLE OF AGENDA ITEM:	Board Certified Behavior Analyst (BCBA) Updated Job	
	Description	
ACTION/INFORMATION/DISCUSSION:	Discussion	

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** The original job description for Board Certified Behavior Analyst (BCBA) is dated June 2012. The job description is incomplete for 2017. Multiple changes have occurred within the discipline of BCBA since June 2012.

**RATIONALE:** An updated job description reflects the current hiring requirements for BCBA resulting in the district attracting the most recent qualified candidates.

**RELEVANT DATA AND EXPECTED OUTCOMES:** Approval of the new job description is requested so any BCBA positions posted are accurate and up-to-date with current BCBA requirements.

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ulture	Inner Ring—How we treat each other	
Cult	Outer Ring—How we treat our work	
	Rock #1—Establish enduring <u>trust</u> throughout our community	Trust is established and built with our stakeholders when we advertise and hire accurately.
_	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Strateor	Rock #3— Grow a robust portfolio of distinct and exceptional schools	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	Rock #5— Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** Currently allocated in our staffing model

**AMOUNT BUDGETED:** \$48,000 - \$60,000 depending on qualifications

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** After review, move this item for action at the July 13<sup>th</sup> regular board meeting.

**APPROVED BY:** Peter Hilts, Chief Education Officer **DATE:** June 26, 2017



#### BOARD CERTIFIED APPLIED BEHAVIOR ANALYST (BCBA)

Job Title:	Board Certified Applied Behavior Analyst (BCBA)	Related Organization Chart
Initial:	July 13, 2017	
Revised:		Executive Director of Indivdualized
Work Year:	184	Education
Office:	Education	Board Certified
Department:	Individualized Education	Applied Behavior Analyst (BCBA)
Reports To:	Executive Director of Individualized Education	7 inalyst (2027 ly
FLSA Status:	Exempt	
Pay Range:	Licensed Salary Schedule + 15% Differential	

**SUMMARY:** The Board Certified Applied Behavior Analyst (BCBA) works with students, teachers, and school administrators in consultation and direct collaboration to assist with students who struggle with severe emotional disabilities, aggression and mental health disorders such as anxiety and depression that may inhibit academic and social progress. The BCBA will work with special education teams to manage behaviors that affect a student's learning to help provide a comprehensive approve to behavior management. This may include evaluation, data collection, interventions, and regular progress monitoring.

#### **ESSENTIAL DUTIES & RESPONSIBILITIES**

The following statements of duties, responsibilities, frequency, and percentages are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties, responsibilities, frequency, and percentages may vary depending upon building assignments and other factors.

- Provide BCBA services for students in D49's Ascent programs
- Develop materials and provide resources and administrators, educators, paraprofessionals, and parents/guardians in Applied Behavior Analysis (ABA) and other evidence-based methodologies related to addressing the needs of students with behavioral needs
- Collaborate on the development and implementation of programs, policies, and best practices related to instruction using the principals of ABA for students with autism and other disabilities
- Provide Functional Behavioral Assessments (FBA) for individual students
- Create and assist district staff with the development and implementation of behavior plans, ABA programs, and other appropriate programs for students that present behavioral barriers to learning
- Work with students who exhibit inappropriate behaviors and provide support and professional learning for staff who work with students who exhibit such

- Provide field supervision for BCBA candidates
- Assist students who are transitioning from Ascent's alternative programs back to their neighborhood school
- Collect data and prepare a variety of reports for the purpose of documenting case history, assessments, and interventions
- Travel from site to site for the purpose of providing interventions, consultation, training, and participate in collaboration for students and families
- Other duties as assigned

#### Supervision & Technical Responsibilities:

• Supervisory responsibilities determined by the Executive Director of Individualized Education and may vary year to year.

#### **Budget Responsibility:**

• Direct budget responsibilities determined by the Executive Director of Individualized Education and may vary year to year.

#### **QUALIFICATIONS**

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position:

#### **Education & Training:**

Minimum of MA/MS in special education related field plus additional coursework required for BCBA certification or credential

#### Experience:

• Three years of experience working as a behavior or autism specialist or related field of special education preferred

#### **Knowledge Skills & Abilities:**

- Demonstrated knowledge of Applied Behavior Analysis (ABA) therapies and strategies
- Demonstrated conflict management, problem solving, resource allocation, prioritization, collaborative decision making, relationship building, and group facilitation
- Knowledge of child and adolescent development
- Knowledge of general organization and functions of a public school system
- Ability to communicate effectively and resolve conflict with students, parents, and community groups
- Good organization and communication skills
- Demonstrates accomplishments in keeping professionally current
- Knowledge of data collection and the ability to interpret data
- Knowledge of research supported interventions related to academic, social and behavioral concerns
- Ability to be flexible in order to meet the unique needs of the assignment

#### Certificates, Licenses, & Registrations:

- Board Certified Behavior Analyst (BCBA) certification or credential from an accredited university
- Valid Colorado Generalist License or Special Services Provider (e.g. School Psychologist) License
- Criminal background check required for hire
- Valid Colorado driver's license required for hire

To perform this job successfully, an individual must be able to perform each essential function satisfactorily. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

#### **OTHER WORK FACTORS**

The physical demands, work environment factors and mental functions described herein are representative of those that must be met by an employee to successfully perform the essential functions of this job.

**Physical Demands:** While performing the duties of this job, the employee is occasionally required to stand, climb or balance, stoop, kneel, crouch, or crawl, and smell. The employee must regularly lift and/or move up to 25 pounds frequently.

**Work Environment:** While performing the duties of this job, the employee will work primarily in a usual office or school environment.

**Mental Functions:** While performing the duties of this job, the employee is regularly required to communicate, compare, analyze, coordinate, instruct, evaluate, and use interpersonal skills. Occasionally required to compile, copy, compute and negotiate.



#### **BOARD OF EDUCATION AGENDA ITEM 7**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Paul Andersen, Director of Human Resources
TITLE OF AGENDA ITEM:	Review of Job Titles and Compensation Structure –
	Educational Support Position Focus
ACTION/INFORMATION/DISCUSSION:	Discussion

#### BACKGROUND INFORMATION, DESCRIPTION OF NEED:

Innovation. Zone autonomy. Strategic planning. Technology advances. Performance excellence. District 49's pursuit of these over the past five years has meant constant and rapid change in the work employees perform. One evidence of this is number of job descriptions presented to the board for review and adoption. Oftentimes, the sponsoring administrator requests job description changes with great urgency.

The district is often reacting to these events rather than setting sound practice in place to ensure thoughtful job definition and pay determination. This reactivity applies not only to new positions, but also to existing roles that evolve as the organization moves through strategic initiatives, technology advances and leadership changes.

As a result, there are times when the job definitions are not well thought out and consideration is not given for salary determination relative to other positions in the district or to external market conditions. Simply put, the district's process and analysis has not kept pace with the rate of change in the organization. This item is one in a series of discussions of job titles and compensation structure.

#### **RATIONALE:**

Accurately structuring and classifying positions leads to role clarity for employees, helps ensure that work performed is aligned to culture and strategy, and enables the district to better understand our competitive position in the market for talent.

#### **RELEVANT DATA AND EXPECTED OUTCOMES:**

The discussion is expected to: 1) Increase board understanding of the issues, challenges and processes associated with position structures, job definition, and compensation determination; 2) Lead to the development of plans and strategies that enable planning and proactivity; 3) Identify and discuss opportunities to improve the associated processes.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other  Outer Ring—How we treat our work	This topic has strong connections to the Cultural Compass. Sound job structures and compensation practices promote a culture of trust, respect, care and responsibility.
Strategy	Rock #1—Establish enduring <u>trust</u> throughout our community	
	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
	<b>Rock #3</b> — Grow a robust portfolio of distinct and exceptional schools	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	



BOE Work Session June 28, 2017 Item 7 continued

# **FUNDING REQUIRED:**

# **AMOUNT BUDGETED:**

# RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:

**APPROVED BY:** Brett Ridgway, Chief Business Officer **DATE:** June 21, 2017



# Review of Job Titles and Compensation Structure

Paul Andersen
Director of Human Resources

# Job Structure Overview



- Four primary position categories
- Each is aligned to pay class 0110 (nonexempt) or 0111 (exempt):
  - Educational Support Personnel (0110)
  - Professional Technical (0111)
  - Administrative (0111)
  - Licensed (0111)



# **Budget View**



	Full Year Budget (wages only)	Number of Employees
Non-exempt (0110) Educational Support Personnel	\$13,049,328	716
Exempt (0111) Admin, Licensed, Prof-Tech	\$51,079,179	1041
Total	\$64,128,507	1757

ESP is second largest segment of our workforce

The Best Choice to Learn, Work and Lead

# **ESP Position Characteristics**



- Formerly referred to as "Classified"
- Non-exempt in every case
- Paid from Novatime or timesheet
- May be full time or part time
- Calendars vary widely (158 to 261 days)
- GDxx policies apply to ESP
- Employment relationship is at-will

# **ESP Categories**



- Instructional assistants (paraprofessionals)
- Office & administrative support
- Custodial & maintenance services
- Transportation services
- Food services
- Skilled trades
- Specialists

# **ESP Salary Schedule**



- Ranges 4-32
- Ranges 1-3 no longer used due to CO minimum wage increase
- Steps 1-50
- Steps do not directly correlate to years of relevant experience

# **ESP Salary Ranges**



Range	Min	Max
4	\$10.22	\$16.38
5	\$10.64	\$17.07
6	\$11.10	\$17.82
7	\$11.52	\$18.45
8	\$11.98	\$19.20
9	\$12.42	\$19.94
10	\$12.84	\$20.55
11	\$13.30	\$21.28
12	\$13.73	\$21.97
13	\$14.16	\$22.67

Range	Min	Max
14	\$14.60	\$23.36
15	\$15.04	\$24.07
16	\$15.47	\$24.78
17	\$15.90	\$25.44
18	\$16.39	\$26.19
19	\$16.82	\$26.89
20	\$17.24	\$27.55
21	\$17.68	\$28.26
22	\$18.12	\$29.00
23	\$18.57	\$29.69

Range	Min	Max
24	\$19.01	\$30.38
25	\$19.43	\$31.06
26	\$19.91	\$31.79
27	\$20.32	\$32.53
28	\$20.74	\$33.22
29	\$21.19	\$33.93
30	\$21.66	\$34.61
31	\$22.11	\$35.31
32	\$22.56	\$36.03

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# **ESP Salary Schedule**



- State minimum wage increases are coming:
  - -2018: \$10.20 (9.7% increase)
  - -2019: \$11.10 (8.8% increase)
  - -2020: \$12.00 (8.1% increase)
- This is creating wage compression
- We must address this reality in future pay schedule work

# **ESP Hiring Challenges**



- Hard to fill (low numbers of applicants)
  - Crossing guards
  - Bus drivers
  - Bus paraprofessionals
  - Nutrition services
- Hard to keep (high turnover)
  - Paraprofessionals regular and special education
- Strategies are needed to address these challenges
  - Example: transportation salary schedule

# Job Families



- Proposing the development of job families
- Sets a framework for:
  - Comparisons (internal and competitiveness)
  - Workforce planning
  - Evaluation of new positions
  - Career planning & development

# Job Family Characteristics and Considerations



- Engaged in similar work
- Requires similar training, knowledge, skills and abilities
- Criteria or considerations for job families
  - Duties/nature of work performed
  - Work environment or conditions
  - Training or education requirements

# Potential ESP Title Changes: Suggestions and Considerations



- Job title standards for usage
  - Managers
  - Coordinators
  - Specialists
- Consider modernizing titles
- What does the title communicate?
  - To job seekers?
  - To stakeholders?
- Benchmark to norms, such as DOL, markets in which we compete

# Job Title Standards



Administrative	Professional/ Technical	ESP	Licensed
Chief Officer	Manager	Paraprofessional	Teacher
Zone Leader	Supervisor	Assistant	Interventionist
Executive Director	Analyst	Secretary	Instructional Coach
Director	Specialist	Administrative Assistant	Dean
Coordinator	Accountant	Executive Assistant	Teacher on Special Assignment
Administrator	Generalist	Lead	Special Service Provider
Principal	Assistant Manager	Facilitator	
Assistant Principal		Technician	

# The Best Choice to Learn, Work and Lead

# Next steps - FY2017-18



- Develop job families and associated pay schedules
- Evaluate job titles using standards
- Process job description updates and revisions, which may include:
  - Technical changes
  - Title only to conform to new standards
  - Slight tweaks or significant rebuilds



# **QUESTIONS & DISCUSSION**



### **BOARD OF EDUCATION AGENDA ITEM 8**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Brett Ridgway, Chief Business Officer
TITLE OF AGENDA ITEM:	Developers (Falcon Community Builders for Classrooms -
	FCBC) Land Proposal
ACTION/INFORMATION/DISCUSSION:	Discussion

BACKGROUND INFORMATION, DESCRIPTION OF NEED: When a residential development is proposed, the developer does not have to build a school, but they do have to provide a certain amount of land to the school district, in case a school is needed in the future. Large, master-planned developments typically have a large school site identified as part of the development plan. The school district has the opportunity to interact with the developer and either the city or county planning authorities to determine the feasibility of the proposal and make counter-proposals to determine a scenario that acceptable to both parties. Smaller, in-fill, projects will not typically have enough requirements to result is a usable piece of land for the school district. In those cases, 'fees in lieu of land' are remitted to the school district by the developer. District 49 accounts for those fees in a distinct fund, number 43. The revenues accumulated there can be used for new and/or significant capital requirements for the district.

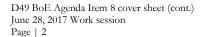
When the district endorses a land proposal, the land still 'belongs' to the developer until such time as the district determines they can and will begin using the land. At that point, the district 'accepts' the land dedication and the property formally conveys to the district. What this means is that there are often pieces of land within the district boundaries that have been identified for future district use, and it is that land portfolio that the district works with when planning future school sites.

As time goes on, certain school sites become more likely to be converted for future use, and some sites become less likely – sometimes to the point of being not usable for the future of the district. If a piece of land is identified as not-usable, the district has a process available that will convert the land to a fees in-lieu-of result, so that the district will still receive a necessary resource for the impact on the school district.

Conversations regarding future use feasibility of current land dedications use are regular at the Chief Officer level, informed with the knowledge and expertise of the District's Community and Facility Planning Manager (Melissa Andrews). Conversations regarding future use feasibility of current land dedications with Developers are also fairly regular. The District Community and Facility Planning Manager is the point-of-contact for those conversations and many of those conversations occur with the Falcon Community Builders for Classrooms (FCBC) partnership.

FCBC is a unique organization in Colorado that is known as a public benefit organization. This group has members that include many of the developers active in the D49 boundaries. FCBC has a seven-member board of directors; three from the developer community, three from District 49, and one member of a local political governing entity. The current members are: Doug Stimple from Classic Homes, Steve Neary from Copperleaf Homes, Brian Bahr from Challenger Homes, Kevin Butcher D49 BoE Treasurer, Brett Ridgway D49 CBO, Melissa Andrews D49 Community and Facility Planning Manager, and Mark Waller from the El Paso County Commissioners.

Recent conversations with this group regarding land reserved for the district have focused on two parcels in the Indigo Ranch area of the district. Those parcels identified as #13 and #14 in the included map of reserved land for D49. Classic Homes has been the master developer of that area, and is interested in converting those two parcels back to fees in-lie-of land if the district determines that those sites will no longer be needed for future school sites. District 49 has three charter schools operating in the nearby area, educating over 2,600 students already, and with capacity potential for 3,000 students. D49 is also pursuing a new elementary school in a nearby location on Vista del Pico in the Banning Lewis Ranch neighborhood. With that current and future template, D49 administration believes that the two parcels in question can be considered, all or in part, for conversion to a fee in-lieu-of transaction.





An additional overture from FCBC has focused on a particular desired use for funds that could result in an additional gift of funds from FCBC itself. The developer community, chiefly represented by FCBC members, would like to see District 49 have a more appropriate and professional-looking District office. If D49 is willing to consider using potential fees-in-lieu-of dollars from converting sites 13 and 14, FCBC will propose to add a significant amount of additional funding to a project for an administration building that could be completely built with those combination of those two funding sources – meaning no district funds would need to be contributed unless D49 chooses to supplement project funding – perhaps with other fee-in-lieu-of receipts.

## **RATIONALE:** Several issues and rationales to be considered in this scenario:

- 1. Vacant land in completed developments or nearly-complete developments often creates an eyesore and it is a responsibility of the district to determine a plan for these lots.
- 2. Developers indicate that they have lost customers to other developments in neighboring districts due to the perception and reception of those customers to D49 based on their visit to the current D49 administration complex.
- 3. The current best estimates of D49 Community and Facility Planning is that the two lots in question will not be used for school sites in the future due to the capacity in and around the area already planned or in place, and the 'maturing' of the neighborhoods that create a 'plateauing' level of demand in the next 20 years.

**RELEVANT DATA AND EXPECTED OUTCOMES:** At over \$76,000 per acre, a fee-in-lieu of scenario to exchange lots 13 and 14 would generate approximately \$2.4mm. If FCBC is willing to also contribute a significant amount of funds if the district were to use the fee-in-lieu funds for an administration building, a budget can be created that largely, if not completely, funds construction of an appropriately sized and professional looking building.

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ture	Inner Ring—How we treat each other	
Cult	Outer Ring—How we treat our work	
	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	Having good transparency in the discussion of options presented to the district.
Strategy	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	The D49 residential community has consistently hesitated at spending resources for an administration building. Both the district and the developer community have heard that and honored that by developing a solution to accommodate the need without using any resident-local revenue.
	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	<b>Rock #4</b> — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	



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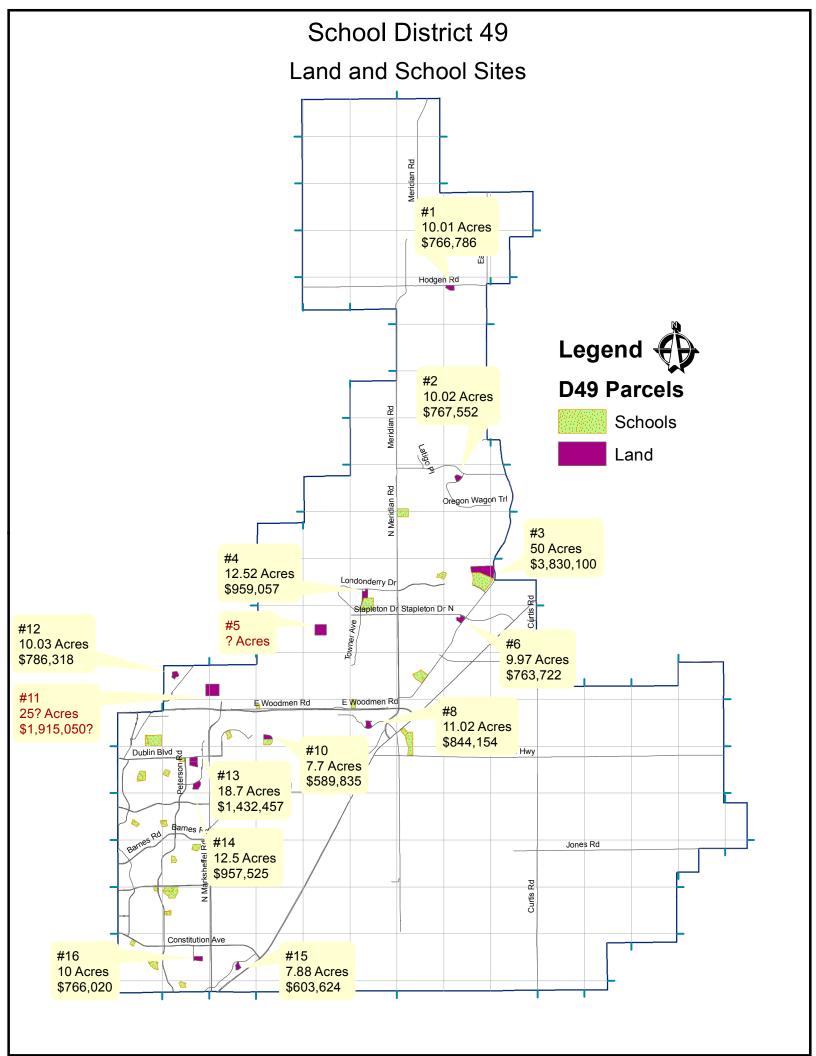
# **FUNDING REQUIRED:** None

# **AMOUNT BUDGETED:**

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Request BoE feedback on openness to FCBC proposal to include, if appropriate, direction from BoE to pursue a scenario under what guidelines.

APPROVED BY: Brett Ridgway, Chief Business Officer

**DATE:** June 21, 2017



	Location	Acres	\$ 76,602.00	Held by	Negotiable 8%	•	Not negotiable	Notes
1	12875 North Cliff Rd	10.01	\$ 766,786.02	D49	1			]
2	1245 Oregon Wagon Trail	10.02	\$ 767,552.04	County		1		
3	Lambert/Eastonville	50	\$ 3,830,100.00	Developer				elementary/Middle site
4	11243 Londonderry Dr	12.52	\$ 959,057.04	Developer			1	Proposed build 2016 Mill
5	Proposed Elkhorn site	?	?	Developer				Once proposed, not solidified
6	9473 Portmarnock Ct	9.97	\$ 763,721.94	County	1			
7	8308 Del Rio Rd	31	\$ 2,374,662.00	D49			1	Attached to Woodmen Hills Elementary
8	7274 Antelope Meadows Cir	11.02	\$ 844,154.04	County		1		
9	Vista Del Pico	14	\$ 1,072,428.00	D49			1	Proposed Charter High School
10	Vista Del Pico	7.7	\$ 589,835.40	Developer			1	Proposed build 2016 Mill
11	Forest Meadows	25	\$ 1,915,050.00	Developer		1		Estimated acreage
12	Cowpoke	10.03	\$ 768,318.06	Developer		1		
13	Mustang Rim	18.7	\$ 1,432,457.40	Developer		1		
14	Issaquah Dr	12.5	\$ 957,525.00	Developer	1			
15	2103 Meadwobrook Parkway	7.88	\$ 603,623.76	County		1		-
16	Hannah Ridge?	10	\$ 766,020.00	County	1			Previous negotiations with developer - may take b



# **BOARD OF EDUCATION AGENDA ITEM 9**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	D. Richer, Executive Assistant to the BOE
TITLE OF AGENDA ITEM:	Policy and Procedure Review
ACTION/INFORMATION/DISCUSSION:	Discussion

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** Ongoing review of Board policies to ensure compliance with current laws and regulations and to ensure policies align with practices that best serve the district.

**RATIONALE:** Board policies are routinely reviewed to ensure that they are current and reflect applicable federal and/or state regulations as well as the needs and processes of the districts.

# **RELEVANT DATA AND EXPECTED OUTCOMES:**

No.	Designation	Title	Reviewed by	Recommendations
9.a	CBA/CBC	Qualifications/Powers	D. Richer,	Reviewed; No changes recommended
		and Responsibilities of	Chief Officer	
		Chief Officers	Team	
9.b	CBD	Chief Officer's Contracts	D. Richer	Reviewed; No changes recommended
			B. Miller	
9.c	IHBIB,	Primary/Preprimary	N. Lemmond	Reviewed; No changes recommended
	IHBIB-R	Education Preparation		
9.d	IHBK,	Preparation for Post-	M. Perez	Reviewed; No changes recommended
	IHBK-R	secondary and Workforce		
		Success		
9.e	IJOA	Field Trips	N. Lemmond	Reviewed; No changes recommended
9.f	IMBB	Exemptions from	L. Fletcher	Reviewed; No changes recommended
		Required Instruction	A. Whetstine	
9.g	JIH, JIH-R	Student Interviews and	L. Fletcher,	Revised to clarify the administrators roles
		Searches	D. Watson	and responsibilities

# IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

ture	Inner Ring—How we treat each other	
Cult	Outer Ring—How we treat our work	
	Rock #1—Establish enduring trust throughout our community	
trategy	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	Updating policy to reflect current laws, regulations and best practices provides a solid foundation to lead the
Si	Rock #3— Grow a robust portfolio of distinct and exceptional schools	district.



BOE Work Session June 28, 2017 Item 9 continued

Rock #4— Build firm foundations of knowledge,
skills and experience so all learners can thrive
<b>Rock #5</b> — Customize our educational systems to
launch each student toward success

**FUNDING REQUIRED:** No

**AMOUNT BUDGETED:** N/A

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** After review and discussion, move the seven policies in item 9 for action at the next regular board meeting.

**REVIEWED BY:** Chief Officers **DATE:** June 16, 2017

## BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49

Title	Qualifications/Powers and Responsibilities of Chief Officers
Designation	CBA/CBC
Office/Custodian	Board of Education/Executive Assistant to BOE/Chief Officers

# **CHIEF BUSINESS OFFICER**

Job Title:	Chief Business Officer	Related Organization Chart
Job Code:	(4-digit financial/budget code)	
Initial:	06/03/2011	
Revised:	06/03/2011	Board of Education
Work Year:	261 days	
Office:	Finance	Chief Business Officer
Department:	Business Office	
Reports To:	Board of Education	
FLSA Status:	Exempt	
Pay Range:	Board-Negotiated	

#### **SUMMARY:**

The Chief Business Officer ("CBO") shall be responsible to oversee the Business Operations of the District to include business administration, policy and strategy. The CBO will directly supervise the Finance, and Planning and Procurement offices. The CBO is responsible for facilitating the business operations by measuring business and staff performance, developing a business team, maintaining regular dialogue with the Board of Education to ensure consistent identification of priorities, identifying, quantifying and mitigating business liability exposure, ensuring accurate and timely data coordination for strategic analysis and decision- making, and maintaining an "independent" perspective from that of the Chief Education Officer (CEO) and other educational leaders. The CBO shall be evaluated annually by the Board of Education through a process that includes a "360" evaluation. The specific evaluation process shall be determined by the Board of Education.

## ESSENTIAL DUTIES AND RESPONSIBILITIES:

The following statements of duties and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not

intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties, responsibilities, frequency, and percentages may vary depending upon building assignments and other factors.

• Direct the receipt, management of investments and expenditures of the district's funds to ensure proper and maximum returns on these funds. Forecasts short-and long-range cash requirements and obligations as a basis for sound financial funding mechanisms.

Designation: CBA/CBC

- Provide leadership for the development, maintenance, enhancements and continual improvement to the district's comprehensive financial data systems.
- Direct the grants management programs to ensure maximum and effective participation in all available local, state and federal grants.
- Assure protection of the assets of the district by enforcing and promoting internal controls, internal auditing, and ensuring proper insurance coverage.
- Act as the district's representative on statewide school finance committees. Provide advice to the district's lobbyist on all school finance legislation.
- Direct the preparation of the Comprehensive Annual Financial Report and other reports as required by the board of education and state and federal agencies to assure compliance with the law. Direct the external audit processes.
- Direct the preparation and implementation of the district budget to ensure compliance with state laws and alignment with district goals.
- Direct the administrative activities required for all financial aspects of budget override and school-bond- issue elections.
- Initiate school board policy development on business and budget related matters of the district.
- Provide financial advice on the district's negotiations with employee groups to allow negotiation settlements to be within budget. Serve on the district's negotiation team.
- Act as the district's representative in the purchase or sale of property.
- Perform other duties as assigned.

To perform this job successfully, an individual must be able to perform each essential duty satisfactorily. The requirements listed below are representative of the knowledge, skill, and/or ability required. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

#### **EDUCATION AND TRAINING:**

Minimum Bachelor's degree in Accounting or Finance; Master's degree acceptable in lieu of certificate preferences listed under Certificates, Licenses & Registrations.

## **EXPERIENCE:**

Minimum ten years of professional financial management experience including minimum three years of experience specific to public sector financial management (fund accounting); Significant supervisory experience, including increasing breadth and complexity of supervisory responsibilities; Ability to work well with others in a diverse educational community, experience in bringing divided parties to a School District 49, El Paso County, Colorado

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consensus decision; Must also possess and demonstrate expertise of relevant computer application skills (i.e. Microsoft Word, Excel, PowerPoint); excellent written and verbal communication skills; excellent presentation skills and comfort with exposure in a public forum.

Designation: CBA/CBC

#### SKILLS and KNOWLEDGE:

Operating knowledge and experience with office equipment, personal computers, computer software. Operating knowledge of and experience with personal computers and hardware with basic familiarity of a network operations environment. English language skills required.

# **CERTIFICATES, LICENSES, & REGISTRATIONS:**

Any of CPA / CMA / CGFM / SFO certifications preferred; other relevant certifications accepted.

## SUPERVISION AND TECHNICAL RESPONSIBLITIES:

Directly supervises senior members of departments assigned, and Administrative Assistant to the CBO, indirectly other persons assigned to those departments; Carry out supervisory responsibilities in accordance with the organization's policies and applicable laws. Responsibilities include interviewing, hiring and training employees; promoting and transferring employees; planning, assigning and directing work; appraising performance; rewarding, disciplining and terminating employees; and addressing complaints and resolving issues.

#### **BUDGET AND/OR RESOURCE RESPONSIBILITY:**

This position has sole responsibility for developing, administering, monitoring and coordinating the district budget and initiating requisitions; Responsible for participating and recommending all subsidiary budgets district wide for board approval; Responsible for developing, coordinating, monitoring, and administering budgets for departments assigned to CBO supervision.

The physical demands, work environment factors, and mental functions described below are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

# PHYSICAL DEMANDS:

While performing the duties of this job, the employee is regularly required to stand; walk; sit; use hands to finger, handle, or feel. The employee frequently is required to speak and hear. The employee is occasionally required to reach with hands and arms; climb or balance; and stoop, kneel, crouch, or crawl. The employee must occasionally lift and/or move up to 50 pounds. There are no special vision abilities required by this job.

#### WORK ENVIRONMENT:

The noise level in the work environment is usually moderate.

# **CHIEF EDUCATION OFFICER**

Designation: CBA/CBC

Job Title:	Chief Education Officer	Related Organization Chart		
Job Code:	(4-digit financial/budget code)			
Initial:	01/10/2013		Board of Education	
Revised:		Board of Education		
Work Year:	261 days			
Office:	Education	Chief Education Officer		
Department:	Education Office			-
Reports To:	Board of Education			
FLSA Status:	Exempt			
Pay Range:	Board-Negotiated			

#### **SUMMARY:**

The Chief Education Officer serves as the District's lead educational innovator and creates, communicates and implements the District's vision, mission, strategic plan and overall educational direction.

## ESSENTIAL DUTIES AND RESPONSIBILITIES:

The following statements of duties and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending upon various factors.

# **Zone Leadership**

- Collaborate with Zone Leaders ZLs, administrators, teachers, parents, Community members, and business leaders to develop and implement measures of workforce and post-secondary readiness to ensure students are prepared for college, military, vocational, or entrepreneurial work.
- Create and support a culture of research and development across the district.
- Facilitate the implementation of innovative programming by working with all district departments in pursuit of program needs and goals.
- Assist ZLs and Principals in their site planning, including inclusion and adaptation of innovative programs.

- Develop and implement metrics to evaluate the effectiveness of approved innovation plans.
- Review new educational innovation plans/plan renewals to be presented to Board of Education (BOE) for educational efficacy and provide recommendations to BOE.

Designation: CBA/CBC

# **Educational Leadership**

- Lead the creation of a diverse learning community through active support of diverse recruiting practices, continued emphasis on culturally responsive teaching, and active engagement with community organizations whose mission is to support diverse organizations.
- Oversee the complete educational operation of the District in accordance with the direction established in the strategic plans.
- Direct, conduct and document systematic classroom walkthroughs with school leadership and provide feedback to ZLs and principals about innovative programs.
- Lead the creation of a professional environment that fosters and recognizes high performance.
- Plan, direct, and evaluate assessments of strategies and of student results achieved. Direct Zones in identifying measurable goals and benchmarks for student achievement as requested.
- In collaboration with ZLs, manage the development of long and short range educational
  objectives for the improvement and growth of the school district and educational activities of
  the district.
- In collaboration with ZLs, manage the development of the overall educational processes and administrative procedures and controls necessary for the implementation of the educational programs and achievement of educational objectives of the District.

# Strategic Leadership

- In collaboration with the Chief Operations Officer (COO) and Chief Business Officer (CBO), formulate and implement a strategic plan that guides the direction of the District and supports the goals of innovation across the District.
- Collaborate with the COO and CBO on the development of departmental strategic plans.
- Develop policies for innovative educational programming, make policy recommendations to the Board, and implement approved policy.
- In collaboration with ZLs, CBO and COO, establish and maintain an administrative organization sufficient to provide effective management of all essential functions of the District.
- In collaboration with ZLs, CBO and COO, recommend proposed revisions to the organizational structure, including establishment or elimination of administrative positions.

# People and Community Leadership

- Lead, guide, direct, and evaluate the work of other executive leaders including ZLs, Executive Director of Individualized Education, central office Directors, and Teachers on Special Assignment.
- Build effective structures for communication with staff, parents and community members.
- Ensure District communications result in positive and effective promotion of the District and foster employee and community engagement.

- In coordination with Board, represent the District in civic and professional association responsibilities and activities in the local community, the state, and at the national level.
- Ensure effective management of staff performance within the CEO's areas of responsibility.

Designation: CBA/CBC

# **Business Leadership**

- In collaboration with the CBO, ensure optimization of financial resources giving consideration to demographic factors student population and facilities, based on a per pupil funding model.
- Pursue educational partnerships to include vocational opportunities.
- Work with the COO and CBO to manage resource allocations for numerous programs and maximize funding to the classroom.
- Provide timely, consistent, concise and efficient communication to the BOE.

#### Other

 Perform other duties as assigned and/or those described in Board Policy, as may be amended from time to time.

To perform this job successfully, an individual must be able to perform each essential duty satisfactorily. The requirements listed below are representative of the knowledge, skill, and/or ability required. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

# **QUALIFICATIONS**

Consideration will be given for the combination of education, training, experience, skills and knowledge in evaluating qualification for interview and selection.

# **EDUCATION & TRAINING**

Master's degree required. PhD degree preferred.

# PROFESSIONAL EXPERIENCE

Ten years combined educational experience required, of which at least five years must be administrative. Seven to ten years of senior-level leadership preferred. Experience in business management, business ownership or corporate leadership desired.

# PREFERRED EXPERIENCE

Demonstrated successful experience working with diverse populations. Experience in multiple levels of education preferred. Demonstrated experience with Special Education. Demonstrated understanding of the role of business or entrepreneurial models in an education environment. Experience with outsourcing.

# SKILLS, KNOWLEDGE, EQUIPMENT & OTHER

Proven skills and knowledge to manage, plan, organize and direct educational operations, communicate effectively, solve complex problems and develop staff. Demonstrated ability to create an environment of

change and innovation toward problem solving by focusing on a culture of serving the needs of education.

Designation: CBA/CBC

# **OTHER**

## CERTIFICATES, LICENSES, & REGISTRATIONS

Eligibility for administrative licensure in the state of Colorado preferred Valid Colorado Driver's License, Criminal Justice Fingerprint Clearance required

#### SUPERVISORY RESPONSIBILITY

Supervises Zone leaders or designated supervisor, Executive Director of Individualized Education or designated supervisor, Central Office Directors/Assistant Directors or designated supervisors, Director of Human Resource, Director of School Safety and Security, Executive Directors and any and all contractors/designates in educational functions.

## TECHNICAL RESPONSIBILITY

Works independently under board organizational policies to achieve organizational objectives; manages all assigned departments; and supervises the use of funds for multiple departments; Leverages opportunities to impact the total organization's services and create a climate of service.

#### **BUDGET AND/OR RESOURCE RESPONSIBILITY**

Budget and resource management and control as designated by the Board of Education.

## PHYSICAL DEMANDS

While performing the essential functions of this job, the employee is frequently required to see, talk or hear. The employee is occasionally required to stand; walk or sit, climb, kneel. The employee must occasionally lift and/or move up to 25 pounds. Generally the job requires 45% sitting, 25% walking, and 30% standing.

#### **WORK ENVIRONMENT**

The noise level in the work environment is usually moderate.



# **CHIEF OPERATIONS OFFICER**

Job Title:	Chief Operations Officer	Related Organization Chart	
Job Code:	(4-digit financial/budget code)		
Initial:	04/12/2012		
Revised:		Board of Education	
Work Year:	261 days		
Office:	Operations	Chief Operations Officer	
Department:	Operations Office		
Reports To:	Board of Education		
FLSA Status:	Exempt		
Pay Range:	\$112,100-\$130,300		

#### **SUMMARY:**

Chief Operations Officer manages facilities, maintenance, transportation, information technology and nutrition services to ensure efficient and lawful functioning of the District.

#### ESSENTIAL DUTIES AND RESPONSIBILITIES:

The following statements of duties and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending upon building assignments, business directives, and other factors.

- Director of Facilities to ensure efficient and lawful functioning of the District, and initiate standard operating procedures and policies.
- Manage transportation, information technology, and nutrition services activities to ensure efficient and lawful functioning of the District, and initiate standard operating procedures and policies.
- Ensure that all activities conform to District guidelines.
- Communicate effectively with all members of the District and community.
- Working with the Chief Business Officer (CBO), assists in budget development and budget monitoring and control procedures in designated areas.
- Works cooperatively with CBO and CEO in administering individual site or area operational needs.
- Prepares reports as directed by the Board of Education.

- Participates in the District's expansion and construction programs.
- Supports the value of an education in an innovation environment by a leadership culture of serving education.
- Supports the mission and philosophy of school district 49.
- Promotes income generating opportunities in designated areas through relationships with other school districts, related entities, and business and community agencies.
- Perform other duties as assigned.

To perform this job successfully, an individual must be able to perform each essential duty satisfactorily. The requirements listed below are representative of the knowledge, skill, and/or ability required. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

## **EDUCATION AND TRAINING:**

BA or BS in business management/related discipline and equivalent work experience in business management

#### **EXPERIENCE:**

More than ten (10) years' experience in business management and/or business ownership; with experience in operations and operational related functions including but not limited to facilities maintenance, construction trades, transportation, technology and or nutrition services. Prior experience in supervision of a work force in excess of 100 associates.

# SKILLS, KNOWLEDGE, EQUIPMENT & OTHER:

Skills and knowledge to manage, plan, organize and direct operational areas, communicate effectively, problem solve and develop management subordinates. Operating knowledge of and experience with personal computers and software, basic office equipment. Create an environment of change and innovation toward problem solving by focusing on a culture of serving the needs of education.

## **CERTIFICATES, LICENSES, & REGISTRATIONS:**

Valid Colorado Driver's License, Criminal Justice Fingerprint Clearance

# SUPERVISION/TECHNICAL RESPONSIBILITY:

Supervises Director of Transportation or designated supervisor, Director of Nutrition Services or designated supervisor, Director of Facilities or designated supervisor, Director of Information Technology or designee/provider and any and all contractors/designates in operational functions.

Responsibilities include: working independently under board organizational policies to achieve organizational objectives; managing all assigned departments; and supervising the use of funds for multiple departments. Utilization of significant resources from other work units routinely required to perform the jobs functions. There is a continual opportunity to impact the total organization's services and create a climate of service.

#### BUDGET AND/OR RESOURCE RESPONSIBILITY:

Budget and resource management and control as designated by the Board of Education

#### PHYSICAL DEMANDS:

While performing the duties of this job, the employee is frequently required to see, talk or hear. The employee is occasionally required to stand; walk or sit, climb, kneel. Frequently required to travel to schools, construction sites and appointments. The employee must occasionally lift and/or move up to 25 pounds. Generally the job requires 45% sitting, 25% walking, and 30% standing. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

**WORK ENVIRONMENT:** The noise level in the work environment is usually moderate.

•\_\_Adopted: July 10, 2014

• Reviewed: July 13, 2017

## **LEGAL REFS:**

• C.R.S. 22-9-106(4), Qualifications to Evaluate Personnel

#### CROSS REFS:

• CBI, Evaluation of Chief Officers



## BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49

Title	Chief Officers' Contracts
Designation	CBD
Office/Custodian	Board of Education/Executive Assistant to the BOE/Legal Counsel

District leadership is becoming more demanding as the responsibilities of administration become more complex. The Board realizes that it is therefore increasingly important to attract able persons to the chief officer positions by making the rewards of the position commensurate with its challenges. The Board further realizes that it is increasingly important to free the chief officers from the pressures of groups in the community by ensuring security from the threat of sudden and unjustified dismissal.

The Board, upon the selection of a candidate or upon reappointment of any incumbent chief officer, shall endeavor to secure the dignity of position and the freedom of leadership appropriate to the responsibilities of the chief officer through an explicit contractual agreement. Such contract shall meet the requirements of state law and shall protect the rights of both the Board and the chief officer.

• Adopted: May 5, 1977

• Revised: August 4, 1994

Revised: May 21, 1998

• Revised: September 3, 1998

Reviewed: December 10, 2009

• Revised: July 10, 2014

• Reviewed: July 13, 2017

#### LEGAL REFS:

- Constitution of Colorado, Article X, Section 20 (4)(b)
- C.R.S. 22-9-109 (specific portions of superintendent's evaluation open to public inspection)
- C.R.S. 22-32-110 (1)(g) (power to employ a CEO)
- C.R.S. 22-44-115 (4) (administrative contacts)
- C.R.S. 22-63-202 (2) (employment contracts damages provisions)
- C.R.S. 24-72-204 (3)(a)(II)(B) (inspection of public records)

#### **CROSS REF:**

• GCOE, Evaluation of Evaluators



#### **BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49**

Title	Primary/Preprimary Education
Designation	IHBIB
Office/Custodian	Education/Director of Individualized Education

# **Kindergarten programs**

The District shall establish and maintain a kindergarten program or programs. A kindergarten program may be a half-day or full-day program, and the District shall receive state funding for students enrolled in these programs on a half-day or full- day basis, in accordance with state law. For the 2005-2006 school year and each school year thereafter, a child must be five (5) years of age by September 15 to be eligible for enrollment in any kindergarten program, unless the child is otherwise enrolled in the program pursuant to applicable law. In the Sand Creek Innovation Zone elementary schools, for the 2012-2013 school year and each school year thereafter, a child must be five (5) years of age by August 15 to be eligible for enrollment in any kindergarten program, unless the child is otherwise enrolled in the program pursuant to applicable law.

# **Preschool programs**

All District preschool programs shall comply with the rules established by the Department of Education and with rules for childcare centers established by the Department of Human Services.

## Children with disabilities

In meeting its obligation to offer an individualized program for children with disabilities at age three (3), the District shall provide a special education preschool program at no cost to students who have been identified as disabled pursuant to applicable law.

# Colorado preschool program

In addition, when the District receives funding from the state to do so, the District shall provide a preschool program as part of the Colorado Preschool Program for three (3), four (4), and five (5) year-old children who lack learning readiness due to significant family risk factors, who are in need of language development or who are receiving services from the Department of Human Services as neglected or dependent children. All enrolling three (3) year-olds must lack overall learning readiness that is attributable to at least three (3) of the significant family risk factors and must be three (3) years of age by August 1.

Parents/guardians wishing to have their children participate in this program shall make application to the District. Participants then shall be selected on the basis of greatest need.

## Other children who wish to enroll on a tuition basis

In an effort to offer a well-rounded learning experience, the preschool program may be open on a tuition basis to students who have not been identified as disabled pursuant to applicable law and who are not eligible for the program because of the factors listed above. The administration shall develop admission procedures that take into consideration space and staffing requirements.

- Current practice codified: 1992
- Adopted: date of manual revision
- Revised: November 4, 1999
- Revised: October 6, 2005
- Revised: August 12, 2010
- Revised: February 9, 2012
- Revised: July 10, 2014

C

Designation: IHBIB

• Reviewed: July 13, 2017

# **LEGAL REFS:**

- C.R.S. 22-20-101 et seq. (Exceptional Children's Educational Act)
- C.R.S. 22-28-101 et seq. (Colorado Preschool Program Act)
- C.R.S. 22-32-119(1) (requires establishment of kindergarten program)
- C.R.S. 22-43.7-201 et seq. (full-day kindergarten capital construction funding)
- C.R.S. 22-44-118 (full-day kindergarten reserve)
- C.R.S. 22-54-103(9.5) (definition of preschool enrollment)
- C.R.S. 22-54-103(10) (funding for kindergarten)
- C.R.S. 22-54-108.5 (mill levy to fund full-day kindergarten)
- C.R.S. 22-54-130, 131 (full day kindergarten funding)
- C.R.S. 26-6-102 (1.5) (definition of child care center)
- 1 CCR 301-8, Rules 2220-R-1.00 et seq. (Rules for the Administration of the Exceptional Children's Educational Act)

#### **CROSS REFS:**

- BDFC, Preschool Council
- IHBA, Special Education/Programs for Students with Disabilities



Title	Primary/Preprimary Education (Admission of Children Who Wish to		
	Enroll on Tuition Basis)		
Designation	IHBIB-R		
Office/Custodian	Education/ Director of Individualized Education		

The following criteria have been established for the admission of students to the District's preschools:

#### **Classroom membership**

Because there are not enough preschool slots to serve every student who wishes to attend preschool, the following admission criteria apply to ensure compliance with applicable law and Board policy.

- 1. Students are admitted according to these priorities:
  - a. Children identified as disabled pursuant to the Individuals with Disabilities Education Improvement Act of 2004 (the IDEIA).
  - b. Three and four year olds who qualify for the Colorado Preschool Program (CPP). Families on the CPP waiting list will be offered a tuition slot, and if they choose to pay, shall be given priority over children who do not qualify for CPP.
  - c. Four year olds who wish to attend their home school as determined by the Board (space available only, subject to disenrollment at any time during the school year due to maximum enrollment limits).
  - d. Three year olds who wish to attend their home school as determined by the Board (space available only, subject to disenrollment at any time during the school year due to maximum enrollment limits).
  - e. Three and four year olds who are district residents, but do not want to attend their home school (per Board policy, space available only, subject to disenrollment at any time during the school year due to maximum enrollment limits).
  - f. Five year olds who are eligible for kindergarten and are district residents, but for whom another year of preschool is desired.
- 2. Eligible children will be added to a waiting list and served according to the priorities above. In limited instances the district may make exceptions to the waiting list in accordance with applicable law and in the district's sole discretion.
- Preschool students will attend the district school determined by their residence unless a request to attend
  another school or program is approved. No student will be enrolled in a school or program outside his/her
  attendance area without prior approval per Board policy regarding intra/inter-district choice and open
  enrollment.
- 4. Open enrollments and transfer student enrollments may be contingent upon a student providing his/her own transportation and valid for no more than the current academic year. Parents and/or guardians seeking to enroll students in schools other than their school of residence should be aware that priority shall be given to students within each school's attendance area and maximum enrollment limits may necessitate disenrollment of non-resident students at any time during the school year.

Adopted: September 7, 2000Revised: August 12, 2010Revised: July 10, 2014

• Reassign to CEO: July 10, 2014

• Reviewed: July 13, 2017

Designation: IHBIB-R

# District

#### BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49

Title	Preparation for Postsecondary and Workforce Success	
Designation	IHBK	
Office/Custodian	Education/Director of Concurrent Enrollment	

The Board believes that to decrease student dropout rates, increase graduation rates and encourage all students to reach their learning potential, it is important to support students in planning for postsecondary and workforce opportunities throughout their education. To promote students' postsecondary and workforce success and in accordance with state law, the district shall provide the following opportunities and information.

Sixth grade: Each student who enrolls in the sixth grade, on the day of enrollment, will be encouraged to register with the state-provided, free online college planning and preparation resource, commonly referred to as "College In Colorado."

Eighth grade: The Colorado Commission on Higher Education (CCHE) will provide information to the parents/guardians of eighth grade students about the admission requirements for institutions of higher education in Colorado. In addition, the District will make information available to these same parents/guardians about the courses the District offers that meet the CCHE admission requirements. This information will be made available to parents/guardians prior to the student's enrollment in his or her ninth grade courses.

Beginning in ninth grade, District personnel shall assist students to develop and maintain individual career and academic plans (ICAP) in accordance with the requirements of state law. Each student's ICAP will be designed to assist the student and the student's parent/guardian with the following:

- exploring the postsecondary career and educational opportunities available to the student;
- aligning coursework and curriculum;
- setting performance expectations;
- meeting academic and career goals;
- applying to postsecondary education institutions;
- enabling the student to demonstrate postsecondary and workforce readiness prior to or upon high school graduation;
- securing financial aid; and
- ultimately entering the workforce.

The district's plan for the development and implementation of student ICAPs shall be in accordance with this policy's accompanying regulation.

- Adopted: November 3, 1977
- Revised: September 2, 1999
- Revised: October 6, 2005
- Revised: February 11, 2010
- Revised: November 11, 2010
- Revised: July 10, 2014
- Reviewed: July 13, 2017

#### LEGAL REFS:

- C.R.S. 22-32-109 (1)(ff) (notice of courses that satisfy higher education admission guidelines)
- C.R.S. 22-32-109(1)(00) (board duty to adopt policy requiring individual career and academic planning for students no later than the beginning of ninth grade)
- C.R.S. 22-32-109.5 (4) (district may administer "basic skills" placement or assessment tests to determine postsecondary and workforce readiness; if such test is administered, score shall be included on student's ICAP)
- 1 CCR 301-81 (rules governing standards for individual career and academic plans)

#### **CROSS REFS:**

- IHCDA, Concurrent Enrollment
- IKF, Graduation Requirements

Designation: IHBK



Title	Preparation for Postsecondary and Workforce Success			
	(Implementation Plan for Student Individual Career and Academic			
	Plans)			
Designation	IHBK-R			
Office/Custodian	Education/Director of Concurrent Enrollment			

In accordance with state law and the timeline prescribed by applicable State Board of Education rules, the District shall create a plan for the development and implementation of student individual career and academic plans (ICAP).

At a minimum, the District's ICAP plan shall address:

- 1. How the District will ensure that all students, beginning in the seventh grade, have access to and assistance in the development of an ICAP.
- 2. The roles and responsibilities of the student, parents/guardians and District staff in creating and updating an ICAP for the student.
- **3**. The activities that will be addressed at each grade level of a student's ICAP.
- 4. How students' ICAPs will be stored.
- 5. If possible, the professional development that will be provided to appropriate District staff regarding ICAPs and the staff's role in implementing the District's ICAP plan.
- **6.** The method that will be used to evaluate the implementation and effectiveness of the District's ICAP plan.
- Adopted: November 11, 2010
- Revised: July 10, 2014
- Reassign to CEO: July 10, 2014
- Reviewed: July 13, 2017



Title	Field Trips
Designation	IJOA
Office/Custodian	Education/Executive Director of Individualized Education

The Board recognizes that the first-hand learning experiences provided by field trips can serve as an effective and worthwhile means of learning. The Board encourages field trips that are part of and directly related to the school's educational program and will yield greater learning opportunities than other educational experiences.

Specific guidelines and appropriate administrative procedures shall be developed to screen, approve and evaluate trips and to ensure that reasonable steps are taken for the safety of the participants.

These guidelines and procedures shall ensure that all field trips have the approval of the Chief Education Officer.

Determinations regarding the appropriateness of a field trip, necessary modifications and/or accommodations, and other matters concerning students with disabilities shall be made after consideration of the students' IEP or Section 504 team.

Adopted: July 10, 2014Reviewed: July 13, 2017

#### LEGAL REFS:

• C.R.S. 13-22-107 (parental liability waivers)

#### **CROSS REFS:**

- EEAG, Student Transportation in Private Vehicles
- JJH, Student Travel



Title	Exemptions from Required Instruction			
Designation	IMBB			
Office/Custodian	Education/Executive Director of Learning Services, Director of			
	Culture & Services			

If the religious or closely held personal beliefs and teachings of a student or the student's parents/guardian are contrary to the content of a school subject or to any part of a school activity, the student may be exempt from participation. To receive such an exemption, the parent/guardian must present a written request for exemption to the school principal, stating the conflict involved. Requests for exemption regarding some or all of the district's curriculum concerning human sexuality shall be in accordance with the Board's policy on health and family life/sex education.

If a student is unable to participate in a physical education class, the student must present to the school principal a statement from a physician or other licensed health care professional stating the reason for the inability to participate.

Exemptions from required instruction do not excuse a student from the district's requirements for graduation from high school.

- Current practice codified: 1980
- Adopted: date of manual adoption
- Revised: September 2, 1999
- Revised: July 10, 2003
- Reviewed: February 24, 2010
- Revised: July 10, 2014
- Reviewed: July 13, 2017

#### **CROSS REFS:**

• IHAM, Health and Family Life/Sex Education



Title	Student Interviews and Searches
Designation	JIH
Office/Custodian	Operations/Director of Safety and Security

The Board of Education seeks to maintain a climate in the schools that is conducive to learning and protects the safety and welfare of staff, students and guests. To achieve this goal, it may be necessary for school personnel upon reasonable suspicion to search the person and/or the personal property of student and to seize any property or contraband deemed injurious or detrimental to the safety and welfare of students, staff and guests.

#### **Definitions**

- I. "Reasonable suspicion" is the standard for a search on district property or at school activities carried out by school authorities. Reasonable suspicion should be based on facts provided by a credible witness or personal observation which cause the school official to believe, based on their own personal experience, that search of a particular person, place, or thing would lead to the discovery of evidence of a violation of Board policy or state laws. Reasonable suspicion requires more than a mere hunch.
- 2. "Contraband" consists of all substances or materials prohibited by Board policy or state law, including but not limited to drugs, alcoholic beverages, guns, knives, other weapons, and incendiary devices.

#### Interviews and Searches by School Administrators

When a violation of Board policy or school rules occurs or is suspected, the Principal or designee may question potential student victims and witnesses without prior consent of the student's parent/guardian. If a school official is investigating a report of child abuse and the suspected perpetrator is a member of the student's family, no contact with the student's family will be made.

In situations where a student is suspected of violating Board policies or school rules which may result in suspension or expulsion, the principal or designee(s) may not interview the suspected student(s) without making a reasonable attempt to have the student(s) parent/guardian present.

The nature and extent of the questioning must be related to the objectives of the questioning. The student will have the opportunity to present his/her side of the story, orally and/or in writing.

In situations where a student is suspected of violating Board policies or school rules, the principal or designee may interview the suspected student if the school official has reasonable suspicion that such a violation has occurred.

The nature and extent of the questioning must be related to the objectives of the questioning. If the student denies any involvement or eulpability, the student will have the opportunity to present his/her side of the story, orally and/or in writing.

School personnel may search a student and/or the student's personal effects while on school premises or during a school activity in accordance with this policy and may seize any illegal, unauthorized, or contraband materials.

Whenever possible, the student shall be informed of the reason(s) for conducting the search and the student's permission to perform the search shall be requested. A student's failure to cooperate with school officials conducting a search shall be grounds for disciplinary action.

An administrative report shall be prepared by the school official conducting a search explaining the reasons for the search, the results and the names of any witnesses.

- Adopted: November 3, 1977
- Revised: January 23, 1986
- Revised to conform to practice: date of manual revision
- Revised: May 19, 1994
- Revised: September 2, 1999
- Reviewed: August 10, 2000
- Revised: July 8, 2010
- Revised: May 14, 2015
- Revised: July 13, 2017

#### LEGAL REF:

- C.R.S. 19-2-511 et seq.
- C.R.S. 22-32-109.1 (2)(a)(I)(I) (policy required as part of safe schools plan)

#### **CROSS REF:**

- JIHB, Parking Lot Searches
- JK, Student Discipline, and subcodes

Designation: JIH



Title	Student Interviews and Searches
Designation	JIH-R
Office/Custodian	Operations/Director of Safety & Security

The Board of Education seeks to maintain a climate in the schools which is conducive to learning and protective of the safety and welfare of staff and students. To achieve this goal, it may be necessary for school personnel to search the person and/or the personal property of the student and to seize any property deemed injurious or detrimental to the safety and welfare of students and staff.

### Interviews by school administrators

When a violation of Board policy or school rules occurs, the principal or designee(s) may question potential student victims and witnesses without prior consent of the student's parent/guardian. If a school official is investigating a report of child abuse and the suspected perpetrator is a member of the student's family, no contact with the student's family will be made.

In situations where a student is suspected of violating Board policies or school rules, the principal or designee may interview the suspected student if the school official has reasonable grounds to suspect that such a violation has occurred. The nature and extent of the questioning must be reasonably related to the objectives of the questioning. If the student denies any involvement or culpability, the student will have the opportunity to present his or her side of the story, orally or in writing. If violation of a policy or school rule would result in punitive or restorative action a reasonable effort should be made to contact a parent or guardian (e.g. email, phone message, etc.).

#### Searches conducted by school personnel

School personnel may search a student and/or the student's personal effects while on school premises or during a school activity in accordance with this policy and may seize any illegal, unauthorized, or contraband materials.

Whenever possible, the student shall be informed of the reason(s) for conducting the search and the student's permission to perform the search shall be requested. A student's failure to cooperate with school officials conducting a search shall be grounds for disciplinary action.

A school official should document the rationale for the search and any witnesses to the process in the student information system.

#### **Search of District property**

School lockers, desks and other storage areas are district property and remain at all times under the control of the school. All such lockers, desks and other storage areas, as well as their contents are subject to inspection at any time, with or without notice.

Students shall assume full responsibility for the security of their lockers and/or other storage areas in the manner approved by the administration. Students shall be responsible for whatever is contained in desks and lockers assigned to them by the school, as well as for any loss or damage relating to content of such desks, lockers and storage locations.

#### Search of the student's person or personal effects

The principal or designee may search the person of a student or a student's personal effects including, but not limited to, purse, backpacks, book bag or briefcase on school property or at school sponsored events or activities if the school official has reasonable grounds to suspect that the search will uncover:

A. Evidence of a violation of Board and/or district policies, regulations, school rules, or Federal, State or local laws.

Designation: JIH-R

**B.** Anything which, because of its presence, presents an immediate danger of physical harm or illness to any person.

Search of the person shall be limited to the student's pockets, any object in the student's possession such as a purse, backpack, book bag, or briefcase, and/or a "pat down" of the exterior of the student's clothing.

The extent of the search of a student's person or personal effects, as well as the means to conduct the search, must be reasonably related to the objectives of the search and the nature of the suspected violation. Additionally, school officials conducting the search shall be respectful of privacy considerations, in light of the gender and age of the student.

Searches of the person shall be conducted out of the presence of other students and as privately as possible by a person of the same gender (if possible) as the student being searched. At least one person of the same gender (if possible) as the student being searched shall witness but not participate in the search.

Searches of a student's person and/or personal effects may be conducted without the prior consent of the student's parent/guardian. However, the parent/guardian of any student searched shall be notified of the search as soon as reasonably possible <u>upon completion</u>.

Searches of the person which may require removal of clothing other than a coat or jacket shall be referred to a law enforcement officer. No district employee shall conduct any form of "strip search" or other invasive search.

#### Seizure of items

Anything found in the course of the search conducted by school officials which is evidence of a violation of law, Board policy or school rules or which by its presence presents an immediate danger or physical harm <u>may</u> <u>be</u>:

- 1. Seized and offered as evidence in any suspension or expulsion proceeding. Such material shall be kept in a secure place by the Principal until it is presented at the hearing.
- 2. Returned to student or the parent/guardian.
- 3. Turned over to a law enforcement officer in accordance with this policy.

### Law Enforcement Officers' Involvement in Interviews and Interrogations

When law enforcement officers request permission to question students when students are in school or participating in school activities, the Principal or designee shall ascertain that the law enforcement officer has proper identification. Except when law enforcement officers have a warrant or other court order, or when an emergency or other exigent circumstance exists, such interrogations and interviews are discouraged during student's class time.

It is the responsibility of the law enforcement officer interviewing student witnesses or interrogating student suspects to assure compliance with all applicable procedural safeguards.

Upon request by law enforcement to interview a student witness or interrogate a student suspect, school officials shall make an effort to notify the student's parent/guardian, except in cases involving investigation of reported child abuse where the suspected perpetrator is a member of the student's family, when law

School District 49, El Paso County, Colorado

enforcement has a court order directing that the student's parent/guardian not be notified, or when an emergency or other exigent circumstances exist. However, whether or not to postpone the interview or interrogation until the parent/guardian arrives is the law enforcement officer's decision.

#### Search and seizure

The principal or designee may request a search on district premises be conducted by a law enforcement officer. When a law enforcement officer responds to such a request, district employees shall not assist or otherwise participate in the search. It is expected that searches by law enforcement will be conducted in accordance with the requirements of applicable law.

#### Custody and/or arrest

Students will be released to law enforcement officers if the student has been placed under arrest. However, If the student is not placed under arrest and the student's parent/guardian and the student consent to such release the student may accompany law enforcement officials to their headquarters facility. When a student is removed from school by law enforcement officers for any reason, school officials will make reasonable efforts to notify the student's parent/guardian.

It is expected that all procedural safeguards prescribed by law are followed by law enforcement officers conducting student arrests; however, district staff is not responsible for an officer's legal compliance when arresting a student.

• Adopted: July 8, 2010

Revised: June 30, 2011

• Revised: May 14, 2015

Revised: July 13, 2017

#### LEGAL REF:

- C.R.S. 19-2-511 et seq.
- C.R.S. 22-32-109.1 (2)(a)(I)(I) (policy required as part of safe schools plan)

#### CROSS REFS:

- JIHB, Parking Lot Searches
- JK, Student Discipline, and subcodes

Designation: JIH-R



#### **BOARD OF EDUCATION AGENDA ITEM 10**

BOARD MEETING OF:	June 28, 2017		
PREPARED BY:	Brett Ridgway, Chief Business Officer		
	Jodi Poulin, Accounting Group Manager		
TITLE OF AGENDA ITEM:	Monthly Financial Update		
ACTION/INFORMATION/DISCUSSION:	Discussion		

BACKGROUND INFORMATION, DESCRIPTION OF NEED: Report to the Board of Education the performance of actual revenues and expenditures versus budgeted revenues and expenditures in all funds with comparison to prior year. Reference the first attached spreadsheet: the first column is the list of each fund the District has. The 2016-2017 columns start with the approved budget for the entire year compared to revenues and expenditures through May. Percentages over 100% on a revenue line are good in that we received more revenue than was anticipated. If any of the expenditure lines were higher than the percentage of year concluded, that fund could be an area of possible concern depending upon why it was high. The 2016-2017 year-end fund balance columns are required by statute. This is showing you the budgeted and anticipated end-of-year fund balance. The 2015-2016 columns are the prior year's total budget and the actual through May 2016. These amounts are provided for comparison to the current year amounts.

**RATIONALE:** This report is to keep the BOE informed of spending. It is required quarterly by law, however, it is being provided monthly in D49 in keeping with the Board's goal of financial transparency and fiscal responsibility.

**RELEVANT DATA AND EXPECTED OUTCOMES:** It is expected that the monitoring of expenditures will result in keeping spending in line with the Board's goals and direction as budgeted.

#### IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

ture	Inner Ring—How we treat each other	
Cul	Outer Ring—How we treat our work	
Strateov	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	Clarity and transparency in financial management strategy and decisions.
	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	Rock #5— Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** Yes

<u>AMOUNT BUDGETED:</u> 2016/17 = \$156.8mm

(all funds)

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** No specific action necessary beyond recognizing the receipt of these reports and this information.

**APPROVED BY:** Brett Ridgway, Chief Business Officer

**DATE:** June 21, 2017



Providing stewardship, customer service and communication with and through our business team

Date: June 21, 2017

To the Citizens and Members of the Board of Education of El Paso County School District 49:

State law requires that the Board of Education shall review the financial condition of the school district at least quarterly (C.R.S 22-45-102(1)(b)). In an effort to be more transparent, the District provides a financial report to the public monthly. The following is the unaudited Monthly Financial Report for the period ending May, 2017.

The report includes details reports for revenues and expenditures for all funds of the District. There are also detailed expenditure reports for each zone and school. Other analysis has also been included to help in the understanding of expenditures.

Interim financial statements are unaudited and will occasionally contain immaterial coding or reclassification errors that do not materially affect the results of each fund. These items will be corrected in subsequent reports.

Sincerely,

**Brett Ridgway** 

Chief Financial Officer

But Ridging





## El Paso County School District 49



## Monthly Financial Report May 31, 2017

(Unaudited)

Brett Ridgway – Chief Business Officer

Ron Sprinz – Finance Group Manager





Providing stewardship, customer service and communication with and through our business team



## **Executive Summary**

In following our cultural compass and in an effort to be more transparent, we are proving more detail and explanation of revenue and expenditures than is required by law and more than is usually presented to the public by school districts. The following discussion of the revenue and expenditures is offered to give the readers a better view of the district's financial situation.

#### **General Fund Notes**

The **Per Pupil Revenue (PPR)** from the state is currently \$7,159.07 for in-school students and \$6,795.17 for online students. This results in a blended PPR of \$7,076.00. The at-risk population for the district decreased resulting in a lower than expected PPR from the beginning of the year.

**District 49's portion of the Negative Factor is \$19,944,037 for 2016/17.** The negative factor is the amount that our funding is reduced to balance the budget at the state level. The district has no input for this reduction in funding. The student full time equivalent (FTE) number that is used is based on actuals.

As of May 31st, 2017 General fund net revenue is \$83,601,637 and expenditures total \$89,128,382. At this point of the year it is normal for general fund expenditures to be higher than revenues as we receive a large portion of revenue from property taxes. Those revenue funds usually occur in the March to June time frame. This year the amended budget proposes a one-time spend down of fund balance to 9% of district adjusted gross revenue to help the startup costs for schools in the iConnect Zone.

#### Other Funds' Notes

The funding for the **2016 3B projects** has been completed. The majority of those funds are held in fund 46. This fund will hold the expenses for the refresh and refurbish (priority 2), the high school additions and remodel (priority 3), and the two new elementary schools (priority 4).

The **Capital Reserve Fund** is approaching its amended budget spend, and is an area for focus for the accounting and finance teams. The passing of 3B takes quite a bit of pressure off the fund for meeting the capital needs of the district.

The **Bond Repayment Fund** nearing its amended budget. There is no reason for concern as the amended budget allows for the June interest payments.

The **Transportation Fund** is currently being supplemented by the general fund as planned.

#### Conclusion

In total, the district is in good financial condition. We are closely watching the state budget to determine the impact to our budget in future planning cycles.

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## General Fund – Fund 10

For the period ending May 31, 2017, total net revenue is \$83,601,637 and is 85.9% of the amended budget. Property tax receipts are usually lower in the fall/winter with most receipts coming in the March to June time frame. State revenue is on track to the amended budget and higher than this point last year. Federal revenue is on track as well.

				% of	
		Amended		Amended	
	YTD Actual	Budget	Variance	Budget	Prior YTD Actual
evenues					
Local Sources					
Property Taxes	12,532,997	19,153,960	(6,620,962)	65.4%	9,155,106
Specific Ownership Taxes	1,913,074	2,032,466	(119,392)	94.1%	1,503,517
Specific Ownership Taxes - Bond	652,928	1,057,405	(404,476)	61.7%	659,439
Delinquent Property Taxes	19,660	5,860	13,800	335.5%	15,177
Abatements	(49,258)	(54,858)	5,600	89.8%	(27,859)
Tuition & Fees	139,880	125,500	14,380	111.5%	143,373
Earnings on Investments	105,967	58,564	47,403	180.9%	39,950
Charter School Purchased Services	2,942,570	3,171,832	(229,262)	92.8%	2,214,567
Other Local Revenue	1,140,694	803,917	336,778	141.9%	982,333
Total Local Revenue	19,398,513	26,354,645	(6,956,132)	73.6%	14,685,604
State Revenue					
State Equalization Revenue	121,126,588	132,131,522	(11,004,934)	91.7%	108,875,922
State Equalization Revenue Adjust	(81,280)	(48,753)	(32,526)	166.7%	(1,016,056)
Vocational Education	361,881	781,999	(420,118)	46.3%	-
Special Education	4,019,100	3,976,911	42,189	101.1%	3,451,113
Transportation	441,919	441,919	-	100.0%	378,047
Gifted Revenue	211,523	211,523	-	100.0%	195,165
Other State Revenue	1,819,655	2,156,599	(336,944)	84.4%	1,615,798
Total State Revenue	127,899,386	139,651,720	(11,752,334)	91.6%	113,499,989
Federal Revenue					
Impact Aid	241,446	324,491	(83,045)	74.4%	323,434
Other Federal Revenue	166,330	172,800	(6,470)	96.3%	449,252
Total Federal Revenue	407,777	497,291	(89,514)	82.0%	772,686
Total Revenue	147,705,676	166,503,656	(18,797,980)	88.7%	128,958,279
Revenue Transfers					
Insurance Fund	(687,500)	(750,000)	62,500	91.7%	(541,667)
Capital Reserve	(3,500,000)	(3,500,000)	-	100.0%	(2,916,667)
Colorado Preschool Program	(421,139)	(459,425)	38,286	91.7%	(371,679)
Transportation	(243,547)	-	(243,547)	0.0%	-
F/R Pupil Activity Programs	(105,769)	-	(105,769)	0.0%	(107,444)
Charter School PPR Transfers	(59,146,084)	(64,474,458)	5,328,374	91.7%	(54,302,132)
Total Revenue Transfers	(64,104,039)	(69,183,882)	5,079,843	92.7%	(58,239,588)
Net Revenue	83,601,637	97,319,774	(13,718,137)	85.9%	70,718,691
IAC ( NE ACTING	03,001,037	31,313,114	(13,710,137)	03.3/0	10,110,031

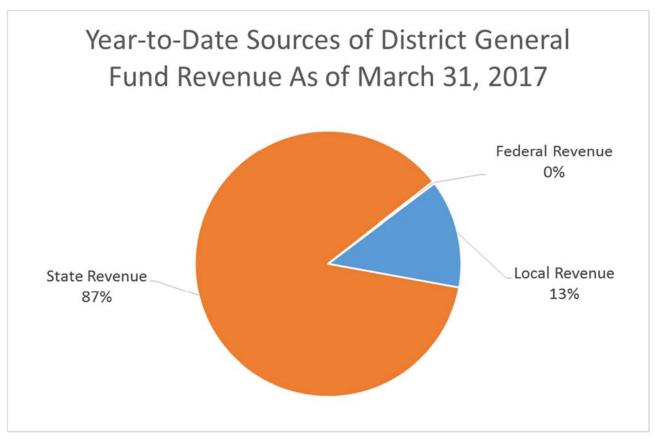
Total expenditures are \$89,128,382 (89.2% of amended budget) and are in line with expectations. Student Transportation is running slightly lower but will increase as expenses are transferred from the Transportation fund at the end of the year. Other Uses of Funds are slightly higher due to lease payments and capital construction pass through payments to charter schools. Charter capital construction payments are made to the charter schools based on the money from the Colorado Department of Revenue and are distributed based on their allocation. The remaining categories are generally in line with a straight line spend.

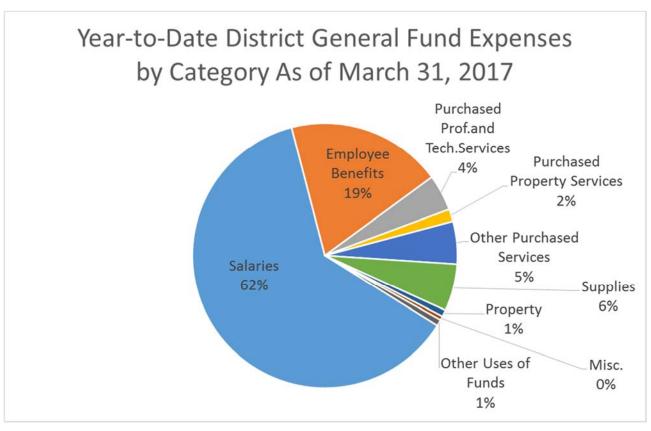
				% of	
		Amended		Amended	
	YTD Actual	Budget	Variance	Budget	Prior YTD Actual
enditures					
General Education	16,581,596	18,606,554	(2,024,958)	89.1%	14,782,165
Other Instructional	24,352,909	26,876,933	(2,524,024)	90.6%	20,396,730
Special Education	9,872,658	10,905,508	(1,032,850)	90.5%	8,934,098
Athletic Extracurricular	874,129	1,085,214	(211,085)	80.5%	773,415
Academic Extracurricular	184,495	248,639	(64,144)	74.2%	168,014
Total Instructional Spend	51,865,787	57,722,847	(5,857,061)	89.9%	45,054,422
Student Support Services	6,319,688	6,833,655	(513,968)	92.5%	5,353,109
Instructional Staff Support	4,163,663	4,580,023	(416,360)	90.9%	3,557,428
Board Administration	808,082	1,210,154	(402,071)	66.8%	938,682
School Administration	7,998,404	9,118,268	(1,119,863)	87.7%	6,911,962
Business Services	1,387,666	1,491,956	(104,291)	93.0%	1,098,493
Operations & Maintenance	8,683,735	9,877,247	(1,193,512)	87.9%	7,455,453
Student Transportation	1,470,696	2,238,763	(768,067)	65.7%	1,643,265
Central Support Services	4,278,773	4,562,982	(284,210)	93.8%	3,634,648
Risk Management	446,221	581,511	(135,290)	76.7%	470,558
Facilities Acquisition/Construction	139,942	162,576	(22,634)	86.1%	136,372
Other Uses of Funds	1,561,122	1,642,546	(81,425)	95.0%	1,348,946
Operating Reserves	4,605	(75,773)	80,377	-6.1%	11,480
TABOR reserve			-	0.0%	
Total Support Services	37,262,595	42,223,910	(4,961,314)	88.2%	32,560,396
Total Expenses	89,128,382	99,946,757	(10,818,375)	89.2%	77,614,818

#### El Paso County School District 49

The total fund balance increased to \$5,771,995. The fund balance will move closer to the amended budgeted amount as the year progress and more revenue is receive from property taxes.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Local Revenue	19,398,513	26,354,645	(6,956,132)	73.6%	14,685,604
State Revenue	127,899,386	139,651,720	(11,752,334)	91.6%	113,499,989
Federal Revenue	407,777	497,291	(89,514)	82.0%	772,686
Revenue Transfers	(64,104,039)	(69,183,882)	5,079,843	92.7%	(58,239,588)
Total Revenue	83,601,637	97,319,774	(13,718,137)	85.9%	70,718,691
Expenditures					
Salaries	55,854,312	61,383,809	(5,529,498)	91.0%	48,314,803
Employee Benefits	17,083,170	18,461,971	(1,378,801)	92.5%	14,344,071
Purchased Prof.and Tech.Services	3,962,030	4,561,556	(599,526)	86.9%	3,469,497
Purchased Property Services	1,375,100	1,734,015	(358,915)	79.3%	1,155,682
Other Purchased Services	4,672,966	5,741,544	(1,068,579)	81.4%	4,396,085
Supplies	5,184,880	6,675,477	(1,490,597)	77.7%	4,515,580
Property	746,152	1,039,469	(293,317)	71.8%	766,345
Misc.	(435,153)	(339,917)	(95,236)	128.0%	(70,898)
Other Uses of Funds	684,926	688,833	(3,907)	99.4%	723,655
Total Expenditures	89,128,382	99,946,757	(10,818,375)	89.2%	77,614,818
Net Revenue (Expense)	(5,526,745)	(2,626,983)			(6,896,128)
Prior Year Ending Fund Balance	11,298,740	11,298,740			
Current Year Ending Fund Balance	5,771,995	8,671,757			





## 2014 - 3A MLO Operating and COP Repayment Fund - Fund 14

For the period ending May 31, 2017, total revenue is \$5,355,735 and is 66.3% of amended budget. The majority of receipts come in the March to June time frame. Revenue is expected to come in line with amended budget as the year progresses. Expenditures are \$6,987,733, 74.9% of the amended budget. Expenditures for district spending must be endorsed by the MLO committee. The majority of the budget is in the Misc. category as projects are not brought before the MLO committee until later in the year making it difficult to know which category the spending will be in. This process allows for the spending to move forward while projects are identified but the reader will need to look at spending in total, instead of by category.

The 3A MLO was approved in 2014 and may be spent on: (1) attracting and retaining highly effective teachers, (2) offering classes for students to receive college credits, (3) securing the ground, traffic flow, main entries, and classrooms at the district and (4) provide students with technology. The timing of expenditures depends on schools identifying projects that met the above criteria and are reviewed by the MLO committee. The other use of funds category is for the repayment of certificates of participation. Thus some of the fund balance is restricted for the repayment of debt. For detail spending by school, see appendix A.5

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Local Sources	5,305,743	8,070,580	(2,764,837)	65.7%	4,225,936
Earnings on Investments	49,992	10,300	39,692	485.4%	15,712
Total Revenue	5,355,735	8,080,880	(2,725,145)	66.3%	4,246,608
Expenditures					
Salaries	912,574	651,580	260,995	140.1%	326,332
Employee Benefits	132,202	19,674	112,528	672.0%	26,760
Purchased Prof.and Tech.Services	335,160	373,000	(37,840)	89.9%	320,886
Purchased Property Services	3,747	1,800	1,947	208.1%	60,143
Other Purchased Services	47,251	103,480	(56,229)	45.7%	45,985
Supplies	844,748	1,157,076	(312,328)	73.0%	223,752
Property	1,458,320	1,776,406	(318,086)	82.1%	907,375
Misc.	1,528,752	3,524,547	(1,995,794)	43.4%	1,469,969
Other Uses of Funds	1,724,978	1,724,978	-	100.0%	2,230,000
Total Expenditures	6,987,733	9,332,540	(2,344,807)	74.9%	5,611,202
Net Revenue (Expense)	(1,631,998)	(1,251,660)			(1,364,594)
Prior Year Ending Fund Balance	7,725,410	7,725,410			
Current Year Ending Fund Balance	6,093,412	6,473,749			

## 2016 – 3B MLO Operating and COP Repayment Fund – Fund 16

For the period ending May 31, 2017, total revenue is \$7,595,243 and is 232.1% of amended budget. The majority of receipts come in the March to June time frame. Local revenue is expected to be in line with the amended budget. While total revenue will be above expectations due to better than expected financing arrangements. Expenditures are \$903,361, or 27.6% of the amended budget. The large majority of expenditures are related to the issuance of the certificates of participation.

The 3B MLO was voted on in 2016 and is to be used for 4 categories. Those categories are: (1) teacher compensation, (2) refresh and refurbish schools, (3) additions and remodels at the three high schools, (4) build two new elementary schools. Mill Levy override money will be received in this fund and be used to pay for the certificates of participation used to fund these projects. The revenue and expenditures for the certificates of participation (COP) and building costs are recorded in fund 46.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Local Sources	2,517,026	3,272,595	(755,569)	76.9%	4,225,936
Earnings on Investments	11,916	-	11,916	0.0%	15,712
Misc Revenue	5,066,301	-	5,066,301	0.0%	4,961
Total Revenue	7,595,243	3,272,595	4,322,648	232.1%	4,246,608
Expenditures					
Salaries	-	-	-	0.0%	326,332
Employee Benefits	-	-	-	0.0%	26,760
Purchased Prof.and Tech.Services	899,937	-	899,937	0.0%	320,886
Purchased Property Services	-	-	-	0.0%	60,143
Other Purchased Services	-	-	-	0.0%	45,985
Supplies	-	-	-	0.0%	223,752
Property	3,424	-	3,424	0.0%	907,375
Misc.	-	3,272,595	(3,272,595)	0.0%	1,469,969
Other Uses of Funds	-	-	-	0.0%	2,230,000
Total Expenditures	903,361	3,272,595	(2,369,233)	27.6%	5,611,202
Net Revenue (Expense)	6,691,881	-			(1,364,594)
Prior Year Ending Fund Balance	-	-			
Current Year Ending Fund Balance	6,691,881				



## Construction Fund – Fund 46

For the period ending May 31, 2017, total revenue is \$83,726,126. This revenue is from the issuance of certificates of participation (COP). This money is for three of the four priorities from 3B. The expenses in this fund YTD \$2,216,263 will be for the following priorities: (2) refresh and refurbish schools, (3) additions and remodels at the three high schools, (4) build two new elementary schools.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Earnings on Investments	226,126	-	226,126	0.0%	-
Revenue Transfers	83,500,000	167,000,000	(83,500,000)	50.0%	
Total Revenue	83,726,126	167,000,000	(83,273,874)	50.1%	-
Expenditures					
Salaries	-	-	-	0.0%	-
Employee Benefits	-	-	-	0.0%	-
Purchased Prof.and Tech.Services	834,285	4,013,861	(3,179,576)	20.8%	-
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	-	-	-	0.0%	-
Supplies	-	-	-	0.0%	-
Property	1,381,978	15,455,144	(14,073,166)	8.9%	-
Misc.	-	64,030,995	(64,030,995)	0.0%	-
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	2,216,263	83,500,000	(81,283,737)	2.7%	-
Net Revenue (Expense)	81,509,863	83,500,000			-
Prior Year Ending Fund Balance	-	-			
Current Year Ending Fund Balance	81,509,863	83,500,000			

## Student Activity Fiduciary Funds – Funds 23 and 74

For the period ending May 31, 2017, total revenue is \$2,511,874 and is 71.8% of the amended budget. Fees are also based on participation in extracurricular activities that may fluctuate from year to year or semester to semester. Expenditures for the year totaled \$2,511,047 and are 71.7% of the amended budget. For detailed revenue, expenditures and balance for each program please see Appendix A.1 Student Activity Programs.

Funds 23 and 74 are similar in nature with a few differences in the type of money received. Fund 23 revenue comes in the form of fundraising or gate income. While Fund 74 revenue come from school sponsored pupil organizations and activities (fees). For each fund the revenue raised for a specific program can only be spent on that program.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Earnings on Investments	4,970	-	4,970	0.0%	1,714
Pupil Activities	2,391,658	2,566,838	(175,180)	93.2%	2,135,981
Other Revenue from Local Sources	9,478	933,162	(923,684)	1.0%	5,666
Total Revenue	2,511,874	3,500,000	(988,126)	71.8%	2,250,805
Expenditures					
Salaries	-	-	-	0.0%	-
Employee Benefits	-	-	-	0.0%	-
Purchased Prof.and Tech.Services	126,784	115,827	10,956	109.5%	117,272
Purchased Property Services	25,707	35,193	(9,486)	73.0%	34,334
Other Purchased Services	89,381	110,375	(20,994)	81.0%	99,738
Supplies	1,980,771	3,014,759	(1,033,988)	65.7%	1,722,907
Property	35	-	35	0.0%	-
Misc.	288,370	223,846	64,524	128.8%	175,925
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	2,511,047	3,500,000	(988,953)	71.7%	2,150,176
Net Revenue (Expense)	827	-			100,629
Prior Year Ending Fund Balance	672,771	672,771			
Current Year Ending Fund Balance	673,598	672,771			

## Capital Project Reserve Fund – Fund 15

For the period ending May 31, 2017, total revenue is \$4,814,485 and is 100% of amended budget. For the year, \$3,500,000 has been transferred from the General Fund for capital projects. Expenditures for capital projects are 88.3% of budget. This is generally in line with expectations. The Accounting and Finance teams are closely watching the remaining budget. Many projects that will be completed during this summer will be completed with MLO money. During October the FCBC donated \$27,635 for the Panther Den.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Prior Year Ending Fund Balance	1,286,850	1,286,850	-	100.0%	
Other Revenue from Local Sources	27,635	-	27,635	0.0%	289,453
Revenue Transfers	3,500,000	3,500,000	-	100.0%	2,916,667
Total Funds Available	4,814,485	4,814,485	-	100.0%	3,206,119
Expenditures					
Salaries	-	-	-	0.0%	-
Employee Benefits	-	-	-	0.0%	-
Purchased Prof.and Tech.Services	81,749	81,749	-	100.0%	-
Purchased Property Services	788,627	793,487	(4,860)	99.4%	931,471
Other Purchased Services	-	-	-	0.0%	31,300
Supplies	-	-	-	0.0%	27,697
Property	2,776,350	2,897,547	(121,197)	95.8%	2,000,590
Misc.	210,408	608,097	(397,689)	34.6%	208,589
Other Uses of Funds	370,735	405,969	(35,235)	91.3%	465,516
Total Expenditures	4,227,869	4,786,849	(558,981)	88.3%	3,665,162
Net Revenue (Expense)	586,616	27,635			(459,042)
Ending Fund Balance	1,873,466	1,314,485			1,286,850

## Property & Liability Insurance Reserve Fund – Fund 18

For the period ending May 31, 2017, total revenue is \$2,140,382, and is 61.2% of the amended budget. Revenue from other local sources is from insurance payments for the recent hail damage. Revenue Transfers are transferred from the General Fund on a straight line basis. Expenses total \$873,695 and is 25.0% of budget. The largest expense was for insurance premiums. We expect to see revenue and expenses increase as more repairs are done due to the hail damage and the final claim is settled. We are working with the insurance company on the scope of the repairs as well as the timing.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Other Revenue from Local Sources	1,452,882	2,750,000	(1,297,118)	52.8%	98,131
Revenue Transfers	687,500	750,000	(62,500)	91.7%	541,667
Total Revenue	2,140,382	3,500,000	(1,359,618)	61.2%	639,798
Expenditures					
Salaries	29,917	-	29,917	0.0%	8,100
Employee Benefits	1,767	-	1,767	0.0%	117
Purchased Prof.and Tech.Services	44,352	46,779	(2,426)	94.8%	98,926
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	678,919	629,253	49,666	107.9%	641,359
Supplies	106,166	2,811,394	(2,705,228)	3.8%	-
Property	12,574	12,574	-	100.0%	8,391
Misc.	-	-	-	0.0%	-
Other Uses of Funds			-	0.0%	
Total Expenditures	873,695	3,500,000	(2,626,305)	25.0%	756,893
Net Revenue (Expense)	1,266,688	-			(117,095)
Prior Year Ending Fund Balance	380,653	380,653			
Current Year Ending Fund Balance	1,647,340	380,653			

## Colorado Preschool Fund – Fund 19

For the period ending May 31, 2017, total revenue is \$421,139 and is 91.7% of amended budget. All revenue comes in the form of revenue transfers from the General Fund. Expenses total \$449,393 and is 97.8% of budget. Total expenditures are slightly higher than expected. Employee benefits are higher than expected and are being reviewed.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Revenue Transfers	421,139	459,424	(38,285)	91.7%	371,679
Total Revenue	421,139	459,424	(38,285)	91.7%	371,679
Expenditures					
Salaries	247,252	263,824	(16,572)	93.7%	206,194
Employee Benefits	85,259	62,804	22,455	135.8%	66,570
Purchased Prof.and Tech.Services	-	-	-	0.0%	-
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	103,118	94,132	8,987	109.5%	85,828
Supplies	12,285	35,306	(23,022)	34.8%	22,814
Property	-	-	-	0.0%	-
Misc.	1,479	3,358	(1,880)	44.0%	313
Other Uses of Funds	_	-	-	0.0%	
Total Expenditures	449,393	459,424	(10,031)	97.8%	381,718
Net Revenue (Expense)	(28,254)	-			(10,040)
Prior Year Ending Fund Balance	72,869	72,869			
Current Year Ending Fund Balance	44,614	72,869			

## Nutrition Services Fund – Fund 21

For the period ending May 31, 2017, total revenue is \$3,366,952 and is 102.5% of the amended budget. The majority of revenue comes from student purchases and reimbursement from the School Lunch Program. Total expenditures are \$3,231,517 and is 98.3% of the amended budget. Purchased property services is higher due to maintenance and repairs at the school locations and is offset by lower miscellaneous expenses. The Nutrition Services fund has been a self-sufficient fund, meaning it requires no support from the general fund. Over the past two years this fund has helped support the general fund. Detail revenue and expenditure by location is located in Appendix A.4 Nutrition Services Detail.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Food Services	1,541,943	1,703,955	(162,012)	90.5%	1,391,661
Other Revenue from Local Sources	6,696	-	6,696	0.0%	6,701
Revenue from State Sources	66,000	24,253	41,746	272.1%	61,129
Revenue from Federal Sources	1,752,314	1,557,979	194,335	112.5%	1,511,873
Total Revenue	3,366,952	3,286,187	80,765	102.5%	2,971,364
Expenditures					
Salaries	1,165,120	1,235,572	(70,453)	94.3%	953,020
Employee Benefits	352,165	374,428	(22,263)	94.1%	284,359
Purchased Prof.and Tech.Services	3,417	6,853	(3,436)	49.9%	5,203
Purchased Property Services	130,554	39,449	91,105	330.9%	100,654
Other Purchased Services	83,703	87,162	(3,460)	96.0%	46,969
Supplies	1,486,577	1,213,320	273,257	122.5%	1,106,001
Property	230	741	(511)	31.0%	386
Misc.	9,752	328,662	(318,910)	3.0%	16,726
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	3,231,517	3,286,187	(54,670)	98.3%	2,513,317
Net Revenue (Expense)	135,435	(0)			458,046
Prior Year Ending Fund Balance	1,431,315	1,431,315			
Current Year Ending Fund Balance	1,566,750	1,431,315			

## Federal, State & Local Grant Funds – Fund 22 and 26

For the period ending May 31, 2017, total revenue is \$5,173,935 and is 51.7% of the amended budget. Expenditures equal revenue as revenue cannot be greater than expenses for grant funds. The balance is for a laptop buyback program that is not a grant although it is in these funds. All expenditures are in line within the guidelines of each grant. The actual expenditure may not match the district budget as the district budget estimates where the grant spending will happen.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Pupil Activities	91,785	98,147	(6,361)	93.5%	61,215
Other Revenue from Local Sources	179,307	261,508	(82,201)	68.6%	133,598
Revenue from State Sources	330,106	390,093	(59,987)	84.6%	-
Revenue from Federal Sources	4,572,737	9,253,672	(4,680,935)	49.4%	3,488,207
Revenue Transfers	-	-	-	0.0%	
Total Revenue	5,173,935	10,003,419	(4,829,484)	51.7%	3,683,020
Expenditures					
Salaries	2,456,198	7,278,275	(4,822,076)	33.7%	1,600,799
Employee Benefits	748,475	1,376,330	(627,855)	54.4%	467,792
Purchased Prof.and Tech.Services	675,903	863,257	(187,354)	78.3%	445,380
Purchased Property Services	-	2,600	(2,600)	0.0%	-
Other Purchased Services	555,368	959,200	(403,832)	57.9%	526,030
Supplies	440,869	(1,191,857)	1,632,726	-37.0%	313,747
Property	253,017	280,072	(27,056)	90.3%	297,575
Misc.	36,248	426,041	(389,793)	8.5%	31,727
Other Uses of Funds	7,857	7,857	-	100.0%	-
Total Expenditures	5,173,935	10,001,776	(4,827,840)	51.7%	3,683,051
Net Revenue (Expense)	-	1,644			(31)
Prior Year Ending Fund Balance	(0)	(0)			
Current Year Ending Fund Balance	(0)	1,643			

The next section shows the various grants that the district has along with the revenue that has been recognized and the amount of expenditures that have occurred. Grants that have a negative number in the "Beginning Accrued/Deferred Balance" column are grants where we have received the money prior to expenditures occurring. Revenue for grants can only be recognized in the amount of expenditures. Grants that have a positive number in the "Beginning Accrued/Deferred Balance" column are grants where we are waiting for reimbursement from the grantor. For these grants we incur the costs and then apply for the reimbursement.

Program Name	Program 🔻	Beginning	Deferred Balance	Beginning Accrued/Deferred Balance	Povenue Pecegnize
Program Name Fund 26	Program	Accrued <u></u>	Deferred Balance	balance	Revenue Recognize **
SCHS-SCETC	1017		(22,439.43)	(22,439.43)	(9,497.74)
CENTURY LINK GRANT	1028	-	(488.30)	(488.30)	(4,517.53)
SES-START UP TO PLAY	1050	684.11	-	684.11	(781.43)
FVA K-12 CONTRIBUTION	1051	-	(495.07)	(495.07)	-
ICZ-CLCS	1052	-	(0.28)	(0.28)	(933.53)
FEF-MINI GRANTS	1053	-	(4,745.52)	(4,745.52)	(19,921.16)
Neumann iPad Grant	1054	-	(1,174.77)	(1,174.77)	-
RES/SES/VRHS HEALTHY SCHOOLS	1080	-	(589.92)	(589.92)	-
SMS-HEALTHY CAMP	1081	-	(818.05)	(818.05)	-
SCHS-MUSICAL INSTRUMENT	1091	7,857.19	-	7,857.19	(7,857.19)
STIPENDS	1099	, -	_	-	(4,150.00)
FMS-CHOIR GRANT	1101	-	(168.16)	(168.16)	- ,
RVES-GEN YOUTH FOUNDATION	1103	663.02	` -	663.02	_
DISTRICTWIDE HEALTHY SCHOOLS	1104	-	-	_	(1,957.41)
PLC-GARDEN GRANT	1105	-	(962.00)	(962.00)	- ,
SCHS-LOCKEED MARTIN	1106	-	(3,217.11)	(3,217.11)	(2,918.69)
SCHS ROBERTSON ART	1110	-	(250.00)	(250.00)	-
DISTRICTWIDE KP GRANT	1112	-	(6,825.27)	(6,825.27)	(17,836.78)
COMMUNICATIONS SCHOLARSHIP	1120	-	(5,082.06)	(5,082.06)	(25,839.80)
HMS-IBARMS GUARDIANS GRANT	1125	-	(469.08)	(469.08)	(1,088.92)
FES- Colorado Knights of Columbus	1126	-	(1,020.30)	(1,020.30)	-
IBARMS BIOSPHERE GRANT	1131	229.46	-	229.46	_
CO DNS-ARCHERY GRANT	1132	-	(165.00)	(165.00)	-
Anthem Wellness Fund	1133	-	(13,988.44)	(13,988.44)	(16,808.15)
CHF-HEALTHY SCHOOLS GRANT	1201	-	(24,196.06)	(24,196.06)	(33,629.94)
FHS-CYBER PATRIOT GRANT	1202	-	(259.86)	(259.86)	(940.14)
ARCHERY GRANT	1203	-			(2,000.00)
AG DEPT DONATION	1204	-	(2,020.00)	(2,020.00)	-
FHS-SAFEWAY FOUNDATION	1205	-	(8,000.00)	(8,000.00)	-
SCHS-SAFEWAY FOUNDATION	1206	-	(10,000.00)	(10,000.00)	-
TARGET FIELD TRIP	1207	-	(700.00)	(700.00)	-
EPCPH SWAT GRANT	1208	21.50	-	21.50	(1,521.50)
VRHS-SAFEWAY GRANT	1209	-	(4,762.61)	(4,762.61)	(3,237.39)
VRHS EPCA Grant Accts Rec	1210	-	-	-	(1,000.00)
WHES-SHARON RAY DONATION-AC	1211	-	-	-	(1,500.00)
VRHS-RM AFCEA BIOLOGY GRANT A	1212	-	-	-	(1,591.51)
PURCHASES FROM LAPTOP SALES	2999	-	(800.00)	(800.00)	-
ROTC - 315	9001	-	1,966.25	1,966.25	(19,982.54)
ROTC - 310	9001	-	19,445.26	19,445.26	(62,897.61)
ROTC - 320	9001	-	-	-	(3,804.28)
Fund 22					
EARLY LITERACY	3203	-	(95,725.54)	(95,725.54)	(294,367.46)
Title I-A	4010	33,788.90	-	33,788.90	(876,463.01)
IDEA Part B	4027	778,481.29	(484,930.00)	293,551.29	(2,010,345.58)
Perkins	4048	69,192.57	-	69,192.57	(71,039.68)
Title III-A	4173	3,784.26	(2,624.00)	1,160.26	(19,532.08)
ESL-TITLE III-A	4365	14,240.37	-	14,240.37	(54,123.32)
Title II-A	4367	9,049.34	-	9,049.34	(77,514.02)
INDICATOR 14 GRANT	5027	-	-	-	(1,545.00)
PTECH	5282	-	-	-	(124,472.00)
ESCAPE IB GRANT	5330	-	-	-	(5,194.00)
RTTT-EARLY LIT GRANT	5412	0.39	-	0.39	(19,954.39)
ESL - TITLE III IMMIGRANT	6365	717.87	-	717.87	· · · /
TITLE III-SAI	7365	1,139.69	-	1,139.69	(542.20)
AIM-DODEA	7556	73,487.48	-	73,487.48	(180,065.69)
MEDICAID	9003	-, -	(1,138,009.51)	(1,138,009.51)	(659,617.51)

## Fee for Service Transportation Fund – Fund 25

For the period ending May 31, 2017, total revenue is \$1,220,062 and is 98.7% of the amended budget. The transportation fund is not a self-sufficient fund meaning that it requires funding from the general fund. This year the board has subsidize the revenue for free or reduced students for \$327,390. We will continue to see that amount increase throughout the rest of the school year. Expenses total \$1,387,674 and are 112.3% of budget. Expenses are trending higher than expected and Transportation is working to stay in line with the amended budget.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Transportation Fees	472,438	314,700	157,737	150.1%	294,567
Earnings on Investments	296	-	296	0.0%	219
Other Revenue from Local Sources	83,843	458,986	(375,143)	18.3%	222,668
Revenue from State Sources	419,938	462,000	(42,062)	90.9%	515,215
Total Revenue	1,220,062	1,235,686	(15,624)	98.7%	1,032,668
Expenditures					
Salaries	674,027	619,285	54,742	108.8%	542,743
Employee Benefits	373,738	411,993	(38,255)	90.7%	301,269
Purchased Prof.and Tech.Services	82	-	82	0.0%	90
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	48,534	3,000	45,534	1617.8%	20,910
Supplies	-	-	-	0.0%	-
Property	-	-	-	0.0%	-
Misc.	291,293	201,408	89,886	144.6%	167,656
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	1,387,674	1,235,686	151,988	112.3%	1,032,668
Net Revenue (Expense)	(167,612)	-			-
Prior Year Ending Fund Balance	-	-			
Current Year Ending Fund Balance	(167,612)				

## Before & After School Care (Kid's Corner) Fund – Fund 27

For the period ending May 31, 2017 total revenue is \$346,012 and is 96.1% of amended budget. Total revenue is on track with the amended budget and is higher than last year. Revenue is received in the form of fees for before and after school care. Expenses for the year are 83.9% of budget. Expenditures are on track with the amended budget. Expenses are higher than last year as participation has increased. Purchased property services are higher for the building rental. Each month Kid's corner reimburses the schools for facility costs, creating additional funds for schools to spend.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Other Revenue from Local Sources	346,012	360,000	(13,988)	96.1%	269,873
Total Revenue	346,012	360,000	(13,988)	96.1%	269,873
Expenditures					
Salaries	175,600	192,207	(16,607)	91.4%	161,948
Employee Benefits	53,783	63,840	(10,057)	84.2%	51,761
Purchased Prof.and Tech.Services	9,249	11,200	(1,951)	82.6%	8,506
Purchased Property Services	31,984	33,267	(1,283)	96.1%	10,600
Other Purchased Services	6,687	7,703	(1,017)	86.8%	3,021
Supplies	29,490	29,697	(207)	99.3%	20,377
Property	3,166	3,894	(728)	81.3%	2,722
Misc.	2,004	30,191	(28,187)	6.6%	1,012
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	311,963	372,000	(60,037)	83.9%	259,947
Net Revenue (Expense)	34,048	(12,000)			9,926
Prior Year Ending Fund Balance	22,877	22,877			
Current Year Ending Fund Balance	56,926	10,877			

# Bond Redemption Fund – Fund 31

For the period ending May 31, 2017, total revenue is \$3,061,996 and is 63.1% of budget. The majority of property tax revenue received comes in the March to June time frame. Debt payments occur in December and June. The District is expected to pay off General Obligation Debt in December 2017.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Local Sources	3,056,443	4,849,768	(1,793,325)	63.0%	3,771,139
Earnings on Investments	5,553	-	5,553	0.0%	(1,417)
Total Revenue	3,061,996	4,849,768	(1,787,772)	63.1%	12,553,844
Expenditures					
Salaries	-	-	-	0.0%	-
Employee Benefits	-	-	-	0.0%	-
Purchased Prof.and Tech.Services	-	25,000	(25,000)	0.0%	612,240
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	-	-	-	0.0%	-
Supplies	-	-	-	0.0%	-
Property	-	-	-	0.0%	-
Misc.	142,733	83,328	59,405	171.3%	135,703
Other Uses of Funds	7,345,000	7,411,843	(66,843)	99.1%	23,377,793
Total Expenditures	7,487,733	7,520,171	(32,438)	99.6%	24,125,736
Net Revenue (Expense)	(4,425,737)	(2,670,403)			(11,571,892)
Prior Year Ending Fund Balance	7,904,764	7,904,764			
Current Year Ending Fund Balance	3,479,027	5,234,361			

# Fee-in-Lieu of Land Capital Projects Building Fund – Fund 43

For the period ending May 31, 2017, total revenue is \$290,391 and is 176.0% of amended budget. Revenue is generated from cell tower revenue and fees in lieu of land dedication. So far there have been no expenditures.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Other Revenue from Local Sources	38,447	25,000	13,447	153.8%	40,151
Revenue from Intermediate Sources_	251,944	140,000	111,944	180.0%	77,936
Total Revenue	290,391	165,000	125,391	176.0%	118,087
Expenditures					
Salaries	-	-	-	0.0%	-
Employee Benefits	-	-	-	0.0%	-
Purchased Prof.and Tech.Services	-	-	-	0.0%	-
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	-	-	-	0.0%	-
Supplies	-	-	-	0.0%	-
Property	-	100,000	(100,000)	0.0%	-
Misc.	-	-	-	0.0%	-
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	-	100,000	(100,000)	0.0%	-
Net Revenue (Expense)	290,391	65,000			118,087
Prior Year Ending Fund Balance	419,545	419,545			
Current Year Ending Fund Balance	709,936	484,545			

# Self-Funded Health Insurance Fund – Fund 64

For the period ending May 31, 2017, total revenue is \$6,813,534 and is 78.2% of the amended budget. Revenue is recorded from employees that sign up for health care benefits plus the district's portion of the insurance premium. Expenses are in the form of heath care claims paid by the District. The District operates a self-funded system through Anthem. Revenue is expected to increase through the second half of the year as the employee premium increase becomes effective. Expenses are on track based on a straight line trend.

Amended						
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual	
Earnings on Investments	14,639	-	14,639	0.0%	4,009	
Other Revenue from Local Sources	6,798,895	8,715,860	(1,916,965)	78.0%	1,934,093	
Total Revenue	6,813,534	8,715,860	(1,902,326)	78.2%	1,938,102	
Expenditures						
Salaries				0.0%		
	-	-	-		-	
Employee Benefits	- 	<del>-</del>	<u>-</u>	0.0%		
Purchased Prof.and Tech.Services	8,668,861	8,908,340	(239,479)	97.3%	7,420,985	
Purchased Property Services	-	-	-	0.0%	-	
Other Purchased Services	-	-	-	0.0%	(3,907,143)	
Supplies	-	-	-	0.0%	-	
Property	-	-	-	0.0%	-	
Misc.	-	150,000	(150,000)	0.0%	-	
Other Uses of Funds	-	-	-	0.0%		
Total Expenditures	8,668,861	9,058,340	(389,479)	95.7%	3,513,842	
Net Revenue (Expense)	(1,855,327)	(342,480)			(1,575,741)	
Prior Year Ending Fund Balance	2,055,615	2,055,615				
Current Year Ending Fund Balance	200,289	1,713,135				

# Dane Balcon Scholarship Fund – Fund 73

For the period ending May 31, 2017, total revenue is \$532 and is 266.1% of budget. The American Legion Post 2008 donated \$500 to the scholarship fund this year. So far this fiscal year no scholarships have been awarded. Most scholarships are awarded later in the school year.

		Amended			
Revenues	YTD Actual	Budget	Variance	% of Budget	Prior YTD Actual
Earnings on Investments	32	50	(18)	64.5%	18
Other Revenue from Local Sources	500	150	350	333.3%	
Total Revenue	532	200	332	266.1%	18
Expenditures					
Salaries	-	-	-	0.0%	-
Employee Benefits	-	-	-	0.0%	-
Purchased Prof.and Tech.Services	-	-	-	0.0%	-
Purchased Property Services	-	-	-	0.0%	-
Other Purchased Services	-	-	-	0.0%	-
Supplies	-	-	-	0.0%	-
Property	-	-	-	0.0%	-
Misc.	1,000	6,133	(5,133)	16.3%	1,000
Other Uses of Funds	-	-	-	0.0%	
Total Expenditures	1,000	6,133	(5,133)	16.3%	1,000
Net Revenue (Expense)	(468)	(5,933)			(982)
Prior Year Ending Fund Balance	6,133	6,133			
Current Year Ending Fund Balance	5,665	200			



# Balance Sheet

		Capital			Insurance			Nutrition	
	General Fund	Reserve	MLO 3A	MLO 3B	Reserve	Preschool	Services	Grants	
Assets									
Cash	\$ 15,498,927	\$ -	\$ 7,211,021	\$ 6,279,605	\$ -	\$ 84,885	\$ 370,055	\$ 43,850	
Accounts Recievable	(2,755)	-	-	-	-	-	408,861	914,344	
Grants recievable	-	-	-	-	-	-	-	-	
Taxes recievable	5,114	-	2,459	-	-	-	-	-	
Due from other funds	1,595,164	586,616	(959,855)	(400,420)	1,647,340	20,310	899,348	403,337	
Inventories	-	-	-	-	-	-	183,163	-	
Other assets	_	-	-	1,181,848	-	-	-	-	
Total Assets	\$ 17,096,450	\$ 586,616	\$ 6,253,626	\$ 7,061,033	\$1,647,340	\$ 105,195	\$ 1,861,427	\$1,361,531	
Liabilities									
Accounts Payable and other current		\$ -	\$ 157,755	\$ -	\$ -	\$ -	\$ 149,271	\$ 140,586	
Accrued Salaries and benefits	10,949,582	-	-	-	-	60,581	145,406	23,097	
Due to other funds	-	-	-	-	-	-	-	-	
Unearned Revenues	225,845	-	2,459	-	-	-	-	1,197,848	
Total Liabilities	11,324,454	-	160,214	-	-	60,581	294,677	1,361,531	
Deferred Inflows of Resources									
Unavailable revenue	-	-	-	-	-	-	-	_	
Total Deferred Inflows of Resources	-	-	-	-	-	-	-	-	
Fund Balances									
Nonspendable	-	-	-	-	-	-	196,826	-	
Restricted	3,320,000	-	7,637,161	-	-	72,869	-	-	
Commited	4,729,035	(1,286,849)	(1,251,660)	-	283,898	-	-	1,644	
Assigned	-	-	-	-	-	-	1,051,327	-	
Unassigned	(2,277,040)	1,873,465	(292,088)	7,061,033	1,363,442	(28,254)	318,597	(1,644)	
Total fund Balances	5,771,995	586,616	6,093,412	7,061,033	1,647,340	44,614	1,566,750	(0)	
Total liabilities, deferred inflow of									
resources, and fund balances	\$ 17,096,450	\$ 586,616	\$ 6,253,626	\$ 7,061,033	\$1,647,340	\$ 105,195	\$ 1,861,427	\$1,361,531	

	Tran	sportation	Kids Corner	Bond Redemption	Building Fund	3B Capital Projects	Health Insurance	Sch	olarship	Student Activities
Assets		-							-	
Cash	\$	180,796	\$ 48,538	\$ 3,661,705	\$ 47,802	\$82,791,346	\$3,084,622	\$	3,594	\$ 957,336
Accounts Recievable		26,593	-	-	-	-	-		-	-
Grants recievable		-	-	-	-	-	-		-	-
Taxes recievable		-	-	11,351	-	-	-		-	-
Due from other funds		(450,605)	26,950	(182,678)	662,134	(2,148,122)	(2,451,231)		2,071	483,052
Inventories		-	-	-	-	-	-		-	-
Other assets		-	-	-	-	-	-		-	
Total Assets	\$	(243,216)	\$ 75,488	\$ 3,490,378	\$ 709,936	\$80,643,224	\$ 633,391	\$	5,665	\$ 1,440,387
Liabilities										
Accounts Payable and other current	t \$	(151,791)	\$ -	\$ -	\$ -	\$ 68,141	\$ 433,102	\$	-	\$ 8
Accrued Salaries and benefits		76,188	18,563	-	-	-	-		-	-
Due to other funds		-	-	-	-	-	-		-	-
Unearned Revenues		-	-	11,351	-	-	-		-	(1,037,520)
Total Liabilities		(75,604)	18,563	11,351	-	68,141	433,102		-	(1,037,512)
Deferred Inflows of Resources										
Unavailable revenue		-	-	-	-	-	-		-	
Total Deferred Inflows of Resources		-	-	-	-	-	-		-	-
Fund Balances										
Nonspendable		-	-	-	-	-	-		-	-
Restricted		-	-	15,777,891	-	-	-		-	-
Commited		-	(12,000)	(2,670,403)	225,020	-	(342,480)		1,177	68,755
Assigned		-	-	-	-	-	-		-	139,825
Unassigned		(167,612)	68,926	(9,628,461)	484,916	80,575,083	542,769		4,488	2,269,319
Total fund Balances		(167,612)	56,926	3,479,027	709,936	80,575,083	200,289		5,665	2,477,900
Total liabilities, deferred inflow of										
resources, and fund balances	\$	(243,216)	\$ 75,488	\$ 3,490,378	\$ 709,936	\$80,643,224	\$ 633,391	\$	5,665	\$ 1,440,387

# Cash & Investment Summary

The schedule on the next page shows cash balances for major fund categories by banking entity. The district maintains many different bank relationships in an effort to make the most of tax payer dollars while meeting the regulatory requirements. Banking institutions must be approved by the board and be federally insured. More money is not held at some of the local banks as having school district money puts additional reserve requirements on them.

ColoTrust is the district's main investment account. UMB handles most of the day-to-day transactions (accounts payable, payroll, etc.). Bank of New York handle the district bonds. The other banks handle petty cash accounts or programs that need to have local deposits (transportation and nutrition services)

In an effort to fit the relevant information on one page some abbreviations were used. Below is the abbreviation and its meaning.

EoP Balance – End of Period Balance or ending balance

EoP Interest – End of Period Interest earned or the total interest earned during the period.

EoP Yield – End of Period Yield or the effective interest rate for the bank account.

YTD Balance – Year To Date Balance or the current amount in the bank account.

YTD Interest – Year To Date Interest or the total amount of interest earned during the period.

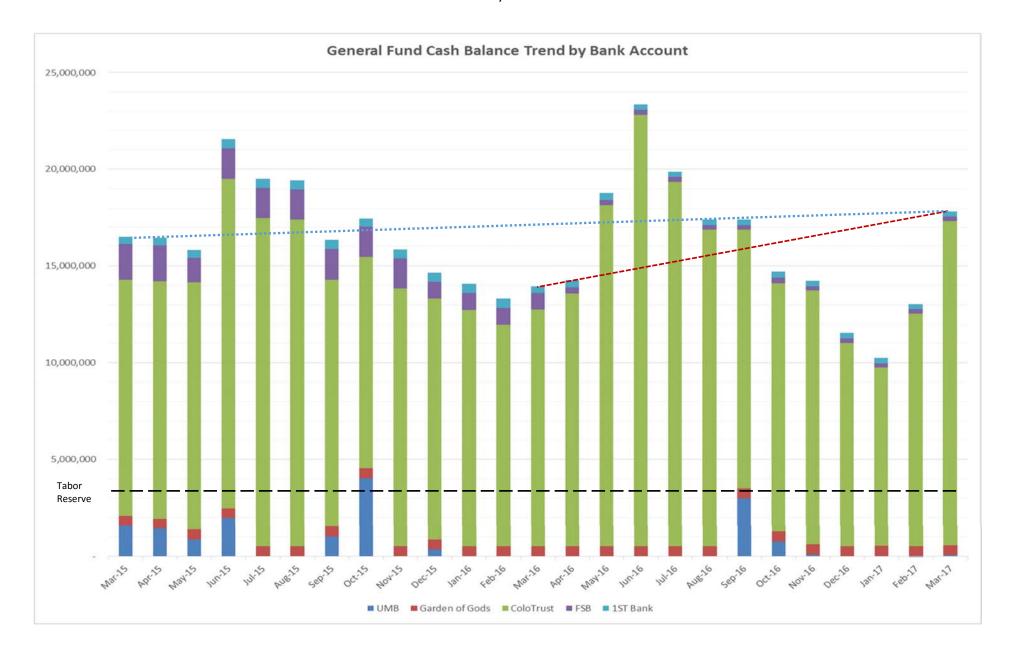
YTD Yield – Year To Date Yield or the current effective interest rate for the bank account.

% Change – the percentage the current account balance (YTD Bal) has increased or decrease from the balance at the end of the year (EoP Balance).

Projected Interest \$ Var – Is the projected change in the interest collected based on the account balance and interest rate compared to the prior year.

Rate/Vol/Mix – Rate/Volume/Mix show how much the change in the projected interest \$ var is due to the change in interest rate, the amount held in the account, and the combination of the two (in thousands).

		2015-16		2016-17				Projected (Annualized)
	EoP Balance	EoP Int	EoP Yield	YTD Bal	YTD Intest	YTD Yield	% Change	Interest \$ Var Rate/ Vol/ Mix
Program Funds (Fund 10, 19, 15)							· ·	
Financial Institution								
1st Bank	263,466	1,123	0.27%	275,540	573	0.25%	4.58%	(498) -1/0/0
COLOTRUST	22,430,899	46,448	0.32%	14,107,428	94,474	0.84%	-37.11%	56,615.20 42/7/8
Farmer's State Bank	263,022	3,428	0.34%	219,015	1,675	0.76%	-16.73%	(1,601) -1/-2/1
Garden of the Gods Bank	515,428	2,093	0.41%	516,783	1,355	0.29%	0.26%	(615) 0/-2/1
UMB Pooled Cash	-	-	-	464,546	-	0.00%	0.00%	- 0/0/0
Other (Petty Cash & F21 CT)	500	-	-	5,000	-	0.00%	900.00%	
Total Cash & Investments	23,473,315	53,092	0.31%	15,588,312	98,076	0.78%	-33.59%	
Bond & COP Redemption Funds (Fund 3	1,14, 16, 46)							
Financial Institution	-,-,-,-,							
COLOTRUST	8,832,899	24,621	0.36%	96,958,924	293,771	0.96%	997.70%	295,857 522/-13/-215
Bank of New York	7,522,551	(3,417)	(0.06%)	3,162,912	(185)	(0.00%)	(57.95%)	3,216 2/1/0
UMB Pooled Cash	67,095	-	- (0.0070)	-	-	(0.00/0)	(100.00%)	- 0/0/0
Other	-	-		100,121,836	-	-	(100.00/0)	- 0/0/0
Total Cash & Investments	16,422,545	21,203	0.17%	200,243,673	293,586	0.84%	1,119.32%	299,072 590/-11/-280
	(F. 140004)							
Insurance Reserve & Transaction Funds	(Fund 18 & 64)							
Financial Institution	000 500	<b>5</b> 000		0.700.400	44.500	0.000/	242.650/	40 700 4 / 0 / 0
COLOTRUST	866,528	5,232	0.38%	2,709,162	14,639	0.89%	212.65%	10,738 4/3/3
Citibank	259,366	-	-	375,460	-	-	44.76%	- 0/0/0
UMB Pooled Cash	45,135	-	-	2 004 000	-	-	(100.00%)	- 0/0/0
Other Total Cash & Investments	1,171,029	5,232	0.28%	3,084,622 <b>6,169,244</b>	14,639	0.69%	426.82%	- 0/0/0 10,738 3/4/3
All Other Funds (Fund 21, 22, 25, 26, 43, 5)  Financial Institution/Purpose	•			40.500				2/2/2
1st Bank (Kid's Zone)	46,578	-	-	48,538	-	-	4.21%	- 0/0/0
1st Bank (Fees)	189,393	-	-	199,319	-	-	5.24%	- 0/0/0
Deposits in Process (Fees)	-		-	-	-	-	-	- 0/0/0
Farmer's State Bank (NutrSvc)	50,479	7,082	1.07%	303,321	6,706	2.00%	500.89%	234 9/-4/-5
Deposits in Process (NutrSvc)	· ·	-	-	799	-	-	-	- 0/0/0
Farmer's State Bank (Trans)	65,370	239	0.20%	105,006	293	0.20%	60.63%	80 0/-1/1
Deposits in Process (Trans)	225	-	-	225	-	-	- ·	- 0/0/0
COLOTRUST	172,427	-	-	-	-	-	(100.00%)	- 0/0/0
Activity Accts (CT)	630,659	2,330	0.37%	635,629	4,970	0.86%	0.79%	3,091 3/0/0
Activity Accts (UMB & FSB)	1,708,570	-	-	-	-	-	(100.00%)	- 0/0/0
Other UMB Pooled Cash	222,887			311,419	-	-	39.72%	- 0/0/0
Other (Cash Drawers & F43 CT)	31,312	23	0.06%	44,555	32	0.02%	42.30%	13 -1/0/1
Total Cash & Investments	3,117,899	9,674	0.00%	1,648,811	12,001	0.55%	(47.12%)	3,418 3/0/1
Total Cach & Invactments by Institution								
Total Cash & Investments by Institution  1st Bank	400 420	1 111	0.170/	F22 200	F72	0.420/	4.000/	(400) 1 / 1 / 1
	499,436	1,123	0.17%	523,398	573	0.12%	4.80%	(498) -1/-1/1
COLOTRUST  Bank of New York	32,933,412	76,300	0.32%	114,411,144	402,885	0.91%	247.40%	363,210 413/-8/-42
Farmer's State Bank	7,522,551	(3,417)	(0.06%)	3,162,912	(185)	(0.00%)	(57.95%)	3,216 2/1/0
	378,871	10,510	0.59%	627,342	8,381	1.17%	65.58%	(1,367) 6/-6/-1
Garden of the Gods Bank	515,428	2,093	0.41%	516,783	1,355	0.29%	0.26%	(615) -1/-1/1
Citibank	259,366	-	-	375,460	-	-	44.76%	- 0/0/0
UMB	2,043,687	-	- 0.050/	775,965	-	- 0.040/	(62.03%)	- 0/0/0
Other (Petty Cash, DiP)	32,037	23	0.05%	103,257,037	32	0.21%	322,209.40%	13 -1/-1/2
Total Cash & Investments	44,184,788	86,631	0.25%	223,650,041	413,040	0.20%	406.17%	363,957 522 / -23 / -135





# School Spending

# Falcon Zone

#### Falcon Zone Total

For the period ending May 31, 2017, the Total Falcon zone general fund expenditures are 87.1% of amended budget. Expenses are currently in line with expectations.

		Falco	on Zone Total -	General Fund	t	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 3829.93	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	11,520,544	12,740,612	1,220,068	90.4%	3,008.03	3,326.59
SPED Instruction	1,502,779	1,651,987	149,208	91.0%	392.38	431.34
Vocational Instruction	573,623	669,560	95,937	85.7%	149.77	174.82
Extra Curricular	362,843	496,943	134,100	73.0%	94.74	129.75
Preschool or Post Secondary	2,038	2,128	90	95.8%	0.53	0.56
Other Instruction	276,240	305,112	28,872	90.5%	72.13	79.67
Total Instruction	14,238,066	15,866,342	1,628,276	89.7%	3,717.58	4,142.72
Support Services						
Students	975,277	1,065,945	90,668	91.5%	254.65	278.32
Staff	305,422	383,339	77,916	79.7%	79.75	100.09
Security	1,854,871	2,236,324	381,453	82.9%	484.31	583.91
School Admin	1,994,561	2,296,914	302,353	86.8%	520.78	599.73
Other Direct Spend	249,697	671,533	421,836	37.2%	65.20	175.34
Total Support	5,379,828	6,654,054	1,274,227	80.9%	1,404.68	1,737.38
Total	19,617,894	22,520,396	2,902,502	87.1%	5,122.26	5,880.11











# Falcon Zone

For the Falcon Zone individual location, expenses are 41.5% of budget. Expenditures are currently running lower than expected. The main variance is for contingency funds held in the Other Direct Spend line. These funds will be moved to schools to cover programs or expenses as needed.

		Fa	alcon Zone - Ge	eneral Fund		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 3829.93	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	34,129	181,335	147,206	18.8%	8.91	47.35
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	146	-	(146)	0.0%	0.04	-
Preschool or Post Secondary	2,038	2,128	90	95.8%	0.53	0.56
Other Instruction	53,750	59,579	5,829	90.2%	14.03	15.56
Total Instruction	90,062	243,042	152,980	37.1%	23.52	63.46
Support Services						
Students	13,911	14,985	1,074	92.8%	3.63	3.91
Staff	43,777	44,615	839	98.1%	11.43	11.65
Security	-	71,086	71,086	0.0%	-	18.56
School Admin	290,657	403,188	112,531	72.1%	75.89	105.27
Other Direct Spend	49,964	399,760	349,796	12.5%	13.05	104.38
Total Support	398,309	933,634	535,325	42.7%	104.00	243.77
Total	488,371	1,176,676	688,305	41.5%	127.51	307.23



#### Falcon Elementary School of Technology

For the period ending May 31, 2017, Falcon Elementary School of Technology general fund expenditures were \$1,699,997 and are 90.6% of the amended budget. All categories are generally in line with amended budget and there are currently no major variances to comment on.



	Fa	alcon Elementa	ary School of T	echnology - G	eneral Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 276.59	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	969,023	1,074,442	105,419	90.2%	3,503.46	3,884.60
SPED Instruction	276,946	300,699	23,753	92.1%	1,001.29	1,087.17
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	271	556	284	48.8%	0.98	2.01
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	-	-	0.0%	-	-
Total Instruction	1,246,240	1,375,697	129,457	90.6%	4,505.73	4,973.78
Support Services						
Students	84,774	91,702	6,928	92.4%	306.50	331.54
Staff	-	4,456	4,456	0.0%	-	16.11
Security	158,434	171,067	12,633	92.6%	572.81	618.49
School Admin	202,987	218,324	15,337	93.0%	733.89	789.34
Other Direct Spend	7,562	14,653	7,090	51.6%	27.34	52.98
Total Support	453,757	500,201	46,444	90.7%	1,640.54	1,808.46
Total	1,699,997	1,875,898	175,901	90.6%	6,146.27	6,782.23

		Falcon Eler	mentary School	of Technology - Ge	eneral Fund		
	Ad	tual	Amend	ed Budget	% of Amended Budget		
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation	
Regular Instruction	943,230	25,793	1,033,802	40,640	91.2%	63.5%	
SPED Instruction	276,946	-	300,699	-	92.1%	0.0%	
Vocational Instruction	-	-	-	-	0.0%	0.0%	
Extra Curricular	271	-	556	-	48.8%	0.0%	
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%	
Other Instruction	-	-	-	-	0.0%	0.0%	
Total Instruction	1,220,447	25,793	1,335,057	40,640	54.6%	103.9%	
Support Services							
Students	84,732	41	91,602	100	92.5%	41.2%	
Staff	-	-	4,456	-	0.0%	0.0%	
Security	66,198	92,236	76,867	94,200	86.1%	97.9%	
School admin	188,696	14,291	198,333	19,991	95.1%	71.5%	
Other direct spend	-	7,562	-	14,653	0.0%	51.6%	
Total Support	339,626	114,131	371,258	128,944	97.8%	127.4%	
Total	1,560,073	139,924	1,706,314	169,584	91.4%	82.5%	

The chart below shows the total spending across all funds at Falcon Elementary School of Technology including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (87%). The capital expenses were to improve the fire loop in the parking lot. MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Nutrition Services expenses are running higher but there is no reason for concern as other schools are running lower than expected.

		Falcon Ele	mentary Sch	ool of Techi	nology	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget
Student FTE - 276.59	Actual	Budget	Variance	Budget	Pupil	Per Pupil
Administrator	160,124	167,087	6,963	95.8%	578.92	604.10
Instructional	951,989	1,047,948	95,960	90.8%	3,441.88	3,788.81
Instructional SPED	105,329	111,868	6,538	94.2%	380.81	404.45
Paraprofessional	24,942	27,674	2,731	90.1%	90.18	100.05
Paraprofessional SPED	192,357	210,379	18,022	91.4%	695.46	760.62
Office/Admin Support	219,258	231,579	12,321	94.7%	792.72	837.26
Office/Admin Support ELL	-	-	-	0.0%	-	-
Other	66,198	76,867	10,669	86.1%	239.34	277.91
Total General Fund Personnel	1,560,073	1,706,314	153,204	91.4%	5,640.38	6,169.11
Other Fund Personnel						
MLO	14,517	-	(14,517)	0.0%	52.48	-
Nutrition Services	48,113	45,614	(2,499)	105.5%	173.95	164.92
Grants						
KP Grant	1,795	1,816	21	98.8%	6.49	
Title I	65,732	79,850	14,117	82.3%	237.65	288.69
IDEA	55,285	74,462	19,177	74.2%	199.88	269.21
Total Other Fund Personnel	185,442	201,741	16,300	91.9%	670.46	729.39
Total Personnel	1,745,515	1,908,056	169,504	91.5%	6,310.84	6,898.50
Non-Personnel Expenditures						
General Fund Non-Personnel	143,783	173,443	29,660	82.9%	519.84	627.08
Capital Fund Non-Personnel	8,966	8,966	-	100.0%	32.42	32.42
MLO Funds Non-Personnel	36,279	1,072,589	1,036,310	3.4%	131.16	3,877.90
Nutition Services Fund Non-Personnel	27,728	16,945	(10,783)	163.6%	100.25	61.26
Grant Fund Non-Personnel	25,361	32,080	6,719	79.1%	91.69	115.98
Student Activity Fund Non-Personnel	30,181	22,255	(7,925)	135.6%	109.12	80.46
Total Non-Personnel	272,298	1,326,278	1,053,981	20.5%	984.48	4,795.11
Total School Related Expenditures	2,017,813	3,234,334	1,223,484	62.4%	7,295.32	11,693.61

#### Meridian Ranch Elementary School

For the period ending May 31, 2017 general fund expenditures were \$3,008,923 and are 89.7% of the amended budget. Total expenses are on track to the amended budget and there are no major variances to comment on.



		Meridian	Ranch Elemen	tary - General	Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 674.31	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	2,101,534	2,308,252	206,718	91.0%	3,116.57	3,423.13
SPED Instruction	223,891	256,359	32,468	87.3%	332.03	380.18
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	269	3,117	2,848	8.6%	0.40	4.62
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	41,623	42,926	1,303	97.0%	61.73	63.66
Total Instruction	2,367,317	2,610,654	243,337	90.7%	3,510.73	3,871.59
Support Services						
Students	110,710	122,137	11,427	90.6%	164.18	181.13
Staff	1,509	5,719	4,210	26.4%	2.24	8.48
Security	185,009	227,638	42,629	81.3%	274.37	337.59
School Admin	329,749	365,740	35,991	90.2%	489.02	542.39
Other Direct Spend	14,629	21,284	6,655	68.7%	21.69	31.56
Total Support	641,606	742,518	100,912	86.4%	951.50	1,101.15
Total	3,008,923	3,353,172	344,249	89.7%	4,462.23	4,972.75

		Mer	idian Ranch Elen	nentary - General	Fund		
	Ad	tual	Amendo	ed Budget	% of Amer	% of Amended Budget	
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation	
Regular Instruction	2,051,718	49,816	2,249,494	58,758	91.2%	84.8%	
SPED Instruction	223,599	293	255,609	750	87.5%	39.0%	
Vocational Instruction	-	-	-	-	0.0%	0.0%	
Extra Curricular	269	-	3,117	-	8.6%	0.0%	
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%	
Other Instruction	41,623	-	42,926	-	0.0%	24.8%	
Total Instruction	2,317,208	50,109	2,551,146	59,508	45.8%	97.7%	
Support Services							
Students	110,710	-	122,137	-	90.6%	0.0%	
Staff	1,509	-	5,319	400	28.4%	0.0%	
Security	72,746	112,263	87,568	140,070	83.1%	80.1%	
School admin	310,771	18,978	338,045	27,695	91.9%	68.5%	
Other direct spend	-	14,629	-	21,284	0.0%	68.7%	
Total Support	495,736	145,870	553,069	189,449	73.9%	96.5%	
Total	2,812,945	195,979	3,104,215	248,957	90.6%	78.7%	

The chart below shows the total spending across all funds at Meridian Ranch Elementary including: capital, MLO, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (87%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Preschool is running high at this school but in total the Preschool fund in within expectations. Grant expenditures look higher than amended budget at the school level but revenue has or will be received for these expenses. The high Nutrition Services Non-Personnel expenditures are offset by the lower Nutrition Services personnel expense.

		Mer	idian Ranch	Elementary	•	
				% of		Amended
		Amended		Amended	Actual Per	Budget
Student FTE - 674.31	Actual	Budget	Variance	Budget	Pupil	Per Pupil
Administrator	195,963	212,502	16,539	92.2%	290.61	315.14
Instructional	2,072,453	2,268,505	196,052	91.4%	3,073.44	3,364.19
Instructional SPED	83,553	98,448	14,895	84.9%	123.91	146.00
Instructional Gifted/Talented	60,934	66,450	5,515	91.7%	90.37	98.55
Instructional ELL	41,623	42,926	1,303	97.0%	61.73	63.66
Instructional READ ACT	-	12,317	12,317	0.0%	-	18.27
Paraprofessional	52,411	55,506	3,095	94.4%	77.73	82.32
Paraprofessional SPED	149,602	167,563	17,961	89.3%	221.86	248.50
Office/Admin Support	283,183	308,931	25,748	91.7%	419.96	458.14
Office/Admin Support ELL	-	-	-	0.0%	-	-
Other	69,186	83,569	14,384	82.8%	102.60	123.93
Total General Fund Personnel	2,812,945	3,104,215	307,809	90.6%	4,171.59	4,603.54
Other Fund Personnel						
MLO	11,975	-	(11,975)	0.0%	17.76	-
Preschool	32,354	8,701	(23,653)	371.8%	47.98	12.90
Nutrition Services	29,531	35,142	5,611	84.0%	43.79	52.12
Grants						-
Title III	3,447	4,058	611	84.9%	5.11	6.02
IDEA	95,737	127,982	32,245	74.8%	141.98	189.80
<b>Total Other Fund Personnel</b>	173,043	175,883	2,840	98.4%	256.62	260.83
Total Personnel	2,985,988	3,280,098	310,649	91.0%	4,428.21	4,864.38
Non-Personnel Expenditures						
General Fund Non-Personnel	195,979	248,957	52,978	78.7%	290.64	369.20
MLO Funds Non-Personnel	127,043	701,612	574,570	18.1%	188.40	1,040.49
Preschool Non-Personnel	443	1,113	670	39.8%	0.66	1.65
Nutition Services Fund Non-Personnel	23,803	18,600	(5,203)	128.0%	35.30	27.58
Grant Fund Non-Personnel	2,007	2,232	225	89.9%	2.98	3.31
Student Activity Fund Non-Personnel	100,055	73,236	(26,819)	136.6%	148.38	108.61
Total Non-Personnel	449,329	1,045,751	596,421	43.0%	666.35	1,550.85
<b>Total School Related Expenditures</b>	3,435,317	4,325,849	907,070	79.4%	5,094.57	6,415.22

#### Woodmen Hills Elementary School

For the period ending May 31, 2017 general fund expenditures were \$3,709,455 and are 91.2% of the amended budget. Other Direct spend is slightly above a straight-line spend due to facilities charge backs. This is a transfer of costs for work done at the school.



		Woodme	n Hills Elemen	tary - General	Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 691.52	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	2,531,229	2,758,620	227,392	91.8%	3,660.38	3,989.21
SPED Instruction	403,985	444,999	41,014	90.8%	584.20	643.51
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	270	5,555	5,284	4.9%	0.39	8.03
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	37,202	39,897	2,695	93.2%	53.80	57.69
Total Instruction	2,972,686	3,249,071	276,385	91.5%	4,298.77	4,698.45
Support Services						
Students	129,326	141,134	11,807	91.6%	187.02	204.09
Staff	2,143	9,412	7,268	22.8%	3.10	13.61
Security	263,947	291,168	27,220	90.7%	381.69	421.05
School Admin	326,394	357,774	31,380	91.2%	471.99	517.37
Other Direct Spend	14,958	17,067	2,109	87.6%	21.63	24.68
Total Support	736,769	816,554	79,785	90.2%	1,065.43	1,180.81
Total	3,709,455	4,065,625	356,170	91.2%	5,364.20	5,879.26

		Woodmen Hills Elementary - General Fund								
	Ad	ctual	Amendo	ed Budget	% of Amended Budget					
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation				
Regular Instruction	2,469,462	61,767	2,683,371	75,249	92.0%	82.1%				
SPED Instruction	403,985	-	444,999	-	90.8%	0.0%				
Vocational Instruction	-	-	-	-	0.0%	0.0%				
Extra Curricular	270	-	5,555	-	4.9%	0.0%				
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%				
Other Instruction	37,202	-	39,897	-	0.0%	109.1%				
Total Instruction	2,910,919	61,767	3,173,822	75,249	114.9%	92.0%				
Support Services										
Students	128,872	454	140,334	800	91.8%	56.7%				
Staff	-	2,143	4,148	5,264	0.0%	40.7%				
Security	121,681	142,266	139,947	151,221	86.9%	94.1%				
School admin	304,757	21,637	333,462	24,312	91.4%	89.0%				
Other direct spend	-	14,958	-	17,067	0.0%	87.6%				
Total Support	555,310	181,459	617,890	198,664	85.7%	94.6%				
Total	3,466,229	243,226	3,791,712	273,913	91.4%	88.8%				

The chart below shows the total spending across all funds at Woodmen Hills Elementary including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (91%). Preschool is running high at this school but in total the Preschool fund in within expectations. MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Grant expenditures look higher than amended budget at the school level but revenue has or will be received for these expenses.

		Wo	odmen Hills	Elementary	,	
				% of		Amended
		Amended		Amended	Actual Per	Budget
Student FTE - 691.52	Actual	Budget	Variance	Budget	Pupil	Per Pupil
Administrator	192,019	209,417	17,398	91.7%	277.68	302.84
Instructional	2,502,047	2,728,188	226,141	91.7%	3,618.18	3,945.20
Instructional SPED	174,045	190,199	16,153	91.5%	251.68	275.04
Instructional Gifted/Talented	51,067	54,459	3,392	93.8%	73.85	78.75
Instructional ELL	37,137	39,830	2,693	93.2%	53.70	57.60
Instructional READ ACT	11,486	11,645	159	98.6%	16.61	16.84
Paraprofessional	59,079	66,909	7,830	88.3%	85.43	96.76
Paraprofessional SPED	242,894	268,804	25,910	90.4%	351.25	388.72
Paraprofessional ELL	65	67	2	96.7%	0.09	0.10
Office/Admin Support	272,190	297,394	25,204	91.5%	393.61	430.06
Other	116,219	134,217	17,998	86.6%	168.06	194.09
Total General Fund Personnel	3,466,229	3,791,712	342,881	91.4%	5,012.48	5,483.16
Other Fund Personnel						
MLO	27,624	-	(27,624)	0.0%	39.95	-
Preschool	55,906	46,822	(9,084)	119.4%	80.85	67.71
Nutrition Services	38,923	50,414	11,490	77.2%	56.29	72.90
Grants						
Title III	3,190	3,980	790	80.2%	4.61	5.76
IDEA	79,773	102,504	22,731	77.8%	115.36	148.23
Total Other Fund Personnel	205,417	203,720	(1,697)	100.8%	297.05	294.60
Total Personnel	3,671,645	3,995,432	341,184	91.9%	5,309.53	5,777.75
Non-Personnel Expenditures						
General Fund Non-Personnel	243,226	273,913	30,688	88.8%	351.73	396.10
Capital Fund Non-Personnel	-	-	-	0.0%	-	-
MLO Funds Non-Personnel	27,615	815,766	788,151	3.4%	39.93	1,179.67
Preschool Non-Personnel	1,019	2,277	1,258	44.8%	1.47	3.29
Nutition Services Fund Non-Personnel	32,281	27,682	(4,599)	116.6%	46.68	40.03
Grant Fund Non-Personnel	2,697	4,348	1,651	62.0%	3.90	6.29
Student Activity Fund Non-Personnel	65,555	67,052	1,497	97.8%	94.80	96.96
Total Non-Personnel	372,392	1,191,038	818,646	31.3%	538.51	1,722.35
Total School Related Expenditures	4,044,038	5,186,470	1,159,830	78.0%	5,848.04	7,500.10

#### Falcon Middle School

For the period ending May 31, 2017 general fund expenditures were \$4,514,671 and are 90.6% of the amended budget. Total expenses are on track to the amended budget and there are no major variances to comment on.



1		Falsan	NA: al all a Cala a a	l Cananal Fu		and the carrier
		Faicon	Middle Schoo	ı - Generai Fu	na	
				% of		Amended
		Amended		Amended	Actual Per	<b>Budget Per</b>
Budget Student FTE - 940	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	2,729,962	2,955,188	225,226	92.4%	2,904.22	3,143.82
SPED Instruction	281,264	304,546	23,281	92.4%	299.22	323.98
Vocational Instruction	30,252	36,162	5,911	83.7%	32.18	38.47
Extra Curricular	92,936	126,397	33,461	73.5%	98.87	134.46
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	111,074	121,183	10,109	91.7%	118.16	128.92
Total Instruction	3,245,489	3,543,476	297,987	91.6%	3,452.65	3,769.66
Support Services						
Students	278,411	303,013	24,601	91.9%	296.18	322.35
Staff	31,933	41,850	9,917	76.3%	33.97	44.52
Security	519,618	597,534	77,916	87.0%	552.79	635.67
School Admin	413,005	465,916	52,911	88.6%	439.37	495.66
Other Direct Spend	26,214	32,489	6,274	80.7%	27.89	34.56
Total Support	1,269,182	1,440,801	171,619	88.1%	1,350.19	1,532.77
Total	4,514,671	4,984,277	469,606	90.6%	4,802.84	5,302.42

		F	alcon Middle Scl	hool - General Fun	ıd	
	Ad	tual	Amendo	ed Budget	% of Amer	nded Budget
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation
Regular Instruction	2,593,171	136,792	2,814,251	140,937	92.1%	97.1%
SPED Instruction	280,610	655	303,796	750	92.4%	87.3%
Vocational Instruction	348	29,903	(348)	(29,903)	-100.0%	-100.0%
Extra Curricular	72,653	20,282	103,634	22,763	70.1%	89.1%
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%
Other Instruction	111,074	-	121,183	-	0.0%	66.0%
Total Instruction	3,057,856	187,632	3,342,516	134,546	87.4%	90.4%
Support Services						
Students	277,861	551	302,462	551	91.9%	99.9%
Staff	30,599	1,335	35,876	5,974	85.3%	22.3%
Security	266,154	253,464	302,333	295,201	88.0%	85.9%
School admin	387,716	25,288	421,951	43,965	91.9%	57.5%
Other direct spend	-	26,214	1,421	97,482	0.0%	26.9%
Total Support	962,330	306,852	1,064,042	443,174	103.9%	94.7%
Total	4,020,186	494,485	4,406,557	577,720	91.2%	85.6%

The chart below shows the total spending across all funds Falcon Middle School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (78%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Capital expenditures were for the stadium drainage, hallway flooring, and lightning mitigation. Grant expenditures look higher than budget at the school level but revenue has or will be received for these expenses.

		F	alcon Middl	e School		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget
Student FTE - 940	Actual	Budget	Variance	Budget	Pupil	Per Pupil
Administrator	286,342	312,254	25,912	91.7%	304.62	332.19
Instructional	2,883,692	3,160,843	277,151	91.2%	3,067.76	3,362.60
Instructional SPED	100,831	110,223	9,392	91.5%	107.27	117.26
Instructional Gifted/Talented	57,268	62,506	5,238	91.6%	60.92	66.50
Instructional ELL	53,806	58,677	4,871	91.7%	57.24	62.42
Instructional CTE	615	1,564	949	39.3%	0.65	1.66
Paraprofessional	43,946	43,035	(911)	102.1%	46.75	45.78
Paraprofessional SPED	187,584	202,071	14,487	92.8%	199.56	214.97
Office/Admin Support	426,290	465,305	39,015	91.6%	453.50	495.01
Other	266,154	302,333	36,179	88.0%	283.14	321.63
Total General Fund Personnel	4,020,186	4,406,557	412,283	91.2%	4,276.79	4,687.83
Other Fund Personnel						
MLO	35,154	-	(35,154)	0.0%	37.40	-
Nutrition Services	47,449	60,590	13,141	78.3%	50.48	64.46
Grants						
IDEA	256,783	346,580	89,797	74.1%	273.17	368.70
Total Other Fund Personnel	339,387	407,170	67,784	83.4%	361.05	433.16
Total Personnel	4,359,573	4,813,727	480,067	90.6%	4,637.84	5,120.99
Non-Personnel Expenditures						
General Fund Non-Personnel	494,485	577,720	83,235	85.6%	526.05	614.60
Capital Fund Non-Personnel	343,012	345,431	2,419	99.3%	364.91	367.48
MLO Funds Non-Personnel	96,232	2,539,884	2,443,652	3.8%	102.37	2,702.00
Nutition Services Fund Non-Personnel	126,560	127,326	766	99.4%	134.64	135.45
Grant Fund Non-Personnel	4,593	5,091	497	90.2%	4.89	5.42
Student Activity Fund Non-Personnel	130,965	136,471	5,507	96.0%	139.32	145.18
Total Non-Personnel	1,195,847	3,731,923	2,536,076	32.0%	1,272.18	3,970.13
Total School Related Expenditures	5,555,420	8,545,650	3,016,143	65.0%	5,910.02	9,091.12

#### Falcon High School

For the period ending May 31, 2017 general fund expenditures were \$6,196,477 and are 87.7% of the amended budget. All expenditure categories are slightly lower with a straight line spend and are expected to be within the amended budget.



		Falco	n High School	- General Fun	d	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 1247.51	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	3,154,667	3,462,775	308,108	91.1%	2,528.77	2,775.75
SPED Instruction	316,693	345,384	28,692	91.7%	253.86	276.86
Vocational Instruction	543,371	633,398	90,026	85.8%	435.56	507.73
Extra Curricular	268,950	361,319	92,369	74.4%	215.59	289.63
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	32,591	41,526	8,935	78.5%	26.12	33.29
Total Instruction	4,316,272	4,844,402	528,130	89.1%	3,459.91	3,883.26
Support Services						
Students	358,145	392,975	34,831	91.1%	287.09	315.01
Staff	226,060	277,287	51,227	81.5%	181.21	222.27
Security	727,862	877,830	149,969	82.9%	583.45	703.67
School Admin	431,769	485,972	54,203	88.8%	346.10	389.55
Other Direct Spend	136,369	186,281	49,912	73.2%	109.31	149.32
Total Support	1,880,205	2,220,346	340,141	84.7%	1,507.17	1,779.82
Total	6,196,477	7,064,747	868,270	87.7%	4,967.08	5,663.08

			Falcon High Scho	ool - General Fund		
	Ad	tual	Amende	ed Budget	% of Amer	nded Budget
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation
Regular Instruction	3,085,258	69,409	3,355,329	107,446	92.0%	64.6%
SPED Instruction	315,975	718	344,063	1,321	91.8%	54.4%
Vocational Instruction	394,735	148,636	(394,735)	(148,636)	-100.0%	-100.0%
Extra Curricular	206,979	61,971	271,850	89,469	76.1%	69.3%
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%
Other Instruction	23,099	9,492	25,196	16,330	0.0%	142.2%
Total Instruction	4,026,045	290,226	3,601,703	65,930	64.5%	91.3%
Support Services						
Students	349,953	8,192	381,700	11,275	91.7%	72.7%
Staff	215,730	10,330	238,741	38,546	90.4%	26.8%
Security	332,643	395,219	357,296	520,534	93.1%	75.9%
School admin	411,390	20,379	457,872	28,100	89.8%	72.5%
Other direct spend	68,624	67,745	893,185	469,866	7.7%	14.4%
Total Support	1,378,340	501,865	2,328,794	1,068,321	66.6%	95.6%
Total	5,404,386	792,091	5,930,497	1,134,250	91.1%	69.8%

The chart below shows the total spending across all funds at Falcon High School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (74%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Capital expenditures were to repair the tennis courts.

			Falcon High	School		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget
Student FTE - 1247.51	Actual	Budget	Variance	Budget	Pupil	Per Pupil
Administrator	510,338	558,651	48,313	91.4%	409.09	447.81
Instructional	3,278,840	3,635,825	356,985	90.2%	2,628.31	2,914.47
Instructional SPED	163,974	179,013	15,038	91.6%	131.44	143.50
Instructional CTE	413,015	431,964	18,949	95.6%	331.07	346.26
Instructional ELPA	23,099	25,196	2,097	91.7%	18.52	20.20
Instructional ROTC	254,771	277,881	23,110	91.7%	204.22	222.75
Professional Other	26,968	31,315	4,347	86.1%	21.62	25.10
Paraprofessional	47,915	52,170	4,255	91.8%	38.41	41.82
Paraprofessional SPED	162,620	176,503	13,884	92.1%	130.36	141.48
Office/Admin Support	681,519	744,583	63,064	91.5%	546.30	596.86
Other	351,664	376,046	24,382	93.5%	281.89	301.44
Total General Fund Personnel	5,404,386	5,930,497	574,424	91.1%	4,332.14	4,753.87
Other Fund Personnel						
MLO	50,580	-	(50,580)	0.0%	40.54	-
Nutrition Services	101,705	104,971	3,266	96.9%	81.53	84.14
Grants						
IDEA	136,186	181,326	45,140	75.1%	109.17	145.35
Total Other Fund Personnel	288,471	286,297	(2,174)	100.8%	231.24	229.49
Total Personnel	5,692,857	6,216,794	572,250	91.6%	4,563.38	4,983.36
Non-Personnel Expenditures						
General Fund Non-Personnel	780,505	1,134,250	353,745	68.8%	625.65	909.21
Capital Fund Non-Personnel	27,485	27,485	-	100.0%	22.03	22.03
MLO Funds Non-Personnel	414,322	2,328,073	1,913,751	17.8%	332.12	1,866.18
Nutition Services Fund Non-Personnel	120,884	127,862	6,978	94.5%	96.90	102.49
Grant Fund Non-Personnel	126,913	139,778	12,865	90.8%	101.73	112.05
Scholarship Fund Non-Personnel	-	6,133	6,133	0.0%	-	4.92
Student Activity Fund Non-Personnel	490,856	547,631	56,775	89.6%	393.47	438.98
Total Non-Personnel	1,960,965	4,311,212	2,350,247	45.5%	1,571.90	3,455.85
Total School Related Expenditures	7,653,822	10,528,006	2,922,496	72.7%	6,135.28	8,439.22

# Sand Creek Zone

# Sand Creek Zone Total

For the period ending May 31, 2017, the Total Sand Creek zone general fund expenditures are 85.3% of the amended budget. Total expenditures are trending slightly lower than budget but in total the Sand Creek Zone is on target.

		Sand C	reek Zone Tota	al - General Fu	ınd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 3644.87	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	11,355,953	12,555,447	1,199,494	90.4%	3,115.60	3,444.69
SPED Instruction	2,203,758	2,437,187	233,429	90.4%	604.62	668.66
Vocational Instruction	145,281	176,182	30,901	82.5%	39.86	48.34
Extra Curricular	330,377	425,615	95,238	77.6%	90.64	116.77
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	379,119	413,829	34,710	91.6%	104.01	113.54
Total Instruction	14,414,489	16,008,261	1,593,772	90.0%	3,954.73	4,392.00
Support Services						
Students	1,029,780	1,153,796	124,017	89.3%	282.53	316.55
Staff	552,811	560,296	7,485	98.7%	151.67	153.72
Security	1,885,741	2,216,188	330,447	85.1%	517.37	608.03
School Admin	2,037,637	2,366,819	329,182	86.1%	559.04	649.36
Other Direct Spend	230,559	1,329,941	1,099,381	17.3%	63.26	364.88
Total Support	5,736,528	7,627,039	1,890,512	75.2%	1,573.86	2,092.54
Total	20,151,017	23,635,301	3,484,284	85.3%	5,528.60	6,484.54



# Sand Creek Zone

For the Sand Creek Zone individual location, expenses are 36.1% of amended budget. Other Direct Spend is where contingency money his held until needed.

		Sand	d Creek Zone -	General Fund		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 3644.87	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	76,098	260,287	184,190	29.2%	20.88	71.41
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	-	1,250	1,250	0.0%	-	0.34
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	-	-	0.0%	-	-
Total Instruction	76,098	261,537	185,440	29.1%	20.88	71.75
Support Services						
Students	124,752	166,443	41,691	75.0%	34.23	45.67
Staff	100,008	73,670	(26,338)	135.8%	27.44	20.21
Security	66,061	89,856	23,795	73.5%	18.12	24.65
School Admin	390,178	548,099	157,921	71.2%	107.05	150.38
Other Direct Spend	3,888	967,441	963,553	0.4%	1.07	265.43
Total Support	684,887	1,845,510	1,160,623	37.1%	187.90	506.33
Total	760,985	2,107,047	1,346,063	36.1%	208.78	578.09



#### Evans Elementary School

For the period ending May 31, 2017 general fund expenditures were \$2,887,596 and are 89.1% of the amended budget. It total, the expenditure categories in line with a straight line spend and are expected to be within the amended budget.



		Evans El	ementary Scho	ool - General F	und	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 667.78	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	1,849,860	2,018,833	168,973	91.6%	2,770.16	3,023.20
SPED Instruction	224,835	255,804	30,969	87.9%	336.69	383.07
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	271	2,562	2,290	10.6%	0.41	3.84
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	63,028	68,625	5,597	91.8%	94.38	102.77
Total Instruction	2,137,995	2,345,824	207,829	91.1%	3,201.65	3,512.87
Support Services						
Students	110,463	120,016	9,553	92.0%	165.42	179.72
Staff	79,502	85,778	6,276	92.7%	119.05	128.45
Security	228,246	265,017	36,771	86.1%	341.80	396.86
School Admin	302,955	334,692	31,737	90.5%	453.67	501.20
Other Direct Spend	28,435	90,454	62,018	31.4%	42.58	135.45
Total Support	749,602	895,956	146,355	83.7%	1,122.53	1,341.69
Total	2,887,596	3,241,780	354,184	89.1%	4,324.17	4,854.56

		Eva	ns Elementary S	School - General Fi	und		
	Ad	ctual	Amend	ed Budget	% of Amer	% of Amended Budget	
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation	
Regular Instruction	1,757,744	92,116	1,905,114	113,719	92.3%	81.0%	
SPED Instruction	224,428	407	255,254	550	87.9%	74.0%	
Vocational Instruction	-	-	-	-	0.0%	0.0%	
Extra Curricular	271	-	2,562	=	10.6%	0.0%	
Preschool or Post Secondary	-	-	-	=	0.0%	0.0%	
Other Instruction	63,028	=	68,625	=	0.0%	89.3%	
Total Instruction	2,045,472	92,523	2,231,555	114,269	58.2%	99.3%	
Support Services							
Students	108,700	1,763	118,278	1,738	91.9%	101.4%	
Staff	71,438	8,064	77,896	7,881	91.7%	102.3%	
Security	106,216	122,031	117,166	147,851	90.7%	82.5%	
School admin	286,120	16,835	312,340	22,352	91.6%	75.3%	
Other direct spend	-	28,435	-	90,454	0.0%	31.4%	
Total Support	572,474	177,128	625,680	270,276	79.4%	102.7%	
Total	2,617,945	269,651	2,857,235	384,545	91.6%	70.1%	

The chart below shows the total spending across all funds at Evans Elementary School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (79%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Capital expenditures were for the kitchen remodel and roof upgrades. Kid's Corner is running higher on the non-personnel side but lower on the personnel side. In total Kid's Corner is expected to be in line with the amended budget. Nutrition Services are running a little high but as a total fund it is within expectations.

			Evans El	ementary		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget Per
Student FTE - 667.78	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	191,088	208,343	17,256	91.7%	286.15	311.99
Instructional	1,910,725	2,071,085	160,360	92.3%	2,861.31	3,101.45
Instructional SPED	120,129	132,235	12,105	90.8%	179.89	198.02
Instructional ELL	63,028	68,625	5,597	91.8%	94.38	102.77
Paraprofessional	58,273	66,120	7,846	88.1%	87.26	99.01
Paraprofessional SPED	104,298	123,019	18,721	84.8%	156.19	184.22
Office/Admin Support	250,659	274,329	23,670	91.4%	375.36	410.81
Office/Admin Support ELL	7,545	7,835	290	96.3%	11.30	11.73
Other	103,288	113,988	10,701	90.6%	154.67	170.70
<b>Total General Fund Personnel</b>	2,617,945	2,857,235	256,546	91.6%	3,920.37	4,278.71
Other Fund Personnel						
MLO	29,962	-	(29,962)	0.0%	44.87	-
Nutrition Services	50,604	50,515	(89)	100.2%	75.78	75.65
Grants						
KP Grant	1,811	1,816	5	99.7%	2.71	
Title I	188,315	253,239	64,924	74.4%	282.00	379.23
Kids Corner	43,426	55,013	11,586	78.9%	65.03	82.38
<b>Total Other Fund Personnel</b>	314,118	360,583	46,465	87.1%	470.39	539.97
Total Personnel	2,932,063	3,217,818	303,010	91.1%	4,390.76	4,818.68
Non-Personnel Expenditures						
General Fund Non-Personnel	269,651	384,545	114,894	70.1%	403.80	575.86
Capital Fund Non-Personnel	269,429	269,429	-	100.0%	403.47	403.47
MLO Funds Non-Personnel	22,806	1,246,646	1,223,840	1.8%	34.15	1,866.85
<b>Nutition Services Fund Non-Personnel</b>	43,194	29,806	(13,387)	144.9%	64.68	44.63
Grant Fund Non-Personnel	10,114	11,195	1,081	90.3%	15.15	16.77
Kids Corner Non-Personnel	20,112	20,172	60	99.7%	30.12	30.21
Student Activity Fund Non-Personnel	131,433	108,125	(23,308)	121.6%	196.82	161.92
Total Non-Personnel	766,739	2,069,918	1,303,179	37.0%	1,148.19	3,099.70
<b>Total School Related Expenditures</b>	3,698,802	5,287,736	1,606,189	70.0%	5,538.95	7,918.38

#### Remington Elementary School

For the period ending May 31, 2017 general fund expenditures were \$2,781,263 and are 90.7% of the amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Reming	ton Elementa	ry - General Fi	und	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 520.86	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	1,805,486	1,983,774	178,288	91.0%	3,466.36	3,808.65
SPED Instruction	218,942	250,574	31,632	87.4%	420.35	481.08
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	3,989	6,348	2,359	62.8%	7.66	12.19
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	53,204	58,017	4,813	91.7%	102.15	111.39
Total Instruction	2,081,621	2,298,712	217,091	90.6%	3,996.51	4,413.30
Support Services						
Students	107,744	117,428	9,685	91.8%	206.86	225.45
Staff	82,402	90,972	8,570	90.6%	158.20	174.66
Security	257,378	281,914	24,536	91.3%	494.14	541.25
School Admin	238,817	261,921	23,103	91.2%	458.51	502.86
Other Direct Spend	13,301	15,200	1,899	87.5%	25.54	29.18
Total Support	699,642	767,436	67,794	91.2%	1,343.24	1,473.40
Total	2,781,263	3,066,148	284,885	90.7%	5,339.75	5,886.70

		Re	emington Eleme	ntary - General Fu	nd		
	Ad	tual	Amendo	ed Budget	% of Amended Budget		
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation	
Regular Instruction	1,746,813	58,674	1,914,717	69,057	91.2%	85.0%	
SPED Instruction	218,942	-	250,574	-	87.4%	0.0%	
Vocational Instruction	-	-	-	-	0.0%	0.0%	
Extra Curricular	3,989	-	6,348	-	62.8%	0.0%	
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%	
Other Instruction	53,204	-	58,017	-	0.0%	142.7%	
Total Instruction	2,022,947	58,674	2,229,655	69,057	44.5%	105.4%	
Support Services							
Students	107,663	81	117,028	400	92.0%	20.1%	
Staff	77,199	5,203	84,207	6,765	91.7%	76.9%	
Security	136,593	120,785	148,547	133,367	92.0%	90.6%	
School admin	228,106	10,711	248,010	13,911	92.0%	77.0%	
Other direct spend	-	13,301	-	15,200	0.0%	87.5%	
Total Support	549,561	150,081	597,792	169,644	60.9%	94.8%	
Total	2,572,508	208,755	2,827,447	238,701	91.0%	87.5%	

The chart below shows the total spending across all funds at Remington Elementary School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (85%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Nutrition Services are running high but, as a total fund it is within expectations. Student Activity is higher due to increased spending for various programs. The increased spending is offset by higher revenue or a rollover spend down for each program.

			Remingtor	n Elemetary		
				% of		Amended
		Amended		Amended	Actual Per	<b>Budget Per</b>
Student FTE - 520.86	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	187,082	203,597	16,515	91.9%	359.18	390.89
Instructional	1,822,840	2,008,325	185,485	90.8%	3,499.67	3,855.79
Instructional SPED	89,048	98,799	9,751	90.1%	170.96	189.69
Instructional ELL	53,204	58,017	4,813	91.7%	102.15	111.39
Instructional READ ACT	1,511	1,546	34	97.8%	2.90	2.97
Paraprofessional	53,206	45,767	(7,439)	116.3%	102.15	87.87
Paraprofessional SPED	129,894	151,774	21,881	85.6%	249.38	291.39
Paraprofessional READ ACT	27,475	33,083	5,608	83.0%	52.75	63.52
Office/Admin Support	264,403	287,701	23,298	91.9%	507.63	552.36
Office/Admin Support ELL	-	-	-	0.0%	-	-
Other	130,927	142,435	11,508	91.9%	251.37	273.46
Total General Fund Personnel	2,572,508	2,827,447	271,454	91.0%	4,938.96	5,428.42
Other Fund Personnel						
MLO	20,538	-	(20,538)	0.0%	39.43	-
Preschool	33,477	29,168	(4,308)	114.8%	64.27	56.00
Nutrition Services	36,900	43,014	6,115	85.8%	70.84	82.58
Grants						
ELG	53,208	61,553	8,345	86.4%	102.15	118.18
Title III	2,633	3,914	1,281	67.3%	5.06	7.51
IDEA	78,228	97,734	19,506	80.0%	150.19	187.64
Kids Corner	65,366	67,037	1,672	97.5%	125.50	128.70
Total Other Fund Personnel	290,350	302,421	12,071	96.0%	557.44	580.62
Total Personnel	2,862,858	3,129,868	283,525	91.5%	5,496.41	6,009.04
Non-Personnel Expenditures						
General Fund Non-Personnel	252,920	238,701	(14,219)	106.0%	485.58	458.28
Capital Fund Non-Personnel	87,572	87,572	-	100.0%	168.13	168.13
MLO Funds Non-Personnel	18,059	808,269	790,210	2.2%	34.67	1,551.80
Preschool Non-Personnel	478	1,163	686	41.1%	0.92	2.23
Nutition Services Fund Non-Personnel	35,859	20,590	(15,269)	174.2%	68.85	39.53
Grant Fund Non-Personnel	2,727	2,860	132	95.4%	5.24	5.49
Kids Corner Non-Personnel	23,104	24,076	972	96.0%	44.36	46.22
Student Activity Fund Non-Personnel	66,672	27,341	(39,331)	243.9%	128.00	52.49
Total Non-Personnel	487,391	1,210,571	723,181	40.3%	935.74	2,324.18
<b>Total School Related Expenditures</b>	3,350,249	4,340,439	1,006,705	77.2%	6,432.15	8,333.22

#### Springs Ranch Elementary School

For the period ending May 31, 2017 general fund expenditures were \$3,247,421 and are 90.2% of the amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Springs F	Ranch Element	ary - General	Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 509	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	1,964,534	2,142,089	177,555	91.7%	3,859.59	4,208.43
SPED Instruction	547,253	590,616	43,362	92.7%	1,075.15	1,160.35
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	271	1,418	1,147	19.1%	0.53	2.79
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	72,989	79,433	6,443	91.9%	143.40	156.06
Total Instruction	2,585,047	2,813,555	228,508	91.9%	5,078.68	5,527.61
Support Services						
Students	108,947	118,838	9,891	91.7%	214.04	233.47
Staff	78,583	79,810	1,227	98.5%	154.39	156.80
Security	224,078	275,761	51,683	81.3%	440.23	541.77
School Admin	237,116	262,038	24,922	90.5%	465.85	514.81
Other Direct Spend	13,650	48,848	35,197	27.9%	26.82	95.97
Total Support	662,374	785,294	122,921	84.3%	1,301.32	1,542.82
Total	3,247,421	3,598,850	351,428	90.2%	6,380.00	7,070.43

		Springs Ranch Elementary - General Fund									
	Ac	tual	Amendo	ed Budget	% of Amended Budget						
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation					
Regular Instruction	1,897,143	67,390	2,054,508	87,581	92.3%	76.9%					
SPED Instruction	547,253	-	589,616	1,000	92.8%	0.0%					
Vocational Instruction	-	-	-	-	0.0%	0.0%					
Extra Curricular	271	-	1,418	-	19.1%	0.0%					
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%					
Other Instruction	72,989	-	79,433	-	0.0%	107.1%					
Total Instruction	2,517,657	67,390	2,724,974	88,581	55.0%	95.7%					
Support Services											
Students	108,947	-	118,838	-	91.7%	0.0%					
Staff	68,826	9,757	75,022	4,788	91.7%	203.8%					
Security	119,727	104,351	135,891	139,871	88.1%	74.6%					
School admin	231,859	5,257	252,957	9,081	91.7%	57.9%					
Other direct spend	-	13,650	-	48,848	0.0%	27.9%					
Total Support	529,359	133,015	582,708	202,586	62.4%	93.1%					
Total	3,047,016	200,405	3,307,682	291,167	92.1%	68.8%					

The chart below shows the total spending across all funds at Springs Ranch Elementary School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (91%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Nutrition Services are running a little high but as a total fund it is within expectations. Preschool is running high at this school but in total the Preschool fund in within expectations.

	Springs Ranch Elementary							
				% of		Amended		
		Amended		Amended	<b>Actual Per</b>	Budget Per		
Student FTE - 509	Actual	Budget	Variance	Budget	Pupil	Pupil		
Administrator	194,415	211,978	17,563	91.7%	381.95	416.46		
Instructional	1,961,167	2,129,670	168,503	92.1%	3,852.98	4,184.03		
Instructional SPED	226,746	243,566	16,820	93.1%	445.47	478.52		
Instructional READ ACT	14,137	14,777	640	95.7%	27.77	29.03		
Paraprofessional	70,846	73,239	2,392	96.7%	139.19	143.89		
Paraprofessional SPED	330,058	356,455	26,397	92.6%	648.44	700.30		
Paraprofessional ELL	72,989	79,433	6,443	91.9%	143.40	156.06		
Office/Admin Support	261,208	285,214	24,006	91.6%	513.18	560.34		
Other	109,865	125,329	15,465	87.7%	215.84	246.23		
Total General Fund Personnel	3,047,016	3,307,682	278,229	92.1%	5,986.28	6,498.39		
Other Fund Personnel								
MLO	27,139	-	(27,139)	0.0%	53.32	-		
Preschool	59,429	28,500	(30,929)	208.5%	116.76	55.99		
Nutrition Services	37,221	36,865	(356)	101.0%	73.13	72.43		
Grants								
Title III	2,763	3,417	654	80.9%	5.43	6.71		
IDEA	51,706	68,802	17,096	75.2%	101.58	135.17		
Kids Corner	50,990	64,378	13,389	79.2%	100.18	126.48		
Total Other Fund Personnel	229,248	201,963	(27,285)	113.5%	450.39	396.78		
Total Personnel	3,276,264	3,509,645	250,944	93.4%	6,436.67	6,895.18		
Non-Personnel Expenditures								
General Fund Non-Personnel	200,405	291,167	90,762	68.8%	393.72	572.04		
MLO Funds Non-Personnel	21,071	690,646	669,575	3.1%	41.40	1,356.87		
Preschool Non-Personnel	1,026	2,177	1,151	47.1%	2.02	4.28		
Nutition Services Fund Non-Personnel	27,181	19,384	(7,798)	140.2%	53.40	38.08		
Grant Fund Non-Personnel	1,739	1,892	153	91.9%	3.42	3.72		
Kids Corner Non-Personnel	20,999	24,239	3,240	86.6%	41.26	47.62		
Student Activity Fund Non-Personnel	59,144	51,919	(7,224)	113.9%	116.20	102.00		
Total Non-Personnel	331,566	1,081,425	749,859	30.7%	651.41	2,124.61		
Total School Related Expenditures	3,607,829	4,591,070	1,000,803	78.6%	7,088.07	9,019.78		

#### Horizon Middle School

For the period ending May 31, 2017 general fund expenditures were \$4,071,558 and are 91.4% of amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Horizor	n Middle Schoo	ol - General Fu	ınd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 716.48	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	2,260,728	2,448,352	187,624	92.3%	3,155.33	3,417.20
SPED Instruction	486,514	544,836	58,322	89.3%	679.03	760.43
Vocational Instruction	6,679	12,908	6,229	51.7%	9.32	18.02
Extra Curricular	79,747	95,799	16,051	83.2%	111.30	133.71
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	51,058	55,387	4,329	92.2%	71.26	77.30
Total Instruction	2,884,726	3,157,281	272,555	91.4%	4,026.25	4,406.66
Support Services						
Students	242,790	264,509	21,719	91.8%	338.87	369.18
Staff	94,833	101,933	7,100	93.0%	132.36	142.27
Security	432,908	473,379	40,472	91.5%	604.21	660.70
School Admin	343,882	375,906	32,023	91.5%	479.96	524.66
Other Direct Spend	72,420	79,263	6,843	91.4%	101.08	110.63
Total Support	1,186,832	1,294,990	108,158	91.6%	1,656.48	1,807.43
Total	4,071,558	4,452,271	380,713	91.4%	5,682.72	6,214.09

	Horizon Middle School - General Fund							
	Ad	tual	Amende	ed Budget	% of Amended Budget			
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation		
Regular Instruction	2,177,078	83,650	2,356,301	92,051	92.4%	90.9%		
SPED Instruction	485,856	659	544,177	659	89.3%	100.0%		
Vocational Instruction	829	5,850	(829)	(5,850)	-100.0%	-100.0%		
Extra Curricular	61,037	18,711	77,088	18,711	79.2%	100.0%		
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%		
Other Instruction	51,058	-	55,387	-	0.0%	86.3%		
Total Instruction	2,775,857	108,869	3,032,124	105,570	385.6%	94.1%		
Support Services								
Students	242,286	504	264,005	504	91.8%	100.0%		
Staff	94,833	-	101,933	-	93.0%	0.0%		
Security	221,659	211,248	240,074	233,306	92.3%	90.5%		
School admin	331,228	12,655	361,024	14,881	91.7%	85.0%		
Other direct spend	44,316	28,104	50,155	48,695	88.4%	57.7%		
Total Support	934,322	252,511	1,017,191	297,386	87.1%	107.2%		
Total	3,710,179	361,379	4,049,316	402,956	91.6%	89.7%		

The chart below shows the total spending across all funds at Horizon Middle School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (73%). The capital expenditure was for the roof replacement and remodeling the locker rooms and Panther Den. MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Nutrition Services are running a little high but as a total fund it is within expectations.

			Horizon Mi	ddle School		
				% of		Amended
		Amended		Amended	Actual Per	Budget Per
Student FTE - 716.48	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	293,766	320,290	26,524	91.7%	410.01	447.03
Instructional	2,481,875	2,700,711	218,835	91.9%	3,463.98	3,769.42
Instructional SPED	328,739	371,430	42,691	88.5%	458.82	518.41
Instructional ELL	51,058	55,387	4,329	92.2%	71.26	77.30
Instructional CTE	850	1,077	227	78.9%	1.19	1.50
Paraprofessional	45,674	47,858	2,184	95.4%	63.75	66.80
Paraprofessional SPED	164,421	180,696	16,275	91.0%	229.48	252.20
Office/Admin Support	425,537	462,378	36,841	92.0%	593.93	645.35
Other	212,025	229,779	17,754	92.3%	295.93	320.71
<b>Total General Fund Personnel</b>	3,710,179	4,049,316	365,660	91.6%	5,178.34	5,651.68
Other Fund Personnel						
MLO	27,581	-	(27,581)	0.0%	38.50	-
Nutrition Services	48,242	61,030	12,788	79.0%	67.33	85.18
Grants						
Title I	142,267	207,400	65,133	68.6%	198.56	289.47
<b>Total Other Fund Personnel</b>	218,091	268,430	50,339	81.2%	304.39	374.65
Total Personnel	3,928,270	4,317,745	415,999	91.0%	5,482.73	6,026.33
Non-Personnel Expenditures						
General Fund Non-Personnel	361,379	402,956	41,577	89.7%	504.38	562.41
Capital Fund Non-Personnel	475,138	502,480	27,342	94.6%	663.16	701.32
MLO Funds Non-Personnel	393,223	1,629,470	1,236,247	24.1%	548.83	2,274.27
<b>Nutition Services Fund Non-Personnel</b>	37,106	29,868	(7,238)	124.2%	51.79	41.69
Grant Fund Non-Personnel	42,893	47,756	4,863	89.8%	59.87	66.65
Student Activity Fund Non-Personnel	116,870	148,075	31,205	78.9%	163.12	206.67
Total Non-Personnel	1,426,609	2,760,605	1,333,996	51.7%	1,991.14	3,853.01
<b>Total School Related Expenditures</b>	5,354,879	7,078,351	1,749,996	75.7%	7,473.87	9,879.34

#### Sand Creek High School

For the period ending May 31, 2017 general fund expenditures were \$6,402,193 and are 89.3% of amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Sand Cr	eek High Scho	ol - General F	und	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 1230.75	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	3,399,247	3,702,112	302,866	91.8%	2,761.93	3,008.01
SPED Instruction	726,214	795,358	69,144	91.3%	590.06	646.24
Vocational Instruction	138,602	163,274	24,672	84.9%	112.62	132.66
Extra Curricular	246,099	318,239	72,140	77.3%	199.96	258.57
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	138,840	152,368	13,528	91.1%	112.81	123.80
Total Instruction	4,649,002	5,131,352	482,350	90.6%	3,777.37	4,169.29
Support Services						
Students	335,084	366,561	31,478	91.4%	272.26	297.84
Staff	117,483	128,133	10,650	91.7%	95.46	104.11
Security	677,070	830,260	153,190	81.5%	550.13	674.60
School Admin	524,689	584,164	59,475	89.8%	426.32	474.64
Other Direct Spend	98,865	128,735	29,870	76.8%	80.33	104.60
Total Support	1,753,190	2,037,853	284,662	86.0%	1,424.49	1,655.78
Total	6,402,193	7,169,204	767,012	89.3%	5,201.86	5,825.07

	Sand Creek High School - General Fund							
	Actual		Amendo	ed Budget	% of Amended Budget			
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation		
Regular Instruction	3,314,930	84,317	3,612,315	89,798	91.8%	93.9%		
SPED Instruction	726,290	(76)	793,248	2,110	91.6%	-3.6%		
Vocational Instruction	40,202	98,401	(40,202)	(98,401)	-100.0%	-100.0%		
Extra Curricular	183,200	62,898	249,270	68,969	73.5%	91.2%		
Preschool or Post Secondary	-	-	-	=	0.0%	0.0%		
Other Instruction	134,682	4,158	146,428	5,940	0.0%	74.5%		
Total Instruction	4,399,303	249,699	4,761,060	68,415	118.9%	91.3%		
Support Services								
Students	333,948	1,136	364,461	2,100	91.6%	54.1%		
Staff	110,102	7,381	120,656	7,477	91.3%	98.7%		
Security	290,548	386,522	320,436	509,824	90.7%	75.8%		
School admin	472,039	52,649	512,014	72,150	92.2%	73.0%		
Other direct spend	47,179	51,685	144,657	285,955	32.6%	18.1%		
Total Support	1,253,817	499,374	1,462,223	877,506	64.7%	91.0%		
Total	5,653,120	749,072	6,223,283	945,922	90.8%	79.2%		

The chart below shows the total spending across all funds at Sand Creek High School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (75%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred.

			Sand Creek	High Schoo	Sand Creek High School							
				% of		Amended						
		Amended		Amended	<b>Actual Per</b>	Budget Per						
Student FTE - 1230.75	Actual	Budget	Variance	Budget	Pupil	Pupil						
Administrator	378,809	245,253	(133,556)	154.5%	307.79	199.27						
Instructional	3,607,695	4,024,572	416,877	89.6%	2,931.30	3,270.02						
Instructional SPED	381,629	425,267	43,638	89.7%	310.08	345.53						
Instructional ELL	71,461	75,421	3,960	94.7%	58.06	61.28						
Instructional CTE	42,814	51,902	9,088	82.5%	34.79	42.17						
Instructional ROTC	185,211	195,528	10,316	94.7%	150.49	158.87						
Paraprofessional	138,879	111,187	(27,692)	124.9%	112.84	90.34						
Paraprofessional SPED	344,786	327,110	(17,675)	105.4%	280.14	265.78						
Office/Admin Support	590,097	472,567	(117,530)	124.9%	479.46	383.97						
Other	290,548	345,509	54,961	84.1%	236.07	280.73						
<b>Total General Fund Personnel</b>	5,653,120	6,029,064	242,388	93.8%	4,593.23	4,898.69						
Other Fund Personnel												
MLO	39,854	-	(39,854)	0.0%	32.38	-						
Nutrition Services	92,151	85,102	(7,050)	108.3%	74.87	69.15						
Grants												
IDEA	150,914	-	(150,914)	0.0%	122.62	-						
<b>Total Other Fund Personnel</b>	282,919	85,102	(197,818)	332.4%	229.88	69.15						
Total Personnel	5,936,039	6,114,165	44,570	97.1%	4,823.11	4,967.84						
Non-Personnel Expenditures												
General Fund Non-Personnel	749,072	874,152	125,079	85.7%	608.63	710.26						
Capital Fund Non-Personnel	17,318	-	(17,318)	0.0%	14.07	-						
MLO Funds Non-Personnel	647,460	308,045	(339,415)	210.2%	526.07	250.29						
<b>Nutition Services Fund Non-Personnel</b>	105,826	98,248	(7,578)	107.7%	85.99	79.83						
Grant Fund Non-Personnel	51,804	1,500	(50,304)	3453.6%	42.09	1.22						
Student Activity Fund Non-Personnel	374,001	343,928	(30,073)	108.7%	303.88	279.45						
Total Non-Personnel	1,945,482	1,625,873	(319,610)	119.7%	1,580.73	1,321.04						
<b>Total School Related Expenditures</b>	7,881,521	7,740,038	(275,039)	101.8%	6,403.84	6,288.88						

# Power Zone

# Power Zone Total

For the period ending May 31, 2017, the Total Power Zone general fund expenditures are 89.8% of amended budget. Extra Curricular and Staff are trending slightly higher but are offset by other categories and in total are expected to stay within the amended budget.

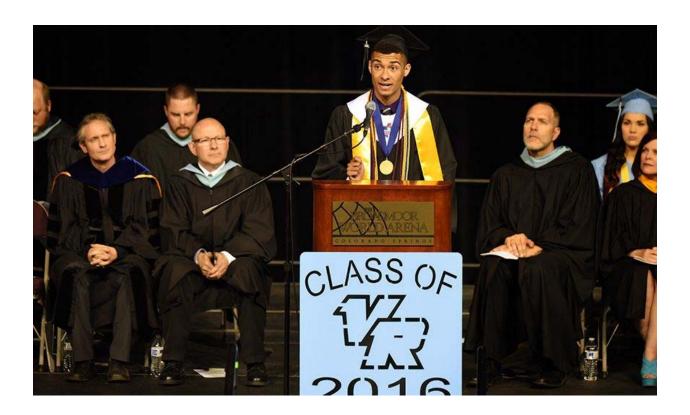
		Power Zone Total - General Fund							
				% of		Amended			
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>			
Student FTE - 4283.94	Actual	Budget	Variance	Budget	Pupil	Pupil			
Regular Instruction	12,533,235	13,669,271	1,136,036	91.7%	2,925.63	3,190.82			
SPED Instruction	2,401,487	2,648,033	246,547	90.7%	560.58	618.13			
Vocational Instruction	321,069	364,789	43,720	88.0%	74.95	85.15			
Extra Curricular	363,674	410,408	46,734	88.6%	84.89	95.80			
Preschool or Post Secondary	-	-	-	0.0%	-	-			
Other Instruction	378,156	452,524	74,369	83.6%	88.27	105.63			
Total Instruction	15,997,620	17,545,026	1,547,406	91.2%	3,734.32	4,095.53			
Support Services									
Students	1,054,515	1,173,065	118,550	89.9%	246.16	273.83			
Staff	433,100	392,638	(40,462)	110.3%	101.10	91.65			
Security	1,973,265	2,365,926	392,661	83.4%	460.62	552.28			
School Admin	2,385,793	2,647,878	262,084	90.1%	556.92	618.09			
Other Direct Spend	331,269	576,548	245,279	57.5%	77.33	134.58			
Total Support	6,177,943	7,156,055	978,112	86.3%	1,442.12	1,670.44			
Total	22,175,563	24,701,081	2,525,518	89.8%	5,176.44	5,765.97			



Power Zone

For the Power Zone individual location, expenses are 74.6% of budget. Other Direct Spend is where contingency money his held until needed.

		Po	ower Zone - Ge	eneral Fund		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 4283.94	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	5,985	48,478	42,494	12.3%	1.40	11.32
SPED Instruction	2	3	1	75.0%	0.00	0.00
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	146	10,000	9,854	1.5%	0.03	2.33
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	-	-	0.0%	-	-
Total Instruction	6,133	58,481	52,349	10.5%	1.43	13.65
Support Services						
Students	-	-	-	0.0%	-	-
Staff	87,792	13,174	(74,618)	666.4%	20.49	3.08
Security	66,061	97,990	31,929	67.4%	15.42	22.87
School Admin	587,580	670,567	82,987	87.6%	137.16	156.53
Other Direct Spend	3,450	166,305	162,855	2.1%	0.81	38.82
Total Support	744,883	948,036	203,153	78.6%	173.88	221.30
Total	751,016	1,006,517	255,501	74.6%	175.31	234.95



# Ridgeview Elementary School

For the period ending May 31, 2017 general fund expenditures were \$3,568,373 and are 90.2% of the amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Ridgevi	iew Elementai	ry - General Fu	ınd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 719.36	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	2,195,562	2,427,376	231,813	90.5%	3,052.11	3,374.35
SPED Instruction	454,250	501,207	46,957	90.6%	631.46	696.74
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	270	1,574	1,304	17.1%	0.38	2.19
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	90,675	100,629	9,954	90.1%	126.05	139.89
Total Instruction	2,740,757	3,030,785	290,028	90.4%	3,809.99	4,213.17
Support Services						
Students	139,641	150,117	10,476	93.0%	194.12	208.68
Staff	106,212	115,462	9,250	92.0%	147.65	160.51
Security	255,595	300,036	44,441	85.2%	355.31	417.09
School Admin	302,568	333,039	30,471	90.9%	420.61	462.97
Other Direct Spend	23,600	28,248	4,648	83.5%	32.81	39.27
Total Support	827,616	926,901	99,286	89.3%	1,150.49	1,288.51
Total	3,568,373	3,957,687	389,314	90.2%	4,960.48	5,501.68

		Ridgeview Elementary - General Fund							
	Ad	ctual	Amend	ed Budget	% of Amended Budget				
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation			
Regular Instruction	2,154,419	41,143	2,363,132	64,243	91.2%	64.0%			
SPED Instruction	454,224	26	501,007	200	90.7%	12.9%			
Vocational Instruction	-	-	-	-	0.0%	0.0%			
Extra Curricular	270	-	1,574	-	17.1%	0.0%			
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%			
Other Instruction	90,675	=	100,629	=	0.0%	98.6%			
Total Instruction	2,699,588	41,169	2,966,342	64,443	66.7%	101.5%			
Support Services									
Students	139,617	24	150,017	100	93.1%	24.4%			
Staff	91,945	14,267	100,995	14,467	91.0%	98.6%			
Security	128,827	126,768	144,485	155,551	89.2%	81.5%			
School admin	292,787	9,781	321,731	11,308	91.0%	86.5%			
Other direct spend	-	23,600	-	28,248	0.0%	83.5%			
Total Support	653,176	174,440	717,228	209,674	67.0%	107.6%			
Total	3,352,764	215,609	3,683,570	274,117	91.0%	78.7%			

The chart below shows the total spending across all funds at Ridgeview Elementary School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (88%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Nutrition Services are running a little high but as a total fund it is within expectations. Grant expenditures look higher than budget at the school level but revenue has or will be received for these expenses.

		F	Ridgeview El	ementary		
				% of		Amended
		Amended		Amended	Actual	Budget Per
Student FTE - 719.36	Actual	Budget	Variance	Budget	Per Pupil	Pupil
Administrator	196,634	214,293	17,659	91.8%	273.35	297.89
Instructional	2,202,183	2,418,786	216,604	91.0%	3,061.31	3,362.41
Instructional SPED	291,677	316,769	25,092	92.1%	405.47	440.35
Instructional Gifted/Talented	23,092	25,175	2,083	91.7%	32.10	35.00
Instructional ELL	75,227	83,475	8,248	90.1%	104.57	116.04
Instructional READ ACT	9,370	9,520	150	98.4%	13.03	13.23
Paraprofessional	155,162	168,445	13,283	92.1%	215.69	234.16
Paraprofessional SPED	172,431	195,104	22,673	88.4%	239.70	271.22
Paraprofessional ELL	15,448	17,154	1,706	90.1%	21.47	23.85
Office/Admin Support	283,021	308,515	25,494	91.7%	393.44	428.87
Other	125,153	140,627	15,474	89.0%	173.98	195.49
<b>Total General Fund Personnel</b>	3,352,764	3,683,570	348,465	91.0%	4,660.76	5,120.62
Other Fund Personnel						
MLO	72,607	87,356	14,748	83.1%	100.93	121.44
Preschool	42,255	41,081	(1,174)	102.9%	58.74	57.11
Nutrition Services	38,541	44,158	5,617	87.3%	53.58	61.39
Grants						
Title III	2,932	3,546	614	82.7%	4.08	4.93
<b>Total Other Fund Personnel</b>	156,336	176,141	19,805	88.8%	217.33	244.86
Total Personnel	3,509,100	3,859,711	368,270	90.9%	4,878.09	5,365.48
Non-Personnel Expenditures						
General Fund Non-Personnel	215,609	274,117	58,508	78.7%	299.72	381.06
MLO Funds Non-Personnel	111,989	870,100	758,111	12.9%	155.68	1,209.55
Preschool Non-Personnel	884	2,377	1,492	37.2%	1.23	3.30
<b>Nutition Services Fund Non-Personnel</b>	33,941	24,113	(9,828)	140.8%	47.18	33.52
Grant Fund Non-Personnel	2,744	2,748	4	99.9%	3.81	3.82
Student Activity Fund Non-Personnel	116,447	106,641	(9,806)	109.2%	161.88	148.24
Total Non-Personnel	481,614	1,280,095	798,481	37.6%	669.50	1,779.49
<b>Total School Related Expenditures</b>	3,990,714	5,139,806	1,166,751	77.6%	5,547.59	7,144.97

#### Stetson Elementary School

For the period ending May 31, 2017 general fund expenditures were \$3,030,023 and are 90.7% of the amended budget. Other Direct spend is running higher than a straight line budget but is expected to stay in line with the amended budget. All other lines are in line with a straight line spend.



		Stetso	on Elementary	- General Fur	ıd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 510.02	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	1,756,064	1,910,510	154,445	91.9%	3,443.13	3,745.95
SPED Instruction	501,465	548,571	47,106	91.4%	983.23	1,075.59
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	261	592	331	44.1%	0.51	1.16
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	57,539	64,872	7,333	88.7%	112.82	127.20
Total Instruction	2,315,330	2,524,545	209,215	91.7%	4,539.68	4,949.89
Support Services						
Students	95,638	104,556	8,918	91.5%	187.52	205.00
Staff	103,075	113,685	10,610	90.7%	202.10	222.90
Security	218,213	261,537	43,324	83.4%	427.85	512.80
School Admin	255,828	291,835	36,007	87.7%	501.60	572.20
Other Direct Spend	41,939	43,142	1,203	97.2%	82.23	84.59
Total Support	714,693	814,754	100,062	87.7%	1,401.30	1,597.49
Total	3,030,023	3,339,299	309,277	90.7%	5,940.99	6,547.39

		Stetson Elementary - General Fund								
	Ad	ctual	Amend	ed Budget	% of Amended Budget					
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation				
Regular Instruction	1,697,538	58,526	1,839,119	71,391	92.3%	82.0%				
SPED Instruction	501,465	-	548,521	50	91.4%	0.0%				
Vocational Instruction	-	-	-	-	0.0%	0.0%				
Extra Curricular	261	-	592	-	44.1%	0.0%				
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%				
Other Instruction	57,539	-	64,872	-	0.0%	182.4%				
Total Instruction	2,256,804	58,526	2,453,105	71,441	243.3%	104.8%				
Support Services										
Students	95,518	120	104,346	210	91.5%	57.1%				
Staff	103,075	-	113,685	-	90.7%	0.0%				
Security	114,108	104,105	123,113	138,424	92.7%	75.2%				
School admin	244,657	11,171	274,989	16,846	89.0%	66.3%				
Other direct spend	-	41,939	-	43,142	0.0%	97.2%				
Total Support	557,357	157,335	616,133	198,621	68.2%	111.8%				
Total	2,814,161	215,861	3,069,238	270,061	91.7%	79.9%				

The chart below shows the total spending across all funds at Stetson Elementary School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (91%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Student activity is higher than the amended budget but no individual program is over spent.

			Stetson Ele	mentary		
				% of		Amended
		Amended		Amended	Actual	Budget Per
Student FTE - 510.02	Actual	Budget	Variance	Budget	Per Pupil	Pupil
Administrator	184,056	200,648	16,593	91.7%	360.88	393.41
Instructional	1,731,703	1,883,903	152,200	91.9%	3,395.36	3,693.78
Instructional SPED	335,431	364,370	28,940	92.1%	657.68	714.42
Instructional Gifted/Talented	23,092	25,175	2,083	91.7%	45.28	49.36
Instructional ELL	57,047	64,872	7,825	87.9%	111.85	127.20
Instructional READ ACT	-	3,195	3,195	0.0%	-	6.26
Paraprofessional	160,908	175,648	14,740	91.6%	315.49	344.39
Paraprofessional SPED	166,034	184,151	18,116	90.2%	325.54	361.07
Paraprofessional ELL	492	-	(492)	0.0%	0.97	-
Office/Admin Support	234,976	255,573	20,597	91.9%	460.72	501.10
Other	104,478	112,351	7,873	93.0%	204.85	220.29
<b>Total General Fund Personnel</b>	2,814,161	3,069,238	271,669	91.7%	5,517.75	6,017.88
Other Fund Personnel						
MLO	44,350	-	(44,350)	0.0%	86.96	-
Preschool	70,832	75,933	5,101	93.3%	138.88	148.88
Nutrition Services	49,938	46,607	(3,332)	107.1%	97.91	91.38
Grants						
ELG	91,449	123,259	31,810	74.2%	179.30	241.67
Title III	4,238	5,224	986	81.1%	8.31	10.24
<b>Total Other Fund Personnel</b>	260,806	251,022	(9,784)	103.9%	511.36	492.18
Total Personnel	3,074,968	3,320,260	261,886	92.6%	6,029.11	6,510.06
Non-Personnel Expenditures						
General Fund Non-Personnel	215,861	270,061	54,200	79.9%	423.24	529.51
Capital Fund Non-Personnel	6,182	6,182	-	100.0%	12.12	12.12
MLO Funds Non-Personnel	10,200	1,024,000	1,013,800	1.0%	20.00	2,007.76
Preschool Non-Personnel	1,061	2,327	1,265	45.6%	2.08	4.56
<b>Nutition Services Fund Non-Personnel</b>	26,154	25,171	(983)	103.9%	51.28	49.35
Grant Fund Non-Personnel	3,983	5,616	1,632	70.9%	7.81	11.01
Student Activity Fund Non-Personnel	57,447	37,367	(20,081)	153.7%	112.64	73.27
Total Non-Personnel	320,889	1,370,724	1,049,835	23.4%	629.17	2,687.59
<b>Total School Related Expenditures</b>	3,395,857	4,690,984	1,311,720	72.4%	6,658.28	9,197.65

### Odyssey Elementary School

For the period ending May 31, 2017 general fund expenditures were \$3,010,220 and are 91.6% of the amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Odyss	ey Elementary	/ - General Fui	nd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 495.57	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	1,955,493	2,113,879	158,386	92.5%	3,945.95	4,265.55
SPED Instruction	349,256	387,120	37,865	90.2%	704.76	781.16
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	265	1,902	1,636	13.9%	0.54	3.84
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	55,838	67,927	12,089	82.2%	112.67	137.07
Total Instruction	2,360,852	2,570,828	209,976	91.8%	4,763.91	5,187.62
Support Services						
Students	110,333	119,866	9,533	92.0%	222.64	241.87
Staff	15,816	17,635	1,819	89.7%	31.91	35.59
Security	212,144	255,453	43,309	83.0%	428.08	515.47
School Admin	288,589	307,913	19,324	93.7%	582.34	621.33
Other Direct Spend	22,487	16,287	(6,200)	138.1%	45.38	32.86
Total Support	649,368	717,153	67,785	90.5%	1,310.35	1,447.13
Total	3,010,220	3,287,982	277,761	91.6%	6,074.26	6,634.75

		Odyssey Elementary - General Fund							
	Ad	ctual	Amendo	ed Budget	% of Amended Budget				
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation			
Regular Instruction	1,881,034	74,459	2,028,967	84,912	92.7%	87.7%			
SPED Instruction	349,132	123	386,620	500	90.3%	24.6%			
Vocational Instruction	-	-	-	-	0.0%	0.0%			
Extra Curricular	265	-	1,902	-	13.9%	0.0%			
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%			
Other Instruction	55,838	-	67,927	-	0.0%	105.7%			
Total Instruction	2,286,270	74,582	2,485,416	85,412	96.7%	100.7%			
Support Services									
Students	110,333	-	119,466	400	92.4%	0.0%			
Staff	14,491	1,325	16,310	1,325	88.8%	100.0%			
Security	133,184	78,960	144,468	110,985	92.2%	71.1%			
School admin	281,985	6,604	298,323	9,590	94.5%	68.9%			
Other direct spend	-	22,487	-	16,287	0.0%	138.1%			
Total Support	539,993	109,375	578,567	138,586	79.6%	83.3%			
Total	2,826,263	183,958	3,063,983	223,999	92.2%	82.1%			

The chart below shows the total spending across all funds at Odyssey Elementary School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (89%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Grant non-personnel purchase are for Title I-A books and supplies. Funds spent on grants are either reimbursed after the purchase are paid for in advance.

			Odyssey Ele	mentary		
				% of		Amended
		Amended		Amended	Actual	Budget Per
Student FTE - 495.57	Actual	Budget	Variance	Budget	Per Pupil	Pupil
Administrator	240,508	253,295	12,787	95.0%	485.32	511.12
Instructional	1,862,218	2,005,213	142,995	92.9%	3,757.73	4,046.28
Instructional SPED	178,117	199,862	21,746	89.1%	359.42	403.30
Instructional Gifted/Talented	23,792	25,938	2,146	91.7%	48.01	52.34
Instructional ELL	55,838	67,927	12,089	82.2%	112.67	137.07
Paraprofessional	78,438	86,172	7,734	91.0%	158.28	173.88
Paraprofessional SPED	181,920	198,654	16,734	91.6%	367.09	400.86
Paraprofessional READ ACT	1,941	7,202	5,260	27.0%	3.92	14.53
Office/Admin Support	320,819	340,023	19,204	94.4%	647.37	686.12
Other	123,180	132,992	9,812	92.6%	248.56	268.36
<b>Total General Fund Personnel</b>	2,826,263	3,063,983	250,507	92.2%	5,703.05	6,182.75
Other Fund Personnel						
MLO	112,137	-	(112,137)	0.0%	226.28	-
Preschool	38,258	96,423	58,165	39.7%	77.20	194.57
Nutrition Services	40,780	42,842	2,062	95.2%	82.29	86.45
Grants						
KP Grant	1,207	1,316	109	91.7%	2.43	
ELG	54,974	62,113	7,139	88.5%	110.93	125.34
Title I	104,030	127,648	23,618	81.5%	209.92	257.58
IDEA	29,578	41,510	11,932	71.3%	59.69	83.76
<b>Total Other Fund Personnel</b>	380,964	371,852	(9,112)	102.5%	768.74	750.35
Total Personnel	3,207,227	3,435,835	241,395	93.3%	6,471.79	6,933.10
Non-Personnel Expenditures						
General Fund Non-Personnel	183,958	223,999	40,041	82.1%	371.20	452.00
Capital Fund Non-Personnel	23,000	23,000	-	100.0%	46.41	46.41
MLO Funds Non-Personnel	48,171	419,505	371,334	11.5%	97.20	846.51
Preschool Non-Personnel	572	1,163	592	49.1%	1.15	2.35
<b>Nutition Services Fund Non-Personnel</b>	25,349	22,164	(3,184)	114.4%	51.15	44.73
Grant Fund Non-Personnel	54,954	62,996	8,043	87.2%	110.89	127.12
Student Activity Fund Non-Personnel	51,217	55,129	3,913	92.9%	103.35	111.24
Total Non-Personnel	387,219	807,957	420,738	47.9%	781.36	1,630.36
Total School Related Expenditures	3,594,446	4,243,792	662,133	84.7%	7,253.15	8,563.46

#### Skyview Middle School

For the period ending May 31, 2017 general fund expenditures were \$5,224,380 and are 90.5% of the amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Skyviev	v Middle Scho	ol - General Fi	und	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 1110	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	3,144,424	3,401,566	257,142	92.4%	2,832.81	3,064.47
SPED Instruction	641,141	703,333	62,192	91.2%	577.60	633.63
Vocational Instruction	8,064	15,293	7,229	52.7%	7.27	13.78
Extra Curricular	80,313	88,579	8,266	90.7%	72.35	79.80
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	58,741	64,021	5,280	91.8%	52.92	57.68
Total Instruction	3,932,684	4,272,792	340,108	92.0%	3,542.96	3,849.36
Support Services						
Students	300,338	328,156	27,818	91.5%	270.57	295.64
Staff	25,194	28,132	2,938	89.6%	22.70	25.34
Security	503,227	594,011	90,784	84.7%	453.36	535.15
School Admin	441,415	488,470	47,055	90.4%	397.67	440.06
Other Direct Spend	21,522	59,485	37,963	36.2%	19.39	53.59
Total Support	1,291,696	1,498,254	206,558	86.2%	1,163.69	1,349.78
Total	5,224,380	5,771,046	546,666	90.5%	4,706.65	5,199.14

	Skyview Middle School - General Fund							
	Ac	tual	Amende	ed Budget	% of Amended Budget			
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation		
Regular Instruction	3,090,373	54,051	3,332,411	69,155	92.7%	78.2%		
SPED Instruction	639,779	1,361	701,833	1,500	91.2%	90.7%		
Vocational Instruction	543	7,521	(543)	(7,521)	-100.0%	-100.0%		
Extra Curricular	77,374	2,939	77,959	10,620	99.2%	27.7%		
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%		
Other Instruction	58,542	199	63,821	200	0.0%	96.0%		
Total Instruction	3,866,612	66,072	4,175,480	73,954	56.6%	101.3%		
Support Services								
Students	298,843	1,496	325,406	2,750	91.8%	54.4%		
Staff	21,453	3,741	24,312	3,820	88.2%	97.9%		
Security	281,414	221,813	305,064	288,947	92.2%	76.8%		
School admin	420,648	20,766	458,370	30,100	91.8%	69.0%		
Other direct spend	-	21,522	1,552	81,291	0.0%	26.5%		
Total Support	1,022,358	269,338	1,114,704	406,908	62.3%	96.0%		
Total	4,888,970	335,410	5,290,184	480,862	92.4%	69.8%		

The chart below shows the total spending across all funds at Skyview Middle School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (86%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred.

		S	kyview Mido	dle School		
				% of		Amended
		Amended		Amended	Actual	<b>Budget Per</b>
Student FTE - 1110	Actual	Budget	Variance	Budget	Per Pupil	Pupil
Administrator	376,085	409,995	33,909	91.7%	338.82	369.36
Instructional	3,213,843	3,467,167	253,324	92.7%	2,895.35	3,123.57
Instructional SPED	399,346	439,448	40,102	90.9%	359.77	395.90
Instructional Gifted/Talented	60,084	65,502	5,417	91.7%	54.13	59.01
Instructional ELL	58,542	63,821	5,279	91.7%	52.74	57.50
Instructional CTE	870	1,304	434	66.7%	0.78	1.17
Paraprofessional	109,964	113,937	3,973	96.5%	99.07	102.65
Paraprofessional SPED	250,421	273,159	22,738	91.7%	225.60	246.09
Office/Admin Support	525,182	572,469	47,288	91.7%	473.14	515.74
Other	270,718	293,378	22,660	92.3%	243.89	264.30
<b>Total General Fund Personnel</b>	4,888,970	5,290,184	435,124	92.4%	4,404.48	4,765.93
Other Fund Personnel						
MLO	41,825	-	(41,825)	0.0%	37.68	-
Nutrition Services	73,419	72,489	(930)	101.3%	66.14	65.31
Grants						
IDEA	47,548	55,810	8,262	85.2%	42.84	50.28
<b>Total Other Fund Personnel</b>	162,792	128,299	(34,492)	126.9%	146.66	115.59
Total Personnel	5,051,761	5,418,484	400,632	93.2%	4,551.14	4,881.52
Non-Personnel Expenditures						
General Fund Non-Personnel	335,410	480,862	145,452	69.8%	302.17	433.21
Capital Fund Non-Personnel	9,801	9,801	-	100.0%	8.83	8.83
MLO Funds Non-Personnel	221,005	1,737,054	1,516,049	12.7%	199.10	1,564.91
<b>Nutition Services Fund Non-Personnel</b>	139,042	146,761	7,718	94.7%	125.26	132.22
Grant Fund Non-Personnel	5,107	5,165	58	98.9%	4.60	4.65
Student Activity Fund Non-Personnel	122,725	152,722	29,997	80.4%	110.56	137.59
Total Non-Personnel	833,091	2,532,366	1,699,275	32.9%	750.53	2,281.41
<b>Total School Related Expenditures</b>	5,884,852	7,950,849	2,099,907	74.0%	5,301.67	7,162.93

# Vista Ridge High School

For the period ending May 31, 2017 general fund expenditures were \$6,591,551 and are 89.8% of the amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Vista Ri	dge High Scho	ol - General F	und	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Budget Student FTE - 1448.99	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	3,475,706	3,767,462	291,756	92.3%	2,398.71	2,600.06
SPED Instruction	455,373	507,799	52,426	89.7%	314.27	350.45
Vocational Instruction	313,005	349,496	36,491	89.6%	216.02	241.20
Extra Curricular	282,419	307,762	25,343	91.8%	194.91	212.40
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	115,361	155,075	39,713	74.4%	79.62	107.02
Total Instruction	4,641,864	5,087,593	445,729	91.2%	3,203.52	3,511.13
Support Services						
Students	408,564	470,370	61,806	86.9%	281.96	324.62
Staff	95,011	104,551	9,539	90.9%	65.57	72.15
Security	718,026	856,899	138,874	83.8%	495.54	591.38
School Admin	509,814	556,054	46,240	91.7%	351.84	383.75
Other Direct Spend	218,272	263,082	44,810	83.0%	150.64	181.56
Total Support	1,949,687	2,250,956	301,269	86.6%	1,345.55	1,553.47
Total	6,591,551	7,338,549	746,998	89.8%	4,549.07	5,064.60

		Vi	sta Ridge High So	chool - General Fu	nd			
	Ad	ctual	Amende	ed Budget	% of Amer	% of Amended Budget		
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation		
Regular Instruction	3,351,819	123,887	3,640,544	126,918	92.1%	97.6%		
SPED Instruction	455,181	193	507,595	204	89.7%	94.6%		
Vocational Instruction	211,564	101,441	(211,564)	(101,441)	-100.0%	-100.0%		
Extra Curricular	215,450	66,968	249,991	57,771	86.2%	115.9%		
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%		
Other Instruction	77,057	38,304	83,970	71,105	0.0%	85.3%		
Total Instruction	4,311,071	330,793	4,270,535	154,557	378.9%	90.7%		
Support Services								
Students	408,058	507	445,473	24,897	91.6%	2.0%		
Staff	95,011	-	104,551	-	90.9%	0.0%		
Security	377,322	340,704	407,084	449,815	92.7%	75.7%		
School admin	477,963	31,851	519,624	36,429	92.0%	87.4%		
Other direct spend	172,490	45,782	619,382	306,200	27.8%	15.0%		
Total Support	1,530,844	418,844	2,096,115	817,342	60.1%	99.5%		
Total	5,841,915	749,637	6,366,650	971,899	91.8%	77.1%		

The chart below shows the total spending across all funds at Vista Ridge High School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (76%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred.

		V	ista Ridge Hi	gh School		
				% of		Amended
		Amended		Amended	Actual	Budget Per
Student FTE - 1448.99	Actual	Budget	Variance	Budget	Per Pupil	Pupil
Administrator	504,015	550,856	46,842	91.5%	347.84	380.17
Instructional	3,801,786	4,166,966	365,180	91.2%	2,623.75	2,875.77
Instructional SPED	270,723	308,668	37,945	87.7%	186.84	213.02
Instructional ELL	73,340	79,963	6,623	91.7%	50.61	55.19
Instructional CTE	216,743	229,293	12,550	94.5%	149.58	158.24
Instructional ROTC	39,693	35,282	(4,410)	112.5%	27.39	24.35
Paraprofessional	126,869	121,894	(4,975)	104.1%	87.56	84.12
Paraprofessional SPED	184,457	198,927	14,470	92.7%	127.30	137.29
Office/Admin Support	750,982	818,573	67,591	91.7%	518.28	564.93
Other	377,322	407,084	29,763	92.7%	260.40	280.94
<b>Total General Fund Personnel</b>	5,841,915	6,366,650	571,577	91.8%	4,031.71	4,393.85
Other Fund Personnel						
MLO	28,174	-	(28,174)	0.0%	19.44	-
Nutrition Services	99,395	92,900	(6,494)	107.0%	68.60	64.11
Grants						
IDEA	79,006	111,684	32,678	70.7%	54.52	77.08
<b>Total Other Fund Personnel</b>	206,575	204,584	(1,990)	101.0%	142.56	141.19
Total Personnel	6,048,489	6,571,235	569,587	92.0%	4,174.28	4,535.04
Non-Personnel Expenditures						
General Fund Non-Personnel	761,934	971,899	209,965	78.4%	525.84	670.74
MLO Funds Non-Personnel	589,639	2,309,693	1,720,054	25.5%	406.93	1,594.00
<b>Nutition Services Fund Non-Personnel</b>	111,373	111,393	21	100.0%	76.86	76.88
Grant Fund Non-Personnel	21,604	23,321	1,717	92.6%	14.91	16.09
Student Activity Fund Non-Personnel	474,195	611,549	137,354	77.5%	327.26	422.05
Total Non-Personnel	1,958,744	4,027,855	2,069,111	48.6%	1,351.80	2,779.77
<b>Total School Related Expenditures</b>	8,007,233	10,599,089	2,638,698	75.5%	5,526.08	7,314.81

### i Connect Zone

#### i Connect Zone Total

The fourth zone in the District is the i Connect Zone. This zone does not cover and specific geographical area within the district. It instead focuses on non-traditional learning including blending learning, home school and charter schools. Costs associated with helping manage the charter schools are paid for by the charter schools in the form of administration fees charged on a monthly basis based on the charter schools student numbers. As a total Zone expenses are 84.0% of amended budget.

		iConn	ect Zone Total	- General Fur	nd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 954.05	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	923,958	1,132,981	209,023	81.6%	968	1,187.55
SPED Instruction	185,729	204,516	18,786	90.8%	194.67	214.37
Vocational Instruction	247,357	277,495	30,138	89.1%	259.27	290.86
Extra Curricular	1,730	886	(843)	195.2%	1.81	0.93
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	1,648,821	1,930,455	281,634	85.4%	1,728.23	2,023.43
Total Instruction	3,007,595	3,546,333	538,737	84.8%	3,152.45	3,717.13
Support Services						
Students	401,824	442,007	40,182	90.9%	421.18	463.29
Staff	78,353	87,582	9,229	89.5%	82.13	91.80
Security	403,795	570,058	166,263	70.8%	423.24	597.51
School Admin	1,507,016	1,726,320	219,305	87.3%	1,579.60	1,809.47
Other Direct Spend	153,891	235,433	81,542	65.4%	161.30	246.77
Total Support	2,544,878	3,061,399	516,521	83.1%	2,667.45	3,208.85
Total	5,552,474	6,607,732	1,055,258	84.0%	5,819.90	6,925.98



### i Connect Zone

For the i Connect Zone individual location, expenses are 81.1% of budget. Regular instruction is running higher but is offset by other categories. In total, the i Connect Zone is within a straight line spend and is expected to remain within their amended budget.

		iCo	nnect Zone - 0	General Fund		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 954.05	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	755	155	(600)	487.1%	1	0.16
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	-	-	0.0%	-	-
Total Instruction	755	155	(600)	487.1%	0.79	0.16
Support Services						
Students	-	-	-	0.0%	-	-
Staff	-	-	-	0.0%	-	-
Security	-	8,594	8,594	0.0%	-	9.01
School Admin	754,560	876,605	122,044	86.1%	790.90	918.82
Other Direct Spend	2,104	48,808	46,704	4.3%	2.21	51.16
Total Support	756,664	934,007	177,343	81.0%	793.11	978.99
Total	757,419	934,162	176,743	81.1%	793.90	979.15



#### Springs Studio for Academic Excellence

For the period ending May 31, 2017 general fund expenditures were \$2,035,093 and are 80.0% of the amended budget. Other direct spend is running higher due to the lease of iPads and Mac Books. In total Springs Studio for Academic Excellence is in line with the amended budget.

	S	prings Studio f	or Academic E	xcellence - Ge	eneral Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 655.77	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	16,759	27,958	11,199	59.9%	25.56	42.63
SPED Instruction	144,898	157,863	12,965	91.8%	220.96	240.73
Vocational Instruction	2,973	2,973	0	100.0%	4.53	4.53
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	1,252,222	1,424,142	171,920	87.9%	1,909.54	2,171.71
Total Instruction	1,416,851	1,612,936	196,085	87.8%	2,160.59	2,459.61
Support Services						
Students	148,828	167,292	18,464	89.0%	226.95	255.11
Staff	55,953	61,916	5,962	90.4%	85.32	94.42
Security	76,374	116,515	40,141	65.5%	116.46	177.68
School Admin	274,804	307,046	32,243	89.5%	419.06	468.22
Other Direct Spend	62,283	63,859	1,576	97.5%	94.98	97.38
Total Support	618,242	716,629	98,387	86.3%	942.77	1,092.81
Total	2,035,093	2,329,565	294,472	87.4%	3,103.36	3,552.41

		Springs Studio for Academic Excellence - General Fund								
	Ad	ctual	Amendo	ed Budget	% of Amended Budget					
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation				
Regular Instruction	6,157	10,602	15,035	12,923	40.9%	82.0%				
SPED Instruction	144,898	-	157,863	-	91.8%	0.0%				
Vocational Instruction	-	2,973	-	(2,973)	0.0%	-100.0%				
Extra Curricular	-	-	-	-	0.0%	0.0%				
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%				
Other Instruction	853,067	399,154	967,021	457,121	34.9%	107.0%				
Total Instruction	1,004,122	412,729	1,139,919	467,071	34.9%	104.6%				
Support Services										
Students	148,828	-	166,530	762	89.4%	0.0%				
Staff	48,725	7,228	54,628	7,288	89.2%	99.2%				
Security	39,656	36,718	43,224	73,291	91.7%	50.1%				
School admin	253,525	21,279	276,270	30,776	91.8%	69.1%				
Other direct spend	-	62,225	-	69,805	0.0%	89.1%				
Total Support	490,733	127,450	540,653	181,922	36.5%	112.5%				
Total	1,494,855	540,180	1,680,572	648,993	88.9%	83.2%				

The chart below shows the total spending across all funds at Springs Studio for Academic Excellence including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up 68% of the actual expenses. MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Capital expenditures are for the building lease. Grant expenditures look higher than budget at the school level but revenue has or will be received for these expenses.

		Springs	Studio for A	cademic Exc	ellence	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget Per
Student FTE - 655.77	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	203,148	221,481	18,333	91.7%	309.79	337.74
Instructional	968,327	1,092,969	124,641	88.6%	1,476.63	1,666.69
Instructional SPED	129,321	140,934	11,613	91.8%	197.21	214.91
Instructional READ ACT	354	9,329	8,975	3.8%	0.54	14.23
Paraprofessional	69,604	76,262	6,658	91.3%	106.14	116.29
Paraprofessional SPED	15,577	16,929	1,353	92.0%	23.75	25.82
Office/Admin Support	272,016	300,925	28,909	90.4%	414.80	458.89
Other	39,656	43,224	3,569	91.7%	60.47	65.91
Total General Fund Personnel	1,494,855	1,680,572	204,050	88.9%	2,279.54	2,562.75
Other Fund Personnel						
MLO	14,041	-	(14,041)	0.0%	21.41	-
Grants						
Total Other Fund Personnel	14,041	ı	(14,041)	0.0%	21.41	-
Total Personnel	1,508,896	1,680,572	190,010	89.8%	2,300.95	2,562.75
Non-Personnel Expenditures						
General Fund Non-Personnel	540,180	648,993	108,813	83.2%	823.73	989.67
Capital Fund Non-Personnel	126,492	137,992	11,499	91.7%	192.89	210.43
MLO Funds Non-Personnel	9,855	92,067	82,212	10.7%	15.03	140.39
Nutition Services Fund Non-Personnel	44	-	(44)	0.0%	0.07	-
Grant Fund Non-Personnel	8,071	9,760	1,689	82.7%	12.31	14.88
Student Activity Fund Non-Personnel	12,341	11,576	(765)	106.6%	18.82	17.65
Total Non-Personnel	696,983	900,388	203,405	77.4%	1,062.85	1,373.02
Total School Related Expenditures	2,205,879	2,580,960	393,414	85.5%	3,363.80	3,935.77

### Falcon Home School Program

For the period ending May 31, 2017 general fund expenditures were \$467,241 and are 85.0% of amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Falcor	n Home School	l - General Fur	nd	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 131.28	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	170	730	560	23.3%	1.30	5.56
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	346,529	391,495	44,966	88.5%	2,639.61	2,982.13
Total Instruction	346,699	392,225	45,526	88.4%	2,640.91	2,987.69
Support Services						
Students	6,080	6,648	568	91.5%	46.31	50.64
Staff	1,547	2,000	453	77.3%	11.78	15.23
Security	36,702	60,754	24,052	60.4%	279.57	462.79
School Admin	69,614	75,794	6,181	91.8%	530.27	577.35
Other Direct Spend	6,600	12,436	5,837	53.1%	50.27	94.73
Total Support	120,542	157,633	37,091	76.5%	918.21	1,200.74
Total	467,241	549,858	82,617	85.0%	3,559.12	4,188.44

		Falcon Home School - General Fund								
	Ad	ctual	Amende	ed Budget	% of Amended Budget					
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation				
Regular Instruction	-	170	-	730	0.0%	23.3%				
SPED Instruction	-	-	-	-	0.0%	0.0%				
Vocational Instruction	-	-	-	-	0.0%	0.0%				
Extra Curricular	-	-	-	-	0.0%	0.0%				
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%				
Other Instruction	332,371	14,158	362,667	28,827	0.0%	117.4%				
Total Instruction	332,371	14,328	362,667	29,557	23.3%	117.4%				
Support Services										
Students	6,080	-	6,648	-	91.5%	0.0%				
Staff	-	1,547	-	2,000	0.0%	77.3%				
Security	15,212	21,490	18,439	42,315	82.5%	50.8%				
School admin	64,965	4,649	71,122	4,673	91.3%	99.5%				
Other direct spend	-	6,600	-	12,436	0.0%	53.1%				
Total Support	86,257	34,285	96,209	61,425	58.6%	161.4%				
Total	418,628	48,613	458,876	90,982	91.2%	53.4%				

The chart below shows the total spending across all funds at Falcon Home School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures make up the majority of the costs (87%). MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Grant expenditures look higher than budget at the school level but revenue has or will be received for these expenses.

			Home :	School		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget Per
Student FTE - 131.28	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	59,433	65,204	5,771	91.1%	452.72	496.68
Instructional	272,192	296,822	24,629	91.7%	2,073.37	2,260.98
Paraprofessional	66,258	72,494	6,235	91.4%	504.71	552.21
Office/Admin Support	64,965	71,122	6,157	91.3%	494.86	541.76
Other	15,212	18,439	3,227	82.5%	115.88	140.46
Total General Fund Personnel	418,628	458,876	46,020	91.2%	3,188.82	3,495.40
Other Fund Personnel						
Grants						
Total Other Fund Personnel	-	-	-	0.0%	-	-
Total Personnel	418,628	458,876	46,020	91.2%	3,188.82	3,495.40
Non-Personnel Expenditures						
General Fund Non-Personnel	48,613	90,982	42,369	53.4%	370.30	693.04
MLO Funds Non-Personnel	6,912	5,305	(1,607)	130.3%	52.65	40.41
Nutition Services Fund Non-Personnel	139	-	(139)	0.0%	1.06	-
Grant Fund Non-Personnel	330	340	10	97.0%	2.51	2.59
Student Activity Fund Non-Personnel	4,639	3,682	(957)	126.0%	35.33	28.05
Total Non-Personnel	60,632	100,309	39,676	60.4%	461.86	764.08
Total School Related Expenditures	479,260	559,185	85,696	85.7%	3,650.67	4,259.48

# Summer School

For the period ending May 31, 2017 general fund expenditures were \$72 and are .3% of amended budget. The student full time equivalent (FTE) is based on the total student population as it is available to all students in need.

		Sun	nmer School -	General Fund		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget Per
Student FTE - 12871.92	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	-	-	-	0.0%	-	-
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	_	0.0%	-	-
Other Instruction	-	20,309	20,309	0.0%	-	7.07
Total Instruction	-	20,309	20,309	0.0%	-	7.07
Support Services						
Students	-	-	-	0.0%	-	-
Staff	-	-	-	0.0%	-	-
Security	-	-	-	0.0%	-	-
School Admin	-	2,779	2,779	0.0%	-	0.97
Other Direct Spend	72	160	88	45.3%	0.03	0.06
Total Support	72	2,939	2,866	2.5%	0.03	1.02
Total	72	23,248	23,175	0.3%	0.03	8.09

		Summer School - General Fund							
	Ac	tual	Amend	ed Budget	% of Amer	nded Budget			
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation			
Regular Instruction	-	-	-	-	0.0%	0.0%			
SPED Instruction	-	-	-	-	0.0%	0.0%			
Vocational Instruction	-	-	-	-	0.0%	0.0%			
Extra Curricular	-	-	-	-	0.0%	0.0%			
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%			
Other Instruction	-	-	17,309	3,000	0.0%	100.0%			
Total Instruction	-	-	17,309	3,000	0.0%	100.0%			
Support Services									
Students	-	-	-	-	0.0%	0.0%			
Staff	-	-	-	-	0.0%	0.0%			
Security	-	-	-	-	0.0%	0.0%			
School admin	-	-	2,779	-	0.0%	0.0%			
Other direct spend	-	72	-	160	0.0%	45.3%			
Total Support	-	72	2,779	160	0.0%	100.0%			
Total	-	72	20,088	3,160	0.0%	2.3%			

The chart below shows the total spending across all funds at Summer School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level.

			Summe	r School		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget Per
Student FTE - 12871.92	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	-	-	-	0.0%	-	-
Instructional	-	17,309	17,309	0.0%	-	6.03
Office/Admin Support	-	2,779	2,779	0.0%	-	0.97
<b>Total General Fund Personnel</b>	•	20,088	20,088	0.0%	-	6.99
Other Fund Personnel						
Grants						
<b>Total Other Fund Personnel</b>	1	1	ı	0.0%	-	-
Total Personnel	ı	20,088	20,088	0.0%	•	6.99
Non-Personnel Expenditures						
General Fund Non-Personnel	72	3,160	3,088	2.3%	0.03	1.10
Total Non-Personnel	72	3,160	3,088	2.3%	0.03	1.10
Total School Related Expenditures	72	23,248	23,175	0.3%	0.03	8.09



# Patriot High School

For the period ending May 31, 2017 general fund expenditures were \$1,448,281 and are 80.4% of amended budget. All expenditure categories are in line with a straight line spend and are expected to be within the amended budget.



		Patrio	ot High School	- General Fun	d	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 167	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	635,734	793,272	157,538	80.1%	3,806.79	4,750.13
SPED Instruction	40,832	46,652	5,821	87.5%	244.50	279.36
Vocational Instruction	180,420	204,474	24,055	88.2%	1,080.36	1,224.40
Extra Curricular	1,730	886	(843)	195.2%	10.36	5.31
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	6,315	42,350	36,035	14.9%	37.81	253.59
Total Instruction	865,030	1,087,635	222,605	79.5%	5,179.82	6,512.79
Support Services						
Students	142,048	153,565	11,516	92.5%	850.59	919.55
Staff	20,853	23,666	2,814	88.1%	124.87	141.71
Security	155,881	219,983	64,102	70.9%	933.42	1,317.26
School Admin	202,131	226,505	24,374	89.2%	1,210.37	1,356.32
Other Direct Spend	62,338	91,083	28,746	68.4%	373.28	545.41
Total Support	583,251	714,803	131,551	81.6%	3,492.52	4,280.25
Total	1,448,281	1,802,438	354,157	80.4%	8,672.34	10,793.04

			Patriot High Sch	ool - General Fund	1	
	Ad	ctual	Amende	ed Budget	% of Amer	nded Budget
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation
Regular Instruction	623,808	11,927	759,468	33,805	82.1%	35.3%
SPED Instruction	40,743	89	46,352	300	87.9%	29.7%
Vocational Instruction	108,779	71,640	(112,237)	(21,337)	-96.9%	-335.8%
Extra Curricular	1,730	-	886	-	195.2%	0.0%
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%
Other Instruction	-	6,315	-	-	0.0%	0.0%
Total Instruction	775,059	89,971	694,469	12,768	30.2%	93.6%
Support Services						
Students	141,326	722	152,815	750	92.5%	96.3%
Staff	18,917	1,936	1,148	1,785	1647.2%	108.5%
Security	106,696	49,186	115,740	104,243	92.2%	47.2%
School admin	188,876	13,255	205,071	21,435	92.1%	61.8%
Other direct spend	27,869	34,468	226,037	97,322	12.3%	35.4%
Total Support	483,684	99,567	700,811	225,534	64.1%	114.8%
Total	1,258,744	189,537	1,395,281	238,302	90.2%	79.5%

The chart below shows the total spending across all funds at Patriot High School including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures are 60% of total expenditures. The lower than usual amount is due to the large capital expenditures related to renovating the school to accommodate the high school programs. MLO spending looks low as the budget for 3B spending has been created but no spending has yet occurred. Capital expenditures were for building upgrades to start the high school. Nutrition Services are running a little high but as a total fund it is within expectations. Student Activity has exceeded the amended budget.

			Patriot Hi	gh School		
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	Budget Per
Student FTE - 167	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	147,282	159,762	12,480	92.2%	881.93	956.66
Instructional	675,875	752,867	76,992	89.8%	4,047.15	4,508.18
Instructional SPED	71,313	72,335	1,022	98.6%	427.02	433.15
Instructional CTE	113,967	123,277	9,310	92.4%	682.44	738.19
Paraprofessional	15,150	16,867	1,717	89.8%	90.72	101.00
Paraprofessional SPED	13,451	16,597	3,146	81.0%	80.54	99.38
Office/Admin Support	211,929	230,428	18,498	92.0%	1,269.04	1,379.81
Other	106,696	115,740	9,045	92.2%	638.90	693.06
Total General Fund Personnel	1,208,380	1,328,111	132,210	91.0%	7,235.81	7,952.76
Other Fund Personnel						
MLO	11,245	-	(11,245)	0.0%	67.34	-
Nutrition Services	13,722	10,363	(3,358)	132.4%	82.16	62.06
Grants						
KP Grant	1,493	1,566	72	95.4%	8.94	9.38
IDEA	53,643	77,842	24,199	68.9%	321.22	466.12
Total Other Fund Personnel	80,103	89,771	9,668	89.2%	479.66	537.55
Total Personnel	1,288,484	1,417,882	141,878	90.9%	7,715.47	8,490.31
Non-Personnel Expenditures						
General Fund Non-Personnel	140,465	238,826	98,361	58.8%	841.11	1,430.09
Capital Fund Non-Personnel	132,707	137,924	5,217	96.2%	794.65	825.89
MLO Funds Non-Personnel	561,189	1,020,050	458,861	55.0%	3,360.41	6,108.08
Nutition Services Fund Non-Personnel	8,668	7,641	(1,028)	113.4%	51.91	45.75
Grant Fund Non-Personnel	10,814	12,988	2,174	83.3%	64.75	77.77
Student Activity Fund Non-Personnel	13,306	10,493	(2,813)	126.8%	79.68	62.84
Total Non-Personnel	867,149	1,427,921	560,772	60.7%	5,192.51	8,550.43
Total School Related Expenditures	2,155,633	2,845,803	702,650	75.7%	12,907.98	17,040.74

#### **Expelled Student Program**

For the period ending May 31, 2017 general fund expenditures were \$93,109 and are 80.0% of the amended budget. The student full time equivalent (FTE) is based on the total student population as it is available to all students in need.

		Expelled	Student Progr	ram - General	Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 12871.92	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	92,003	111,864	19,861	82.2%	32.04	38.95
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	2,875	2,875	0.0%	-	1.00
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	_	-	0.0%	-	-
Total Instruction	92,003	114,739	22,736	80.2%	32.04	39.95
Support Services						
Students	-	-	-	0.0%	-	-
Staff	-	-	-	0.0%	-	-
Security	-	-	-	0.0%	-	-
School Admin	772	1,075	303	71.8%	0.27	0.37
Other Direct Spend	334	500	166	66.8%	0.12	0.17
Total Support	1,106	1,575	469	70.2%	0.39	0.55
Total	93,109	116,314	23,205	80.0%	32.42	40.50

		Ехр	elled Student Pr	ogram - General F	und		
	Ac	tual	Amende	ed Budget	% of Amended Budget		
	Personnel cost	Implementation	Personnel cost	Implementation	Personnel cost	Implementation	
Regular Instruction	89,688	2,315	91,314	20,550	98.2%	11.3%	
SPED Instruction	-	-	-	-	0.0%	0.0%	
Vocational Instruction	-	-	-	-	0.0%	0.0%	
Extra Curricular	-	-	-	-	0.0%	0.0%	
Preschool or Post Secondary	-	-	-	-	0.0%	0.0%	
Other Instruction	-	-	-	-	0.0%	0.0%	
Total Instruction	89,688	2,315	91,314	20,550	0.0%	127.2%	
Support Services							
Students	-	-	-	-	0.0%	0.0%	
Staff	-	-	-	-	0.0%	0.0%	
Security	-	-	-	-	0.0%	0.0%	
School admin	-	772	-	1,075	0.0%	71.8%	
Other direct spend	-	334	-	3,375	0.0%	9.9%	
Total Support	-	1,106	-	4,450	0.0%	0.0%	
Total	89,688	3,421	91,314	25,000	98.2%	13.7%	

The chart below shows the total spending across all funds for the Expelled Student Program including: capital, grants, nutrition services, and student activity programs. This gives the best picture of total expenditures at the school level. Personnel expenditures 96% of total expenditures.

		E	xpelled Stud	dent Progran	n	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 12871.92	Actual	Budget	Variance	Budget	Pupil	Pupil
Administrator	89,688	91,314	1,626	98.2%	31.23	31.80
Office/Admin Support	89,688	91,314	1,626	98.2%	31.23	31.80
Total General Fund Personnel	89,688	91,314	3,253	98.2%	31.23	31.80
Other Fund Personnel						
Grants						
Total Other Fund Personnel	-	1	ı	0.0%	·	-
Total Personnel	89,688	91,314	3,253	98.2%	31.23	31.80
Non-Personnel Expenditures						
General Fund Non-Personnel	3,421	25,000	21,579	13.7%	1.19	8.70
Total Non-Personnel	3,421	25,000	21,579	13.7%	1.19	8.70
Total School Related Expenditures	93,109	116,314	24,832	80.0%	32.42	40.50

# Other Locations

### Internal Vendor Group

Education Support Services include: Board of Education, Education office, Security, and other departments who support the schools in education of students. Regular Instruction is trending higher due to Gifted and Talented (G/T) purchases at the beginning of the year. Expenditures are still expected to stay in line with Budget.

		Education	Support Serv	ices - General	Fund	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 12871.92	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	140,564	152,737	12,173	92.0%	10.92	53.18
SPED Instruction	2,406,112	2,694,676	288,564	89.3%	186.93	938.28
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	89,061	89,061	0.0%	-	31.01
Total Instruction	2,546,676	2,936,474	389,797	86.7%	197.85	1,022.48
Support Services						
Students	2,259,646	2,432,017	172,371	92.9%	175.55	846.83
Staff	2,215,744	2,448,263	232,519	90.5%	172.14	852.48
Security	-	-	-	0.0%	-	-
School Admin	13,008	18,245	5,238	71.3%	1.01	6.35
Other Direct Spend	240,020	215,846	(24,173)	111.2%	18.65	75.16
Total Support	4,728,417	5,114,372	385,954	92.5%	367.34	1,780.82
Total	7,275,094	8,050,845	775,752	90.4%	565.19	2,803.30

# Internal Service Group

Central Support Services include: Human Resources, the Business office, Facilities, Transpiration, Nutrition Services, and other departments whose primary purpose is not student education. Total expenditures are running higher than a straight line spend but are still expected to come in line with the amended budget.

		Central	Support Service	es - General F	und	
				% of		Amended
		Amended		Amended	<b>Actual Per</b>	<b>Budget Per</b>
Student FTE - 12871.92	Actual	Budget	Variance	Budget	Pupil	Pupil
Regular Instruction	5,500	4,215	(1,285)	130.5%	0	1.47
SPED Instruction	-	-	-	0.0%	-	-
Vocational Instruction	-	-	-	0.0%	-	-
Extra Curricular	-	-	-	0.0%	-	-
Preschool or Post Secondary	-	-	-	0.0%	-	-
Other Instruction	-	_	-	0.0%	-	-
Total Instruction	5,500	4,215	(1,285)	130.5%	0.43	1.47
Support Services						
Students	390,254	441,319	51,065	88.4%	30.32	153.67
Staff	345,612	444,237	98,624	77.8%	26.85	154.68
Security	2,494,069	2,472,448	(21,622)	100.9%	193.76	860.90
School Admin	1,442,823	1,543,998	101,175	93.4%	112.09	537.62
Other Direct Spend	6,808,124	6,442,229	(365,895)	105.7%	528.91	2,243.18
Total Support	11,480,883	11,344,230	(136,652)	101.2%	891.93	3,950.05
Total	11,486,383	11,348,445	(137,937)	101.2%	892.36	3,951.52

# Appendix A

## A.1 Student Activity Programs

Below is a listing of student activity programs that are funded with student fees and fundraising. Please beware that some programs spend ahead of revenue being received in order to keep the program running. For example, sports that require an entrance fee (wresting, track) to participate and signup for these events happens long before the season starts and fees are collected. The Board also reimburses programs for students on free and reduced lunch. This enables program to provide a full program regardless of who participates. The reimbursement happens about 3 times a year and schools will wait until the reimbursement to supplement any overspent programs from the Principal's Discretionary account. Money from the Principal's Discretionary account comes from building rental fees.



	Fal	con Element	ary	Meridia	n Ranch Ele	mentary	Woodr	nen Hills Ele	mentary
Program	Revenue	Expenses	Balance	Revenue	Expenses	Balance	Revenue	Expenses	Balance
1st Grade - 0011	50	-	50	1,979	450	1,529	2,375	-	2,375
2nd Grade - 0012	947	925	22	1,700	1,404	297	1,785	1,367	418
3rd Grade - 0013	1,090	1,079	11	2,550	2,399	151	2,801	2,378	423
4th Grade - 0014	390	326	64	3,735	3,597	138	10,856	8,020	2,836
5th Grade - 0015	1,003	986	17	16,646	14,729	1,918	1,063	808	255
Kidgergarten - 0019	534	534	-	1,858	2,106	(249)	1,273	1,228	45
Library - 0080	4,089	2,784	1,305	12,143	11,457	687	18,642	8,695	9,946
Art - 0210	16	12	4	2,350	2,235	115	2,924	1,490	1,434
Art Club - 0212	-	-	-	-	-	-		-	-
PE - 0800	282	274	8	914	711	203	27	-	27
Cupstacking - 0803	-	-	-		-	-		-	-
Dance - 0833	-	-	-	-	-	-	-	-	-
Media Broadcasting - 1088	-	-	-	-	-	-		-	-
Music - 1210	9	6	3	611	293	318	2,871	2,042	829
Choir - 1241	-	-	-	4,837	2,476	2,361	3,892	2,627	1,266
Band - 1251	-	-	-	3,780	1,634	2,146	2,721	. 707	2,014
Science - 1310	-	-	-	-	-	-		-	-
Technology - 1610	10	-	10	578	547	31	1,333	-	1,333
Tech Repair/Ins - 1640	-	-	-	2,990	429	2,561	-	-	-
SOCO - 1700			-	1,457	957	499	939	167	772
Basketball - 1845	-	-	-		-	-		-	-
Principal Discretionary - 1900	14,512	11,275	3,237	97,614	52,192	45,422	63,010	32,092	30,918
Yearbook - 1903	1,835	1,474	361	7,560	2,439	5,121	2,272	2,391	(118)
Makerspace Club - 1941	-	-	-	-	-	-		-	-
Student Council - 1953	12,727	9,187	3,540	200	-	200	466	· -	466
Garden Club - 1957	-	-	-		-	-		-	-
Husky Café - 1960	-	-	-	-	-	-	-	-	-
FUTP 60 - 1961	-	-	-	-	-	-		-	-
Smencil - 1962	-	-	-	-	-	-		-	-
Boosterthon - 1969	-	-	-	-	-	-	-	-	-
Fun Run - 1978	-	-	-	-	-	-	T	-	-
WATCH D.O.G.S - 1981	36	36	-	-	-	-	-	-	-
Grant 1 - 2001	-	-	-	0	-	0	59	-	59
Grant 2 - 2002	-	-	-	-	-	-	3,742	-	3,742
Grant 3 - 2003	405	-	405	-	-	-	1,857	1,273	583
Grant 4 - 2004	-	-	-	-	-	-	T	-	-
Grant 5 - 2005	-	-	-	-	-	-	-	-	-
Grant 6 - 2006	3	-	3	-	-	-	592	106	486
Healthy Schools - 2009	-	-	-	-	-	-	-	-	-
Counseling - 2122	]			161		161	T		
Social Committee - 2200	1,643	1,283	360	21	-	21	199	164	36

	Eva	ns Element	tary	Remir	ngton Elem	entary	Springs	Ranch Eler	nentary
Program	Revenue	Expenses	Balance		Expenses	Balance		Expenses	Balance
1st Grade - 0011	6,816	5,213	1,604	2,035	1,999	36	3,561	3,396	165
2nd Grade - 0012	6,803	5,882	921	1,331	686	644	3,687	3,349	338
3rd Grade - 0013	5,047	4,181	867	3,622	2,601	1,021	4,350	4,010	340
4th Grade - 0014	11,226	7,574	3,652	2,313	1,344	969	5,082	4,836	246
5th Grade - 0015	34,079	10,887	23,191	4,428	3,645	784	17,693	4,067	13,627
Kidgergarten - 0019	6,523	5,430	1,092	838	822	17	3,322	3,831	(508)
Library - 0080	10,572	9,966	606	8,767	6,518	2,249	12,770	9,980	2,789
Art - 0210	284	-	284	5,536	5,053	483	2,714	1,443	1,271
Art Club - 0212	-	-	-	5,664	5,434	230		-	-
PE - 0800	2,989	1,800	1,189	202		202	1,233	169	1,064
Cupstacking - 0803	-	-	-	-	-	-	1,160	986	174
Dance - 0833	-	-	-	322	322	-	-	-	-
Media Broadcasting - 1088	-	-	-	-	-	-	-	-	-
Music - 1210	600	707	(107)	628	436	192	(254)	(418)	164
Choir - 1241	375		375	<b>_</b>			2,856	1,617	1,239
Band - 1251	-	-	-	-	-	-	-	-	-
Science - 1310	-	-	-	-	-	-	26	-	26
Technology - 1610	-	-	-	17	-	17	1,892	342	1,551
Tech Repair/Ins - 1640	-	-	-	-	-	-		-	-
SOCO - 1700				39	303	(264)	<u> </u>		
Basketball - 1845	-	-	-	2,460	2,095	365	3,885	3,611	274
Principal Discretionary - 1900	13,122	10,925	2,197	25,708	24,106	1,602	27,657	16,862	10,795
Yearbook - 1903	1,539	-	1,539	1,541	-	1,541	1,830	1,064	766
Makerspace Club - 1941	-	-	-	-	-	-		-	-
Student Council - 1953	1,429		1,429	0		0			
Garden Club - 1957	-	-	-	-	-	-		-	-
Husky Café - 1960	-	-	-	-	-	-		-	-
FUTP 60 - 1961	-	-	-	-	-	-		-	-
Smencil - 1962	-	-	-	-	-	-		-	-
Boosterthon - 1969	32,038	29,620	2,418	20,935	8,953	11,982			
Fun Run - 1978	26,069	21,005	5,064	-	-	-	-	-	-
WATCH D.O.G.S - 1981	-	-	-		-	-		-	-
Grant 1 - 2001	5,056	14,284	(9,228)	297	2	295	2,862	-	2,862
Grant 2 - 2002	111	-	111	0	-	0		-	-
Grant 3 - 2003	423		423	<b>_</b>					
Grant 4 - 2004	3,180	3,040	140		-	-		-	-
Grant 5 - 2005	44	-	44		-	-	-	-	-
Grant 6 - 2006	-	-	-		-	-	-	-	-
Healthy Schools - 2009				2,928	2,048	879	<b></b>		
Counseling - 2122	183	141	42		-	-	-	-	-
Social Committee - 2200	995	780	215	459	305	154	-	-	-

	Ridgeview Elementary			Stet	son Elemer	ntary	Odys	Odyssey Elementary			
Program		Expenses	Balance	Revenue	Expenses	Balance		Expenses	Balance		
1st Grade - 0011	3,138	3,039	98	3,830	3,403	427	1,120	895	225		
2nd Grade - 0012	3,963	3,989	(26)	4,390	3,244	1,147	1,374	1,243	131		
3rd Grade - 0013	3,526	3,110	416	3,562	4,310	(748)	1,570	1,391	179		
4th Grade - 0014	5,460	4,804	656	6,333	4,048	2,285	1,633	1,112	520		
5th Grade - 0015	4,988	5,185	(198)	2,414	2,183	231	2,296	1,532	764		
Kidgergarten - 0019	3,768	3,645	123	3,215	1,617	1,598	2,486	2,411	74		
Library - 0080	15,162	6,806	8,356	6,955	1,178	5,778	8,963	4,229	4,735		
Art - 0210	2,392	1,879	513	24	-	24	5,412	3,511	1,902		
Art Club - 0212	-	-	-		-	- 1	-	-	-		
PE - 0800	558	468	90	2,408	2,047	361	245	50	195		
Cupstacking - 0803	-	-	-	-	-	-	-	-	-		
Dance - 0833	-	-	-	-	-	- 1	-	-	-		
Media Broadcasting - 1088	-	-	-	-	-	- 1	1,888	88	1,801		
Music - 1210	578	578	-	49	-	49	154	82	72		
Choir - 1241	5,696	1,194	4,503	586	82	504	4,598	4,320	278		
Band - 1251	-	-	-	-	-	-	-	-	-		
Science - 1310	-	-	-	-	-	- 1	10	-	10		
Technology - 1610	3,132	2,840	291	-	-	- 1	-	-	-		
Tech Repair/Ins - 1640	-	-	-	-	-	- 1	-	-	-		
SOCO - 1700			<u>-</u> ]	28		28	L				
Basketball - 1845	-	-	-	-	-	-	-	-	-		
Principal Discretionary - 1900	73,849	46,372	27,476	57,906	33,910	23,995	29,771	26,366	3,406		
Yearbook - 1903	-	-	-	2,905	-	2,905	3,076	765	2,311		
Makerspace Club - 1941	360	345	15	-	-		-	-	-		
Student Council - 1953	2,423	1,753	670	234		234	1,799	764	1,034		
Garden Club - 1957	-	-	-	4,377	1,424	2,952	-	-	-		
Husky Café - 1960	70	-	70	-	-	-	-	-	-		
FUTP 60 - 1961	3,845	1,514	2,331	-	-	-	-	-	-		
Smencil - 1962	1,851	182	1,669		-	- 1	-	-	-		
Boosterthon - 1969	31,280	28,742	2,538	<b>_</b>							
Fun Run - 1978	-	-	-	-	-	- 1	-	-	-		
WATCH D.O.G.S - 1981	-	-	-		-	- 1	-	-	-		
Grant 1 - 2001	-	-	-	-	-	- 1	1	-	1		
Grant 2 - 2002	-	-	-	29	-	29	-	-	-		
Grant 3 - 2003				130		130	88		88		
Grant 4 - 2004	-	-	-	-	-	- 1	2,737	2,106	631		
Grant 5 - 2005	-	-	-	-	-	-	-	-	-		
Grant 6 - 2006	-	-	-	-	-	-	-	-	-		
Healthy Schools - 2009				668		668	<u> </u>				
Counseling - 2122	-	-	-	-	-	-	2,109	352	1,758		
Social Committee - 2200	-	-	-	-	-	-	319	-	319		

	Falcon Middle		Но	rizon Mide	dle I	Skyview Middle			
Program	Revenue	Expenses	Balance	Revenue		Balance	Revenue		Balance
Mini Course - 0020	23,856	23,579	277	Revenue		Dalance	Revenue		Dalance
Innovation Institute - 0025	23,030	23,373	-	1,096	1,764	(667)		_	_
6th Grade - 0026	3,819	5,253	(1,435)	16,576	15,225	1,351	9,680	7,417	2,263
7th Grade - 0027	6,575	4,340	2,235	14,067	10,375	3,692	10,782	9,326	1,456
8th Grade - 0028	1,390	951	438	12,779	10,348	2,431	25,401	9,175	16,226
G/T - 0070					-		742	213	529
Library - 0080	5,739	4,994	745	834	(326)	1,160	4,042	2,227	1,815
ELL - 0091	-	,55			-	-,100	307	285	22
Textbook Fee - 0099	1,500	584	916	139	130	9	-	-	-
Art - 0210	9,391	7,823	1,567	187	80	107	2,695	1,624	1,072
Reading - 0500	- 5,052						837	572	265
Communications - 0553	-	-		_	-	_	703	366	337
Broadcasting - 0554	_	_			_	_	304	302	2
Drama - 0560	1,192	1,192		1,403	1,249	155	3,751	3,521	230
Foreign Language - 0600	-,	-,	- 1		_,		411	408	3
PE - 0800	1,852		1,852	8,335	819	7,516	6,841	1,261	5,580
Intramural PE - 0801	-	_	-	-	-		325	-,	325
Health & Wellness - 0819	_	_			_	_	400	60	340
Family/Consumer Science - 09	3,304	803	2,501		_	_	6,523	1,078	5,445
Engineering/Robitics - 1032	-	-	-,		_	_	281	94	188
Woodshop - 1060				5		5			-
Math - 1100	_	_			_		1,312	470	842
Choir - 1241	516	150	366	1,324	985	339	8,766	7,528	1,238
Show Choir - 1242	1,240	1,240	-	-	-	-	-	-	-
Solo/Ensemble - 1243	2	-	2		_	_	-	-	-
Band - 1251	2,518	832	1,686	11,458	10,198	1,259	2,625	2,523	102
Orchestra - 1255	-	-	-	4,672	3,839	833	-	-	-
Musical - 1270	1,713	1,303	411		-	-		-	-
Science - 1310	1,056	936	120		_	_	-	-	-
Technology - 1610	3,066	3,255	(189)	255	-	255	2,096	1,425	671
SPED -1700							4,557	4,124	433
General Athletic - 1805	2,151	1,139	1,013	12,403	11,018	1,386	16,125	10,892	5,233
Girls Basketball - 1815	3,685	4,077	(392)	1,225	1,225	-	5,375	4,702	673
Spirit Club - 1817	-	-	-	-	-,	_	235	135	100
Softball - 1827	4,939	4,399	541	1,125	1,125	_	3,479	4,182	(704)
Volleyball - 1832	5,587	4,908	679	1,590	1,590		5,422	3,942	1,480
Boys Basketball - 1845	3,346	3,346	-	1,125	1,125	_	5,337	3,859	1,478
Football - 1850	16,978	14,169	2,809	3,930	3,870	60	4,985	3,568	1,417
Wrestling - 1863	3,138	3,124	15	3,550	3,254	296	4,571	2,677	1,894
Cross Country - 1878	4,725	3,880	845	1,710	1,605	105	3,470	2,061	1,409
Track - 1890	6,127	3,818	2,309	3,127	958	2,169	7,185	3,621	3,564
Principal Discretionary - 1900	14,127	10,204	3,923	39,675	34,798	4,877	24,536	13,417	11,118
Parking/Security - 1902			-	-	-		441		441
Yearbook - 1903	16,298	2,626	13,672	2,536	420	2,116	9,800	35	9,765
Link - 1906	4,165	1,660	2,505		-	-,	-	-	-
Student Council - 1953	1,402	748	653				14,543	12,195	2,347
NJHS - 1954	666	495	171	101	101	_	3,466	970	2,496
FCCLA - 1961	-	-			-		615	308	307
Art Honor Society - 1965	376	126	251		_		_	-	-
Lego Club - 1966	758	658	101		_			_	_
Before/After -1980				782	670	112	255	219	36
Grant 1 - 2001	20,253	12,737	7,516	711	711	-	_	-	_
Grant 2 - 2002	1,455	450	1,005	157	96	61		-	_
Grant 3 - 2003	50	-	50		-		0	_	0
Counseling - 2122	_	_	_		_		1,220	1,219	1
PBIS -2123	1,640	549	1,091	l					
Social Committee - 2200	570	615	(45)	93	93	-	858	722	1364
			(/						

	Falcon High Sand Creek High			Vista Ridge High					
Program	Revenue	Expenses	Balance	Revenue		Balance	Revenue		Balance
PSAT -0030	-	-	-	1,543	291	1,252	-	-	-
Class fees - 0031	584	-	584	334	-	334		-	-
Library - 0080	3,537	1,165	2,372	1,304	225	1,079	289	-	289
Freshman Academy - 0097	-	-	-	194	78	116	-	-	-
AP Exams - 0098	17,926	2,084	15,843	16,158	7,387	8,770	20,082	131	19,951
Textbook Fee - 0099	5,553	-	5,553	6,930	440	6,490	628	468	161
AP Art - 0200	-	-	-	15	-	15	10	-	10
Art - 0210	6,663	2,057	4,606	6,592	5,521	1,071	5,571	1,915	3,655
Graphic Desgn - 0220	2,041	559	1,482	1,675	588	1,087	-	-	-
Art Expo - 0221				757	480	277	<b>.</b>		
49 Design Fee - 0222	121	-	121	2,785	1,201	1,584	-	-	-
3D Art - 0225	13,699	2,149	11,551	9,320	7,437	1,884	6,344	2,561	3,783
3D Art - 0226	14,100	8,036	6,064	8,691	7,300	1,391	8	-	8
Art II - 0230	-	-	-	981	278	704	1,175	555	619
Ceramics - 0232	328	155	173	4,225	2,677	1,549	7,275	4,830	2,446
Ceramics II - 0233	-	-		855	344	511	-	-	-
Beginning Drawing - 0240	416	368	49	-	-	-	458	444	13
Diploma Project - 0249	-	-	-	953	305	649		-	-
Painting - 0250	25	1 200	25	814	332	481		2 042	4.056
Digital Photo - 0260	4,390	1,200	3,190	3,248	2,564	683	6,999	2,043	4,956
AP Art - 0290	870	303	567	75	(20)	95	392	71	321
English - 0500	1,099	-	1,099	1,311	-	1,311	203	133	70 1 122
AP English - 0519	-	-	-		-		1,304	172	1,132
AP Lit 0531 English Lit - 0532	- 8	-	- 8		-	-	416 435	23 190	393 245
Anime Club - 0533	44		<u>°</u>	<u>-</u>			433	190	243
American Lit 0539	44		_ 44		_		1,750	1,230	520
Journalism - 0543	_			8	_	8	1,730	1,230	520
One Act Play - 0560	1,385	575	809	3,151	1,033	2,117	20,014	17,489	2,525
Drama - 0564	8,094	2,742	5,352	2,936	747	2,189	20,014	-	-
Tech Theater - 0566	2,815	1,414	1,401		<del></del>		3,639	1,349	2,290
Freshman Seminar - 0590	250	-,	250		_		-	-	-
Foreign Lan - 0600	1,500	-	1,500	15	_	15		-	-
Health Sciences - 0700	11,984	4,405	7,579		-	-	9,473	4,730	4,743
Biotech - 0730	33	´-	33		-	-	_ ´-	-	-
PE - 0800	9,415	7,686	1,729		-				-
Adventrure PE - 0801	-	-	-		-	-	3,247	3,190	57
Health General - 0810	-	-	-	-	-	-	6	-	6
Family/Consumer Science - 09	-	-	-	-	-	-	41	-	41
Interior Design - 0927				<u> </u>			1,911		1,911
Child Development - 0931	-	-	-	-	-	-	2,028	-	2,028
Film making - 1023	-	-	-	-	-	-	1,438	323	1,115
Engineering/Robitics - 1032	-	-	-	444	-	444	1,576	1,180	396
Engineering - 1034	-	-	-		-	-	382	-	382
Woodshop - 1060				2,724	(5)	2,729	<b>1</b> :		
Aviation - 1084	-	=	-	-	-	-	1,680	3,157	(1,477)
Media Broadcasting - 1088	-	-	-	1,771	226	1,545	-	-	-
Math - 1100	280	279	1	85	-	85		-	-
Music - 1210	21	-	21	344	-	344	-	-	-
Music Theory - 1211				<b></b>			323	349	(27)
Choir - 1241	29,087	28,146	940	6,870	5,780	1,090	14,192	14,028	163
Womens Select -1242	-	-	-	560	311	249	-	-	-
Solo/Ensemble - 1243	1,213	500	713	152	120	32	25	21	4
Concert Choir - 1244	3,335	2,954	381	745	636	109		-	
Women's Ensemble - 1245	1,468	61	1,406	2,230	2,139	91	30	10	20
Chamber Choir - 1246	1,104	497	607	1,653	790	863	650	349	301 _85
Mens Ensemble - 1247	-	-	-	350	190	160	-	-	- 00

		Falcon High		Sand Creek High		igh	Vis	ta Ridge H	igh
Program	Revenue	Expenses	Balance	Revenue		Balance	Revenue		Balance
All State - 1249	-	-		20	-	20	-	-	-
Concert Band - 1251	2,251	2,235	17	6,747	3,199	3,548	23,670	20,212	3,458
Marching Band - 1252	23,269	13,717	9,552	9,628	5,378	4,250	10,623	8,450	2,173
Symphonic Band - 1253	1,494	1,494	1	_	-	-	- 1	-	-
Wind Ensemble - 1254	10,153	9,477	675	-	-	-	-	-	-
Women's Ensemble - 1255	463	(25)	488						-
Strings -1256	1,323	1,021	302	-	-	-	-	-	-
Jazz Band - 1257	560	250	310	-	-	-	-	-	-
Guitar - 1258	1,082	861	221	-	-	-		-	-
Other Instrument - 1259	1,064	935	129	100		100	L		
Musical - 1270	13,182	5,370	7,812	5,469	522	4,947	-	-	-
Science - 1310	5,120	3,104	2,016	473	328	145	80	39	41
Biology - 1320	-	-	- 1	-	-	-		(26)	26
Anatomy - 1325	1,034	-	1,034	-	-	-	2,781	1,585	1,195
Biology - 1328				<u> </u>			4,213	601	3,611
AP Biology - 1329	1,957	-	1,957	-	-	-	609	129	480
Phys Sci - 1330	-	-	- 1	-	-	-	1,030	185	845
AP Chemisty - 1331	1,387	-	1,387	-	-	-	4,822	529	4,292
Linear Physics - 1334	-	=	- 1	-	-	-	3,637	442	3,195
Astrophysics - 1335				<u>-</u>			140		140
Other Physical Science - 1339	3,607	-	3,607	-	-	-	65	29	36
Geology - 1342	(153)	56	(210)	-	-	-	1	-	1
Forensics - 1390	-	-	- 1	722	412	310	669	10	659
Bio med Science - 1392	-	-	- 1	-	-	-	2,879	3,109	(230)
Accounting I,II - 1411				40_		40	<b></b>		
SPED -1700	(17)	` '	- 1	433	-	433		-	-
General Athletic - 1805	27,347	3,774	23,573	21,961	18,578	3,383	17,158	10,608	6,549
Concessions - 1809	8,999	8,747	252	21,721	13,206	8,515	-	-	-
Girls Basketball - 1815	36,386	32,570	3,817	15,436	10,598	4,838	14,670	14,024	646
Cheerleading - 1817	61,958	55,904	6,053	42,958	36,457	6,501	82,542	47,858	34,685
Girls Golf - 1821	1,280	1,233	47	4,211	2,102	2,109	465	1,461	(996)
Girls Soccer - 1826	10,686	7,002	3,685	7,479	4,341	3,137	15,649	14,527	1,123
Softball - 1827	16,436	16,739	(303)	8,742	7,700	1,042	19,104	12,184	6,920
Girls Tennis - 1829	3,189	2,193	996	5,662	3,921	1,741		-	-
Dance Team - 1831				7,496	6,211	1,285	ļ <u>-</u>		
Volleyball - 1832	20,103	13,259	6,844	29,444	19,309	10,135	26,578	18,900	7,678
Summer Baseball - 1843	45 204	-	- (4.064)	-	-	- 472	12.500	- 0.426	-
Baseball - 1844	15,301	20,262	(4,961)	14,771	9,298	5,473	12,690	8,136	4,554
Boys Basketball - 1845	20,487	15,631	4,856	24,226	17,657	6,569	36,998	35,494	1,504
Football - 1850	76,109	66,426	9,682	42,210	28,150	14,060	67,059	62,785	4,274
Boys Golf - 1851	4,319	2,325	1,994	5,540	2,537	3,003	2,802	2,907	(105)
Boys Soccer - 1856	11,014	8,711	2,303	20,814	13,863	6,951	13,697	8,497	5,200
Boys Tennis - 1859	2 250	2 102	150	3,779	2,251	1,528		-	-
Boys Volleyball - 1862	2,350	2,192	158	50	4.026	50	11 205	12 752	(2.467)
Wrestling - 1863 Dance - 1870	12,410	14,686	(2,276)	5,386	4,926	460	11,285 1,543	13,752 1,000	(2,467) 543
		2 662	2 707	7 009	- E 0E2	2,046	+		
Cross Country - 1878	7,369	3,662	3,707	7,098 0	5,052	2,046	10,988	5,914	5,074
Ski Club - 1885 Track - 1890	1,184	- 7 275	1,184 (1,226)		10 021			- 22 022	2 272
Athletic Training - 1895	6,049 275	7,275 212	63	15,811 197	10,931	4,880 197	25,404 4,413	23,032 2,372	2,373 2,041
Strength & Cond - 1896			- 03	33	-	33	5,320	3,363	1,957
Sports Medicine - 1898	2,097	82	2,015				3,320	2,303	1,331
Principal Discretionary - 1900	6,332	4,108	2,015	16,503	13,198	3,306	16,771	- 15,686	1,085
ID Replacement - 1901	2,138	<del>-,</del> ,100	2,224	3,898	-3,130	3,898	140		1,083
Parking/Security - 1902	19,753	12,677	7,076	3,834	1,380	2,454	15,887	13,354	2,533
Yearbook - 1903	16,186	440	15,745	26,712	20,972	5,740	27,066	24,402	2,333 2,664
College Tours - 1905	667	108	559	440	440	3,740	- 27,000		<u>2,004</u> _86
Link - 1906	2,584	1,271	1,313	19	-	19	1,738	847	891
LIII 1500	2,304	1,411	1,010	1.7		1.0	1,730	0-7/	0,71

	Falcon High			Sai	nd Creek H	igh	Vista Ridge High			
Program	Revenue	Expenses	Balance		Expenses	Balance		Expenses	Balance	
Alumni - 1909	720	-	720	4,368	-	4,368	-	-	-	
Class 2013 - 1913	(0)	(0)	-	17	-	17	-	-	-	
Class 2014 - 1914	0	- ]	0	328	-	328	-	-	-	
Class 2015 - 1915	-	-	-	84	-	84		-	-	
Class 2016 - 1916	5,533	4,271	1,262	410	-	410		-	-	
Class 2017 - 1917	21,171	19,074	2,097	10,166	9,664	502	608	592	16	
Class 2018 - 1918	20,127	18,483	1,644	-	-	-		-	-	
Alumni - 1919	5,741	-	5,741	-	-	-	-	-	-	
Class of 2020 - 1920	9,254	4,270	4,984	-	-	-		-	-	
Colorgaurd - 1942	28	-	28	-	-	-	(1,543)	(2,418)	875	
FBLA - 1950	4,558	2,261	2,296	4,480	3,337	1,143	1,818	1,505	313	
DECA - 1951	3,910	3,721	189	-	-		-	-		
Knowledge Bowl - 1952	80	50	30	106	50	56	685	435	250	
Student Council - 1953	38,169	22,724	15,445	36,728	33,379	3,349	37,756	26,633	11,123	
NHS - 1954	1,524	1,047	477	6,237	5,038	1,199	2,889	2,219	670	
Student2Student - 1955	1,016	550	466	<u> </u>			L			
Mock Trial - 1956	777	-	777	1,989	938	1,051	54	-	54	
Rope Course - 1958	-	-		60	-	60		-	-	
Young Life - 1959	18	-	18	-	-	-	976	-	976	
Key Club - 1960	1,091	873	219	481	254	227	-	-	-	
FCCLA - 1961				<u> </u>			3,602	2,135	1,467	
Fashion Club - 1962	-	-	-	-	-	-	375	-	375	
Wellness Club - 1963	-	-	-	1,559	59	1,500	-	-	-	
NAHS - 1967	-	-	-	1,056	691	366		-	-	
Sign Language Club - 1968	-	-	-	-	-	-	446	412	34	
Anime Club - 1970	1,141	945	196	<u> </u>	-	]	258	134	124	
GSA - 1971	210	83	126	181	-	181	-	-	-	
Agriculture - 1972	316	-	316	-	-	-	-	-	-	
Environmental Club - 1973	-	-	-	-	-	-	82	-	82	
Leadership Alliance - 1974	-	-	-	-	-	-	3,131	2,430	701	
SWAT -1975			<u> </u>	1,900		1,900	L			
Creative Writing -1977	-	-	-	-	-	-	204	68	136	
Chess Club -1980	144	-	144	-	-	-	-	-	-	
Key Club - 1981	-	-	-	-	-	-	1,320	396	924	
School Store - 1982	940	823	117	-	-	-	1,744	1,510	234	
ACE - 1983	1,543	806	738	<u> </u>			L			
Lucky Ones - 2000	-	-	-	242	-	242	-	-	-	
Grant 1 - 2001	-	-	-	37	-	37	443	-	443	
Grant 2 - 2002	123	-	123	99	-	99	-	-	-	
Grant 3 - 2003	-	-	-	6	-	6	-	-	-	
Grant 4 - 2004			<u> </u>	200		200	1		<u> </u>	
Costa Rica\Health Grant - 2009	-	-	-	452	-	452	611	-	611	
Counseling - 2122	2,805	971	1,834	6,661	1,749	4,912	702	697	5	
Peer Mediation -2123	422	87	335	-	-	-	-	-	-	
Social Committee - 2200	2,679	2,513	166	459	-	459	-	-	-	
IB - 2213	-	=	-	19,506	6,530	12,976	-	-	-	

#### A.2 Utilities

#### Falcon Zone

The Falcon Zone has four different utility companies that have different utility rates. Those utility companies are: Woodmen Hills Metropolitan, Meridian Service Metro District, Paint Brush Hills and Meridian Service Metro District. More analysis on usage will be coming to help determining the efficiency that a building has vs differences in rates.

Falcon Elementary, Woodmen Hill Elementary, and Falcon Middle are running higher than the amended budget. At this time there is no reason for concern, as other areas in their budgets are under spent.

		Falcon Ele	mentary S	chool of Te	chnology				
		% of							
Student FTE		Amended		Amended	Actual	Budget			
667.78	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	63,312	65,370	2,057	97%	94.81	97.89			
-		•	-		-				

Total Per Sq. Ft. 1.43 1.48 44,201 sq ft.

		Me	ridian Ran	ch Element	ary	
				% of		
Student FTE		Amended		Amended	Actual	Budget
674.31	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil
Total Utilities	78,101	98,620	20,519	79%	115.82	146.25

1.73

Total Per Sq. Ft. 57,171 sq ft.

		Woodmen Hills Elementary							
		% of							
Student FTE		Amended		Amended	Actual	Budget			
691.52	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	106,261	110,751	4,490	96%	153.66	160.16			

Total Per Sq. Ft. 1.70 1.77 62,642 sq ft.

		Falcon Middle School							
				% of					
		Amended		Amended	Actual	Budget			
Student FTE 940	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	191,773	223,761	31,988	86%	204.01	238.04			

Total Per Sq. Ft. 1.96 2.28 98,061 sq ft.

1.37

		Falcon High School							
		% of							
Student FTE		Amended		Amended	Actual	Budget			
1247.51	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	304,636	355,427	50,791	86%	244.20	284.91			

Total Per Sq. Ft. 1.73 176,352 sq ft.

2.02

			Total Fal	con Zone		
				% of		
Student FTE		Amended		Amended	Actual	Budget
4221.12	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil
<b>Total Utilities</b>	744,084	853,929	109,845	87%	176.28	202.30
Total Per Sq. Ft.	1.70	1.95	-			

Total Per Sq. Ft. 1.70

438,427 sq ft.

### Sand Creek Zone

The Sand Creek Zone has two different utility companies that have different utility rates. Those utility companies are: Cherokee Metropolitan District and Colorado Springs Utilities. More analysis on usage will be coming to help determining the efficiency that a building has vs differences in rates. Horizon Middle School is currently running higher than expected. At this time there is no reason for concern, as other areas in their budgets are under spent.

			Evans Ele	ementary		
				% of		
Student FTE		Amended		Amended	Actual	Budget
667.78	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil
Total Utilities	74,756	94,041	19,284	79%	111.95	140.83

Total Per Sq. Ft. 1.16 1.46

64,397 sq ft.

			R	emington	Elementary	/	
					% of		
	Student FTE		Amended		Amended	Actual	Budget
	520.86	Actual		Variance	Budget	Per Pupil	Per Pupil
	Total Utilities	85,347	89,808	4,461	95%	163.86	172.42
-	Total Per Sq. Ft.	1.62	1.71				

Total Per Sq. Ft. 52,664 sq ft.

		Springs Ranch Elementary						
		% of						
		Amended		Amended	Actual	Budget		
Student FTE 509	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil		
Total Utilities	74,932	91,461	16,529	82%	147.21	179.69		

1.53

Total Per Sq. Ft.

59,794 sq ft.

Total Per Sq. Ft. 109,868 sq ft.

495,229 sq ft.

		Horizon Middle School						
		% of						
Student FTE		Amended		Amended	Actual	Budget		
716.48	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil		
Total Utilities	141,496 152,516 11,019 93% 197.49 212.87							

**Total Sand Creek Zone** 

% of

Amended

Budget

85%

Actual

180.82

Per Pupil | Per Pupil

Budget

212.72

1.29 1.39

		Sand Creek High School							
		% of							
Student FTE		Amended		Amended	Actual	Budget			
1230.75	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	282,522	347,525	65,003	81%	229.55	282.37			

Total Per Sq. Ft.

1.42

1.25

198,506 sq ft.

1.75

Student FTE Amended Budget Variance 3644.87 Actual **Total Utilities** 659,053 775,350 116,297 Total Per Sq. Ft. 1.57

1.33

## Vista Ridge Zone

The Vista Ridge Zone only has Colorado Spring Utilities providing service. More analysis on usage will be coming to help determining the efficiency that a building has vs differences in rates.

		Ridgeview Elementary							
				% of					
Student FTE		Amended		Amended	Actual	Budget			
719.36	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Water/Sewage	19,708	28,164	8,456	70%	27.40	39.15			
Disposal Services	4,390	4,500	110	98%	6.10	6.26			
Natural Gas	12,205	15,000	2,795	81%	16.97	20.85			
Electricity	54,442	59,000	4,558	92%	75.68	82.02			
Total Utilities	90,745	106,664	15,919	85%	126.15	148.28			

Total Per Sq. Ft. 1.44 1.69

63,122 sq ft.

_		Stetson Elementary							
				% of					
Student FTE		Amended		Amended	Actual	Budget			
276.59	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Water/Sewage	17,755	17,670	(86)	100%	64.19	63.88			
Disposal Services	3,902	4,150	248	94%	14.11	15.00			
Natural Gas	6,530	13,000	6,470	50%	23.61	47.00			
Electricity	35,124	30,550	(4,574)	115%	126.99	110.45			
Total Utilities	63,312	65,370	2,057	97%	228.90	236.34			
Total Per Sq. Ft.	1.02	1.05							

Total Per Sq. Ft. 62,343 sq ft.

		Odyssey Elementary							
		% of							
Student FTE		Amended		Amended	Actual	Budget			
495.57	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	58,383	58,383 71,885 13,502 81% 117.81 145.06							

Total Per Sq. Ft. 1.43 1.16

50,265 sq ft.

		Skyview Middle School							
		% of							
		Amended		Amended	Actual	Budget			
Student FTE 1110	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	163,960 203,065 39,104 81% 147.71 182.94								

Total Per Sq. Ft. 1.20 1.48

137,077 sq ft.

		Vista Ridge High School							
				% of					
Student FTE		Amended		Amended	Actual	Budget			
1448.99	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil			
Total Utilities	213,218	213,218 271,696 58,478 78% 147.15 187							

Total Per Sq. Ft. 166,617 sq ft.

1.28

1.63

		Total POWER Zone						
		% of						
Student FTE		Amended		Amended	Actual	Budget		
4050.51	Actual	Budget	Variance	Budget	Per Pupil	Per Pupil		
Total Utilities	589,618 718,679 129,061 82% 145.57 177.43							

Total Per Sq. Ft. 479,424 sq ft.

1.23 1.50

## A.3 Salary & Benefits

The chart below show the actual year to date amount of salary and benefits that are paid by the district. Professional Instructional (teachers) and Paraprofessionals (Paras) make up 75% of the total salary and benefit amount, while Administrators are only 10% of the total. Administrators include principals, assistant principals, along with other management/director level positions.

		Professional	Professional			
Salary	Administrators	Instructional	Other	Paraprofessional	Admin Support	Other
Regular Salary	5,735,191	35,689,573	1,990,456	3,736,553	2,487,158	3,490,628
Subs	-	874,518	-	144,301	42,740	109,624
Overtime	-	115	14,051	1,208	43,912	96,634
Extra Duty	1,720	156,746	9,607	81,060	25,385	152,442
Stipends	4,884	765,234	-	35,754	-	1,225
Mileage, PERA	88,134	44,687	7,966	4,111	1,072	17,624
<b>Gross Salary</b>	5,829,929	37,530,873	2,022,079	4,002,987	2,600,267	3,868,176
Benefits						
General	-	-	-	-	-	-
Life Insurance	9,967	60,606	3,482	8,066	4,268	5,490
LTD	11,469	69,624	4,016	6,567	4,931	6,356
Medicare	81,038	521,394	27,873	55,623	35,606	54,355
PERA	1,068,803	7,024,362	374,125	746,741	477,275	723,976
Health	319,424	3,371,909	199,435	622,804	263,033	479,557
Dental	21,873	247,560	13,012	57,372	24,967	34,694
Vision	2,286	25,337	1,384	6,240	2,671	3,599
Total Benefit	1,514,859	11,320,792	623,327	1,503,414	812,750	1,308,028
Salary to Benefits %	26%	30%	31%	38%	31%	34%
Salary & Benefits	7,344,788	48,851,665	2,645,406	5,506,401	3,413,017	5,176,205
% of Total	10%	67%	4%	8%	5%	7%



#### A.4 Nutrition Services Detail

The below charts show the revenue and expenditures by location, including charter schools.

	Falcon E	lem Schoo	l of Tech	Meridia	n Ranch Ele	mentary	Woodm	en Hills Ele	mentary	Falco	n Middle S	chool	Falc	on High Sc	hool
			% of			% of			% of			% of			% of
		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended
Revenue	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget
Student Meal Revenue	29,741	27,350	109%	66,007	66,432	99%	68,734	69,223	99%	79,323	100,078	79%	89,364	104,802	85%
Adult Meal Revenue	70	532	13%	267	1,784	15%	1,067	2,155	50%	246	1,692	15%	129	2,363	5%
Ala Cart Revenue	995	2,387	42%	11,890	5,678	209%	5,370	8,604	62%	67,996	98,170	69%	64,850	145,244	45%
Federal/State Revenue	72,757	66,131	110%	54,773	48,421	113%	87,149	79,073	110%	92,173	79,278	116%	74,602	67,890	110%
Total Revenue	103,563	96,400	107%	132,937	122,315	109%	162,320	159,055	102%	239,738	279,218	86%	228,945	320,298	71%
Expense															
Salaries & Benefits	48,113	45,614	105%	29,531	35,142	84%	38,923	50,414	77%	47,449	60,590	78%	101,705	104,971	97%
Food Supplies	15,084	12,974	116%	16,692	14,800	113%	24,374	23,882	102%	118,531	121,512	98%	106,719	122,162	87%
Purchased Services	12,644	3,800	333%	7,110	3,800	187%	7,907	3,800	208%	8,029	5,700	141%	14,166	5,700	249%
Other Supplies & Equipment	-	171	0%	-	-	0%	-	-	0%	-	114	0%	-	-	0%
Total Expense	75,841	62,559	121%	53,334	53,742	99%	71,204	78,096	91%	174,010	187,916	93%	222,590	232,833	96%
Net Income	27,722	33,841	82%	79,603	68,572	116%	91,116	80,959	113%	65,729	91,302	72%	6,355	87,465	7%

	Eva	ns Elemen	tary	Remir	ngton Elem	entary	Springs	Ranch Eler	mentary	Horizo	on Middle S	School	Sand (	Creek High	School
			% of			% of			% of			% of			% of
		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended
Revenue	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget
Student Meal Revenue	42,909	39,832	108%	46,494	50,445	92%	53,640	60,229	89%	63,432	52,787	120%	63,104	58,959	107%
Adult Meal Revenue	673	1,532	44%	152	1,957	8%	15	1,656	1%	415	1,341	31%	362	980	37%
Ala Cart Revenue	1,988	737	270%	5,185	1,962	264%	5,317	2,290	232%	34,970	35,769	98%	32,460	75,635	43%
Federal/State Revenue	211,982	178,182	119%	107,220	89,105	120%	69,535	65,975	105%	162,111	141,052	115%	135,411	112,361	121%
Total Revenue	257,552	220,283	117%	159,052	143,469	111%	128,508	130,150	99%	260,928	230,949	113%	231,337	247,935	93%
Expense															
Salaries & Benefits	50,604	50,515	100%	36,900	43,014	86%	37,221	36,865	101%	48,242	61,030	79%	92,151	85,102	108%
Food Supplies	33,418	26,006	128%	22,366	16,790	133%	20,157	15,584	129%	25,750	24,168	107%	88,732	92,263	96%
Purchased Services	9,776	3,800	257%	13,493	3,800	355%	7,024	3,800	185%	11,356	5,700	199%	17,094	5,700	300%
Other Supplies & Equipment	-	-	0%	-	-	0%	-	-	0%	-	-	0%	-	285	0%
Total Expense	93,798	80,321	117%	72,758	63,605	114%	64,403	56,249	114%	85,348	90,898	94%	197,978	183,350	108%
Net Income	163,754	139,962	117%	86,293	79,865	108%	64,105	73,901	87%	175,580	140,051	125%	33,359	64,585	52%

#### El Paso County School District 49

	Ridge	view Elem	entary	Stet	son Eleme	ntary	Odys	sey Eleme	ntary	Skyvie	w Middle	School	Vista	Ridge High	School
			% of			% of			% of			% of			% of
		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended
Revenue	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget
Student Meal Revenue	70,399	65,336	108%	44,552	49,446	90%	44,079	45,210	97%	119,196	121,793	98%	75,132	103,363	73%
Adult Meal Revenue	34	1,083	3%	165	1,226	13%	561	1,914	29%	182	4,591	4%	176	932	19%
Ala Cart Revenue	4,640	2,613	178%	2,664	2,445	109%	5,052	5,764	88%	52,117	65,784	79%	55,976	98,404	57%
Federal/State Revenue	104,383	86,798	120%	102,065	90,298	113%	116,531	111,194	105%	170,913	165,684	103%	109,499	84,185	130%
Total Revenue	179,456	155,830	115%	149,446	143,414	104%	166,223	164,082	101%	342,408	357,852	96%	240,783	286,884	84%
Expense															
Salaries & Benefits	38,541	44,158	87%	49,938	46,607	107%	40,780	42,842	95%	73,419	72,489	101%	99,395	92,900	107%
Food Supplies	25,145	20,313	124%	22,822	21,371	107%	19,740	18,364	107%	131,622	141,061	93%	100,269	105,408	95%
Purchased Services	8,796	3,800	231%	3,332	3,800	88%	5,608	3,800	148%	7,421	5,700	130%	11,104	5,985	186%
Other Supplies & Equipment	-	-	0%	-	-	0%	-	-	0%	-	-	0%	-	-	0%
Total Expense	72,482	68,271	106%	76,092	71,778	106%	66,129	65,007	102%	212,461	219,250	97%	210,767	204,294	103%
Net Income	106,973	87,559	122%	73,353	71,636	102%	100,095	99,075	101%	129,947	138,602	94%	30,015	82,590	36%

	Pati	riot High Sc	hool		PPSEL			PTEC			BLRA			ICA	
			% of			% of			% of			% of			% of
		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended		Amended	Amended
Revenue	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget
Student Meal Revenue	4,188	10,159	41%	27,160	21,743	125%	4,193	-	0%	78,511	13,545	580%	61,925	51,935	119%
Adult Meal Revenue	18	532	3%	-	174	0%	3	-	0%	6	26	23%	150	26	585%
Ala Cart Revenue	7,054	6,689	105%	2,711	2,260	120%	623	-	0%	1,617	2,043	79%	3,519	2,314	152%
Federal/State Revenue	11,514	25,201	46%	17,454	17,097	102%	6,678	-	0%	35,435	40,592	87%	38,329	33,718	114%
Total Revenue	22,773	42,580	53%	47,324	41,275	115%	11,497	-	0%	115,569	56,206	206%	103,923	87,993	118%
Expense															
Salaries & Benefits	13,722	10,363	132%	14,284	16,359	87%	13,191	-	0%	44,005	40,874	108%	48,332	51,699	93%
Food Supplies	3,395	5,446	62%	4,340	2,066	210%	717	-	0%	14,620	11,540	127%	13,439	11,592	116%
Purchased Services	5,274	2,195	240%	566	1,957	29%	499	-	0%	2,779	2,375	117%	1,810	1,900	95%
Other Supplies & Equipment	-	-	0%	-	-	0%	-	-	0%	-	57	0%	-	57	0%
Total Expense	22,390	18,004	124%	19,190	20,382	94%	14,406	-	0%	61,404	54,846	112%	63,581	65,248	97%
Net Income	383	24,576	2%	28,134	20,892	135%	(2,909)	-	0%	54,165	1,359	3984%	40,342	22,745	177%

#### El Paso County School District 49

		SSAE			Wareh	ouse			Zone Level			Total	
			% of				% of			% of			% of
		Amended	Amended			Amended	Amended		Amended	Amended		Amended	Amended
Revenue	Actual	Budget	Budget	Actual	Budget	Budget	Budget	Actual	Budget	Budget	Actual	Budget	Budget
Student Meal Revenue	-	-	0%	-	-	-	0%	-	1,112,668	0%	1,132,082	1,112,668	102%
Adult Meal Revenue	-	-	0%	-	-	-	0%	-	26,494	0%	4,691	26,494	18%
Ala Cart Revenue	-	-	0%	-	-	-	0%	-	564,793	0%	366,994	564,793	65%
Federal/State Revenue	-	-	0%	-	-	-	0%	-	1,582,232	0%	1,818,314	1,582,232	115%
Misc Revenue	-	-	0%	44,871	-	-	0%	-	1,582,232	0%	44,871	1,582,232	3%
Total Revenue	-	-	0%	-	-	-	0%	-	3,286,187	0%	3,366,952	3,286,187	102%
Expense													
Salaries & Benefits	-	-	0%	436,100	618,450	618,450	71%	114,736	1,610,000	7%	1,517,284	1,610,000	94%
Food Supplies	44	-	0%	678,513	406,016	406,016	167%	88	2,066	4%	1,486,577	1,213,320	123%
Purchased Services	-	-	0%	58,378	54,353	54,353	107%	3,509	126,611	3%	217,674	133,465	163%
Other Supplies & Equipment	-	-	0%	9,982	328,719	328,719	3%	-	741	0%	9,982	329,403	3%
Total Expense	44	•	0%	1,182,974	1,407,538	1,407,538	84%	118,333	1,739,419	7%	3,231,517	3,286,187	98%
Net Income	(44)		0%	(1,182,974)	(1,407,538)	(1,407,538)	84%	(118,333)	1,546,769	-8%	135,435	(0)	0%

#### A.5 3A MLO Spending by Location

The chart below show the Mill Levy Override expenditures for 3A that was approved in 2014. Please note that the district wide expense includes the payment for certificates of participation issued in 2015.

#### 3A MLO By School

Falcon Zone 3A MLO Spend by Location								
Falcon Elementary School of Technology	45,851							
Meridian Ranch Elementary	139,017							
Woodmen Hills Elementary	89,549							
Falcon Middle	129,674							
Falcon High	219,858							
Falcon Zone	96,200							
Falcon Zone Total	720,148							
Sand Creek Zone 3A MLO Spend by	Location							
Evans Elementary	47,823							
Remington Elementary	38,597							
Springs Ranch	44,945							
Horizon Middle	419,898							
Sand Creek High	470,659							
Sand Creek Zone	66,849							
Sand Creek Zone Total	1,088,771							
Power Zone 3A MLO Spend by Lo	cation							
Ridgeview Elementary	184,597							
Stetson Elementary	74,527							
Odyssey Elementary	160,308							
Skyview Middle	262,829							
Vista Ridge High	327,242							
Power Zone Power Zone	63,190							
Power Zone Total	1,072,693							

iConnect Zone 3A MLO Spend by Lo	cation
Springs Studio for Academic Excellence	23,896
PPEC	13,847
Patriot High School	98,403
iConnect Zone	70,881
Falcon Home School	6,912
iConnect Zone Total	213,939
District Wide 3A MLO Spend by Loc	ation
Read Camp	4,338
Learning Services	72,745
SPED	17,922
Transportation	700
District wide	3,305,179
District wide Total	3,400,884
Charter School 3A MLO Spend by Lo	cation
Pikes Peak School of Expeditionary Learn	121,739
GOAL	-
Banning Lewis Ranch Academy	18,682
Rocky Mountain Classical Academy	194,768
Imagine Classical Academy	127,174
Charter School Total	462,363

#### Profile of the District

The District was organized in 1888 and spans approximately 133 square miles of eastern Colorado Springs and an unincorporated area of El Paso Country know as Falcon. The District is the third largest district in El Paso County and the 14th largest in Colorado. The District has a population of 80,008 based on the latest survey from the Department of Local Affairs (2014).

The District operates nine elementary schools, three middle schools, three high schools, five charter schools (four K-8 and one high school), two online programs, one alternative school program, one home school program and three student support facilities. These schools service over 20,000 students. They provide a full range of programs and services authorized by Colorado statute. This includes: pre-kindergarten, elementary, and secondary curriculum at the general, college preparatory and vocational levels. The District also provides the chance for high school students to take college classes and receive college credit during the high school years.

The District has six charter schools plus the Colorado Digital BOCES. The charter schools are: Banning Lewis Ranch Academy, G.O.A.L Academy, Imagine Classical Academy, Pikes Peak School of Expeditionary Learning, Rocky Mountain Classical Academy, and Power Technical Early College. Each charter school has been approved by the Board and authorized by the State of Colorado to provide alternatives for students and parents. These schools have separate governing boards and are funded by the State of Colorado and local property tax funds, with revenues passing through the district. The District also provides some support services to the charter schools.

The District is governed by a five member Board of Education (the Board). Board members are elected to four year terms by registered voters of the District. The District is divided into five representative areas and board members must live in the area they represent and are limited to two terms. Biennial school district elections are held in November of odd-numbered years. The Board elects its officers following each election. The Board is a policy making body whose primary functions are to establish policies for the District, provide for the general operation and personnel of the District and oversee the property, facilities and financial affairs of the District. Members of the Board serve without receiving compensation.

The Board employs a Chief Education Officer, a Chief Business Officer and a Chief Operations Officer to run day to day operations of the District. This structure deviates from the traditional Superintendent model. Each chief focuses on their area of expertise to make this District the best place to learn, work and lead.

The District is divided into four zones. Three zones cover a geographic area and one covers alternative schools and charter schools. Each of the geographic zones contains three elementary schools, one middle, and one high school. The sections below are to give the reader a more detailed view of the school district at the zone and school level. For each school chart the student count is the actual number of students not the full time equivalent (FTE) that the Colorado Department of Education (CDE) uses in funding the District. Capacity is calculated based on the number of classrooms multiplied by 25 students. This capacity number is not the same as the building capacity issued by the fire department.

Many of the spaces (gym, library, and cafeteria) increase the capacity for the fire marshal but are not used to house classrooms.

#### Falcon Zone

The Falcon zone covers the eastern part of the district and covers about 116 square miles. Each zone is led by a zone leader. A zone leader is similar to an assistant superintendent at other school districts.

Falcon Zone has a strong tradition that dates back to 1900. That tradition carries on today with five highly successful schools. Falcon Zone offers the following programs: Academy of Health Sciences, Academy of Finance, Academy of Information and Technology, Air Force JROTC, FBLA, Distributive Education Clubs of America, Link Crew, National Honor Society, Student-to-Student program and many others. The zone offers more than 20 advanced placement and CU Succeed classes. Its schools have performed well on CSAP and ACT. Falcon Zone prides itself on offering students a sound, fundamental and comprehensive education.

Falcon Elementary School of		
Technology (1982)	FY 16-17	FY 15-16
Service Area (sq mi)	63.53	63.53
Building Square feet	38,561	38,561
Modular Square feet	5,640	5,640
Core Capacity (building)	425	425
Total Capacity (w/modulars)	575	575
Budged Enrollment	304	326
Actual Enrollment	321	319
Meridian Ranch Elementary (2003)	FY 16-17	FY 15-16
Service Area (sq mi)	41.36	41.36
Building Square feet	55,731	55,731
Modular Square feet	1,440	1,440
Core Capacity (building)	650	650
Total Capacity (w/modulars)	700	700
Budged Enrollment	723	766
Actual Enrollment	735	727
Woodmen Hills Elementary (2000)	FY 16-17	FY 15-16
Service Area (sq mi)	9.78	9.78
Building Square feet	51,603	51,603
Modular Square feet	11,039	11,039
Core Capacity (building)	600	600
Total Capacity (w/modulars)	900	900
Budged Enrollment	760	763
Actual Enrollment	783	738

Falcon Middle School (1976)	FY 16-17	FY 15-16
Service Area (sq mi)	114.67	114.67
Building Square feet	92,421	92,421
Modular Square feet	5,640	5,640
Core Capacity (building)	800	800
Total Capacity (w/modulars)	1,000	1,000
Budged Enrollment	940	945
Actual Enrollment	978	907
Falcon High School (2007)	FY 16-17	FY 15-16
Service Area (sq mi)	114.67	114.67
Building Square feet	176,352	176,352
Modular Square feet	-	-
Core Capacity (building)	1,200	1,200
Total Capacity (w/modulars)	1,200	1,200
Budged Enrollment	1,251	1,291
Actual Enrollment	1,187	1,238

#### Sand Creek Zone

The Sand Creek zone, located in the southwest corner of the district, covers about 7 square miles. Each zone is led by a zone leader. A zone leader is similar to an assistant superintendent at other school districts. The Sand Creek zone also offers before and after school care through Kids Corner. Monies from this program go back to the school in the form of reimbursement for custodial and building rental.

Three of the schools, Evans International Elementary School, Horizon Middle School and Sand Creek High School, encompass the only K-12 International Baccalaureate feeder system in eastern Colorado Springs. As an internationally accredited, rigorous and engaging educational program, the International Baccalaureate is a large part of the zone's identity. All of its schools, including Springs Ranch Elementary School and Remington Elementary School, offer a first class education for students with diverse interests and needs, and each extends sound, research-based educational services to each student. As a result, educators value and expect beneficial engagement among all students. They offer gifted and talented services, performing and visual arts, full-day kindergarten at no cost to families, and a wealth of extracurricular activities for students at all levels.

Evans Elementary (1976)	FY 16-17	FY 15-16
Service Area (sq mi)	2.80	2.80
Building Square feet	53,101	53,101
Modular Square feet	11,296	11,296
Core Capacity (building)	550	550
Total Capacity (w/modulars)	850	850
Budged Enrollment	736	670
Actual Enrollment	721	684
Remington Elementary (1997)	FY 16-17	FY 15-16
Service Area (sq mi)	2.44	2.44
Building Square feet	49,784	49,784
Modular Square feet	2,880	2,880
Core Capacity (building)	600	600
Total Capacity (w/modulars)	700	700
Budged Enrollment	573	569
Actual Enrollment	561	580
Springs Ranch Elementary (2002)	FY 16-17	FY 15-16
Service Area (sq mi)	1.77	1.77
Building Square feet	56,914	56,914
Modular Square feet	2,880	2,880
Core Capacity (building)	650	650
Total Capacity (w/modulars)	750	750
Budged Enrollment	559	577
Actual Enrollment	591	573

Horizon Middle School (1985)	FY 16-17	FY 15-16
Service Area (sq mi)	7.01	7.01
Building Square feet	66,380	66,380
Modular Square feet	43,488	43,488
Core Capacity (building)	625	625
Total Capacity (w/modulars)	1,175	857
Budged Enrollment	717	630
Actual Enrollment	709	650
Sand Creek High School (1997)	FY 16-17	FY 15-16
Sand Creek High School (1997) Service Area (sq mi)	FY 16-17 7.01	FY 15-16 7.01
` '	_	
Service Area (sq mi)	7.01	7.01
Service Area (sq mi) Building Square feet	7.01 189,866	7.01 189,866
Service Area (sq mi) Building Square feet Modular Square feet	7.01 189,866 8,640	7.01 189,866 8,640
Service Area (sq mi) Building Square feet Modular Square feet Core Capacity (building)	7.01 189,866 8,640 1,600	7.01 189,866 8,640 1,600

#### Power Zone

The Power zone covers the northwest part of the district and covers about 8 square miles. Each zone is led by a zone leader. A zone leader is similar to an assistant superintendent at other school districts.

Odyssey Elementary School, Skyview Middle School and Vista Ridge High School are designated by District 49 as a "STEM schools." STEM stands for science, technology, engineering, and math.

The STEM designation's purpose is to get students interested in STEM-related careers, but not at the expense of other content areas. The root of a STEM education is inquiry based learning, which is teaching students how to think and problem solve.

Schools are implementing this type of learning through project-based units, which requires the integration of other content areas. Students begin to see the relationships between various subject areas and use major skills learned in each area in multiple classrooms. Our goal is to help our students become well rounded thinkers and problem solvers in this digital age.

Ridgeview Elementary (2002)	FY 16-17	FY 15-16
Service Area (sq mi)	4.41	4.41
Building Square feet	57,362	57,362
Modular Square feet	5,760	5,760
Core Capacity (building)	600	600
Total Capacity (w/modulars)	800	800
Budged Enrollment	787	881
Actual Enrollment	802	873
Stetson Elementary (1987)	FY 16-17	FY 15-16
Service Area (sq mi)	2.71	2.71
Building Square feet	50,223	50,223
Modular Square feet	12,120	12,120
Core Capacity (building)	525	525
Total Capacity (w/modulars)	875	875
Budged Enrollment	564	627
Actual Enrollment	527	568
Odyssey Elementary (2006)	FY 16-17	FY 15-16
Service Area (sq mi)	0.85	0.85
Building Square feet	44,505	44,505
Modular Square feet	5,760	5,760
Core Capacity (building)	450	450
Total Capacity (w/modulars)	650	650
Budged Enrollment	539	586
Actual Enrollment	538	550

Skyview Middle School (2000)	FY 16-17	FY 15-16
Service Area (sq mi)	7.97	7.97
Building Square feet	122,317	122,317
Modular Square feet	14,760	14,760
Core Capacity (building)	900	900
Total Capacity (w/modulars)	1,350	1,350
Budged Enrollment	-	-
Actual Enrollment	1,057	1,187
Vista Ridge High School (2008)	FY 16-17	FY 15-16
Service Area (sq mi)	7.97	7.97
Building Square feet	166,617	166,617
Modular Square feet	-	-
Core Capacity (building)	1,200	1,200
Total Capacity (w/modulars)	1,200	1,200
Budged Enrollment	-	-
Actual Enrollment	1,482	1,470

#### i Connect Zone

The fourth zone in the District is the iConnect Zone. This zone does not cover a specific geographical area within the district. It instead focuses on non-traditional learning including blending learning, home school and charter schools. Costs associated with helping manage the charter schools is paid for by the charter schools in the form of administration fees charged on a monthly basis based on the charter schools student numbers. Springs Studio for Academic Excellence and Falcon Home School capacity is different from other schools as not all students are at the facility at the same time.

The iConnect Zone has reinvented educational environments that inspire individuals' peak potential. In iConnect, faculty interconnect effective educational systems, which inspire individuals to their learning potential, investigate and implement best educational practices that lead students to success, invest in students by challenging and developing citizens that compete in a global society, invent settings and systems that empower individuals' learning, leadership and life. The zone strives to inspire individuals with meaningful challenges and surround them with nurturing support to achieve ambitious goals.

Springs Studio for Academic		
Excellence (2012)	FY 16-17	FY 15-16
Building Square feet	20,000	20,000
Modular Square feet	-	-
Core Capacity (building)	600	600
Total Capacity (w/modulars)	600	600
Budged Enrollment	-	-
Actual Enrollment		521
Homeschool (2001)		
Building Square feet	7,000	7,000
Modular Square feet	-	-
Core Capacity (building)	225	225
Total Capacity (w/modulars)	225	225
Budged Enrollment	-	-
Actual Enrollment		550

Patriot High School (1952)	FY 16-17	FY 15-16
Building Square feet	41,929	41,919
Modular Square feet	4,812	10,572
Core Capacity (building)	125	125
Total Capacity (w/modulars)	150	325
Budged Enrollment	-	-
Actual Enrollment		201

# Business Office Team Statement of Purpose & Intent

The District 49 Business Office creates a firm foundation for our district as good stewards of stakeholder trust and taxpayer investments in this community. We accomplish this through exceptional customer service, efficient and effective processes, with comprehensive strategic planning. Working as a team, we commit to communicating effectively and treating each other respectfully in all our interactions.

### Appendix B

The attached appendix is more a detailed analysis for the districts financials.

### **El Paso County School District 49**

**Management Reporting- Appendix B** 



Brett Ridgway, Chief Business Officer
Ron Sprinz, Finance Group Manager Jodi Poulin, Accounting Group Manager

#### **Financial Detail Schedules**

May 31, 2017

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### EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY FINANCIAL SUMMARY



May 31, 2017

92% of year concluded	157,852,209	131,342,760 Current Year		33,032,214 <b>Year End</b>	(5,917,105) Fund Balance Wall	27,115,109 kforward	159,424,764	140,795,775 <b>Prior Year</b>	
Fund Description	16-17 cBud	16-17 cAct	% of Budget	BoY	YTD Result	EoY	15-16 cBud	15-16 cAct	% of Budget
				<u>Budget</u> Actual	<u>Budget</u> Actual	<u>Budget</u> Actual			
GENERAL FUND (10) Chg. FundBal Revenue Expenditures	(2,626,983) \$97,319,774 \$99,946,757	(5,526,745) \$83,601,637 \$89,128,382	85.90% 89.18%	\$10,944,723 \$10,944,723	<u>-\$2,626,983</u> -\$5,526,745	<u>\$8,317,740</u> \$5,417,978	(2,537,383) \$94,418,216 \$96,955,599	(4,534,170) \$80,968,264 \$85,502,435	85.75% 88.19%
2014-3A MLO TRANSACTION FUND (14) Revenue Expenditures	(2,725,410) \$8,080,880 \$10,806,290	(1,631,998) \$5,355,735 \$6,987,733	66.28% 64.66%	<u>\$7,882,858</u> \$7,882,858	<u>-\$2,725,410</u> -\$1,631,998	<u>\$5,157,448</u> \$6,250,860		(1,837,985) \$5,508,413 \$7,346,398	68.22% 79.52%
2016-3B MLO TRANSACTION FUND (16) Revenue Expenditures	- \$3,272,595 \$3,272,595	6,691,881 \$7,595,243 \$903,361	232.09% 27.60%	<u>\$0</u> <b>\$0</b>	<u>\$0</u> \$6,691,881	<u>\$0</u> \$6,691,881	-	-	0.00% 0.00%
2016-3B CAPITAL PROJECT FUND (46) Revenue Expenditures	\$83,500,000 \$83,500,000	81,509,863 \$83,726,126 \$2,216,263	100.27% 2.65%	<u>\$0</u> \$0	<u>\$0</u> \$81,509,863	<u>\$0</u> \$81,509,863	-	-	0.00% 0.00%
SCHOOL ACTIVITY FUNDS (74, 23) Revenue Expenditures	- \$3,500,000 \$3,500,000	827 \$2,510,470 \$2,509,643	71.73% 71.70%	<u>\$564,402</u> \$564,402	<u>\$0</u> \$827	<u>\$564,402</u> \$565,229	- \$3,500,000 \$3,500,000	(6,814) \$2,491,646 \$2,498,460	71.19% 71.38%

### EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY FINANCIAL SUMMARY



May 31, 2017

92% of year concluded	157,852,209	131,342,760 Current Year		33,032,214 <b>Vear End</b>	(5,917,105) Fund Balance Wa	27,115,109	159,424,764	140,795,775 Prior Year	
Fund Description	16-17 cBud	16-17 cAct	% of Budget	BoY	YTD Result	EoY	15-16 cBud	15-16 cAct	% of Budget
				<u>Budget</u> Actual	<u>Budget</u> Actual	<u>Budget</u> Actual			
NUTRITION SERVICES (F21) Chg. FundBal Revenue Expenditures	(0) \$3,286,187 \$3,286,187	135,435 \$3,366,952 \$3,231,517	102.46% 98.34%	<u>\$1,488,434</u> \$1,488,434	<u>\$0</u> \$135,435	<u>\$1,488,434</u> \$1,623,868		<b>399,593</b> \$3,334,991 \$2,935,399	96.41% 84.86%
FFS TRANSPORTATION (F25) Revenue Expenditures	- \$1,235,686 \$1,235,686	(167,612) \$1,220,062 \$1,387,674	98.74% 112.30%	<u>\$0</u> \$0	<u>\$0</u> -\$167,612	<u>\$0</u> -\$167,612		(38,287) \$1,066,651 \$1,104,938	90.74% 94.00%
KIDS' CORNER B/A SCHL (F27) Revenue Expenditures	(12,000) \$360,000 \$372,000	34,048 \$346,012 \$311,963	96.11% 83.86%	<u>\$22,877</u> \$22,877	<u>-\$12,000</u> \$34,048	<u>\$10,877</u> \$56,926		20,976 \$304,526 \$283,550	98.97% 92.16%
ANNUAL CAP PROJ's (F15) Chg. FundBal Revenue Expenditures	(1,286,849) \$3,500,000 \$4,786,849	(700,234) \$3,527,635 \$4,227,869	100.79% 88.32%	<u>\$1,286,850</u> \$1,286,850	<u>-\$1,286,849</u> -\$700,234	<u>\$0</u> \$586,616		(200,378) \$3,497,786 \$3,698,164	99.94% 81.12%
FEE IN LIEU CAP PROJ (F43) Chg. FundBal Revenue Expenditures	65,000 \$165,000 \$100,000	290,391 \$290,391 \$0	175.99% 0.00%	<u>\$419,545</u> \$419,545	<u>\$65,000</u> \$290,391	<u>\$484,545</u> \$709,936	- \$75,000 \$75,000	119,937 \$119,937 \$0	159.92% 0.00%

### EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY FINANCIAL SUMMARY



May 31, 2017

92% of year concluded	157,852,209	131,342,760 Current Year		33,032,214 <b>Year Fnd</b>	(5,917,105) Fund Balance Walkt	27,115,109 forward	159,424,764	140,795,775 <b>Prior Year</b>	
Fund Description	16-17 cBud	16-17 cAct	% of Budget	BoY <u>Budget</u> Actual	YTD Result <u>Budget</u> Actual	EoY <u>Budget</u> Actual	15-16 cBud	15-16 cAct	% of Budget
PROP/LIAB INSURANCE (F18 Chg. FundBal Revenue Expenditures	- \$3,500,000 \$3,500,000	1,266,688 \$2,140,382 \$873,695	61.15% 24.96%	<u>\$380,653</u> \$380,653	<u>\$0</u> \$1,266,688	<u>\$380,653</u> \$1,647,340	100,000 \$850,000 \$750,000	(62,928) \$693,965 \$756,893	81.64% 100.92%
HEALTH INSURANCE (F64) Chg. FundBal numbers exclude Revenue contra entries Expenditures	(342,480) \$8,715,860 \$9,058,340	(1,855,327) \$6,813,534 \$8,668,861	78.17% 95.70%	<u>\$2,055,615</u> \$2,055,615	<u>-\$342,480</u> -\$1,855,327	<u>\$1,713,135</u> \$200,289	\$8,197,200 \$8,197,200	(1,421,690) \$6,542,100 \$7,963,790	79.81% 97.15%
GRANT PROGRAMS (F22 & F26)  Federal Revenue  State Expenditures  Local	1,644 \$10,003,419 \$10,001,776	\$5,173,935 \$5,173,935	51.72% 51.73%	<u>\$4,558</u> \$4,558	<u>\$1,644</u> \$0	<u>\$6,202</u> \$4,558	(13,182) \$6,597,929 \$6,611,111	\$4,159,027 \$4,159,027	63.04% 62.91%
COLORADO PRESCHOOL PROGRAM (F19) Revenue Expenditures	- \$459,424 \$459,424	(28,254) \$421,139 \$449,393	91.67% 97.82%	<u>\$70,802</u> \$70,802	<u>\$0</u> -\$28,254	<u>\$70,802</u> \$42,547	(26,368) \$446,014 \$472,382	(10,119) \$408,846 \$418,965	91.67% 88.69%
DANE BALCON SCHOL (F73) Chg. FundBal Revenue Expenditures	(5,933) \$200 \$6,133	(468) \$532 \$1,000	266.13% 16.31%	<u>\$6,133</u> \$6,133	<u>-\$5,933</u> -\$468	<u>\$200</u> \$5,665	(800) \$200 \$1,000	(2,001) \$21 \$2,022	10.34% 202.16%
BOND REDEMPTION (F31) Chg. FundBal Revenue Expenditures	(2,670,403) \$4,849,768 \$7,520,171	(4,425,737) \$3,061,996 \$7,487,733	63.14% 99.57%	<u>\$7,904,764</u> \$7,904,764	<u>-\$2,670,403</u> -\$4,425,737	<u>\$5,234,361</u> \$3,479,027	(15,259,286) \$8,863,712 \$24,122,998	(10,334,569) \$13,791,167 \$24,125,736	155.59% 100.01%

### EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY REVENUE SUMMARY -GENERAL FUND:

May 31, 2017

, , ,		15-16 cAct	16-17 cBud	16-17 cAct	% BUDGET
LOCAL	% of Revenue Budget				
* Property Taxes	11% - 12% - 8%	\$18,506,027	\$19,153,960	\$12,532,997	65.4%
* Delinquent Taxes & Interest	0%	(43,976)	(48,998)	(29,598)	60.4%
<ul><li>* Specific Ownership Tax</li></ul>	1%	2,011,056	2,032,466	1,913,074	94.1%
Specific Ownership Tax-Bond	1% - 13%	868,390	1,057,405	652,928	61.7%
Tuition & Fees		135,367	123,630	135,464	109.6%
Local Grants & Donations		-	-	-	-
Earnings on Investments		57,528	58,564	105,967	180.9%
Charter School Purchased Servi	ces	2,817,624	3,054,480	2,832,298	92.7%
Other Local Revenue		859,437	923,138	1,255,383	136.0%
TOTAL LOCAL REVENUE	15% - 16% - 13%	\$25,211,452	\$26,354,645	\$19,398,513	73.6%
	14% - 14% - 11%	22,393,828	23,300,165	16,566,215	
STATE					
* Equalization - State Share	80% - 79% - 82%	\$132,133,108	\$132,131,522	\$121,126,588	91.7%
Equalization - CDE Audit Adjus	tment	(40,631)	(48,753)	(81,280)	
Vocational Education		163,660	781,999	361,881	46.3%
Special Education		3,826,698	3,976,911	4,019,100	101.1%
Transportation		414,772	441,919	441,919	100.0%
Transportation - CDE Audit Adj	ustment	-	4,425	4,425	
Gifted Revenue		195,165	211,523	211,523	100.0%
Other State Revenue		1,938,555	2,152,174	1,815,230	84.3%
TOTAL STATE REVENUE	84% - 84% - 87%	\$138,631,327	\$139,651,720	\$127,899,387	91.6%
	86% - 85% - 88%				
FEDERAL					
Public law 874 - Impact Aid		\$325,548	\$325,548	\$245,178	75.3%
Other Federal Resources		641,782	171,743	162,599	94.7%
TOTAL FEDERAL REVENUE	).6% - 0.3% - 0.3%	\$967,330	\$497,291	\$407,777	82.0%
	1% - 0% - 0%				
TOTAL REVENUE		\$164,810,110	\$166,503,656	\$147,705,676	88.7%
Less: Oth Fund Revenue Trans	fers	(4,670,844)	(4,250,000)	(4,536,816)	106.7%
Less: CPP Transfer		(446,014)	(459,425)	(421,139)	91.7%
Less: Charter School PPR Tran	sfers	(66, 177, 565)	(64,474,458)	(59,146,084)	91.7%
NET REVENUE		\$93,515,687	\$97,319,774	\$83,601,637	85.9%
District Coordinated	School Student FTF	12,404.68	- 12,711.65	(12,546.64)	(98.7%)
	ited School Net PPR	\$7,538.74	\$7,655.95	(\$6,663.27)	(87.0%)
	School Student FTE	9,430.02	9,669.32	(8,802.30)	(91.0%)
	Student FTE (SFTE)	21,834.70	22,380.97	(21,348.94)	(95.4%)
Total District	olddollt i'r (Ol i'r)	6,967.42	6,985.28	(21,340.34)	(33.470)

#### Revenue & Expense Summary

	_	16-17 cBud	per pupil	16-17 cAct	per pupil
	Formula Program Funding	\$153,268,949	\$6,848	\$135,543,061	(\$6,349)
	Other Local Revenue	5,217,218	410	4,982,040	(397)
	Other State Revenue	7,520,198	592	6,772,799	(540)
	Federal Revenue	497,291	39	407,777	(33)
•	Gross Revenue	\$166,503,656	\$7,889	\$147,705,676	(\$7,318)
	Revenue Allocations				
	Capital & Insurance Funds	(4,250,000)	(334)	(4,536,816)	362
	Colorado Preschool Program	(459,425)	(36)	(421,139)	34
	Charter Schools	(64,474,458)	137	(59,146,084)	260
	Net General Fund Revenue	\$97,319,774	\$7,656	\$83,601,637	(\$6,663)
40%	General Education (programs 0010-0030)	(39,159,816)	(3,081)	(35,317,647)	2,815
7%	Other Instructional (programs 0040-1699)	(6,479,620)	(510)	(5,628,295)	449
11%	Special Education (program 1700)	(10,922,003)	(859)	(9,888,038)	788
1%	Athletic Extracurricular (program 1800)	(1,084,214)	(85)	(874,129)	70
0%	Academic Extracurricular (program 1900)	(237,226)	(19)	(184,083)	15
59%	Total Instructional Spend	(57,882,879)	(4,554)	(51,892,192)	4,136
7%	Student Support Services (program 2100)	(6,786,060)	(534)	(6,300,871)	502
5%	Instructional Staff Support (program 2200)	(4,608,056)	(363)	(4,166,982)	332
1%	Board Administration (program 2300)	(1,210,154)	(95)	(808,082)	64
9%	School Administration (program 2400)	(9,124,737)	(718)	(7,987,497)	637
2%	Business Services (program 2500)	(1,491,956)	(117)	(1,387,666)	111
10%	Operations & Maintenance (program 2600)	(9,877,247)	(777)	(8,683,735)	692
2%	Student Transportation Svc (program 2700)	(2,285,256)	(180)	(1,490,718)	119
4%	Central Support Svc (program 2800)	(4,056,713)	(319)	(3,895,550)	310
1%	Risk Management (program 2850)	(1,034,051)	(81)	(809,421)	65
0%	Facilities Acquisition/Construction	(162,576)	(13)	(139,942)	11
2%	Other Uses of Funds	(1,642,546)	(129)	(1,561,122)	124
0%	Operating Reserves	215,476	17	(4,605)	0
	TABOR Reserve	-	-	-	-
43%	Total Support Service Spend	(42,063,878)	(3,309)	(37,236,190)	2,968
103%	Total Spend	(\$99,946,757)	(\$7,863)	(\$89,128,382)	\$7,104
3%	Fund Balance Change	(\$2,626,983)	(\$207)	(\$5,526,745)	\$440
55%	Direct Instructional Spend	(53,869,667)	(4,237.82)	(48,343,259)	3,853
24%	Direct Support Spend	(23,764,730)	(1,869.52)	(19,215,180)	1,532
23%	Indirect Spend (Support & Instruct)	(22,312,359)	(1,755.27)	(21,569,943)	1,719
•	Locational Recast of Total Spend	(99,946,757)	(7,862.61)	(89,128,382)	7,104

#### **EL PASO COUNTY SCHOOL DISTRICT 49**

#### MONTHLY EXPENSE SUMMARY -GENERAL FUND ZONES & GROUPS

EXPENSE SUMMARY GRID

number pattern: 16-17 cAct



Falcon				Sand Creek				POWER			
30 <b>Zone</b>	Personnel I	mplementation		31 <b>Zone</b>	Personnel	Implementation		32 <b>Zone</b>	Personnel	Implementation	
Location	Costs	Costs	Total	Location	Costs	Costs	Total	Location	Costs	Costs	Total
132-Falcon ES	1,560,073	143,783	1,703,857	131-Evans ES	2,617,945	269,651	2,887,596	136-Ridgeview ES	3,352,764	215,609	3,568,373
	1,706,314	173,443	1,879,758		2,857,235	384,545	3,241,780		3,683,570	274,117	3,957,687
134-Meridian Rch ES	2,812,945	195,979	3,008,923	135-Remington ES	2,572,508	252,920	2,825,428	139-Stetson ES	2,814,161	215,861	3,030,023
	3,104,215	248,957	3,353,172	_	2,827,447	238,701	3,066,148		3,069,238	270,061	3,339,299
137-Woodmen Hill ES	3,466,229	243,226	3,709,455	138-Springs Ranch ES	3,047,016	200,405	3,247,421	140-Odyssey ES	2,826,263	183,958	3,010,220
	3,791,712	273,913	4,065,625	-	3,307,682	291,167	3,598,850		3,063,983	223,999	3,287,982
220-Falcon MS	4,020,186	494,485	4,514,671	225-Horizon MS	3,710,179	361,379	4,071,558	230-Skyview ES	4,888,970	335,410	5,224,380
	4,406,557	577,629	4,984,186		4,049,316	401,479	4,450,794		5,290,184	478,811	5,768,995
310-Falcon HS	5,404,386	748,024	6,152,410	315-Sand Creek HS	5,653,120	749,072	6,402,193	320-Vista Ridge HS	5,841,915	761,934	6,603,849
	5,931,181	1,060,697	6,991,878		6,224,283	945,834	7,170,116		6,335,650	1,036,700	7,372,350
530-Falcon Zone	349,249	139,122	488,371	531-Sand Creek Zone	532,218	228,767	760,985	532-POWER Zone	548,073	202,943	751,016
	550,351	626,325	1,176,676		636,202	1,470,845	2,107,047		533,191	473,327	1,006,517
Total	17,613,068	1,964,618	19,577,686	Total	18,132,987	2,062,195	20,195,182	Total	20,272,146	1,915,714	22,187,860
	19,490,331	2,960,964	22,451,295 87%		19,902,165	3,732,571	23,634,736 85	%	21,975,816	2,757,014	24,732,831 90%
0.0%	87%	10%	(5,098) PPEx	0.0%	84%	10%	(5,518) PI	PEx 0.0%	89%	9%	<sup>(5,226)</sup> PPE
Commact	,			Internal				Total			

<i>iConnect</i> 35 <b>Zone</b>	187,440 Personnel	626,961 Implementation	
Location	Costs	Costs	Total
			_
510/511 - PLC	1,332,768	276,550	1,609,318
	1,539,489	482,487	2,021,977
464-SSAE	1,494,855	540,238	2,035,093
	1,684,072	645,493	2,329,565
340-PPEC	415,656	66,645	482,301
	453,604	75,618	529,223
525-FHP	418,628	48,613	467,241
	458,876	90,982	549,858
595-other	584,561	176,478	761,039
	681,709	261,802	943,511
522-iConnect Zone	191,201	51,518	242,719
	210,783	230,620	441,402
Total	4,437,668	1,160,042	5,597,711
	5,028,533	1,787,003	6,815,536 82%
0.0%	74%	23%	(6,993) PPE

	Internal				
,	Svcs & Vendors	Personnel	Implementation		
	Location	Costs	Costs	Total	
					(
3	6-Spec Services	4,250,326	3,395,826	7,646,152	
		4,274,759	3,872,304	8,147,062	94%
3	9-Learn Services	2,288,477	1,394,575	3,683,052	
		2,653,296	1,601,652	4,254,949	87%
	38- Central Svcs	2,488,957	1,260,492	3,749,449	
		2,670,948	10,585	2,681,533	140%
	33-Info Tech.	-	2,807,154	2,807,154	
		-	2,821,603	2,821,603	99%
3	4-Transportation	1,629,949	(128,031)	1,501,918	
١%		1,963,225	260,739	2,223,963	68%
	37-Facil & Maint	1,823,903	358,315	2,182,218	Inte
		1,858,627	324,622	2,183,249	100%
	Total	12,481,613	9,088,330	21,569,943	
		13,420,855	8,891,505	22,312,359	
	0.0%	60%	40%	(19,116)	

	Total				
	District	Personnel	Implementation		
	Location	Costs	Costs	Total	
Geo. Sc	hool bud %	90%	10%		
To	tal Geo. ES	25,069,905	1,921,391	26,991,296	
	-	27,411,397	2,378,903	29,790,300	91%
To	tal Geo. MS	12,619,335	1,191,274	13,810,609	
	-	13,746,057	1,457,918	15,203,975	91%
То	tal Geo. HS	16,899,421	2,259,030	19,158,451	
)	-	18,491,114	3,043,231	21,534,345	89%
Total 2	Zone Levels	1,620,740	622,351	2,243,091	
	-	1,930,527	2,801,116	4,731,643	47%
iCo	onnect Multi	4,246,467	1,108,524	5,354,992	
	-	4,817,751	1,556,383	6,374,134	84%
nternal Sv	/c & Vendor	12,481,613	9,088,330	21,569,943	
)		13,420,855	8,891,505	22,312,359	97%
	Total	72,937,482	16,190,900	89,128,382	
	-	79,817,700	20,129,057	99,946,757	89.18%
	0.0%	79.86%	20.14%		

May 21 2017

31, 2017		1791	51	0092	Preschool or	Support Service	ces for	2961	School	Other	231
	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
I School Locations	3,692,562	651,968	0093	287,864	345,303	344,639	(3,545)	169,797	1,137,475	2,901,184	
Salaries 1	26,205,464	4,701,879	2,344,293	872,949	795,605	2,602,633	675,021	451,810	5,499,989	2,115,257	46,264,901
Benefits 2	7,975,478	1,601,341	714,484	200,071	243,512	828,038	218,052	152,285	1,490,236	767,471	14,190,967
5,196 16-17 cAct Personnel Costs	34,180,942	6,303,219	3,058,777	1,073,019	1,039,117	3,430,672	893,073	604,095	6,990,226	2,882,728	60,455,868
per pupil	(2,724.31)	(502.38)	(243.79)	(85.52)	(82.82)	(273.43)	(71.18)	(48.15)	(557.14)	(229.76)	(4,818.49)
Purch Svc-Prof 3	46,523	-	3,505	34,746	74,010	-	-	102,210	238,387	70,982	570,363
Purch Svc-Prop 4	116,273	-	11,232	33,705	-	-	-	-	107,807	930,100	1,199,116
Purch Svc-Other 5	62,474	3,722	27,715	18,147	124,723	400	72,719	-	88,470	282,923	681,293
Supplies 6	757,327	8,194	384,197	134,510	149,016	11,285	5,246	-	325,773	1,924,472	3,700,021
Equipment 7	229,875	-	29,419	2,822	185,382	-	-	300	124,954	12,085	584,838
Other 8	5,736	1,227	10,461	10,132	223,109	221	12,599	1,305	47,359	54,790	366,939
Other 9	<del>-</del>	-	-	-	-	-	-	-	-	-	-
2,279 Implementation Costs	1,218,209 (97.09)	13,143	466,530 (37.18)	234,062 (18.66)	756,241 (60.27)	11,907 (0.95)	90,565 (7.22)	103,815 (8.27)	932,749 (74.34)	3,275,350	7,102,570 (566.09)
7,475 <u>pupil count</u> <u>per pupil</u> Total	35,399,151	(1.05) 6,316,362	3,525,307	1,307,081	1,795,358	3,442,578	983,638	707,910	7,922,975	(261.05) 6,158,079	67,558,439
(12,546.64) Student FTE / per pupil	(2,821.40)	(503.43)	(280.98)	(104.18)	(143.09)	(274.38)	(78.40)	(56.42)	(631.48)	(490.81)	(5,384.58)
Salaries 1	28,653,542	5,198,297	2,684,225	1,125,115	866,748	2,863,517	633,043	491,462	6,120,256	2,332,015	50,968,220
Benefits 2	8,654,736	1,748,561	791,997	189,715	271,958	907,709	238,562	165,188	1,625,167	835,033	15,428,626
16-17 cBud Personnel Costs	37,308,278	6,946,858	3,476,223	1,314,830	1,138,706	3,771,225	871,605	656,649	7,745,422	3,167,049	66,396,845
per pupil	2,934.97	546.50	273.47	103.44	89.58	296.67	68.57	51.66	609.32	249.15	5,223.31
Purch Svc-Prof 3	69,252	159	12,870	44,478	180,771	-	2,025	161,972	339,113	174,373	985,014
Purch Svc-Prop 4	140,402	-	23,010	18,198	-	-	-	-	166,881	1,167,795	1,516,287
Purch Svc-Other 5	79,380	3,822	56,178	17,433	155,964	400	87,148	-	162,926	451,705	1,014,955
Supplies 6	1,080,730	14,281	443,575	160,700	177,157	15,195	6,579	1,000	375,521	2,576,386	4,851,123
Equipment 7	280,153	-	44,994	18,274	245,346	175	-	56,737	183,490	53,913	883,083
Other 8	133,517	3,210	17,169	21,032	242,715	221	12,737	1,350	87,097	1,468,042	1,987,091
Other 9			=	-		-	=	=	-	<u> </u>	_
Implementation Costs	1,783,435 140.30	21,472 1.69	597,796 47.03	280,115 22.04	1,001,954 78.82	15,992 1.26	108,488 8.53	221,058 17.39	1,315,028 103.45	5,892,214 463.53	11,237,552 884.04
pupil countper pupil	39,091,713	6,968,330	4,074,019	1,594,945	2,140,660	3,787,217	980,093	877,708	9,060,450	9,059,263	77,634,397
12,711.65 Student FTE / spend per	3,075.27	548.18	320.49	125.47	168.40	297.93	77.10	69.05	712.77	712.67	6,107.34 7
			4,237.82						1,869.52	Educat Control 7	

	SPENDS BY SCHOOL LOCAT	ION				Support Ser		School	Oth Direct	Total	Indirect	Net
y 31, 20	017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total
al Indi	irect Locations	(57,930)	381,997	100,118	22,219	-	104,827	275,321	-	105,056	(189,192)	742,4
	Salaries 1	2,000	1,335,535	104,801	221,719	-	1,678,166	1,216,582	-	974,881	4,055,724	9,589,4
	Benefits 2	394	439,366	34,073	67,811	-	490,672	327,964	-	290,974	1,240,948	2,892,
39,242	16-17 cAct Personnel Costs	2,394	1,774,901	138,874	289,531	-	2,168,838	1,544,547	-	1,265,856	5,296,673	12,481,
	per pupil	(0.19)	(141.46)	(11.07)	(23.08)	-	(172.86)	(123.10)		(100.89)	(422.16)	(99
	Purch Svc-Prof 3	-	375,349	28,964	-	-	247,627	507,275	-	47,836	2,184,616	3,391,
	Purch Svc-Prop 4	-	565	-	2,474	-	33,086	2,462	-	25,035	112,361	175,
	Purch Svc-Other 5	66,140	1,232,886	518,666	(53)	-	41,273	204,510	-	58,632	1,869,618	3,991,
	Supplies 6	4,862	122,009	56,283	1,867	-	151,725	65,704	-	52,935	1,029,473	1,484,
	Equipment 7	-	62,995	4,057	-	-	7,093	13,299	-	11,040	62,830	161
	Other 8	-	2,970	4,460	660	-	337	25,708	-	(9,146)	(142,155)	(117
	Other 9	-	-	-	-	-	-	-	-	-	-	
96,825)	Implementation Costs	71,002	1,796,774	612,430	4,948	-	481,142	818,958	-	186,332	5,116,743	9,088
10.110	pupil count Total	(5.66)	(143.21)	(48.81)	(0.39) 294,479	-	(38.35) 2,649,980	(65.27) 2,363,505	-	(14.85)	(407.82) 10,413,416	(72
742,416	pupil count Total (12,546.64) Student FTE / per pupil	73,396 (5.85)	3,571,676 (284.67)	751,304 (59.88)	(23.47)	- -	2,049,960 (211.21)	(188.38)	-	1,452,188 (115.74)	(829.98)	21,569, (1,71
	Salaries 1	8,000	1,417,522	130,370	221,386	_	1,710,305	1,368,132	<u>-</u>	1,039,054	4,492,626	10,387
	Benefits 2	525	366,911	29,549	64,188	-	517,127	354,926	_	301,582	1,398,652	3,033
	16-17 cBud Personnel Costs	8,525	1,784,433	159,918	285,574		2,227,432	1,723,058		1,340,636	5,891,278	13,420
	per pupil	0.67	140.38	12.58	22.47	-	175.23	135.55	_	105.47	463.46	1,05
	Purch Svc-Prof 3	-	484,925	52,388	1,200	-	280,391	506,142	-	52,506	2,192,253	3,569
	Purch Svc-Prop 4	-	681	-	25,000	-	35,461	5,777	-	27,818	123,598	218
	Purch Svc-Other 5	-	1,465,200	535,496	1,134	-	49,292	249,249	-	65,349	2,369,104	4,734,
	Supplies 6	6,941	143,766	81,120	2,890	-	154,201	107,190	-	55,367	1,269,386	1,820
	Equipment 7	-	69,000	16,000	· -	-	7,593	21,100	-	4,139	103,955	221
	Other 8	<u>-</u>	5,668	6,500	900	-	437	26,310	_	11,428	(1,725,350)	(1,674,
		_	-	-	_	_	-	_	_	-	-	(-,
-	Other 9 Implementation Costs	6,941	2,169,240	691,504	31,124		527,375	915,767		216,607	4,332,946	8,891,
	per pupil	0,941	2, 109,240 170.65	54.40	2.45	- -	41.49	72.04	- -	17.04	4,332,940 340.86	69
	pupil count Total	15,466	3,953,673	851,422	316,698	-	2,754,807	2,638,826	-	1,557,243	10,224,224	22,312,
	12,711.65 Student FTE / spend per	1.22	311.03	66.98	24.91	_	216.72	207.59	_	122.51	804.32	1,75

Salaries   1,000   1	May 31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total
Salaries   28,07464   6,073/414   2,449/094   1,094/698   796,005   4,280,000   1,891/604   451/70   6,474/871   6,770/802   58,584/312   1,001/170													
Purch Sov-Order   100,000   100,00	i otai Pr	ograms		, ,	,	· · · · · · · · · · · · · · · · · · ·	,	,			, ,		
18-17 AME   Personnel Coasts   3,183,336   8,078,121   3,197,651   3,192,550   1,039,117   5,599,510   2,437,620   604,095   6,256,092   6,179,417   72,937,482		Salaries 1	26,207,464	6,037,414	2,449,094	1,094,668	795,605	4,280,800	1,891,604	451,810	6,474,871	6,170,982	55,854,312
Purch Sive-Prof		Benefits 2	7,975,872	2,040,707	748,557	267,882	243,512	1,318,710	546,016	152,285	1,781,211	2,008,419	17,083,170
Purch Svic-Prof	6,880,219												
Purch Sve-Prop 4 116.273 566 11.232 36.179 33.080 2.462 - 132.842 1.042.461 1.375.100 Purch Sve-Other 5 128.614 1.236.086 546.381 18.004 124.723 41.673 277.229 - 147.102 2.152.540 4.672.908 Supplies 6 762.100 130.203 440.480 136.377 149.016 163.011 70.950 - 378.708 2.953.945 5.184.800 Equipment 7 2.229.675 62.995 33.476 2.22 185.392 70.033 13.299 300 135.594 74.915 746.192 Other 8 5.736 4.197 14.921 10.792 223.109 558 36.307 1.305 38.213 (87.965) 249.773 Other 9 1.289.211 1.809.917 14.921 10.792 223.109 558 36.307 1.305 38.213 (87.965) 249.773 Other 9 1.289.211 1.809.917 1.075.960 2.99.010 756.241 43.049 905.522 103.816 1.119.081 3.329.094 16.100.000 Other 9 1.289.211 1.809.917 1.075.960 2.99.010 756.241 43.049 905.525 103.816 1.119.081 3.329.094 16.100.000 Other 9 1.289.211 1.809.917 (102.75) (144.26) (66.00) (19.05)		per pupil				, ,	, ,						
Purch Svc-Other 5 128,614 1,236,608 548,381 18,094 124,723 41,673 277,229 - 147,102 2,152,540 4,672,966 Supplies 6 762,190 130,203 440,400 136,377 149,016 183,011 70,950 - 376,708 2,953,945 5,184,880 Equipment 7 229,975 62,995 33,476 2,822 185,382 7,093 13,299 300 135,994 74,915 749,152 Other 8 5,736 4,197 14,921 10,792 223,109 558 38,307 13,305 38,213 (87,365) 249,773 Other 8 1,239,211 1,809,917 10,765,909 239,010 756,241 493,049 99,9522 101,3815 11,190,91 83,392,094 161,190,909 176,190 1		Purch Svc-Prof 3	46,523	375,349	32,469	34,746	74,010	247,627	507,275	102,210	286,223	2,255,598	3,962,030
Supplies 6 762,190 130,203 440,480 136,377 149,016 163,011 70,950 - 378,708 2,953,945 5,184,880  Equipment 7 229,875 62,995 33,476 2,822 185,382 7,093 13,299 300 135,994 74,915 748,152  Other 6 5,736 4,197 14,921 10,792 223,109 558 33,307 1,305 38,213 (87,385) 249,773  Other 7 1 1 1,809,917 1,7078,960 239,010 756,241 493,049 909,522 103,815 1,119,081 8,392,094 16,190,900 (169,877) 11,207,910 (162,75) 11,442 10,409 11,209,409 (162,77) 11,209,409 (162,77) 11,209,409 (162,77) 11,209,409 (162,77) 11,209,409 (162,785) 11,209,409 (162,77) 11,209,		Purch Svc-Prop 4	116,273	565	11,232	36,179	-	33,086	2,462	-	132,842	1,042,461	1,375,100
Equipment 7 229,875 62,995 33,476 2,822 185,382 7,093 13,299 300 135,994 74,915 746,152 Other 9 14,921 10,792 223,109 558 38,307 1,305 38,213 (87,365) 249,773 Other 9 1,078,960 239,010 756,241 493,049 906,522 103,815 1,119,881 68,392,044 (102,75) (144,26) (86,80) (19,05		Purch Svc-Other 5	128,614	1,236,608	546,381	18,094	124,723	41,673	277,229	-	147,102	2,152,540	4,672,966
Other 8 5.736 4.197 14.921 10.792 223,109 558 38,307 1.305 38,213 (87,365) 249,773  Other 9 1,289,211 1,809,917 1,078,960 239,010 756,241 493,049 909,522 103,815 1,119,811 8,392,094 16,190,900  Other 9 1 1,289,211 1,809,917 1,078,960 239,010 756,027 (93,04) (72,49) (82,77) (82,		Supplies 6	762,190	130,203	440,480	136,377	149,016	163,011	70,950	-	378,708	2,953,945	5,184,880
Other   1,289,211   1,899,917   1,078,960   239,010   756,241   493,049   909,522   103,815   1,119,081   8,392,094   16,199,900   103,000   10,000		Equipment 7	229,875	62,995	33,476	2,822	185,382	7,093	13,299	300	135,994	74,915	746,152
Implementation Costs   Investment   Invest		Other 8	5,736	4,197	14,921	10,792	223,109	558	38,307	1,305	38,213	(87,365)	249,773
1,289,211   1,809,917   1,078,960   239,010   756,241   43,049   90,522   103,815   1,119,081   8,392,094   16,190,900   10,2003   1,2003   10,2		Other 9	-	-	-	-	-	-	-	-	-	-	
Total   1,546,64  Student FTE   Per pupil   1,2546,64  Student FTE   Per pupil   1,268,715,715,715,715,715,715,715,715,715,715	3,938,156	Implementation Costs					·						
Company   Comp	40.040.075												
Benefits   2   8,655,262   2,115,472   821,546   253,903   271,958   1,424,836   593,488   165,188   1,926,749   2,233,685   18,462,086   16-17 cBud Personnel Costs   37,316,803   8,731,291   3,636,141   1,600,404   1,138,706   5,998,657   2,594,663   656,649   9,086,058   9,058,327   79,817,700   79,917,700   79,817,700   79,	10,818,375			•			·	·		· ·			
16-17 cBud   Personnel Costs   per pupil   2,935.64   686.87   286.05   125.90   89.58   471.90   204.12   51.66   714.78   712.60   6,279.10		Salaries 1	28,661,542	6,615,819	2,814,595	1,346,500	866,748	4,573,822	2,001,175	491,462	7,159,309	6,824,642	61,355,614
16-17 cBud   Personnel Costs   37,316,803   8,731,291   3,636,141   1,600,404   1,138,706   5,998,657   2,594,663   656,649   9,086,058   9,058,327   79,817,700   79,817,700   79,817,700   70,817,700   79,817,700   70,817,70		Renefite	8,655,262	2,115,472	821,546	253,903	271,958	1,424,836	593,488	165,188	1,926,749	2,233,685	18,462,086
Purch Svc-Prof   3   69,252   485,084   65,258   45,678   180,771   280,391   508,167   161,972   391,619   2,366,626   4,554,819			37,316,803	8,731,291	3,636,141	1,600,404	1,138,706	5,998,657	2,594,663	656,649	9,086,058	9,058,327	79,817,700
Purch Svc-Prop 4 140,402 681 23,010 43,198 - 35,461 5,777 - 194,700 1,291,393 1,734,622 Purch Svc-Other 5 79,380 1,469,022 591,673 18,567 155,964 49,692 336,397 - 228,274 2,820,809 5,749,779 Supplies 6 1,087,671 158,047 524,695 163,590 177,157 169,397 113,769 1,000 430,887 3,845,771 6,671,983 Equipment 7 280,153 69,000 60,994 18,274 245,346 7,768 21,100 56,737 187,629 157,868 1,104,869 Other 8 133,517 8,878 23,669 21,932 242,715 658 39,047 1,350 98,525 (257,308) 312,984 Other 9		per pupil	2,935.64	686.87	286.05	125.90		471.90	204.12	51.66	714.78	712.60	6,279.10
Purch Svc-Other 5 79,380 1,469,022 591,673 18,567 155,964 49,692 336,397 - 228,274 2,820,809 5,749,779 Supplies 6 1,087,671 158,047 524,695 163,590 177,157 169,397 113,769 1,000 430,887 3,845,771 6,671,983 Equipment 7 280,153 69,000 60,994 18,274 245,346 7,768 21,100 56,737 187,629 157,868 1,104,869 Other 8 133,517 8,878 23,669 21,932 242,715 658 39,047 1,350 98,525 (257,308) 312,984 Other 9		Purch Svc-Prof 3	69,252	485,084	65,258	45,678	180,771	280,391	508,167	161,972	391,619	2,366,626	4,554,819
Supplies         6         1,087,671         158,047         524,695         163,590         177,157         169,397         113,769         1,000         430,887         3,845,771         6,671,983           Equipment         7         280,153         69,000         60,994         18,274         245,346         7,768         21,100         56,737         187,629         157,868         1,104,869           Other         8         133,517         8,878         23,669         21,932         242,715         658         39,047         1,350         98,525         (257,308)         312,984           Other         9         -		Purch Svc-Prop 4	140,402	681	23,010	43,198	-	35,461	5,777	-	194,700	1,291,393	1,734,622
Equipment 7 280,153 69,000 60,994 18,274 245,346 7,768 21,100 56,737 187,629 157,868 1,104,869  Other 8 133,517 8,878 23,669 21,932 242,715 658 39,047 1,350 98,525 (257,308) 312,984  Other 9		Purch Svc-Other 5	79,380	1,469,022	591,673	18,567	155,964	49,692	336,397	-	228,274	2,820,809	5,749,779
Other  8 133,517 8,878 23,669 21,932 242,715 658 39,047 1,350 98,525 (257,308) 312,984  Other  9		Supplies 6	1,087,671	158,047	524,695	163,590	177,157	169,397	113,769	1,000	430,887	3,845,771	6,671,983
Other    Other   9   -		Equipment 7	280,153	69,000	60,994	18,274	245,346	7,768	21,100	56,737	187,629	157,868	1,104,869
Conter   9   1,790,376   2,190,712   1,289,300   311,239   1,001,954   543,367   1,024,256   221,058   1,531,635   10,225,160   20,129,057		Other 8	133,517	8,878	23,669	21,932	242,715	658	39,047	1,350	98,525	(257,308)	312,984
per pupil         140.85         172.34         101.43         24.48         78.82         42.75         80.58         17.39         120.49         804.39         1,583.51           pupil count         Total         39,107,179         10,922,003         4,925,441         1,911,643         2,140,660         6,542,024         3,618,919         877,708         10,617,694         19,283,487         99,946,757			<u>-</u>		<u>-</u>	-			-		-	_	-
pupil count Total 39,107,179 10,922,003 4,925,441 1,911,643 2,140,660 6,542,024 3,618,919 877,708 10,617,694 19,283,487 99,946,757		·											
12,711.65 Student FTE / spend per 3,076.48 859.21 387.47 150.39 168.40 514.65 284.69 69.05 835.27 1,516.99 <b>7,862.61</b>		pupil count Total	39,107,179		4,925,441			6,542,024	3,618,919		10,617,694		
		12,711.65 Student FTE / spend per	3,076.48	859.21	387.47	150.39	168.40	514.65	284.69	69.05	835.27	1,516.99	7,862.61

Support Services for

Oth Direct

School

Total

Indirect

Net

REC	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	ices for	School	Oth Direct	Total	Indirect		
y 31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	%
loon /	Area Zone - Fully Loaded	-	- 152,715	- 157,123	137,834	- 88,809	<del>-</del> 29,893	303,578	<del>-</del> 790,692	2 972 600	(12 /22 6/0)	(10 550 020)	<u> </u>
ICOII A		0.404.400								2,873,609	(13,432,648)	16 400 137	9)
	Salaries 1	8,401,409	1,109,685	696,434	329,002	721,795	72,871	1,455,149	678,417	13,464,762	2,935,375	16,400,137	
	Benefits 2	2,553,697	405,339	217,932	76,795	230,333	28,587	385,994	249,628	4,148,305	885,320	5,033,626	
_	16-17 cAct Personnel Costs	10,955,106	1,515,024	914,366	405,797	952,128	101,458	1,841,142	928,046	17,613,068	3,820,695	21,433,763	
S	per pupil	(2,852.45)	(394.48)	(238.08)	(105.66)	(247.91)	(26.42)	(479.39)	(241.64)	(4,586.02)	(994.82)	(5,580.84)	
S	Purch Svc-Prof 3	6,425	=	25,233	4,582	-	=	23,113	43,998	103,352	1,038,209	1,141,561	
S	Purch Svc-Prop 4	26,357	-	-	5,932	-	-	35,318	353,983	421,589	53,870	475,459	)
ES	Purch Svc-Other 5	7,854	2,722	20,539	10,809	400	3,319	21,404	83,062	150,109	1,221,874	1,371,983	,
IES	Supplies 6	239,168	2,506	66,963	52,298	7,297	159	29,220	600,764	998,375	454,524	1,452,899	)
0	Equipment 7	96,305	-	33,535	779	-	-	19,402	3,115	153,137	49,379	202,516	;
	• •	1,000	1,227	89,816	7,999	_	_	24,961	13,055	138,058	(35,865)	102,193	
	Other 8	1,000		33,313	7,000			21,001	10,000	100,000	(00,000)		
S	Other 9	-	-	-	-	-	-	-	-	-	-	-	_
S	Implementation Costs	377,108	6,455	236,086	82,399	7,697	3,478	153,419	1,097,976	1,964,618	2,781,991	4,746,609	
S ES	pupil count Total	(98.19) 11,332,214	(1.68) 1,521,479	(61.47) 1,150,452	(21.45) 488,196	(2.00) 959,825	(0.91) 104,936	(39.95) 1,994,561	(285.89) 2,026,022	(511.54) 19,577,686	(724.36) 6,602,686	(1,235.90)	<u>)</u>
ES	(3,840.60) Student FTE / per pupil	(2,950.64)	(396.16)	(299.55)	(127.11)	(249.92)	(27.32)	(519.34)	(527.53)		(1,719.18)	(6,816.74)	
	(-,,,			(=====)	(,		(=)	(0.000)	(==:::)		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	Ė
	Salaries 1	9,274,004	1,225,289	763,861	439,278	787,829	90,949	1,646,478	767,475	14,995,163	(3,179,651)	11,815,513	
	Benefits 2	2,771,955	438,861	231,883	74,520	250,406	32,020	422,915	272,608	4,495,168	(928,562)	3,566,605	
	16-17 cBud Personnel Costs	12,045,959	1,664,150	995,744	513,798	1,038,234	122,969	2,069,393	1,040,083	19,490,331	(4,108,213)	15,382,118	_
	per pupil	3,136.47	433.30	259.27	133.78	270.33	32.02	538.82	270.81	5,074.80	(1,069.68)	4,005.12	
	Purch Svc-Prof 3	9,715	109	61,376	11,985	-	2,025	40,288	66,742	192,240	(1,092,741)	(900,501)	)
	Purch Svc-Prop 4	37,798	-	-	7,208	-	-	47,260	417,932	510,198	(66,834)	443,364	
	Purch Svc-Other 5	16,698	2,822	34,763	10,396	400	8,986	41,084	155,636	270,786	(1,449,361)	(1,178,576)	)
	Supplies 6	302,414	4,712	80,989	66,797	9,825	849	35,858	754,003	1,255,446	(557,377)	698,069	ı
	Equipment 7	116,052	-	38,580	3,225	175	<del>-</del>	50,077	58,935	267,044	(67,890)	199,154	,
		16,544	2 400	96,123	40.600			14.170	202.202	405.050	E40.455	977,705	
	Other 8	10,544	2,400	90,123	12,622	-	-	14,179	323,382	465,250	512,455	977,705	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	499,221	10,043	311,831	112,232	10,400	11,860	228,746	1,776,631	2,960,964	(2,721,749)	239,215	
	per pupil	129.98	2.62	81.19	29.22	2.71	3.09	59.56	462.59	770.96	(708.68)	62.29	
	pupil count Total 3,840.61 Student FTE / spend per	12,545,180	1,674,193	1,307,575	626,030	1,048,634	134,829	2,298,139	2,816,714	22,451,295	(6,829,962)	15,621,333	
	3,040.01 Student FTE / Spend per	3,266.46	435.92 10.7%	340.46 4,205.84	163.00	273.04	35.11	598.38 1,639.93	733.40	5,845.76	(1,778.35) udget in zone ctrl	4,067.41	

\LU	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	ices for	School	Oth Direct	Total	Indirect	Net	
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	_
nd Cr	reek Area Zone - Fully Loaded	-	233,921	69,605	99,884	- 123,046	- 15,697	336,747	- 1 288 002	- 3 439 554	(12 799 926)	(9.360.372)	% )
iu Oi	Salaries 1	8,358,281	1,646,519	345,739	255,839	789,611	360,409	1,385,033	732,803	13,874,234	2,797,113	16,671,347	,
		2,544,372	556,252	105,081	56,492	236,683	113,822	390,871	255,180	4,258,753	843,620	5,102,372	
	Benefits 2 16-17 cAct Personnel Costs	10,902,654	2,202,771	450,820	312,331	1,026,294	474,230	1,775,904	987.983	18,132,987	3,640,732	21,773,719	
<del>I</del> S	per pupil	(2,979.11)	(601.90)	(123.18)	(85.34)	(280.43)	(129.58)	(485.26)	(269.96)	(4,954.77)	(994.82)	(5,949.59)	
S	Purch Svc-Prof 3	19,059	-	4,158	23,180	-	-	62,310	59,188	167,896	989,308	1,157,203	
6	Purch Svc-Prop 4	55,966	-	-	2,835	-	-	33,074	281,983	373,858	51,332	425,190	
3	Purch Svc-Other 5	24,793	1,000	17,679	2,279	-	43,669	14,379	85,837	189,636	1,164,322	1,353,957	
ES	Supplies 6	294,647	1,989	26,113	53,191	1,704	1,338	61,411	633,915	1,074,308	433,115	1,507,423	
	Equipment 7	76,986	-	52,392	-	-	-	76,889	300	206,567	47,053	253,620	
	Other 8	3,145	-	601	125	-	12,599	13,671	19,789	49,931	(34,176)	15,755	
<del>I</del> S	Other 9	-	-	-	-	-	-	-	-	-	-	-	
S	Implementation Costs	474,596	2,989	100,943	81,609	1,704	57,607	261,734	1,081,013	2,062,195	2,650,954	4,713,149	
S S	per pupil	(129.68)	(0.82)	(27.58)	(22.30)	(0.47)	(15.74)	(71.52)	(295.38)	(563.49)	(724.36)	(1,287.85)	
S ES	pupil count Total (3,659.70) Student FTE / per pupil	11,377,250 (3,108.79)	2,205,760 (602.72)	551,763 (150.77)	393,940 (107.64)	1,027,998 (280.90)	531,837 (145.32)	2,037,637 (556.78)	2,068,995 (565.35)	20,195,182 (5,518.26)	6,291,686 (1,719.18)	26,486,868 (7,237.44)	
	Salaries 1	9,145,541	1,825,352	379,305	350,443	886,076	357,346	1,518,982	807,850	15,270,894	(3,029,875)	12,241,019	
		2,761,225	607,560	119,199	53,890	262,935	123,900	424,312	278,250	4,631,271	(884,823)	3,746,448	
	Benefits 2 16-17 cBud Personnel Costs	11,906,766	2,432,913	498,503	404,332	1,149,011	481,246	1,943,294	1,086,100	19,902,165	(3,914,698)	15,987,467	
	per pupil	3,253.48	664.78	136.21	110.48	313.96	131.50	531.00	296.77	5,438.20	(1,069.68)	4,368.52	
	Purch Svc-Prof 3	21,609	-	5,940	25,412	-	-	118,813	102,521	274,294	(1,041,268)	(766,974)	)
	Purch Svc-Prop 4	72,883	-	-	2,750	-	-	51,061	329,373	456,067	(63,686)	392,381	
	Purch Svc-Other 5	29,708	1,000	19,131	2,462	-	51,901	37,617	137,056	278,874	(1,381,090)	(1,102,215)	)
	Supplies 6	468,161	4,959	35,706	55,842	2,034	1,650	66,062	731,068	1,365,481	(531,122)	834,359	
	Equipment 7	87,015	-	53,390	30	-	-	89,818	18,095	248,348	(64,692)	183,655	
	Other 8	63,762	810	8,699	2,995	-	12,737	67,719	952,785	1,109,507	488,316	1,597,823	
	Other 9	-	-	-	-	-	-	=	-	-	_	-	
	Implementation Costs	743,137	6,769	122,865	89,491	2,034	66,288	431,090	2,270,897	3,732,571	(2,593,542)	1,139,029	
	per pupil	203.06	1.85	33.57	24.45	0.56	18.11	117.79	620.51	1,019.91	(708.68)	311.24	
	pupil count Total 3,659.70 Student FTE / spend per	12,649,904	2,439,681	621,368	493,824	1,151,044	547,534	2,374,384	3,356,997	23,634,736	(6,508,240)	17,126,496	
	5,058.70 Student FTE / Spend per	3,456.54	666.63 14.2%	169.79 4,427.90	134.94	314.52	149.61	648.79 2,030.21	917.29	6,458.11	(1,778.35) oudget in zone ctrl	4,679.75	

	T SPENDS BY SCHOOL LOCAT					Support Serv	1000 101	School	Oth Direct	Total	Indirect	Net	
y 31, 2	017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	_
WED		-	-	-	-	-	- (10 == ()	-	-	-	(4.4.0.40.0=4)	(40.005.000)	% bu
WER	Zone - Fully Loaded	1,162,173	246,547	167,482	50,989	92,627	(49,751)	269,905	604,998	2,544,971	(14,849,971)	(12,305,000)	) <u>sp</u>
	Salaries 1	9,170,572	1,802,075	622,626	287,043	789,468	241,741	1,662,129	933,916	15,509,571	3,245,100	18,754,671	
	Benefits 2	2,786,080	597,709	186,293	66,118	262,900	75,644	448,342	339,489	4,762,574	978,735	5,741,309	
HS	16-17 cAct Personnel Costs  per pupil	11,956,653 (2,816.09)	2,399,784 (565.21)	808,918 (190.52)	353,162 (83.18)	1,052,368 (247.86)	317,385 (74.75)	2,110,470 (497.07)	1,273,405 (299.92)	20,272,146 (4,774.59)	4,223,835 (994.82)	24,495,980 (5,769.41)	
S	Purch Svc-Prof 3	19,739	-	38,304	6,984	-	-	99,453	48,056	212,536	1,147,756	1,360,291	62
ES	Purch Svc-Prop 4	33,610	-	-	24,938	-	-	30,828	229,661	319,037	59,554	378,590	81
S	Purch Svc-Other 5	29,827	-	13,659	5,059	-	16,955	16,743	89,722	171,965	1,350,800	1,522,765	72
S	Supplies 6	212,919	1,703	32,050	29,022	1,137	3,749	106,487	600,831	987,899	502,483	1,490,382	78
	Equipment 7	56,584	-	65,256	2,043	-	-	15,716	3,319	142,919	54,589	197,508	56
	Other 8	100	-	59,414	2,008	-	-	6,097	13,741	81,360	(39,649)	41,710	29
HS.	Other 9	-	-	-	-	-	-	-	-	-	-	-	<u>(</u>
S ES	Implemental Implementation per pupil	352,780 (83.09)	1,703 (0.40)	208,684 (49.15)	70,054 (16.50)	1,137 (0.27)	20,704 (4.88)	275,323 (64.85)	985,331 (232.07)	1,915,714 (451.20)	3,075,532 (724.36)	4,991,247 (1,175.56)	
S S	pupil count Implementation Costs  (4,245.84) Student FTE / per pupil	12,309,432 (2,899.17)	2,401,487 (565.61)	1,017,602 (239.67)	423,215 (99.68)	1,053,505 (248.13)	338,089 (79.63)	2,385,793 (561.91)	2,258,736 (531.99)	22,187,860 (5,225.79)	7,299,367 (1,719.18)	29,487,227 (6,944.97)	8
5	(4,240.04) Gladont i TE / per pupil	, ,		,		<u> </u>	, ,				, , ,		
	Salaries 1	9,924,751	1,989,154	674,620	335,395	857,849	184,585	1,819,518	1,014,343	16,800,214	(3,515,142)	13,285,072	
	Benefits 2	3,022,804	656,426	209,280	60,419	286,858	82,642	488,268	368,907	5,175,602	(1,026,537)	4,149,066	
	16-17 cBud Personnel Costs  per pupil	12,947,554 3,049.47	2,645,580 623.10	883,900 208.18	395,813 93.22	1,144,707 269.61	267,226 62.94	2,307,786 543.54	1,383,250 325.79	21,975,816 5,175.85	(4,541,678) (1,069.68)	17,434,138 4,106.17	
	Purch Svc-Prof 3	36,629	50	71,105	7,081	-	-	117,817	109,915	342,597	(1,208,038)	(865,441)	
	Purch Svc-Prop 4	28,261	-	<u>-</u>	8,240	-	-	42,126	314,345	392,972	(73,886)	319,087	
	Purch Svc-Other 5	32,974	-	18,376	4,575	-	17,032	39,754	126,137	238,847	(1,602,286)	(1,363,439)	)
	Supplies 6	298,886	2,404	35,238	38,061	1,424	4,080	119,807	751,620	1,251,522	(616,187)	635,335	
	Equipment 7	77,087	-	120,716	15,018	-	-	27,608	13,821	254,250	(75,054)	179,197	
	Other 8	50,214	-	55,750	5,415	-	-	800	164,646	276,825	566,526	843,351	
	Other 9	-	-	-	-	<del>-</del>	-	-	-	-	-	_	
	Implementation Costs	524,051	2,454	301,185	78,391	1,424	21,112	347,913	1,480,484	2,757,014	(3,008,926)	(251,911)	
	pupil count Total	123.43 13,471,605	0.58 2,648,033	70.94 1,185,085	18.46 474,204	0.34 1,146,132	4.97 288,338	81.94 2,655,699	348.69 2,863,734	649.34 24,732,831	(708.68) (7,550,604)	(59.33) 17,182,227	
	4,245.84 Student FTE / spend per	3,172.90	623.68	279.12	111.69	269.94	67.91	625.48	674.48	5,825.19	(1,778.35)	4,046.84	

IREC	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	<u>rices for</u>	School	Oth Direct	Total	Indirect		7
ay 31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
35	<i>iConnect</i> Zone - Fully Loaded	-	18,786	499,804	(843)	<del>-</del> 40,157	<del>-</del> 617	<del>-</del> 227,246	- 387,290	- 1,217,825	(3,093,204)	(1,875,379)	% bud sper
	Salaries 1	275,202	143,599	1,475,098	1,065	301,760	<del>-</del>	997,679	221,930	3,416,333	611,823	4,028,156	88%
		01 328	42,042	448,691	665	98,121	-	265,030	75,459	1,021,335	184,528	1,205,863	91%
	Benefits 2  16-17 cAct Personnel Costs  per pupil	366,530 (457.88)	185,640 (231.91)	1,923,789	1,730	399,881 (499.54)		1,262,709 (1,577.40)	297,389 (371.50)	4,437,668	796,351 (994.82)	5,234,019	88.2
	Purch Svc-Prof 3	1,300	-	9,819	-	-	-	53,511	21,949	86,580	216,395	302,975	49.2
	Purch Svc-Prop 4	340	-	11,232	-	-	-	8,587	64,473	84,633	11,228	95,861	53.9
	Purch Svc-Other 5	-	-	100,562	-	-	8,775	35,944	24,302	169,583	254,676	424,260	74.9
	Supplies 6	10,593	1,996	408,087	-	1,148	-	128,654	88,961	639,439	94,737	734,176	65.3
	Equipment 7	-	-	63,618	-	-	-	12,947	5,652	82,216	10,292	92,508	72.5
	Other 8	1,491	-	83,739	-	221	-	2,630	9,510	97,591	(7,475)	90,116	72.0
	Other 9	-	-	-	-	-	-	-	-	-	-	-	0.0
LC VA	Implementation Costs	13,725 (17.15)	1,996	677,058	-	1,369	8,775	242,273	214,846	1,160,042	579,853 (724.36)	1,739,896	64.9
v A xpelled	pupil count Total	380,255	(2.49) 187,636	(845.79) 2,600,847	1,730	(1.71) 401,250	(10.96) 8,775	(302.65) 1,504,983	(268.39) 512,236	(1,449.15) 5,597,711	(724.36) 1,376,204	(2,173.51) 6,973,915	82.1
meSch	(800.50) Student FTE / per pupil	(475.02)	(234.40)			(501.25)	(10.96)	(1,880.05)	(639.89)		(1,719.18)		02.
	Salaries 1	309,246	158,502	1,733,188	-	331,763	163	1,135,277	233,809	3,901,948	(799,340)	3,102,608	
	Benefits 2	98,753	45,713	503,594	886	107,510	-	289,672	80,456	1,126,585	(233,433)	893,151	
	16-17 cBud Personnel Costs	407,998	204,216	2,236,782	886	439,273	163	1,424,949	314,265	5,028,533	(1,032,773)	3,995,760	
	per pupil	422.58	211.51	2,316.71	0.92	454.97	0.17	1,475.87	325.49	5,208.22	(1,069.68)		
	Purch Svc-Prof 3	1,300	-	55,220	-	-	-	62,195	57,166	175,882	(274,707)	(98,825)	
	Purch Svc-Prop 4	1,460	-	23,010	-	-	-	26,434	106,145	157,049	(16,802)	140,248	
	Purch Svc-Other 5	-	-	139,872	-	-	9,228	44,471	32,876	226,448	(364,358)	(137,910)	
	Supplies 6	11,268	2,207	468,799	=	1,912	=	153,794	340,694	978,673	(140,120)	838,553	
	Equipment 7	-	-	77,656	-	-	-	15,987	19,798	113,441	(17,067)	96,374	
	Other 8	2,998	-	99,312	-	221	-	4,398	28,580	135,509	128,827	264,337	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	17,026	2,207	863,869	-	2,133	9,228	307,279	585,260	1,787,003	(684,227)	1,102,776	
	per pupil	17.63	2.29	894.74	-	2.21	9.56	318.26	606.17	1,850.86	(708.68)	1,142.18	
	pupil count Total 965.50 Student FTE / spend per	425,024	206,422	3,100,651	886	441,407	9,392	1,732,228	899,525		(1,717,000)		
	905.50 Student FTE / spend per	440.21	213.80 4.0%	3,211.45 3,866.37	0.92	457.18	9.73	1,794.13 3,192.70	931.67	7,059.07	(1,778.35)		1240/
			4.0%	3,866.37				3,192.70		129.6% k	oudget in zone ctrl	airect spena bua=	

	T SPENDS BY SCHOOL LOCAT	ION				Support Serv		School	Oth Direct	Total	Indirect	Net	
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
rnal	Service Groups - Allocated	-	381,997	- 257,764	22,219	- 104,827	<del>-</del> 275,321	106,388	(928,049)	- 4,891	(4,891)	_	= % 
	Salaries 1	2,000	1,335,535	104,801	221,719	1,678,166	1,216,582	974,881	1,432,302	6,965,988	(6,965,988)	-	9
	Benefits 2	394	439,366	34,073	67,811	490,672	327,964	290,974	410,518	2,061,772	(2,061,772)	_	9
_	16-17 cAct Personnel Costs	2,394	1,774,901	138,874	289,531	2,168,838	1,544,547	1,265,856	1,842,820	9,027,761	(9,027,761)	-	9
)	per pupil	(0.19)	(141.46)	(11.07)	(23.08)	(172.86)	(123.10)	(100.89)	(146.88)	(719.54)	719.54	-	
)	Purch Svc-Prof 3	-	375,349	28,964	-	247,627	507,275	47,836	514,825	1,721,876	(1,721,876)	-	9
Ξ	Purch Svc-Prop 4	-	565	-	2,474	33,086	2,462	22,960	32,782	94,329	(94,329)	-	7
	Purch Svc-Other 5	66,140	1,232,886	518,666	(53)	41,273	204,510	34,813	1,246,323	3,344,559	(3,344,559)	-	8
	Supplies 6	4,862	122,009	56,283	1,867	151,725	65,704	52,935	237,551	692,937	(692,937)	-	9
	Equipment 7	-	62,995	4,057	-	7,093	13,299	9,005	31,028	127,477	(127,477)	-	7
	Other 8	-	2,970	4,460	660	337	25,708	(10,999)	46,579	69,715	(69,715)	-	-
)	Other 9	-	-	-	-	-	-	-	-	-	-	-	
) =	Implementation Costs	71,002	1,796,774	454,784	4,948	481,142	818,958	156,549	2,109,088	6,050,892	(6,050,892)	-	1
=	pupil count Total	(5.66) 73,396	(143.21) 3,571,676	(36.25) 593,658	(0.39) 294,479	(38.35) 2,649,980	(65.27) 2,363,505	(12.48) 1,422,405	(168.10) 3,951,908	(482.27) 15,078,653	482.27 (15,078,653)	-	_ 1
	(12,546.64) Student FTE / per pupil	(5.85)	(284.67)	(47.32)	(23.47)	(211.21)	(188.38)	(113.37)	(314.98)	(1,201.81)	1,201.81	-	
	Salaries 1	8,000	1,417,522	130,370	221,386	1,710,305	1,368,132	1,039,054	1,619,485	7,514,253	(7,514,253)	-	
	Benefits 2	525	366,911	29,549	64,188	517,127	354,926	301,582	449,941	2,084,749	(2,084,749)	-	
	16-17 cBud Personnel Costs	8,525	1,784,433	159,918	285,574	2,227,432	1,723,058	1,340,636	2,069,426	9,599,003	(9,599,003)	-	
	per pupil	(0.68)	(142.22)	(12.75)	(22.76)	(177.53)	(137.33)	(106.85)	(164.94)	(765.07)	765.07	-	
	Purch Svc-Prof 3	<del>-</del>	484,925	52,388	1,200	280,391	506,142	52,506	533,000	1,910,552	(1,910,552)	-	
	Purch Svc-Prop 4	-	681	-	25,000	35,461	5,777	24,381	27,995	119,295	(119,295)	-	
	Purch Svc-Other 5	-	1,465,200	535,496	1,134	49,292	249,249	40,336	1,734,476	4,075,183	(4,075,183)	-	
	Supplies 6	6,941	143,766	81,120	2,890	154,201	107,190	55,367	216,916	768,391	(768,391)	-	
	Equipment 7	-	69,000	16,000	-	7,593	21,100	4,139	43,873	161,705	(161,705)	-	
	Other 8	-	5,668	6,500	900	437	26,310	11,428	(1,601,827)	(1,550,585)	1,550,585	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	6,941 (0.55)	2,169,240 (172.89)	691,504 (55.11)	31,124 (2.48)	527,375 (42.03)	915,767 (72.99)	188,157 (15.00)	954,433 (76.07)	5,484,541 (437.13)	(5,484,541) 437.13	-	
	pupil count Total	15,466	3,953,673	851,422	316,698	2,754,807	2,638,826	1,528,793	3,023,859	15,083,544	(15,083,544)	-	
	(12,546.64) Student FTE / spend per	(1.23)	(315.12)	(67.86)	(25.24)	(219.57)	(210.32)	(121.85)	(241.01)	(1,202.20)	1,202.20	_	

ECT SPENDS BY SCH	HOOL LOCAT	ION				Support Ser	vices for	School	Oth Direct	Total	Indirect	Net	
31, 2017		Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
nal Vendor Groups - Alloc	cated	-	-	<del>-</del>	-	-	-	(1,332)	738,857	737,525	(737,525)	_	%
Salaries	1	-	-	-	-	-	-	=	2,623,422	2,623,422	(2,623,422)	-	
Benefits	2	-	-	-	<u>-</u>	-	-	-	830,430	830,430	(830,430)	-	
16-17 cAct Personnel C	Costs	-	-	-	-	-	_	-	3,453,853	3,453,853	(3,453,853)	-	_
ties	per pupil	-	-	-	-	-	-	-	(275.28)	(275.28)	275.28	-	
sporta Purch Svc-Prof	3	-	-	-	-	-	-	-	1,669,792	1,669,792	(1,669,792)	-	
Purch Svc-Prop	4	-	-	-	-	-	-	2,075	79,579	81,654	(81,654)	-	
Purch Svc-Other	5	-	-	-	-	-	-	23,819	623,295	647,113	(647,113)	-	
Supplies	6	-	-	-	-	-	-	-	791,922	791,922	(791,922)	-	
Equipment	7	-	-	-	-	-	-	2,035	31,802	33,837	(33,837)	-	
Other		-	-	-	_	-	-	1,854	(188,734)	(186,880)	186,880	_	
ties Other	0	<u>-</u>	-	-	<u>-</u>	<u>-</u>	-	· -	` · · /	_	· -	_	
sportation Implementat	tion Costs	-	_	_		-		29,783	3,007,655	3,037,438	(3,037,438)	_	_
	per pupil	-	-	-	-	-	-	(2.37)	(239.72)	(242.09)	242.09	-	
pupil count	Total	-	-	-	-	-	-	29,783	6,461,508	6,491,291	(6,491,291)	-	
(12,546.64) Student FT	E / per pupil	-	-	-	-	-	-	(2.37)	(515.00)	(517.37)	517.37	-	
Salaries	1	-	-	-	-	-	-	-	2,873,141	2,873,141	(2,873,141)	-	
Benefits	2	-	-	-	-	-	-	-	948,711	948,711	(948,711)	-	
16-17 cBud Personnel C	Costs	-	-	-	_	-	-	-	3,821,852	3,821,852	(3,821,852)	_	
	per pupil	-	-	-	-	-	-	-	(304.61)	(304.61)	304.61	-	
Purch Svc-Prof	3	-	-	-	-	-	-	-	1,659,253	1,659,253	(1,659,253)	-	
Purch Svc-Prop	4	-	-	-	-	-	-	3,437	95,603	99,040	(99,040)	-	
Purch Svc-Other	5	-	-	-	-	-	-	25,013	634,628	659,641	(659,641)	-	
Supplies	6	-	-	-	-	-	-	-	1,052,469	1,052,469	(1,052,469)	-	
Equipment	7	-	-	-	-	-	-	-	60,082	60,082	(60,082)	-	
Other	,	-	-	-	_	-	-	=	(123,523)	(123,523)	123,523	_	
	8	_	_	_	_	_	_	=	·		_	_	
Other Implementat	tion Costs							20 450	3,378,513	2 406 062	(3 406 063)		_
impiernentai		-	-	-	-	-	<u>-</u>	28,450 (2.27)	3,378,513 (269.28)	3,406,963 (271.54)	(3,406,963) 271.54	-	
pupil count	per pupil Total	<u>-</u>	<u>-</u>					28,450	7,200,365	7,228,815	(7,228,815)		
(12,546.64) Student FT		<u>-</u>	<u>-</u>	<u>-</u>	-	-	-	(2.27)	(573.89)	(576.16)	576.16	-	
(,0.0.0.)	P			_ 	_			(576.16)	(070.09)	(370.10)	070.10		

CT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other	
, 2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
aphic Zones	<b>-</b> 3,647,792	633,182	118,316	288,707	275,894	- 304.482	<b>-</b> (4,161)	<b>-</b> 166,974	910,230	<b>-</b> 2,516,718	- 8.858.133
Salaries 1	25,930,262	4,558,280	916,714	871,884	748,086	2,300,874	675,021	432,312	4,502,310	1,912,825	42,848,568
	7,884,150	1,559,299	282,457	199,406	226,848	729,917	218,052	147,699	1,225,206	696,598	13,169,632
Benefits 2 16-17 cAct Personnel Costs	33,814,412	6,117,579	1,199,171	1,071,290	974,934	3,030,791	893,073	580,011	5,727,516	2,609,423	56,018,200
per pupil	(2,878.77)	(520.82)	(102.09)	(91.20)	(83.00)	(258.02)	(76.03)	(49.38)	(487.61)		(4,769.07)
Purch Svc-Prof 3	45,223	-	-	34,746	67,695	-	-	96,490	184,876	54,753	483,783
Purch Svc-Prop 4	115,933	-	-	33,705	-	-	-	-	99,219	865,627	1,114,484
Purch Svc-Other 5	62,474	3,722	-	18,147	51,877	400	63,944	-	52,526	258,620	511,710
Supplies 6	746,734	6,198	199	134,510	124,927	10,138	5,246	-	197,118	1,835,511	3,060,582
Equipment 7	229,875	-	5,438	2,822	145,746	-	-	300	112,007	6,434	502,622
Other 8	4,245	1,227	-	10,132	149,831	-	12,599	1,080	44,729	45,505	269,348
Other 9	-	-	-	-	-	-	-	-	-	-	-
73 Implementation Costs per pupil	1,204,484 (102.54)	11,147 (0.95)	5,637 (0.48)	234,062 (19.93)	540,076 (45.98)	10,538 (0.90)	81,789 (6.96)	97,870 (8.33)	690,475 (58.78)	3,066,449 (261.06)	5,942,528 (505.91)
30 pupil count Total	35,018,896	6,128,726	1,204,807	1,305,352	1,515,010	3,041,328	974,863	677,881	6,417,992	5,675,872	61,960,728
(11,746.14) Student FTE / per pupil	(2,981.31)	(521.77)	(102.57)	(111.13)	(128.98)	(258.92)	(82.99)	(57.71)	(546.39)	(483.21)	(5,274.99)
Salaries 1	28,344,296	5,039,795	1,007,505	1,125,115	810,281	2,531,754	632,880	470,575	4,984,979	2,119,093	47,066,271
Benefits 2	8,555,984	1,702,847	308,444	188,829	251,918	800,198	238,562	160,174	1,335,494	759,591	14,302,041
16-17 cBud Personnel Costs	36,900,280	6,742,642	1,315,948	1,313,944	1,062,199	3,331,952	871,441	630,748	6,320,473	2,878,684	61,368,312
per pupil	3,141.48	574.03	112.03	111.86	90.43	283.66	74.19	53.70	538.09	245.07	5,224.55
Purch Svc-Prof 3	67,952	159	-	44,478	138,421	-	2,025	155,245	276,918	123,933	809,132
Purch Svc-Prop 4	138,942	-	-	18,198	-	-	-	-	140,447	1,061,650	1,359,237
Purch Svc-Other 5	79,380	3,822	-	17,433	72,269	400	77,919	-	118,455	418,829	788,507
Supplies 6	1,069,461	12,074	200	160,700	151,733	13,283	6,579	1,000	221,727	2,235,691	3,872,449
Equipment 7	280,153	-	6,975	18,274	205,710	175	-	56,737	167,503	34,115	769,642
Other 8	130,520	3,210	-	21,032	160,571	-	12,737	1,125	82,699	1,439,688	1,851,582
Other 9	-	-	-	-	-	-	-	-	-	-	-
Implementation Costs	1,766,409	19,266	7,175	280,115	728,705	13,858	99,260	214,107	1,007,749	5,313,906	9,450,549
per pupil	150.38	1.64	0.61	23.85	62.04	1.18	8.45	18.23	85.79	452.40	804.57
pupil count Total 11,746.15 Student FTE / spend per	38,666,689	6,761,908	1,323,123	1,594,059	1,790,904	3,345,810	970,701	844,855	7,328,222	8,192,590	70,818,861
11,7 to 10 Student 1 1L / spend per	3,291.86	575.67	112.64 4,268.35	135.71	152.47	284.84	82.64	71.93	623.88 1,760.76	697.47	6,029.11

LC	1 SPENDS BY SCHOOL LOCA	IION				Freschool of	Support Servi	ces ioi		SCHOOL	Other	
31, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
5	(Carrier act Zama	- 44.770	40.700	420.000	(0.4.0)	- 00.400	- 40.457	- 047	- 0.004	- 007.040	- 204 400	4 047 005
)	<i>iConnect</i> Zone	44,770		430,396	(843)		40,157		2,824	227,246	384,466	1,217,825
	Salaries	1 275,202		1,427,579	1,065	47,520	301,760	-	19,498	997,679	202,432	3,416,333
	Benefits	91,328	42,042	432,028	665	16,663	98,121	-	4,586	265,030	70,873	1,021,335
	16-17 cAct Personnel Costs  per pupil	366,530 (457.88)		1,859,606 (2,323.06)	1,730 (2.16)	64,183 (80.18)	399,881 (499.54)	- -	24,084 (30.09)	1,262,709 (1,577.40)	273,306 (341.42)	4,437,668 (5,543.62)
	Purch Svc-Prof	3 1,300	-	3,505	-	6,315	-	-	5,720	53,511	16,229	86,580
	Purch Svc-Prop	4 340	-	11,232	-	-	-	-	-	8,587	64,473	84,633
	Purch Svc-Other	5 -	-	27,715	-	72,847	-	8,775	-	35,944	24,302	169,583
	Supplies	6 10,593	1,996	383,998	-	24,089	1,148	-	-	128,654	88,961	639,439
	Equipment	7 -	-	23,982	=	39,636	-	=	=	12,947	5,652	82,216
	Other	8 1,491	-	10,461	-	73,278	221	-	225	2,630	9,285	97,591
	C.1.C.	9	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	13,725	1,996	460,893	-	216,164	1,369	8,775	5,945	242,273	208,901	1,160,042
	pupil count Total	(17.15) 380,255	(2.49) 187,636	(575.76) 2,320,499	1,730	(270.04) 280,347	(1.71) 401,250	(10.96) 8,775	(7.43) 30,029	(302.65) 1,504,983	(260.96) 482,207	(1,449.15) 5,597,711
	(800.50) Student FTE / per pupil	(475.02)		(2,898.81)	(2.16)		(501.25)	(10.96)	(37.51)	(1,880.05)	(602.38)	(6,992.77)
	Salaries	309,246	158,502	1,676,721	-	56,467	331,763	163	20,887	1,135,277	212,922	3,901,948
	Benefits	98,753	45,713	483,554	886	20,040	107,510	-	5,014	289,672	75,442	1,126,585
	16-17 cBud Personnel Costs	407,998	204,216	2,160,274	886	76,507	439,273	163	25,901	1,424,949	288,364	5,028,533
	per pupil	422.58		2,237.47	0.92		454.97	0.17	26.83	1,475.87	298.67	5,208.22
	Purch Svc-Prof	3 1,300	-	12,870	-	42,350	-	-	6,726	62,195	50,440	175,882
	Purch Svc-Prop	1,460	-	23,010	-	-	-	-	-	26,434	106,145	157,049
	Purch Svc-Other	5	-	56,178	-	83,695	-	9,228	-	44,471	32,876	226,448
	Supplies	11,268	2,207	443,375	-	25,424	1,912	-	-	153,794	340,694	978,673
	Equipment	7	-	38,019	-	39,636	-	-	-	15,987	19,798	113,441
	Other	2,998	-	17,169	-	82,144	221	-	225	4,398	28,355	135,509
	Other	9 -	-	-	-	-	-	-	-	-	-	-
	Implementation Costs per pupil	17,026 17.63	2,207 2.29	590,621 611.73	-	273,249 283.01	2,133 2.21	9,228 9.56	6,951 7.20	307,279 318.26	578,308 598.97	1,787,003 1,850.86
	pupil count Total	425,024	206,422	2,750,895	886	349,756	441,407	9,392	32,853	1,732,228	866,673	6,815,536
	965.50 Student FTE / spend per	440.21	213.80	2,849.19 3,866.37	0.92		457.18	9.73	34.03	1,794.13 3,192.70	897.64	7,059.07
				0,000.01						0, .02.70		

Preschool or

Support Services for

Other

School

CI SPENDS DI SCHOOL LOCATIO	<b>-</b>				Freschool of	Support Service	<u> </u>		3011001	Other		
1, 2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	-	-		-	-	-	-	-	-	-	-	% I
Innovation Zones	3,692,562	651,968	548,712	287,864	345,303	344,639	(3,545)	169,797	1,137,475	2,901,184	10,075,959	9
Salaries 1	26,205,464	4,701,879	2,344,293	872,949	795,605	2,602,633	675,021	451,810	5,499,989	2,115,257	46,264,901	
Benefits 2	7,975,478	1,601,341	714,484	200,071	243,512	828,038	218,052	152,285	1,490,236	767,471	14,190,967	_
196 16-17 cAct Personnel Costs  per pupil	34,180,942 (2,724.31)	6,303,219 (502.38)	3,058,777 (243.79)	1,073,019 (85.52)	1,039,117 (82.82)	3,430,672 (273.43)	893,073 (71.18)	604,095 (48.15)	6,990,226 (557.14)	2,882,728 (229.76)	60,455,868 (4,818.49)	
Purch Svc-Prof 3	46,523	-	3,505	34,746	74,010	-	-	102,210	238,387	70,982	570,363	
Purch Svc-Prop 4	116,273	-	11,232	33,705	-	-	-	-	107,807	930,100	1,199,116	
Purch Svc-Other 5	62,474	3,722	27,715	18,147	124,723	400	72,719	-	88,470	282,923	681,293	
Supplies 6	757,327	8,194	384,197	134,510	149,016	11,285	5,246	-	325,773	1,924,472	3,700,021	
Equipment 7	229,875	-	29,419	2,822	185,382	-	-	300	124,954	12,085	584,838	
Other 8	5,736	1,227	10,461	10,132	223,109	221	12,599	1,305	47,359	54,790	366,939	
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	1,218,209	13,143	466,530	234,062	756,241	11,907	90,565	103,815	932,749	3,275,350	7,102,570	
per pupil Total	(97.09) 35,399,151	(1.05) 6,316,362	(37.18) 3,525,307	(18.66) 1,307,081	(60.27) 1,795,358	(0.95) 3,442,578	(7.22) 983,638	(8.27) 707,910	(74.34) 7,922,975	(261.05) 6,158,079	(566.09) 67,558,439	
(12,546.64) Student FTE / per pupil	(2,821.40)	(503.43)	(280.98)	(104.18)		(274.38)	(78.40)	(56.42)	(631.48)	(490.81)	(5,384.58)	
Salaries 1	28,653,542	5,198,297	2,684,225	1,125,115	866,748	2,863,517	633,043	491,462	6,120,256	2,332,015	50,968,220	
Benefits 2	8,654,736	1,748,561	791,997	189,715	271,958	907,709	238,562	165,188	1,625,167	835,033	15,428,626	
16-17 cBud Personnel Costs	37,308,278 2,934.97	6,946,858 546.50	3,476,223 273.47	1,314,830 103.44	1,138,706 89.58	3,771,225 296.67	871,605 68.57	656,649 51.66	7,745,422 609.32	3,167,049 249.15	66,396,845 5,223.31	•
Purch Svc-Prof 3	69,252	159	12,870	44,478	180,771	-	2,025	161,972	339,113	174,373	985,014	
Purch Svc-Prop 4	140,402	-	23,010	18,198	-	-	-	-	166,881	1,167,795	1,516,287	
Purch Svc-Other 5	79,380	3,822	56,178	17,433	155,964	400	87,148	-	162,926	451,705	1,014,955	
Supplies 6	1,080,730	14,281	443,575	160,700	177,157	15,195	6,579	1,000	375,521	2,576,386	4,851,123	
Equipment 7	280,153	-	44,994	18,274	245,346	175	-	56,737	183,490	53,913	883,083	
Other 8	133,517	3,210	17,169	21,032	242,715	221	12,737	1,350	87,097	1,468,042	1,987,091	
Other 9	-	-	-	-	-	-	-	-	-	<u>-</u>	-	
Implementation Costs	1,783,435 140.30	21,472 1.69	597,796 47.03	280,115 22.04	1,001,954 78.82	15,992 1.26	108,488 8.53	221,058 17.39	1,315,028 103.45	5,892,214 463.53	11,237,552 884.04	
pupil count Total	39,091,713	6,968,330	4,074,019	1,594,945	2,140,660	3,787,217	980,093	877,708	9,060,450	9,059,263	77,634,397	
12,711.65 Student FTE / spend per	3,075.27	548.18	320.49 4,237.82	125.47	168.40	297.93	77.10	69.05	712.77 1,869.52	712.67 Educat Control 7	6,107.34	

Preschool or

Support Services for

Other

School

LO	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
31, 2	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
10		-	-	-	(0.10)	-	-	-	-	-	-		%
0	Patriot Learning Center	17,940	5,821	166,821	(843)	59,133	14,556		1,323				<u> </u>
	Salaries	63,249	33,666	488,679	1,065	47,520	126,398	-	19,498	146,880	84,512	1,011,466	8
	Benefits	20,032	7,077	152,035	665	16,663	45,791	-	4,586	42,041	32,412	321,302	_
8,149 C. Nia	16-17 cAct Personnel Costs  tht School per pupil	83,281 (727.34)	40,743 (355.83)	640,714 (5,595.75)	1,730 (15.11)	64,183 (560.55)	172,189 (1,503.83)	-	24,084 (210,34)	188,921 (1.649.97)	116,924 (1,021,17)		
	Purch Svc-Prof	1 200	-	-	-	6,315	-	_	1,953	1,075	1,325	11,967	
	Purch Svc-Prop		-	756	-	-	-	-	-	2,452	39,964	43,172	6
	Purch Svc-Other	-	-	9,707	-	8,882	-	-	-	8,179	8,416	35,184	-
	Supplies	521	89	26,752	-	22,519	1,148	-	-	23,681	37,606	112,315	5
		<del>-</del>	-	6,922	-	39,636	-	-	-	4,911	-	51,469	8
		495	-	574	-	19,019	-	-	45	-	2,310	22,443	7
	Other	-	-	-	-	-	-	-	-	-	-	-	
2,301	Implementation Costs	2,315	89 (0.78)	44,711	-	96,370 (841.66)	1,148 (10.02)	-	- 1,323	276,550			
	pupil count Total	85,596	40,832	685,425	1,730	160,553	173,337	-	26,081	229,220	206,546	1,609,318	8
	(114.50) Student FTE7 per pupil	(747.56)	(356.61)	(5,986.24)	(15.11)	(1,402.21)	(1,513.86)	-	(227.78)	(2,001.92)	(1,803.90)	(14,055.18)	)
	Salaries	78,639	38,632	593,921	-	56,467	137,459	-	20,887	160,290	92,493	1,178,788	
	Benefits	21,096	7,721	175,052	886	20,040	49,283	-	5,014	46,781	34,827	360,701	
	16-17 cBud Personnel Costs  per pupil	99,736 871.06	46,352 404.82	768,973 6,715.92	886 7.74	76,507 668.19	186,742 1,630.94				3,450       107,459       412,659         6,880       84,512       1,011,466         2,041       32,412       321,302         49,97)       (1,021,17)       (11,639,90)         1,075       1,325       11,967         2,452       39,964       43,172         3,179       8,416       35,184         3,681       37,606       112,315         4,911       -       51,469         -       2,310       22,443         -       -       2,310       22,443         -       -       2,310       22,443         -       -       2,298       89,622       276,550         3,290       92,493       1,178,788         3,781       34,827       360,701         3,0290       92,493       1,178,788         3,781       34,827       360,701         3,075       11,112       57,548         3,345       63,635       69,980         4,283       100,908       215,506         3,598       -       2       2         4,672       1,630,43       4,213,86         4,672       1,630,43       4,213,86		
	Purch Svc-Prof	1,300	-	254	-	42,350	-	-	1,458	1,075	11,112	57,548	
	Purch Svc-Prop	-	-	3,000	-	-	-	-	-	3,345	63,635	69,980	
	Purch Svc-Other	-	-	12,405	-	13,647	-	-	-	11,278	10,750	48,080	
	Supplies	500	300	47,512	-	23,853	1,150	-	-	41,283	100,908	215,506	
	Equipment	-	-	14,520	-	39,636	-	-	-	5,618	-	59,774	
	Other	2,000	-	5,582	-	23,692	-	-	45	-	280	31,598	
	Other	-	-	-	-	-	-	-	-	-	-	-	
,	Implementation Costs	3,800 33.10	300	83,272 727 27		143,178 1,250.46	1,150 10.04	-					_
	Other 8 495 - 574  Other 9	886	219,686	187,892						1			
					7.74	1,918.65	1,640.98						

	T SPENDS BY SCHOOL LOCAT					Preschool or	Support Servi			School			
/ 31, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
164	Springs Studio for Academic Excellence	<b>-</b> 10,090	- 12,965	179 604	-	-	- 19.464	162	<b>-</b> 207	- 22.270	- 41 511		
104		79,174	109,933										
	Salaries 1				-	-		-	-				
	Benefits 2	32,581	34,965		-	-		-	-				
	16-17 cAct Personnel Costs  per pupil	111,755 (231.38)	144,898 (300.00)	796,194 (1,648.43)	-	-	148,828 (308.13)	-	-	253,525 (524.90)	39,656 (82.10)		
	Purch Svc-Prof 3	-	-	3,326	-	-	-	-	1,293	-	5,491	10,110	
	Purch Svc-Prop 4	-	-	10,477	-	-	-	-	-	2,449	12,693	25,618	
	Purch Svc-Other 5	-	-	14,726	-	-	-	7,228	-	18,650	8,024	48,628	
	Supplies 6	9,958	1,907	349,213	-	1,571	-	-	-	180	16,982	379,811	
	Equipment 7	-	-	11,150	-	-	-	-	-	-	-	11,150	
	Other 8	340	-	10,062	-	54,259	-	-	-	-	260	64,921	
	Other 9	-	-	-	-	-	-	-	-	207         32,378         41,511         294,4           -         198,470         28,565         1,140,2           -         55,055         11,090         354,6           -         253,525         39,656         1,494,8           -         (524,90)         (82,10)         (3,094,10)           1,293         -         5,491         10,1           -         2,449         12,693         25,6           -         18,650         8,024         48,6           -         180         16,982         379,8           -         -         260         64,9           -         -         260         64,9           -         -         260         64,9           -         -         -         -           1,293         21,279         43,449         540,2           (2,68)         (44.06)         (89.96)         (1,118           1,293         274,804         83,105         2,035,0           (2,68)         (568.95)         (172.06)         (4,213,0           -         216,426         31,169         1,295,2           -         59,844         12,056	-		
	Implementation Costs	10,298	1,907	398,954	-	55,830	-	7,228				540,238	
	per pupil	(21.32)	(3.95)		-		140.000					(1,118.51)	<u>)</u>
	pupil count Total (483.00) Student FTE / per pupil	122,053 (252.70)	146,804 (303.94)	(2,474.43)		(115.59)	(308.13)	7,228 (14.97)					
	Salaries 1	85,601	119,871	714,360	-	-	127,612	163	-	216,426	31,169	1,295,202	
	Benefits 2	35,549	37,993	204,511	-	-	38,918	-	-	59,844	12,056	388,870	
	16-17 cBud Personnel Costs  per pupil	121,150 186.96	157,863 243.62	918,871 1,418.01	- -	-	166,530 256.99	163 0.25	-			1,684,072 2,598.88	
	Purch Svc-Prof 3	-	-	3,326	-	-	-	-	1,500	-	9,003	13,829	
	Purch Svc-Prop 4	-	-	20,000	-	-	-	-	-	12,071	29,872	61,942	
	Purch Svc-Other 5	-	-	33,094	-	-	-	7,228	-	18,660	9,600	68,583	
	Supplies 6	10,653	1,907	18,000									
	Equipment 7	-	-	14,103	-	-	-	-	-	-	32,378         41,511         294,472           198,470         28,565         1,140,224           55,055         11,090         354,631           253,525         39,656         1,494,855           (524,90)         (82,10)         (3,094,94)           -         5,491         10,110           2,449         12,693         25,618           18,650         8,024         48,628           180         16,982         379,811           -         -         11,150           -         260         64,921           -         -         -           21,279         43,449         540,238           (44.06)         (89,96)         (1,118,51           274,804         83,105         2,035,093           (568,95)         (172,06)         (4,213,44           216,426         31,169         1,295,202           59,844         12,056         388,870           276,270         43,224         1,684,072           426,34         66,70         2,598,88           -         9,003         13,829           12,071         29,872         61,942           18,660         9,		
	Other 8	340	-	10,062	-	54,259	-	-	-	-	320	64,981	
	Other 9	-	-	-	-	-	-	-	-	=	-	-	
	Implementation Costs per pupil	10,993 16.96	1,907 2.94										
	pupil count Total	132,143	159,770		-								
	648.00 Student FTE / spend per	203.92	246.56	2,120.13	-					474.05			

	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
1, 2	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	Dikas Daak Farhy Callaga	-	-	-	-	- 2 200	-	-	-	47.004	2.700		<u>%</u>
)	Pikes Peak Early College											46,922	
	Salaries 1		-	640	-	-		-	-		-	322,591	
	Benefits 2		-	-	-	-		-	-		-	93,065	
	16-17 cAct Personnel Costs  per pupil	171,494 (2,333.25)	-	640 (8.71)	-	-	72,784 (990.26)	-	-	170,738 (2,322.97)	-	415,656 (5,655.19)	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	-	31	31	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	1,381	-	1,381	
	Purch Svc-Other 5	-	-	-	-	63,965	-	-	-	216	-	64,180	
	Supplies 6	114	-	-	-	-	-	-	-	-	-	114	
	Equipment 7	-	-	-	-	-	-	-	-	-	-	-	
	Other 8	657	-	-	-	-	221	-	-	60	-	939	)
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
			- -	-	-			-	- -		31 (0.42)	66,645 (906.74)	
	pupil count Total	172,266	-	640	-	63,965	73,005	-	-	172,394	31	482,301	
	(73.50) Student FTE / per pupil	(2,343.75)	-	(8.71)	-	(870.27)	(993.27)	-	-	(2,345.50)	(0.42)	(6,561.92)	)
	Salaries 1	144,850	-	1,140	-	-	61,189	-	-	145,206	-	352,385	
	Benefits 2	42,108	-	-	-	-	18,163	-	-	40,948	-	101,219	í
	16-17 cBud Personnel Costs  per pupil	186,958 2,543.64	-	1,140 15.51	-	-	79,352 1,079.62	-	-	186,154 2,532.70	-	453,604 6,171.48	
	Purch Svc-Prof 3	SPeak Early College   Sea	31										
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	3,345	-	3,345	
	Purch Svc-Other 5	-	-	-	-	67,173	-	-	-	216	-	67,389	į
	Supplies 6	115	-	-	-	-	-	-	-	-	-	115	i
	Equipment 7	-	-	-	-	-	-	-	-	-	3,798	3,798	
	Other 8	658	-	-	-	-	221	-	-	60	1	941	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs			-	-							75,618 1,028.82	
	pupil count Total		-	1,140	-			-	-			529,223	
	73 50 Student FTE / spend per		-		-			-	-			7,200.30	

CT SPENDS BY SCHOOL LOCA	ATION				Preschool or	Support Service	ces for		School	Other		
, 2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
	-	-	-	-	-	-	-	-	-	-	-	<u></u> %।
Falcon Homeschool Program											82,617	_
Salaries	1 -	-	259,426	-	-	5,030	-	-	53,614	12,590	330,660	
Benefits	2	-	72,945	-	-	1,050	-	-	11,351	2,622	87,968	,
57 16-17 cAct Personnel Costs	-	-	332,371	-	-	6,080	-	-	64,965	15,212	418,628	
per pupi	-	-	(2,566.57)	=	-	(46.95)	=	-	(501.66)	(117.47)	(3,232.65)	
Purch Svc-Prof	3	-	-	=	-	-	-	1,260	-	310	1,570	)
Purch Svc-Prop	4 170	-	-	-	-	-	-	-	1,574	3,675	5,419	)
Purch Svc-Other	5 -	-	3,109	-	-	-	1,547	-	-	1,995	6,651	
Supplies	6 -	-	6,824	-	-	-	-	-	3,075	15,555	25,454	
Equipment	7 -	-	4,400	-	-	-	-	-	-	-	4,400	)
Other	8 -	-	(176)	-	-	-	-	90	-	5,205	5,119	)
Other	9 -	-	-	-	-	-	-	-	-	-	-	
24 Implementation Costs	170	-	14,158	-	-	-	1,547	1,350	4,649	26,739	48,613	_
	Con Homeschool Program   Section		(109.33)	-	=	-	(11.94)			(206.48)	(375.39)	
										41,952	467,241	
(129.30) Student FTE / per pupi	(1.31)	-	(2,675.90)	-	-	(40.95)	(11.94)	(10.42)	(537.56)	(323.95)	(3,608.04)	)
Salaries	1 -	-	283,010	-	-	5,502	-	-	58,794	15,628	362,934	
Benefits	2 -	-	79,657	-	-	1,146	-	-	12,328	2,811	95,942	
16-17 cBud Personnel Costs	-	\$100 \$1,0	18,439	458,876								
per pupi	-	-	2,800.52	-		51.34	-		549.20	142.39	3,543.44	
Purch Svc-Prof	3	-	-	-	-	-	-	2,981	-	2,719	5,700	
Purch Svc-Prop	730	-	-	-	-	-	-	-	1,673	9,262	11,664	
Purch Svc-Other	5	-	2,679	-	-	-	2,000	-	-	2,500	7,179	
Supplies	6	-	18,067	-	-	-	-	-	3,000	26,663	47,731	
Equipment	7 -	-	6,556	-	-	-	-	-	-	-	6,556	
Other	-	-	1,525	-	-	-	-	90	-	10,536	12,151	
Other	9 -	-	-	-	-	-	-	-	-	-	-	
•		-		-	-	-				51,681	90,982	
						-				399.08	702.56	
				-						70,120	549,858	
129.50 Student FTE / Spend per	5.64	-		-	-	51.34	15.44	23.71		541.47	4,246.01	

CT SPENDS BY SCHOO	LUCAI					Preschool or	Support Ser			School	Other		
1, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
Other Programs: Excel (50	3): <b>READ</b> A	ct Camps (505)	Summer School (5)	)1), Creekside Si	iccess Cen	ter (540)	-	-	-	-	-	-	_ %
	o), INLAD A	- (303), C	-	68,994		-	_	_	_	_	76,765	145,759	
Salaries	1												
Benefits Benefits	2	-	-	20,694	-	-	-	-	-	-	24,748	45,442	
779 16-17 cAct Personnel Costs	per pupil	- -	<del>-</del>	89,688 (7.15)	-	- -	- -	-	-	-	101,513 (8.09)	191,201 (15.24)	
Purch Svc-Prof	3	-	-	179	-	-	-	_	1,215	-	9,073	10,466	
Purch Svc-Prop	4	170	-	-	-	-	-	-	-	-	8,141	8,311	
Purch Svc-Other	5	-	-	174	-	-	-	-	-	772	3,763	4,709	,
	0	_	-	1,209	_	_	-	_	_	_	18,818	20,027	,
Supplies	6			754					_	_	5,652	6,406	
Equipment	7	_	_	754	_	_	_	_	-				
Other	8	-	-	-	-	-	-	-	90	-	1,510	1,600	
	9	-	-	-	-	-	-	-	-	<u>-</u>	-	-	_
Implementation Co	osts per pupil	170 (0.01)	- -	2,315 (0.18)	- -	- -	-	- -	1,305 (0.10)	772 (0.06)	46,956 (3.74)	51,518 (4.11)	
pupil count	Total	170	-	92,003	-	-	-	-	1,305	772	148,469	242,719	)
(12,546.64) Student FTE	per pupil	(0.01)	-	(7.33)	-	-	-	-	(0.10)	(0.06)	(11.83)	(19.35)	,)
Salaries	1	-	-	84,290	-	-	-	-	-	2,368	73,632	160,290	1
Benefits	2	-	-	24,333	-	-	-	-	-	411	25,748	50,492	1
16-17 cBud Personnel Costs		-	-	108,623	-	-	-	-	-	2,779	99,380	210,783	
	per pupil	-	-	8.55	-	-	-	-	-	0.22	7.82	16.58	
Purch Svc-Prof	3	-	-	9,290	-	-	-	-	788	-	446	10,524	
Purch Svc-Prop	4	730	-	10	-	-	-	-	-	-	3,377	4,117	
Purch Svc-Other	5	-	-	8,000	-	2,875	-	-	-	1,075	7,026	18,976	i
Supplies	6	-	-	3,410	-	-	-	-	-	-	171,933	175,343	j
Equipment	7	-	-	2,840	-	-	-	-	-	-	16,000	18,840	j
Other	8	-	-	-	-	-	-	-	90	-	2,730	2,820	J
Other	9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Co	osts	730	-	23,550	-	2,875	-	-	878	1,075	201,512	230,620	
<u> </u>	per pupil	0.06	-	1.85	-	0.23	-	<u>-</u>	0.07	0.08	15.85	18.14	
pupil count	Total	730	-	132,173	-	2,875	-	-	878	3,854	300,893	441,402	
12,711.65 Student FTE / sp	peria per	0.06	-	10.40 10.68	-	0.23	-	-	0.07	0.30 24.04	23.67	34.72	

r	HOOL LOCA					Preschool or	Support Serv			School	Other	
		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
		- 155	-	<b>-</b> (755)	-	4 102	-	-	-	- 127,774	- 51 105	- 182,472
										465,634	51,105 -	465,634
		1	-	-	_	_	-	-	_			
_		2	-	-	-	-	-	-	-	118,927	-	118,927
C	osts per pupil	-	- -	- -	- -	- -	-	- -	- -	584,561 (730.24)	- -	584,561 (730.24)
		3 -	-	-	-	-	-	-	-	52,437	-	52,437
		4	-	-	_	-	-	-	-	731	-	731
		5 -	-	-	-	-	-	-	-	8,127	2,104	10,231
		6 -	-	-	_	-	-	-	-	101,718	-	101,718
		7 -	-	755	-	-	-	-	-	8,036	-	8,791
		8 -	-	-	_	-	-	-	-	2,570	-	2,570
		9 -	-	-	-	-	-	-	-	-	-	-
ati		-	-	755	-	-	-	-	-	173,619	2,104	176,478
		<u>-</u>	<u>-</u>			<u>-</u>	<u>-</u>		<u>-</u>	(216.89) 758,180	(2.63) 2,104	(220.46) 761,039
Т		-	-		-	-	-	=	-	(947.13)		(950.70)
		1 155	-	-	-	-	-	-	-	552,193	-	552,348
		2 -	-	-	-	-	-	-	-	129,360	-	129,360
С	osts	155	-	-	-	-	-	-	-	681,554	-	681,709
Salaries	-	-	705.91	-	706.07							
		3	-	-	-	-	-	-	-	61,121	27,128	88,249
		4	-	-	-	-	-	-	-	6,000	-	6,000
		5	-	-	-	-	-	-	-	13,241	3,000	16,241
		-	-	-	-	-	-	-	-	109,331	8,594	117,924
		7	-	-	-	-	-	-	-	10,370	-	10,370
S	-	-	-	4,193	-	-	-	4,338	14,487	23,018		
		9 -	-	-	-	-	=	-	-	-	-	-
ati				-		4,193	-	-	-	204,400	53,210	261,802
							-	-	-			271.16 943,511
т					<u>-</u>				-			943,511
	per pupil Total	- - 155	-	- - -	- - -	4,193 4.34 4,193		- - -			- 204,400 - 211.70	- 204,400 53,210 - 211.70 55.11 - 885,954 53,210 - 917.61 55.11

Purch Svc-Prof Purch Svc-Prop Purch Svc-Other	Reg. Instruct  1 8,401,409 2 2,553,697 10,955,106 (2,852.45) 3 6,425 4 26,357 5 7,854	SPED Instruct  152,715 1,109,685 405,339 1,515,024 (394.48) -	Oth Instruct  37,122 288,633 90,116 378,749 (98.62)	137,834 329,002 76,795 405,797 (105.66)	Post-Secondary 120,001 407,801 127,816 535,617	Students	Staff  - 29,893 72,871 28,587	Security	Admin	Direct Spend  - 715,566 544,030	Total - 2,873,609 13,464,762
Salaries  Benefits  16-17 cAct Personnel Costs  per p  Purch Svc-Prof  Purch Svc-Prop  Purch Svc-Other	2 2,553,697 10,955,106 (2,852.45) 3 6,425 4 26,357	1,109,685 405,339 1,515,024	288,633 90,116 378,749	329,002 76,795 405,797	407,801 127,816	721,795 230,333	72,871	134,388	1,455,149		2,873,609 13,464,762
Salaries  Benefits  16-17 cAct Personnel Costs  per p  Purch Svc-Prof  Purch Svc-Prop  Purch Svc-Other	2 2,553,697 10,955,106 (2,852.45) 3 6,425 4 26,357	1,109,685 405,339 1,515,024	288,633 90,116 378,749	329,002 76,795 405,797	407,801 127,816	721,795 230,333	72,871	134,388	1,455,149		13,464,762
Benefits  16-17 cAct Personnel Costs  Purch Svc-Prof  Purch Svc-Prop  Purch Svc-Other	2 2,553,697 10,955,106 (2,852.45) 3 6,425 4 26,357	405,339 1,515,024	90,116	76,795 405,797	127,816	230,333				544,030	
Purch Svc-Prop Purch Svc-Other	10,955,106 (2,852.45) 3 6,425 4 26,357	1,515,024	378,749	405,797			28,587	45 522	205 004		
per p Purch Svc-Prof Purch Svc-Prop Purch Svc-Other	(2,852.45) 3 6,425 4 26,357			•	535,617	050.460		10,022	300,994	204,107	4,148,305
Purch Svc-Prop Purch Svc-Other	4 26,357	-	-		(139.46)	952,128 (247.91)	101,458 (26.42)	179,909 (46.84)	1,841,142 (479.39)	748,137 (194.80)	17,613,068 (4,586.02)
Purch Svc-Other	7 854	-		4,582	25,233	-	-	15,831	23,113	28,167	103,352
	<sub>5</sub> 7,854		-	5,932	-	-	-	-	35,318	353,983	421,589
		2,722	-	10,809	20,539	400	3,319	-	21,404	83,062	150,109
Supplies	6 239,168	2,506	-	52,298	66,963	7,297	159	-	29,220	600,764	998,375
Equipment	10   20   2   3   3   3   3   3   3   3   3   3	3,115	153,137								
Other		12,965	138,058								
Other	7, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	-	-	-	-	-	-				
Implementation Costs		•	·			·		·		1,082,055 (281.74)	1,964,618 (511.54)
pupil count Total	11,332,214	1,521,479	380,259	488,196	770,193	959,825	104,936	195,831	1,994,561	1,830,191 (476.54)	19,577,686 (5,097.56)
Salaries	9,274,004	1,225,289	316,082	439,278	447,779	787,829	90,949	146,161	1,646,478	621,314	14,995,163
Benefits	2,771,955	438,861	97,309	74,520	134,575	250,406	32,020	49,332	422,915	223,275	4,495,168
16-17 cBud Personnel Costs										844,589 219.91	19,490,331 5,074.80
Purch Svc-Prof	9,715	109	-	11,985	61,376	-	2,025	20,081	40,288	46,661	192,240
Purch Svc-Prop	37,798	-	-	7,208	-	-	-	-	47,260	417,932	510,198
Purch Svc-Other	16,698	2,822	-	10,396	34,763	400	8,986	-	41,084	155,636	270,786
Supplies	6 302,414	4,712	-	66,797	80,989	9,825	nts         Staff         Security         Admin         Direct Spend         Tot           2721,795         72,871         134,388         1,455,149         544,030         13,46           230,333         28,587         45,522         385,994         204,107         4,14           52,128         101,458         179,909         1,841,142         748,137         17,61           (247,91)         (26,42)         (46,84)         (479,39)         (194,80)         (4,           -         -         -         15,831         23,113         28,167         10,           -         -         -         35,318         353,983         42           400         3,319         -         21,404         83,062         15,           7,297         159         -         29,220         600,764         96,           -         -         -         19,402         3,115         15,           -         -         90         24,961         12,965         13,           -         -         -         -         -         -           7,697         3,478         15,921         153,419         1,082,055         1,96	1,255,446			
Equipment	7 116,052	-	3,990	3,225	34,590	175	-	55,247	50,077	24,961       12,965       13         -       -       -         153,419       1,082,055       1,96         (39.95)       (281.74)       (281.74)         (994,561       1,830,191       19,55         (519.34)       (476.54)       (5         ,646,478       621,314       14,99         422,915       223,275       4,49         2069,393       844,589       19,49         538.82       219.91       5         40,288       46,661       19         47,260       417,932       5         41,084       155,636       25         35,858       754,003       1,26         50,077       3,689       26         14,179       323,247       46         -       -       -         228,746       1,701,168       2,96	267,044
Other	8 16,544	2,400	-	12,622	96,123	-	-	135	14,179	323,247	465,250
Other	9	-	-	-	-	-	-	-	-	-	-
Implementation Costs											2,960,964
											770.96 22,451,295
3,840.61 Student FTE / spend per			108.68								5,845.76

	Other	School		es for	Support Servic	Preschool or				ON	CT SPENDS BY SCHOOL LOCATION
Total	Direct Spend	Admin	Security	Staff	Students	Post-Secondary	Extracurr	Oth Instruct	SPED Instruct	Reg. Instruct	, 2017
3.439.554	1,245,548	- 336,747	<b>-</b> 42,454	- 15,697	- 123,046	43,759	99,884	<del>-</del> 25,846	233,921	-	Sand Creek Innovation Zone
13,874,234	606,591	1,385,033	126,212	360,409	789,611	83,554	255,839	262,185	1,646,519	8,358,281	Salaries 1
4,258,753	212,303	390,871	42,877	113,822	236,683	22,429	56,492	82,652	556,252	2,544,372	
18,132,987	818,893	1,775,904	169,089	474,230	1,026,294	105,983	312,331	344,837	2,202,771	10,902,654	Benefits 2 16-17 cAct Personnel Costs
(4,954.77	(223.76)	(485.26)	(46.20)	(129.58)	(280.43)	(28.96)	(85.34)	(94.23)	(601.90)	(2,979.11)	per pupil
167,896	16,518	62,310	42,670	-	-	4,158	23,180	-	-	19,059	Purch Svc-Prof 3
373,858	281,983	33,074	-	-	-	-	2,835	-	-	55,966	Purch Svc-Prop 4
189,636	85,837	14,379	=	43,669	-	17,679	2,279	-	1,000	24,793	Purch Svc-Other 5
1,074,308	633,915	61,411	=	1,338	1,704	26,113	53,191	-	1,989	294,647	Supplies 6
206,567	-	76,889	300	-	-	50,450	-	1,943	-	76,986	Equipment 7
49,931	19,069	13,671	720	12,599	-	601	125	-	-	3,145	Other 8
-	-	-	-	-	-	-	-	-	-	-	Other 9
2,062,195	1,037,323	261,734	43,690	57,607	1,704	99,001	81,609	1,943	2,989	474,596	Implementation Costs
(563.49 20,195,182	(283.44) 1,856,216	(71.52) 2,037,637	(11.94) 212,779	(15.74) 531,837	(0.47) 1,027,998	(27.05) 204,984	(22.30)	(0.53) 346,779	(0.82) 2,205,760	(129.68) 11,377,250	per pupilper pupil
(5,518.26	(507.20)	(556.78)	(58.14)	(145.32)	(280.90)	(56.01)	(107.64)	(94.76)	(602.72)	(3,108.79)	(3,659.70) Student FTE / per pupil
15,270,894	672,123	1,518,982	135,727	357,346	886,076	95,921	350,443	283,383	1,825,352	9,145,541	Salaries 1
4,631,271	231,557	424,312	46,693	123,900	262,935	29,957	53,890	89,242	607,560	2,761,225	Benefits 2
19,902,165	903,679	1,943,294	182,420	481,246	1,149,011	125,878	404,332	372,626	2,432,913	11,906,766	16-17 cBud Personnel Costs
5,438.20	246.93	531.00	49.85	131.50	313.96	34.40	110.48	101.82	664.78	3,253.48	per pupil
274,294	31,918	118,813	70,603	-	-	5,940	25,412	-	-	21,609	Purch Svc-Prof 3
456,067	329,373	51,061	-	-	-	-	2,750	-	-	72,883	Purch Svc-Prop 4
278,874	137,056	37,617	-	51,901	-	19,131	2,462	-	1,000	29,708	Purch Svc-Other 5
1,365,481	731,068	66,062	-	1,650	2,034	35,706	55,842	-	4,959	468,161	Supplies 6
248,348	16,605	89,818	1,490	-	-	53,390	30	-	-	87,015	Equipment 7
1,109,507	952,065	67,719	720	12,737	-	8,699	2,995	-	810	63,762	Other 8
-	-	-	-	-	-	-	-	-	-	-	Other 9
3,732,571	2,198,084	431,090	72,813	66,288	2,034	122,865	89,491	-	6,769	743,137	Implementation Costs
1,019.91	600.62	117.79	19.90	18.11	0.56	33.57	24.45 493,824	372,626	1.85	203.06	pupil count Total
23,634,736 6,458.11	3,101,764	2,374,384	255,233 69.74	547,534 149.61	1,151,044	248,743	·		2,439,681	12,649,904	
	847.55	648.79 2,030.21	69.74	149.61	314.52	67.97	134.94	101.82 4,427.90	666.63	3,456.54	3,659.70 Student FTE / spend per

31, 2	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
31, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
		-	-	-	-	-	-	-	-	-	-		% t
2	POWER Innovation Zone		246,547	55,348	50,989	112,134	92,627	(49,751)	49,394	269,905	555,604	2,544,971	<u>s</u>
	Salaries 1	9,170,572	1,802,075	365,896	287,043	256,730	789,468	241,741	171,712	1,662,129	762,204	15,509,571	(
	Benefits 2	2,786,080	597,709	109,689	66,118	76,604	262,900	75,644	59,300	448,342	280,189	4,762,574	. !
IS	16-17 cAct Personnel Costs  per pupil	11,956,653 (2,816.09)	2,399,784 (565.21)	475,585 (112.01)	353,162 (83.18)	333,334 (78.51)	1,052,368 (247.86)	317,385 (74.75)	231,013 (54.41)	2,110,470 (497.07)	1,042,393 (245.51)	20,272,146 (4,774.59)	
	Purch Svc-Prof 3	19,739	-	-	6,984	38,304	-	-	37,989	99,453	10,067	212,536	
	Purch Svc-Prop 4	33,610	-	-	24,938	-	-	-	-	30,828	229,661	319,037	
	Purch Svc-Other 5	29,827	-	-	5,059	13,659	-	16,955	=	16,743	89,722	171,965	
	Supplies 6	212,919	1,703	199	29,022	31,851	1,137	3,749	-	106,487	600,831	987,899	
MS PES ES	Equipment 7	56,584	-	1,985	2,043	63,271	-	-	-	15,716	3,319	142,919	
	Other 8	100	-	-	2,008	59,414	-	-	270	6,097	13,471	81,360	
	Other 9	=	-	=	=	-	-	=	=	-	=	-	_
	Implementation Costs per pupil	352,780 (83.09)	1,703 (0.40)	2,184 (0.51)	70,054 (16.50)	206,500 (48.64)	1,137 (0.27)	20,704 (4.88)	38,259 (9.01)	275,323 (64.85)	947,072 (223.06)	1,915,714 (451.20)	
	pupil count Total (4,245.84) Student FTE / per pupil	12,309,432 (2,899.17)	2,401,487 (565.61)	477,769 (112.53)	423,215 (99.68)	539,833 (127.14)	1,053,505 (248.13)	338,089 (79.63)	269,271 (63.42)	2,385,793 (561.91)	1,989,465 (468.57)	22,187,860 (5,225.79)	
	Salaries 1	9,924,751	1,989,154	408,040	335,395	266,581	857,849	184,585	188,686	1,819,518	825,656	16,800,214	
	Benefits 2	3,022,804	656,426	121,893	60,419	87,387	286,858	82,642	64,148	488,268	304,760	5,175,602	
	16-17 cBud Personnel Costs  per pupil	12,947,554 3,049.47	2,645,580 623.10	529,932 124.81	395,813 93.22	353,968 83.37	1,144,707 269.61	267,226 62.94	252,834 59.55	2,307,786 543.54	1,130,416 266.24	21,975,816 5,175.85	•
	Purch Svc-Prof 3	36,629	50	-	7,081	71,105	-	-	64,561	117,817	45,354	342,597	
	Purch Svc-Prop 4	28,261	-	-	8,240	-	-	-	-	42,126	314,345	392,972	
	Purch Svc-Other 5	32,974	-	-	4,575	18,376	-	17,032	-	39,754	126,137	238,847	
	Supplies 6	298,886	2,404	200	38,061	35,038	1,424	4,080	1,000	119,807	750,620	1,251,522	
	Equipment 7	77,087	-	2,985	15,018	117,731	-	-	-	27,608	13,821	254,250	
	Other 8	50,214	-	-	5,415	55,750	-	-	270	800	164,376	276,825	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	524,051 123.43	2,454 0.58	3,185 0.75	78,391 18.46	298,000 70.19	1,424 0.34	21,112 4.97	65,831 15.50	347,913 81.94	1,414,653 333.19	2,757,014 649.34	
	pupil count Total	13,471,605	2,648,033	533,117	474,204	651,967	1,146,132	288,338	318,665	2,655,699	2,545,069	24,732,831	
	4,245.84 Student FTE / spend per	3,172.90	623.68	125.56	111.69	153.55	269.94	67.91	75.05	625.48	599.43	5,825.19	4

ΞC	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
1, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	-
2	Falcon Elementary	- 104,964	23,754	-	- 284	-	- 6,870	- 4.456	<b>-</b> 2,652	<b>-</b> 16,693	- 16,228	<del>-</del> 175,901	_ %
		727 763	198,947	_	225	_	65,976	_	<u>-</u>	155,077	50,293	1,198,282	
		215,467	77,999	_	46	_	18,756	_		33,618	15,904	361,791	
	Benefits 2  16-17 cAct Personnel Costs				271		84,732	-				1,560,073	-
	per pupil	943,230 (3,222.74)	276,946 (946.24)	-	(0.93)	-	(289.50)	-	-	188,696 (644.72)	66,198 (226.18)	(5,330.30)	
	Purch Svc-Prof 3	4,690	-	-	-	-	-	-	1,950	-	3,927	10,567	
	Purch Svc-Prop 4	2,364	-	-	-	-	-	-	-	3,693	35,570	41,628	
	Purch Svc-Other 5	2,571	-	-	-	-	-	-	-	4,787	7,562	14,921	
	Supplies 6	15,332	-	-	-	-	-	-	-	3,384	53,019	71,735	
	Equipment 7	712	-	-	-	-	-	-	-	346	-	1,058	
	Other 8	164	-	-	-	-	-	-	-	2,081	1,630	3,875	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	25,834 (88.27)	-	- -	-		-	- -	1,950 (6.66)	14,291 (48.83)	101,708 (347.51)	143,783 (491.26)	
	per pupil pupil count Total	969,064	276,946		271		84,732		1,950	202,987	167,906	1,703,857	
	(292.68) Student FTE / per pupil	(3,311.00)	(946.24)	-	(0.93)	-	(289.50)	-	(6.66)	(693.55)		(5,821.57)	
	Salaries 1	800,128	215,964	-	500	-	71,377	4,456	-	161,076	59,568	1,313,070	
	Benefits 2	233,674	84,735	-	56	-	20,225	-	-	37,256	17,299	393,245	
	16-17 cBud Personnel Costs	1,033,802	300,699	-	556	-	91,602	4,456	-	198,333	76,867	1,706,314	_
	per pupil	3,532.19	1,027.40	-	1.90	-	312.98	15.23	-	677.64	262.63	5,829.97	
	Purch Svc-Prof 3	5,490	-	-	-	-	-	-	4,602	1,161	3,927	15,180	
	Purch Svc-Prop 4	4,331	-	-	-	-	-	-	-	4,600	30,395	39,326	
	Purch Svc-Other 5	4,014	-	-	-	-	-	-	-	5,313	13,810	23,137	
	Supplies 6	22,198	-	-	-	-	-	-	-	4,256	57,506	83,960	
	Equipment 7	2,694	-	-	-	-	-	-	-	4,957	-	7,651	
	Other 8	1,500	-	-	-	-	-	-	-	1,060	1,630	4,190	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	40,226	-	-	-	-	-	-	4,602	21,347	107,268	173,443	
	per pupil	137.44	-	-	-	-	-	-	15.72	72.94	366.50	592.60	
	pupil count Total	1,074,028	300,699	-	556	-	91,602	4,456	4,602	219,680	184,134	1,879,758	
	292.68 Student FTE / spend per	3,669.63	1,027.40	-	1.90	-	312.98	15.23	15.72	750.58	629.13	6,422.57	
				4,698.93						1,723.64			

	1 SPENDS BY SCHOOL LOCAL					FIESCHOOL OF	Support Servi	003 101		SCHOOL	Other		
31, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
		-	-	-	-	-	-	-	-	-		-	% b
34	Meridian Ranch Elementary												<u>s</u>
	Salaries 1	1,518,071	169,165	75,908	225	17,782	83,055	1,246	2,954	239,244	47,434	2,155,083	(
	Benefits 2	448,775	54,434	26,650	44	6,155	27,655	263	606	71,527	21,752	657,861	<u>ç</u>
	16-17 cAct Personnel Costs  per pupil	1,966,846 (2,904.38)	223,599 (330.18)	102,558 (151.44)	269 (0.40)	23,937 (35.35)	110,710 (163.48)	1,509 (2.23)	3,560 (5.26)	310,771 (458.91)	69,186 (102.16)	2,812,945 (4,153.79)	(
	Purch Svc-Prof 3	-	-	-	-	-	-	-	1,380	-	4,254	5,634	
	Purch Svc-Prop 4	3,896	-	-	-	-	-	-	-	4,850	33,830	42,576	
	Purch Svc-Other 5	1,271	-	-	-	-	-	-	-	1,070	12,016	14,357	
	Supplies 6	41,335	293	-	-	106	-	-	-	12,532	71,869	126,135	
	Equipment 7	3,145	-	-	-	-	-	-	-	-	-	3,145	
	Other 8	-	-	-	-	2,676	-	-	-	525	930	4,131	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	49,647	293	-	-	2,782	-	-	1,380	18,978	122,900	195,979	
	per pupil	(73.31)	(0.43)	-	-	(4.11)	<u>-</u>	-	(2.04)	(28.02)	(181.48)	(289.40)	
	pupil count Total	2,016,493	223,891	102,558	269	26,719	110,710	1,509	4,940	329,749	192,085	3,008,923	
	(677.20) Student FTE / per pupil	(2,977.69)	(330.61)	(151.44)	(0.40)	(39.46)	(163.48)	(2.23)	(7.29)	(486.93)	(283.65)	(4,443.18)	
	Salaries 1	1,671,531	196,272	80,982	500	19,604	92,066	5,177	3,318	260,324	59,708	2,389,482	
	Benefits 2	487,698	59,337	28,394	53	6,775	30,071	142	681	77,721	23,861	714,734	
	16-17 cBud Personnel Costs	2,159,229	255,609	109,376	553	26,379	122,137	5,319	3,999	338,045	83,569	3,104,215	•
	per pupil	3,188.47	377.45	161.51	0.82	38.95	180.36	7.85	5.91	499.18	123.40	4,583.90	
	Purch Svc-Prof 3	650	-	-	-	-	-	400	2,252	-	4,254	7,555	
	Purch Svc-Prop 4	6,900	-	-	-	-	-	-	-	6,025	47,024	59,949	
	Purch Svc-Other 5	3,350	-	-	-	4	-	-	-	4,020	17,150	24,524	
	Supplies 6	42,716	750	-	-	258	-	-	-	15,077	85,180	143,981	
	Equipment 7	3,300	-	-	-	-	-	-	-	1,000	450	4,750	
	Other 8	3,222	-	-	-	2,766	-	-	-	1,300	910	8,197	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	60,137	750	-	-	3,027	-	400	2,252	27,422	154,968	248,957	•
	pupil count Total	2,219,367	1.11 256,359	109,376	553	4.47 29,406	122,137	0.59 5,719	3.32 6,251	40.49 365,467	228.84 238,538	367.63 3,353,172	
	Total 677.20 Student FTE / spend per	3,277.27	256,359 378.56	161.51	0.82	43.42	180.36	8.44	9.23	539.67	352.24	4,951.52	
	077.20 Stadont 127 opona poi	3,211.21	370.30	3,861.58	0.02	40.42	100.30	0.44	8.23	1,089.95	332.24	4,901.02	

Preschool or

Support Services for

Other

	I SPENDS BY SCHOOL LOCATI					Freschool of	Support Servi	<u> </u>		SCHOOL	Other		
1, 2	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	•
_			-	-	-	-	-	-	-	-		-	% bu
7	Woodmen Hills Elementary												sp
	Salaries 1	1,823,078	299,162	66,487	225	41,963	97,683	-	4,517	237,803	82,960	2,653,878	9
	Benefits 2	539,322	104,823	21,781	45	14,032	31,189	-	944	66,954	33,259	812,351	9
705	16-17 cAct Personnel Costs  per pupil	2,362,401 (3,342.77)	403,985 (571.63)	88,269 (124.90)	270 (0.38)	55,995 (79.23)	128,872 (182.35)	-	5,461 (7.73)	304,757 (431.23)	116,219 (164.45)	3,466,229 (4,904.67)	9
	Purch Svc-Prof 3	525	-	-	-	-	-	-	3,325	-	2,954	6,804	9
	Purch Svc-Prop 4	7,814	-	-	-	-	-	-	-	11,934	45,585	65,333	8
	Purch Svc-Other 5	-	-	-	-	-	-	2,064	-	1,323	14,958	18,345	7
	Supplies 6	44,145	-	-	-	332	-	80	-	2,984	89,617	137,159	9
	Equipment 7	9,278	-	-	-	-	-	-	-	3,800	-	13,078	6
	Other 8	-	-	-	-	126	-	-	-	1,597	785	2,508	22
	Other 9	-	-	-	-	-	-	-	-	-	-	-	!
817	Implementation Costs	61,763	-	-	-	458	-	2,143	3,325	21,637	153,900	243,226	8
	pupil count Total	(87.39) 2,424,163	403,985	88,269	270	(0.65) 56,453	128,872	(3.03) 2,143	(4.70) 8,786	(30.62) 326,394	(217.77) 270,119	(344.16) 3,709,455	. (
	pupil count Total (706.72) Student FTE / per pupil	(3,430.16)	(571.63)	(124.90)	(0.38)	(79.88)	(182.35)	(3.03)	(12.43)	(461.84)	(382.22)	(5,248.83)	
	(100112) Ctaaciit 127 per papii		(81.1188)				(102.00)	(0.00)	(,)	(101.01)			
	Salaries 1	1,986,515	333,129	71,082	500	46,037	106,404	4,148	4,739	260,501	98,412	2,911,468	
	Benefits 2	586,062	111,870	23,274	55	15,298	33,929	-	991	72,961	35,805	880,244	
	16-17 cBud Personnel Costs	2,572,577	444,999	94,356	555	61,335	140,334	4,148	5,730	333,462	134,217	3,791,712	
	per pupil	3,640.16	629.67	133.51	0.78	86.79	198.57	5.87	8.11	471.84	189.92	5,365.22	
	Purch Svc-Prof 3	1,050	-	-	-	-	-	-	3,278	-	2,954	7,282	
	Purch Svc-Prop 4	7,860	-	-	-	-	-	-	-	14,997	57,930	80,787	
	Purch Svc-Other 5	-	-	-	-	18	-	4,986	-	2,248	16,410	23,662	
	Supplies 6	51,295	-	-	-	516	-	500	-	3,409	86,270	141,990	
	Equipment 7	15,300	-	-	-	-	-	-	-	3,800	-	19,100	
	Other 8	-	-	-	-	304	-	-	-	-	790	1,093	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	75,505	-	-	-	837	-	5,486	3,278	24,454	164,354	273,913	•
	pupil count Total	106.84 2,648,083	444,999	94,356	- 555	1.18 62,172	140,334	7.76 9,634	4.64 9,007	34.60 357,915	232.56 298,571	387.58 4,065,625	1
	706.72 Student FTE / spend per	3,747.00	444,999 629.67	133.51	0.78	87.97	140,334	13.63	9,007	506.45	422.47	5,752.81	
	700.72 31333	5,171.00	023.07	4,598.94	0.70	01.91	100.01	10.00	14.14	1,153.87	722.41	0,702.01	

Preschool or

Support Services for

Other

CT SPENDS BY SCHOOL LOCAT	ΓΙΟΝ				Preschool or	Support Servi	ces for		School	Other	
, 2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
Falcon Middle Consol.	<b>-</b> 227,634	23,281	10,109	<b>-</b> 33,461	4,335	<b>-</b> 24,601	<del>-</del> 9,917	<b>-</b> 8,943	<del>-</del> 52,911	- 74,323	- 469,515
Salaries	1 076 500	199,953	82,977	57,847	=	208,471	20,929	60,811	306,902	130,849	3,045,249
Benefits	617,010	80,657	28,098	14,806	-	69,390	9,670	23,224	80,814	51,270	974,938
34 16-17 cAct Personnel Costs  per pupil	2,593,519 (2,651.86)	280,610 (286.92)	111,074 (113.57)	72,653 (74.29)	- -	277,861 (284.11)	30,599 (31.29)	84,035 (85.93)	387,716 (396.44)	182,119 (186.22)	4,020,186 (4,110.62)
Purch Svc-Prof	1 210	-	-	240	-	-	-	1,500	-	3,047	5,997
Purch Svc-Prop	6 221	-	-	-	-	-	-	-	4,465	89,113	99,909
Purch Svc-Other	594	-	-	853	1,233	-	1,256	-	154	18,296	22,385
Supplies	49,256	655	-	15,678	8,774	-	79	-	4,509	152,629	231,580
Equipment	79,421	-	-	-	19,897	-	-	-	13,268	-	112,585
Other	531	-	-	3,511	7,919	-	-	45	2,893	7,130	22,029
Other	9	-	-	-	-	-	-	-	-	-	-
77 Implementation Costs per pupil	137,342 (140.43)	655 (0.67)	- -	20,282 (20.74)	37,822 (38.67)	- -	1,335 (1.36)	1,545 (1.58)	25,288 (25.86)	270,215 (276.29)	494,485 (505.61)
pupil count Total (978.00) Student FTE / per pupil	2,730,861 (2,792.29)	281,264 (287.59)	111,074 (113.57)	92,936 (95.03)	37,822 (38.67)	277,861 (284.11)	31,933 (32.65)	85,580 (87.51)	413,005 (422.30)	452,334 (462.51)	4,514,671 (4,616.23)
Salaries	2,144,095	216,557	90,520	89,795	-	227,027	25,373	67,206	334,252	153,344	3,348,168
Benefits	671,229	87,239	30,663	13,839	-	75,434	10,503	25,409	87,699	56,375	1,058,390
16-17 cBud Personnel Costs  per pupil	2,815,323 2,878.65	303,796 310.63	121,183 123.91	103,634 105.97	-	302,462 309.27	35,876 36.68	92,615 94.70	421,951 431.44	209,718 214.44	4,406,557 4,505.68
Purch Svc-Prof	2,525	-	-	275	-	-	1,625	1,819	-	3,467	9,712
Purch Svc-Prop	7,000	-	-	-	-	-	-	-	5,800	95,719	108,519
Purch Svc-Other	1,250	-	-	1,050	2,495	-	4,000	-	2,700	22,886	34,381
Supplies	45,163	750	-	16,328	9,405	-	349	-	3,790	188,496	264,281
Equipment	84,439	-	-	-	22,195	-	-	-	28,706	-	135,340
Other	2,795	-	-	5,110	8,062	-	-	90	2,969	6,370	25,395
Other	9	-	-	-	-	-	-	-	-	-	-
Implementation Costs	143,172	750	-	22,763	42,157	-	5,974	1,909	43,965	316,939	577,629
pupil countper pupil	146.39 2,958,495	0.77 304,546	121,183	23.28 126,397	43.11 42,157	302,462	6.11 41,850	1.95 94,523	44.95 465,916	324.07 526,657	590.62 4,984,186
978.00 Student FTE / spend per	3,025.05	311.40	123.91 3,632.70	129.24	43.11	309.27	42.79	96.65	476.40 1,463.61	538.50	5,096.30

ECT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other	
1, 2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
	-	-	-	-	-	-		-	-	-	-
Falcon High Consol.											
Salaries 1	2,355,987	231,285	18,888	270,480	348,057	266,610	16,427	66,106	328,172	232,493	4,134,504
Benefits 2	733,123	84,690	4,211	61,853	107,629	83,343	9,147	20,747	83,218	81,921	1,269,882
482 16-17 cAct Personnel Costs on High Voc Ed per pupil	3,089,110 (2,604.65)	315,975 (266.42)	23,099 (19.48)	332,333 (280.21)	455,686 (384.22)	349,953 (295.07)	25,574 (21.56)	86,853 (73.23)	411,390 (346.87)	314,415 (265.10)	5,404,386 (4,556.82)
Purch Svc-Prof 3	-	-	-	4,342	25,233	-	-	7,676	-	13,985	51,236
Purch Svc-Prop 4	5,952	-	-	5,932	-	-	-	-	10,376	149,884	172,144
Purch Svc-Other 5	3,418	2,722	-	9,956	19,306	400	-	-	8,017	28,968	72,787
Supplies 6	56,481	1,559	-	36,474	57,750	7,297	-	-	1,624	233,629	394,813
Equipment 7	3,749	-	-	779	12,129	-	-	-	320	3,115	20,091
Other 8	305	1,227	-	4,488	28,355	-	-	45	43	2,490	36,952
Other 9	-	-	-	-	-	-	-	-	-	-	-
721 Implementation Costs	69,904 (58.94)	5,508	-	61,971 (52.25)	142,773	7,697	-	7,721	20,379	432,071	748,024
per pupil 203 pupil count Total	3,159,014	(4.64) 321,482	23,099	394,304	(120.38) 598,458	(6.49) 357,650	25,574	(6.51) 94,574	(17.18) 431,769	(364.31) 746,486	(630.71) 6,152,410
(1,186.00) Student FTE / per pupil	(2,663.59)	(271.06)	(19.48)	(332.47)	(504.60)	(301.56)	(21.56)	(79.74)	(364.06)		(5,187.53)
Salaries 1	2,565,080	251,335	20,605	347,983	382,138	290,954	18,589	70,898	367,096	249,196	4,563,874
Benefits 2	793,291	92,729	4,591	60,518	112,502	90,746	9,966	22,252	90,776	89,936	1,367,307
16-17 cBud Personnel Costs	3,358,371	344,063	25,196	408,501	494,640	381,700	28,555	93,150	457,872	339,132	5,931,181
per pupil	2,831.66	290.10	21.24	344.43	417.06	321.84	24.08	78.54	386.06	285.94	5,000.95
Purch Svc-Prof 3	-	109	-	11,709	61,376	-	-	8,131	-	32,059	113,385
Purch Svc-Prop 4	11,706	-	-	7,208	-	-	-	-	13,371	186,864	219,149
Purch Svc-Other 5	8,085	2,822	-	9,346	32,246	400	-	-	12,567	45,380	110,846
Supplies 6	77,835	3,212	-	50,468	67,029	9,825	-	-	1,287	266,551	476,208
Equipment 7	10,319	-	-	3,225	12,395	175	-	55,247	875	3,239	85,474
Other 8	9,028	2,400	-	7,513	34,160	=	-	45	-	2,490	55,636
Other 9	-	-	-	-	-	-	-	-	-	-	-
Implementation Costs	116,973 98.63	8,543 7.20	- -	89,469 75.44	207,206 174.71	10,400 8.77		63,423 53.48	28,100 23.69	536,583 452.43	1,060,697 894.34
pupil count Total	3,475,344	352,606	25,196	497,971	701,846	392,100	28,555	156,573	485,972	875,715	6,991,878
1,186.01 Student FTE / spend per	2,930.28	297.30	21.24	419.87	591.77	330.60	24.08	132.02	409.75	738.37	5,895.29

	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Ser			School	Other		
1, 2	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
)	Falcon Zone Level	- 137,245	1,074	12,009	(146)	3,872	-	<b>-</b> 839	-	- 112,531	<b>-</b> 420,882	688,305	%
	Salaries 1	-	11,175	44,373	-	-	_	34,269	-	187,949	-	277,767	
		_	2,736	9,376	_	_		9,507		49,862	_	71,482	
	Benefits 2 16-17 cAct Personnel Costs		13,911	53,750		<u> </u>		43,777		237,812		349,249	
	per pupil	-	(3.62)	(14.00)	-	-	-	(11.40)	-	(61.92)	-	(90.94)	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	23,113	-	23,113	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other 5	-	-	-	-	-	-	-	-	6,053	1,261	7,314	
	Supplies 6	32,619	-	-	146	-	-	-	-	4,187	-	36,952	
	Equipment 7	-	-	1,510	-	-	-	-	-	1,669	-	3,179	
	Other 8	-	-	-	-	50,741	-	-	-	17,822	-	68,563	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	32,619 (8.49)	-	1,510 (0.39)	146 (0.04)	50,741 (13.21)	-	-	-	52,845 (13.76)	1,261 (0.33)	139,122	
	pupil count Total	32,619	13,911	55,260	146	50,741	<u> </u>	43,777	-	290,657	1,261	(36.22) 488,371	<u>)</u>
	(3,840.60) Student FTE / per pupil	(8.49)	(3.62)	(14.39)	(0.04)	(13.21)	-	(11.40)	-	(75.68)	(0.33)	(127.16)	
	Salaries 1	106,656	12,032	52,893	-	-	-	33,206	-	263,230	1,086	469,103	
	Benefits 2	-	2,953	10,386	-	-	-	11,409	-	56,501	-	81,248	
	16-17 cBud Personnel Costs	106,656	14,985	63,279	-	-	-	44,615	-	319,731	1,086	550,351	
	per pupil	27.77	3.90	16.48	-	-	-	11.62	-	83.25	0.28	143.30	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	39,127	-	39,127	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	2,467	-	2,467	
	Purch Svc-Other 5	-	-	-	-	-	-	-	-	14,236	40,000	54,236	
	Supplies 6	63,208	-	-	-	3,781	-	-	-	8,038	70,000	145,027	
	Equipment 7	-	-	3,990	-	-	-	-	-	10,739	-	14,729	
	Other 8	-	-	-	-	50,831	-	-	-	8,850	311,057	370,738	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	63,208	-	3,990	-	54,613	-	-	-	83,458	421,057	626,325	
	pupil count Total	16.46 169,863	14,985	1.04 67,269	<del>-</del>	14.22 54,613	-	- 44,615	-	21.73 403,188	109.63 422,143	163.08 1,176,676	
	Total 3,840.61 Student FTE / spend per	44.23	3.90	17.52	<u>-</u>	14.22	-	11.62	-	104.98	109.92	306.38	

CI	SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Service	ces for		School	Other	
1, 20	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
	Evans Elementary	<b>-</b> 229,794	<b>-</b> 30,969	<b>-</b> 5,597	<b>-</b> 290	-	<b>-</b> 9,553	<b>-</b> 6,900	<b>-</b> 895	<b>-</b> 31,737	- 38,448	<del>-</del> 354,184
	Salaries 1	1,342,486	167,463	46,897	225	-	80,001	55,066	2,423	223,273	71,890	1,989,723
	Benefits 2	415,258	56,964	16,132	46	-	28,699	16,372	505	62,848	31,398	628,222
220	16-17 cAct Personnel Costs  per pupil	1,757,744 (2,680.31)	224,428 (342.22)	63,028 (96.11)	271 (0.41)		108,700 (165.75)	71,438 (108.93)	2,928 (4.46)	286,120 (436.29)	103,288 (157.50)	2,617,945 (3,991.99)
	Purch Svc-Prof 3	3,000	-	-	-	-	-	-	4,148	-	3,494	10,641
	Purch Svc-Prop 4	5,824	-	-	-	-	-	-	-	4,832	40,946	51,602
	Purch Svc-Other 5	-	-	-	-	-	-	20,372	-	625	12,427	33,424
	Supplies 6	72,401	407	-	-	-	1,259	-	-	9,488	70,729	154,283
	Equipment 7	15,096	-	-	-	-	-	-	-	1,890	-	16,986
	Other 8	-	-	-	-	-	-	-	45	-	2,670	2,715
_	Other 9	_	-	-	-	-	-	-	-	-	-	-
17	Implementation Costs per pupil	96,321 (146.87)	407 (0.62)	- -	-	- -	1,259 (1.92)	20,372 (31.06)	4,193 (6.39)	16,835 (25.67)	130,266 (198.64)	269,651 (411.18)
	pupil count Total (655.80) Student FTE / per pupil	1,854,065 (2,827.18)	224,835 (342.84)	63,028 (96.11)	271 (0.41)	- -	109,959 (167.67)	91,810 (140.00)	7,121 (10.86)	302,955 (461.96)	233,553 (356.13)	2,887,596 (4,403.17)
	Salaries 1	1,456,818	193,300	51,160	500	-	87,092	60,072	2,631	244,029	79,937	2,175,539
	Benefits 2	450,296	61,954	17,465	62	-	31,186	17,824	547	68,310	34,051	681,696
	16-17 cBud Personnel Costs  per pupil	1,907,114 2,908.07	255,254 389.23	68,625 104.64	562 0.86	-	118,278 180.36	77,896 118.78	3,178 4.85	312,340 476.27	113,988 173.82	2,857,235 4,356.87
	Purch Svc-Prof 3	5,500	-	-	-	-	-	-	4,783	297	3,942	14,521
	Purch Svc-Prop 4	10,000	-	-	-	-	-	-	-	7,000	54,268	71,268
	Purch Svc-Other 5	-	-	-	-	-	-	20,814	-	3,000	15,000	38,814
	Supplies 6	86,496	550	-	-	-	1,234	-	-	9,040	80,352	177,671
	Equipment 7	16,228	-	-	-	-	-	-	10	3,015	3,562	22,814
	Other 8	58,521	-	-	-	-	-	-	45	-	890	59,456
	Other 9	-	-	-	-	-	-	-	-	-	-	-
-	Implementation Costs per pupil	176,745 269.51	550 0.84	-	-	-	1,234 1.88	20,814 31.74	4,838 7.38	22,352 34.08	158,013 240.95	384,545 586.38
	pupil count Total 655.80 Student FTE / spend per	2,083,859	255,804 390.06	68,625	562	-	119,512	98,710	8,016	334,692	272,001	3,241,780

	T SPENDS BY SCHOOL LOCAT					Preschool or	Support Servi			School	Other		
1, 2	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
5	Remington Elementary	- 179,347	<b>-</b> 31,632	<b>-</b> 4,813	<b>-</b> 272	1,028	<b>-</b> 9,685	<b>-</b> 8,570	<b>-</b> 571	<b>-</b> 23,103	(18,301)	240,720	_ %
,		1,351,455	160,028	43,881	2,881	3,443	79,401	58,826	4,688	178,955	92,872	1,976,429	
	Salaries 1												
	Benefits 2 16-17 cAct Personnel Costs	391,228	58,914	9,323 <b>53,204</b>	695	1,100	28,262	18,373 <b>77,199</b>	978	49,152 <b>228,106</b>	38,055	596,080 2,572,508	
	per pupil	1,742,683 (3,408.47)	218,942 (428.22)	(104.06)	3,576 (6.99)	4,543 (8.88)	107,663 (210.58)	(150.99)	5,666 (11.08)	(446.15)	130,927 (256.08)	2,572,508 (5,031.51)	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	1,665	-	1,999	3,664	
	Purch Svc-Prop 4	3,561	-	-	-	-	-	-	-	5,483	63,562	72,606	i
	Purch Svc-Other 5	-	-	-	-	-	-	5,203	-	2,843	13,301	21,347	
	Supplies 6	41,813	-	-	-	176	81	-	-	358	95,950	138,377	
	Equipment 7	13,102	-	-	-	-	-	-	-	2,027	-	15,129	
	Other 8	-	-	-	-	23	-	-	-	-	1,774	1,797	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	58,475 (114.37)	- -	- -	-	198 (0.39)	81 (0.16)	5,203 (10.18)	1,665 (3.26)	10,711 (20.95)	176,586 (345.38)	252,920 (494.68)	
	pupil count Total (511.28) Student FTE / per pupil	1,801,158 (3,522.84)	218,942 (428.22)	53,204 (104.06)	3,576 (6.99)	4,741 (9.27)	107,744 (210.73)	82,402 (161.17)	7,331 (14.34)	238,817 (467.10)	307,513	2,825,428 (5,526.19)	,
	Salaries 1	1,484,066	186,292	47,870	3,500	4,078	86,312	64,174	5,057	194,946	101,072	2,177,367	
	Benefits 2	427,793	64,281	10,147	348	1,280	30,717	20,033	1,055	53,063	41,363	650,080	,
	16-17 cBud Personnel Costs  per pupil	1,911,859 3,739.36	250,574 490.09	58,017 113.47	3,848 7.53	5,358 10.48	117,028 228.89	84,207 164.70	6,112 11.95	248,010 485.08	142,435 278.59	2,827,447 5,530.13	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	1,790	-	2,174	3,964	
	Purch Svc-Prop 4	8,030	-	-	-	-	-	-	-	7,000	32,218	47,248	
	Purch Svc-Other 5	-	-	-	-	-	-	6,765	-	3,557	15,200	25,523	
	Supplies 6	48,023	-	-	-	258	400	-	-	1,169	92,369	142,219	
	Equipment 7	12,593	-	-	-	-	-	-	-	2,085	3,043	17,721	
	Other 8	-	-	-	-	153	-	-	-	100	1,774	2,027	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	68,646	-	-	-	411	400	6,765	1,790	13,911	146,777 287.08	238,701	
	pupil count Total	134.26 1,980,505	250,574	58,017	3,848	0.80 5,769	0.78 117,428	13.23 90,972	7,902	27.21 261,921	289,213	466.87 3,066,148	
	511.28 Student FTE / spend per	3,873.62	490.09	113.47	7.53	11.28	229.68	177.93	15.46	512.28	565.66	5,997.00	

	ENDS BY SCHOOL LOCATI					Preschool or	Support Servi	ces for		School	Other	
I, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
Spring	gs Ranch Elementary	- 175,361	43,362	6,443	290	11,225	<b>-</b> 9,891	9,038	<b>-</b> 1,425	<b>-</b> 24,922	<b>-</b> 69,470	<del>-</del> 351,428
	-	1,430,175	419,171	55,602	225	27,776	80,962	51,796	8,159	177,038	80,930	2,331,834
Salaries	S 1											
Benefits		429,870	128,082	17,387	46	9,322	27,986	17,029	1,704	54,821	28,935	715,182
)98 <b>16-1</b> 7	7 cAct Personnel Costs  per pupil	1,860,045 (3,453.35)	547,253 (1,016.03)	72,989 (135.51)	271 (0.50)	37,098 (68.88)	108,947 (202.27)	68,826 (127.78)	9,862 (18.31)	231,859 (430.47)	109,865 (203.97)	3,047,016 (5,657.08)
Purch S	Svc-Prof 3	3,000	-	-	-	-	-	-	1,305	-	2,036	6,341
Purch S	Svc-Prop 4	4,498	-	-	-	-	-	-	-	3,903	26,308	34,710
Purch S	Svc-Other 5	-	-	-	-	-	-	9,757	-	1,154	13,650	24,561
Supplie	es 6	41,555	-	-	-	397	-	-	-	-	74,642	116,593
Equipm	nent 7	17,858	-	-	-	-	-	-	-	200	-	18,058
Other	8	-	-	-	-	82	-	-	-	-	60	142
Other	9	-	-	-	-	-	-	-	-	-	-	-
324	Implementation Costs per pupil	66,911 (124.23)		- -	- -	479 (0.89)	- -	9,757 (18.12)	1,305 (2.42)	5,257 (9.76)	116,697 (216.66)	200,405 (372.07)
922 <u>pupil co</u> (5		1,926,956 (3,577.58)	547,253 (1,016.03)	72,989 (135.51)	271 (0.50)	37,578 (69.77)	108,947 (202.27)	78,583 (145.90)	11,167 (20.73)	237,116 (440.23)	226,561 (420.63)	3,247,421 (6,029.15)
Salaries	s 1	1,547,239	450,661	60,532	500	31,018	88,222	56,505	8,764	193,360	93,938	2,530,739
Benefits	s 2	466,820	138,955	18,900	62	10,288	30,616	18,517	1,798	59,597	31,391	776,943
	7 cBud Personnel Costs per pupil	2,014,059 3,739.29	589,616 1,094.68	79,433 147.47	562 1.04	41,305 76.69	118,838 220.63	75,022 139.29	10,561 19.61	252,957 469.64	125,329 232.69	3,307,682 6,141.03
Purch S	Svc-Prof 3	3,000	-	-	-	-	-	-	2,031	-	3,724	8,755
Purch S	Svc-Prop 4	8,179	-	-	-	-	-	-	-	4,681	37,551	50,411
Purch S	Svc-Other 5	-	-	-	-	-	-	12,599	-	3,700	17,002	33,300
Supplies	es 6	56,968	1,000	-	-	516	-	-	-	500	87,505	146,488
Equipm		20,111	-	-	-	-	-	-	-	-	9,000	29,111
Other	8	-	-	-	-	6,982	-	-	-	200	15,920	23,102
Other	9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	88,258 163.86	1,000 1.86	- -	-	7,497 13.92	-	12,599 23.39	2,031 3.77	9,081 16.86	170,702 316.92	291,167 540.58
pupil co	ount Total	2,102,317	590,616	79,433	562	48,803	118,838	87,621	12,592	262,038	296,031	3,598,850
5	538.62 Student FTE / spend per	3,903.15	1,096.53	147.47	1.04	90.61	220.63	162.68	23.38	486.50	549.61	6,681.61

REC	CT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		プ
y 31, :	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
225	Horizon Middle Consol.	- 189,276	<b>-</b> 58,322	4,329	- 17,770	4,532	<b>-</b> 21,719	9,343	<b>-</b> 6,791	<b>-</b> 32,023	- 35 434	- 370 236	% bud sper
223		1,649,325	356,235	37,836	77,251	4,352 -	186,834	82,204	49,754	259,353	35,131 120,189	379,236 2,818,980	91%
	Salaries 1												
	Benefits 2	528,583	129,621	13,222	17,935	-	55,452	22,795	21,304	71,875	30,413	891,200	92%
	7 16-17 cAct Personnel Costs per pupil	2,177,907 (3,073.97)	485,856 (685.75)	51,058 (72.06)	95,187 (134.35)	- -	242,286 (341.97)	104,998 (148.20)	71,058 (100.29)	331,228 (467.51)	150,601 (212.56)	3,710,179 (5,236.67)	92%
	Purch Svc-Prof 3	-	-	-	965	-	-	-	8,028	-	5,051	14,044	88%
	Purch Svc-Prop 4	28,706	-	-	-	-	-	-	-	6,710	68,227	103,643	92%
	Purch Svc-Other 5	12,424	-	-	-	3,694	-	-	-	186	17,550	33,854	93%
	Supplies 6	45,096	659	-	17,746	1,017	-	-	-	1,841	125,351	191,709	88%
	Equipment 7	6,952	-	-	-	1,139	-	-	300	3,917	-	12,308	82%
	Other 8	1,531	-	-	-	-	-	-	-	-	4,290	5,821	123
	Other 9	-	-	-	-	-	-	-	-	-	-	-	0%
	Implementation Costs  per pupil	94,708 (133.67)	659 (0.93)	<u>-</u>	18,711 (26.41)	5,850 (8.26)	- -		8,328 (11.75)	12,655 (17.86)	220,470 (311.18)	361,379 (510.06)	90%
	pupil count Total (708.50) Student FTE / per pupil	2,272,615 (3,207.64)	486,514 (686.68)	51,058 (72.06)	113,897 (160.76)	5,850 (8.26)	242,286 (341.97)	104,998 (148.20)	79,386 (112.05)	343,882 (485.37)	371,071 (523.74)	4,071,558 (5,746.73)	91%
	Salaries 1	1,786,199	401,544	41,059	95,655	-	203,606	89,531	53,881	282,802	129,916	3,084,192	
	Benefits 2	571,151	142,633	14,328	17,301	-	60,400	24,811	23,163	78,222	33,114	965,123	
	16-17 cBud Personnel Costs  per pupil	2,357,350 3,327.24	544,177 768.07	55,387 78.17	112,956 159.43	- -	264,005 372.63	114,342 161.39	77,044 108.74	361,024 509.56	163,030 230.11	4,049,316 5,715.34	-
	Purch Svc-Prof 3	-	-	-	965	-	-	-	9,133	-	5,834	15,932	
	Purch Svc-Prop 4	33,285	-	-	-	-	-	-	-	8,500	71,083	112,867	
	Purch Svc-Other 5	13,421	-	-	-	3,694	-	-	-	201	19,000	36,316	
	Supplies 6	48,918	659	-	17,746	1,543	-	-	-	2,263	145,564	216,692	
	Equipment 7	6,952	-	-	-	4,079	-	-	-	3,917	-	14,948	
	Other 8	1,965	-	-	-	1,066	-	-	-	-	1,692	4,723	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	104,541	659	-	18,711	10,382	-	-	9,133	14,881	243,173	401,479	•
	pupil count Total	147.55	0.93	- EE 207	26.41	14.65	264.005	111 212	12.89	21.00	343.22	566.66	1
	708.50 Student FTE / spend per	2,461,891 3,474.79	544,836 769.00	55,387 78.17	131,667 185.84	10,382 14.65	264,005 372.63	114,342 161.39	86,177 121.63	375,906 530.57	406,202 573.33	4,450,794 6,282.00	
				4,522.46						1,759.54			

ECT SPENDS BY SCHOOL LOCAT	IUN				Preschool or	Support Service			School	Other		
1, 2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
5 Sand Creek High Consol.	- 240.745	- 60 504		90.040	- 20,070	- 20 540	- 0.400	- 20 770	-	- 444 694		_ %
Sand Creek High Consol.	312,745	69,594	6,607	80,012	26,973	30,549	8,183	32,772	58,806	141,684	767,924	
Salaries 1	2,572,891	543,623	77,969	175,256	52,335	258,327	33,957	61,189	367,994	191,577	4,335,119	
Benefits 2		182,667	26,589	37,769	12,007	75,621	17,805	18,386	104,046	66,575	1,318,002	
16-17 cAct Personnel Costs  d Creek Voc Ed per pupil	3,349,428 (2,689.22)	726,290 (583.13)	104,558 (83.95)	213,025 (171.04)	64,342 (51.66)	333,948 (268.12)	51,762 (41.56)	79,575 (63.89)	472,039 (379.00)	258,152 (207.27)	5,653,120 (4,538.84)	
Purch Svc-Prof 3	13,059	-	-	22,215	4,158	-	-	27,525	900	3,937	71,795	,
Purch Svc-Prop 4	13,378	-	-	2,835	-	-	-	-	12,475	82,940	111,628	3
Purch Svc-Other 5	12,369	1,000	-	2,279	13,985	-	8,337	-	3,337	25,021	66,328	}
Supplies 6	43,590	924	-	35,445	24,524	365	1,338	-	30,409	267,243	403,838	3
Equipment 7	14,861	-	-	-	49,311	-	-	-	3,089	-	67,260	
Other 8	1,614	-	-	125	496	-	12,599	675	2,440	10,275	28,224	
Other 9	-	-	-	-	-	-	-	-	-	-	-	
832 Implementation Costs per pupil	98,872 (79.38)	1,924 (1.54)	- -	62,898 (50.50)	92,473 (74.25)	365 (0.29)	22,274 (17.88)	28,200 (22.64)	52,649 (42.27)	389,417 (312.66)	749,072 (601.42)	
806 <u>pupil count</u> Total (1,245.50) Student FTE / per pupil	3,448,300 (2,768.61)	728,214 (584.68)	104,558 (83.95)	275,924 (221.54)	156,816 (125.91)	334,313 (268.42)	74,036 (59.44)	107,775 (86.53)	524,689 (421.27)	647,569	6,402,193 (5,140.26)	3
Salaries 1	2,808,967	593,514	82,762	249,037	60,825	281,869	36,727	65,394	399,248	213,236	4,791,581	
Benefits 2	841,962	199,734	28,403	36,117	18,389	82,592	19,381	20,131	112,765	73,228	1,432,702	
16-17 cBud Personnel Costs	3,650,928 2,931.30	793,248 636.89	111,165 89.25	285,154 228.95	79,215 63.60	364,461 292.62	56,108 45.05	85,525 68.67	512,014 411.09	286,464 230.00	6,224,283 4,997.42	
Purch Svc-Prof 3	13,109	-	-	24,447	5,940	-	-	52,867	900	16,244	113,507	
Purch Svc-Prop 4	13,390	-	-	2,750	-	-	-	-	17,380	134,254	167,773	
Purch Svc-Other 5	16,287	1,000	-	2,462	15,437	-	11,723	-	8,134	33,000	88,042	
Supplies 6	48,175	2,750	-	38,096	33,389	400	1,650	-	32,397	307,856	464,713	
Equipment 7	15,881	-	-	30	49,311	-	-	1,480	11,151	1,000	78,853	
Other 8	3,275	810	-	2,995	498	-	12,737	675	1,519	10,435	32,945	,
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs per pupil	110,117 88.41	4,560 3.66	- -	70,781 56.83	104,574 83.96	400 0.32	26,110 20.96	55,022 44.18	71,481 57.39	502,789 403.68	945,834 759.40	
pupil count Total	3,761,045	797,808	111,165	355,935	183,789	364,861	82,218	140,546	583,495	789,253	7,170,116	<b>;</b>
1,245.50 Student FTE / spend per	3,019.71	640.55	89.25 4,182.85	285.78	147.56	292.94	66.01	112.84	468.48	633.68	5,756.82	

<b>`</b>	I SPENDS BI SCHOOL LOCAL	1014				Freschool of	Support Service	<u> </u>		SCHOOL	Other	
31,	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
		-	-	-	-	-	-	-	-	-	-	-
31	Sand Creek Zone Level											
	Salaries	11,950	-	-	-	-	104,086	78,560	-	178,421	49,133	422,150
	Benefits 2	2,896	2	-	-	-	20,664	21,448	-	48,130	16,927	110,067
	16-17 cAct Personnel Costs	14,846	2	-	-	-	124,750	100,008	-	226,551	66,061	532,218
	per pupil	(4.06)	(0.00)	-	-	=	(34.09)	(27.33)	=	(61.90)	(18.05)	(145.43)
	Purch Svc-Prof	-	-	-	-	-	-	-	-	61,410	-	61,410
	Purch Svc-Prop	-	-	-	-	-	-	-	-	(330)	-	(330)
	Purch Svc-Other	-	-	-	-	-	-	-	-	6,234	3,888	10,122
	Supplies	50,193	-	-	-	-	-	-	-	19,315	-	69,508
	Equipment 7	9,116	-	1,943	-	-	-	-	-	65,767	-	76,825
	Other 8	-	-	-	-	-	-	-	-	11,232	-	11,232
	Other	<del>-</del>	-	-	-	_	-	_	-	-	-	_
	Implementation Costs	59,309	<u>-</u>	1,943		-	-	-	-	163,628	3,888	228,767
	per pupil	(16.21)	-	(0.53)	-	-	-	-	-	(44.71)	(1.06)	(62.51)
	pupil count Total	74,155	2	1,943	-	-	124,750	100,008	-	390,178	69,948	760,985
	(3,659.70) Student FTE / per pupil	(20.26)	(0.00)	(0.53)	-	-	(34.09)	(27.33)	-	(106.61)	(19.11)	(207.94)
	Salaries 1	62,253	41	-	1,250	-	138,975	50,337	-	204,596	54,024	511,476
	Benefits 2	3,203	3	-	-	-	27,425	23,333	-	52,354	18,409	124,727
	16-17 cBud Personnel Costs	65,456	44	-	1,250	-	166,400	73,670	-	256,950	72,433	636,202
	per pupil	17.89	0.01	-	0.34	-	45.47	20.13	-	70.21	19.79	173.84
	Purch Svc-Prof	-	-	-	-	-	-	-	-	117,615	-	117,615
	Purch Svc-Prop	-	-	-	-	-	-	-	-	6,500	-	6,500
	Purch Svc-Other	-	-	-	-	-	-	-	-	19,025	37,854	56,879
	Supplies	179,582	-	-	-	-	-	-	-	20,693	17,423	217,697
	Equipment 7	15,250	_	-	-	-	-	-	-	69,650	-	84,900
	Other	-	_	-	_	_	_	_	_	65,900	921,353	987,253
		_	_	_	_	_		_		-	_	-
	Other Implementation Costs	104 922						_		299,383	976,630	1,470,845
	implementation Costs  per pupil	194,832 53.24	-	-	-	-	-	-	-	299,383 81.81	976,630 266.86	401.90
	pupil count Total	260,287	44	-	1,250	-	166,400	73,670	-	556,333	1,049,064	2,107,047
	3,659.70 Student FTE / spend per	71.12	0.01	-	0.34	-	45.47	20.13	-	152.02	286.65	575.74
				71.48						504.27		

Preschool or

Support Services for

Other

EC	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		フ
1, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
		-		-	-	-	-	-	-	-	-		% l
6	Ridgeview Elementary												S
	Salaries 1	1,621,865	347,338	87,860	225	28,223	105,425	69,459	3,044	234,681	92,882	2,591,001	(
	Benefits 2	471,692	106,886	25,907	45	9,546	34,192	22,486	631	58,107	32,271	761,764	9
	16-17 cAct Personnel Costs  per pupil	2,093,558 (2,838.57)	454,224 (615.86)	113,767 (154.25)	270 (0.37)	37,769 (51.21)	139,617 (189.30)	91,945 (124.66)	3,674 (4.98)	292,787 (396.98)	125,153 (169.69)	3,352,764 (4,545.87)	,
	Purch Svc-Prof 3	736	-	-	-	-	-	-	3,935	-	3,340	8,010	
	Purch Svc-Prop 4	5,712	-	-	-	-	-	-	-	5,740	29,756	41,209	•
	Purch Svc-Other 5	-	-	-	-	-	-	13,867	-	1,192	15,304	30,362	
	Supplies 6	19,572	26	-	-	302	-	400	-	610	86,970	107,880	
	Equipment 7	14,797	-	-	-	-	-	-	-	1,743	-	16,540	
	Other 8	-	-	-	-	8,344	-	-	-	495	2,768	11,607	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	40,817	26	-	-	8,646	-	14,267	3,935	9,781	138,137	215,609	•
	per pupil pupil count Total	(55.34) 2,134,375	(0.03) 454,250	113,767	270	(11.72) 46,416	139,617	(19.34) 106,212	(5.33) 7,609	(13.26) 302,568	(187.29) 263,290	(292.33) 3,568,373	- ,
	pupil count Total (737.54) Student FTE / per pupil	(2,893.91)	(615.90)	(154.25)	(0.37)	(62.93)	(189.30)	(144.01)	(10.32)	(410.24)	(356.98)	(4,838.21)	
	Salaries 1	1,782,364	383,690	97,225	1,514	31,730	112,963	76,506	3,199	257,965	105,509	2,852,663	
	Benefits 2	513,251	117,317	28,579	60	10,614	37,054	24,489	659	63,767	35,118	830,907	
	16-17 cBud Personnel Costs	2,295,614	501,007	125,804	1,574	42,343	150,017	100,995	3,858	321,731	140,627	3,683,570	•
	per pupil	3,112.53	679.29	170.57	2.13	57.41	203.40	136.93	5.23	436.22	190.67	4,994.40	
	Purch Svc-Prof 3	736	50	-	-	-	-	-	4,435	-	4,868	10,089	
	Purch Svc-Prop 4	5,872	-	-	-	-	-	-	-	5,944	41,401	53,218	
	Purch Svc-Other 5	-	-	-	-	-	-	13,867	-	2,465	18,520	34,852	
	Supplies 6	42,076	150	-	-	516	-	600	-	877	100,982	145,201	
	Equipment 7	15,518	-	-	-	-	-	-	-	1,543	1,097	18,158	
	Other 8	-	-	-	-	10,032	-	-	-	(200)	2,768	12,599	
	Other 9	-	<u>-</u>	-	-	-	-	-	-	-	-	-	
	Implementation Costs	64,202	200	-	-	10,547	-	14,467	4,435	10,629	169,636	274,117	•
	per pupil	87.05	0.27	-	-	14.30	-	19.62	6.01	14.41	230.00	371.66	
	pupil count Total	2,359,817	501,207	125,804	1,574	52,891	150,017	115,462	8,292	332,360	310,263	3,957,687	1
	737.54 Student FTE / spend per	3,199.58	679.57	170.57	2.13	71.71	203.40	156.55	11.24	450.63	420.67	5,366.06	
				4,123.56						1,242.50			

	T SPENDS BY SCHOOL LOCATI	ION				Preschool or	Support Servi	ces for		School	Other		
1, 2	017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	State on Floresaton,	- 144 540	47.400	- 0.446	- 224	4 440	- 2.000	- 40.640	4 074	- 29 507	47.445		_ %
9	Stetson Elementary	141,542	47,106	9,416	331	4,142	8,908	10,610	1,271	38,507	47,445	309,277	
	Salaries 1	1,260,646	380,639	64,680	225	30,414	73,842	79,795	7,970	192,336	76,532	2,167,080	
	Benefits 2	371,302	120,826	15,951	36	12,084	21,676	23,280	1,659	52,320	27,946	647,081	_
	16-17 cAct Personnel Costs  per pupil	1,631,948 (3,399.18)	501,465 (1,044.50)	80,631 (167.95)	261 (0.54)	42,498 (88.52)	95,518 (198.95)	103,075 (214.69)	9,630 (20.06)	244,657 (509.60)	104,478 (217.62)	2,814,161 (5,861.62)	
	Purch Svc-Prof 3	66	-	-	-	-	-	-	4,009	-	6,551	10,626	
	Purch Svc-Prop 4	7,298	-	-	-	-	-	-	-	6,609	25,274	39,181	
	Purch Svc-Other 5	-	-	-	-	-	-	-	-	958	12,969	13,927	
	Supplies 6	50,716	-	-	-	400	120	-	-	3,556	66,828	121,619	
	Equipment 7	-	-	-	-	-	-	-	-	49	52	101	
	Other 8	-	-	-	-	29,016	-	-	90	-	1,302	30,408	•
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	58,081 (120.98)	-	- -	- -	29,416 (61.27)	120 (0.25)	<u>-</u> -	4,099 (8.54)	11,171 (23.27)	112,975 (235.32)	215,861 (449.62)	
	pupil count Total (480.10) Student FTE / per pupil	1,690,029 (3,520.16)	501,465 (1,044.50)	80,631 (167.95)	261 (0.54)	71,914 (149.79)	95,638 (199.20)	103,075 (214.69)	13,728 (28.59)	255,828 (532.86)	217,453 (452.93)	3,030,023 (6,311.23)	_
	Salaries 1	1,362,720	417,071	71,692	544	33,105	80,792	88,010	8,912	216,342	81,883	2,361,071	
	Benefits 2	404,783	131,450	18,355	48	13,337	23,554	25,675	1,850	58,647	30,468	708,167	
	16-17 cBud Personnel Costs per pupil	1,767,502 3,681.53	548,521 1,142.51	90,047 187.56	592 1.23	46,442 96.73	104,346 217.34	113,685 236.79	10,762 22.42	274,989 572.78	112,351 234.02	3,069,238 6,392.91	_
	Purch Svc-Prof 3	84	-	-	-	-	-	-	4,147	-	6,971	11,202	
	Purch Svc-Prop 4	5,558	-	-	-	-	-	-	-	10,682	41,914	58,153	
	Purch Svc-Other 5	1,066	-	-	-	-	-	-	-	3,119	18,360	22,545	
	Supplies 6	61,155	50	-	-	515	200	-	-	3,910	83,948	149,778	
	Equipment 7	395	-	-	-	-	-	-	-	1,634	52	2,081	
	Other 8	(4,189)	-	-	-	29,098	-	-	90	-	1,302	26,302	
	Other 9	-	-	-	-	-	-	-	-	-	<del>-</del>	-	
	Implementation Costs per pupil	64,069 133.45	50 0.10	-	-	29,613 61.68	200 0.42	-	4,237 8.82	19,346 40.30	152,547 317.74	270,061 562.51	_
	pupil count Total	1,831,571	548,571	90,047	592	76,055	104,546	113,685	14,999	294,335	264,898	3,339,299	
	480.10 Student FTE / spend per	3,814.98	1,142.62	187.56	1.23	158.42	217.76	236.79	31.24	613.07	551.76	6,955.42	

	Y SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
		-	-	-	-	-	-	-	-	-	-		9
Odyssey Eleme	entary												
Salaries	1	1,415,601	266,503	60,036	225	6,339	76,818	11,999	8,273	222,407	90,145	2,158,347	
Benefits	2	433,369	82,630	19,594	40	1,933	33,515	2,492	1,731	59,578	33,035	667,916	
38 16-17 cAct Per	rsonnel Costs per pupil	1,848,970 (3,768.03)	349,132 (711.50)	79,630 (162.28)	265 (0.54)	8,272 (16.86)	110,333 (224.85)	14,491 (29.53)	10,004 (20.39)	281,985 (574.66)	123,180 (251.03)	2,826,263 (5,759.66)	
Purch Svc-Prof	3	-	-	-	-	-	-	=	1,380	-	1,678	3,058	
Purch Svc-Prop	4	7,443	-	-	-	-	-	-	-	5,766	19,221	32,430	
Purch Svc-Other	5	-	-	-	-	-	-	1,325	-	403	13,492	15,220	
Supplies	6	66,674	123	-	-	294	-	-	-	-	55,469	122,560	
Equipment	7	-	-	-	-	-	-	-	-	422	52	474	
Other	8	-	-	-	-	9,043	-	-	-	12	1,160	10,215	
Other	9	-	-	-	-	-	-	-	-	-	-	-	
lmp	olementation Costs	74,117 (151.04)	123 (0.25)	-	-	9,337 (19.03)	-	1,325 (2.70)	1,380 (2.81)	6,604 (13.46)	91,072 (185.60)	183,958 (374.89)	
24 pupil count	per pupil Total	1,923,087	349,256	79,630	265	17,609	110,333	15,816	11,384	288,589	214,252	3,010,220	
(490.70) Stu		(3,919.07)	(711.75)	(162.28)	(0.54)	(35.88)	(224.85)	(32.23)	(23.20)	(588.12)	(436.63)	(6,134.54)	
Salaries	1	1,521,756	296,554	71,299	544	7,562	83,027	13,568	9,568	235,111	97,506	2,336,496	
Benefits	2	472,657	90,066	22,566	54	2,358	36,438	2,742	1,908	63,212	35,486	727,487	
16-17 cBud Per	rsonnel Costs	1,994,413	386,620	93,865	598	9,920	119,466	16,310	11,476	298,323	132,992	3,063,983	
	per pupil	4,064.34	787.88	191.28	1.22	20.22	243.45	33.24	23.39	607.94	271.02	6,243.98	
Purch Svc-Prof	3	-	-	-	-	-	-	-	1,380	-	3,146	4,526	
Purch Svc-Prop	4	7,700	-	-	-	-	-	-	-	7,500	22,629	37,829	
Purch Svc-Other	5	-	-	-	-	-	-	1,325	-	1,590	16,287	19,201	
Supplies	6	76,901	500	-	-	294	300	-	-	-	80,470	158,465	
Equipment	7	-	-	-	-	-	-	-	-	500	2,100	2,600	
Other	8	-	-	-	-	117	-	-	-	-	1,260	1,377	
Other	9	-	-	-	-	-	-	-	-	-	-	-	
Imp	olementation Costs	84,601 172.41	500 1.02	- -	-	411 0.84	300 0.61	1,325 2.70	1,380 2.81	9,590 19.54	125,892 256.55	223,999 456.48	
pupil count	per pupil Total	2,079,014	387,120	93,865	598	10,331	119,766	17,635	12,856	307,913	258,884	3,287,982	
490.71 Stu	udent FTE / spend per	4,236.75	788.90	191.28	1.22	21.05	244.07	35.94	26.20	627.48	527.57	6,700.46	
				5,239.20						1,461.26			-

С	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other	
1, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
)	Skyview Middle Consol.	- 280,539	<b>6</b> 2,192	10,697	<b>-</b> 8,266	<b>4</b> ,713	<b>-</b> 26,564	<b>-</b> 2,938	<b>-</b> 7,893	<del>-</del> 47,055	93,760	<del>-</del> 544,615
	Salaries 1	2,311,532	478,731	88,963	62,118	-	220,280	13,441	49,614	330,098	152,194	3,706,971
	Benefits 2	719,300	161,048	29,664	15,256	-	78,563	8,012	20,668	90,550	58,938	1,181,999
	16-17 cAct Personnel Costs  per pupil	3,030,832 (2,867.39)	639,779 (605.28)	118,626 (112.23)	77,374 (73.20)		298,843 (282.73)	21,453 (20.30)	70,282 (66.49)	420,648 (397.96)	211,132 (199.75)	4,888,970 (4,625.33)
	Purch Svc-Prof 3	293	-	-	-	-	-	-	2,640	1,186	3,478	7,597
	Purch Svc-Prop 4	5,661	-	-	-	-	-	-	-	5,393	56,797	67,852
	Purch Svc-Other 5	14,372	-	-	-	2,590	-	1,763	-	1,108	21,522	41,355
	Supplies 6	24,455	1,361	199	1,875	3,946	750	1,978	-	6,772	155,867	197,204
	Equipment 7	9,917	-	-	352	898	-	-	-	5,797	1,760	18,723
	Other 8	100	-	-	713	87	-	-	-	510	1,270	2,680
	Other 9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs per pupil	54,797 (51.84)	1,361 (1.29)	199 (0.19)	2,939 (2.78)	7,521 (7.12)	750 (0.71)	3,741 (3.54)	2,640 (2.50)	20,766 (19.65)	240,695 (227.71)	335,410 (317.32)
	pupil count Total (1,057.00) Student FTE / per pupil	3,085,629 (2,919.23)	641,141 (606.57)	118,826 (112.42)	80,313 (75.98)	7,521 (7.12)	299,592 (283.44)	25,194 (23.84)	72,922 (68.99)	441,415 (417.61)	451,827	5,224,380 (4,942.65)
	Salaries 1	2,491,199	525,323	97,050	66,111	-	239,958	15,620	54,131	360,030	164,547	4,013,969
	Benefits 2	776,720	176,509	32,273	11,848	-	85,448	8,692	22,474	98,339	63,912	1,276,215
	16-17 cBud Personnel Costs  per pupil	3,267,918 3,091.69	701,833 663.99	129,323 122.35	77,959 73.75		325,406 307.86	24,312 23.00	76,605 72.47	458,370 433.65	228,459 216.14	5,290,184 5,004.90
	Purch Svc-Prof 3	2,000	-	-	-	-	-	-	3,210	4,000	11,046	20,256
	Purch Svc-Prop 4	9,000	-	-	-	-	-	-	-	9,000	85,752	103,752
	Purch Svc-Other 5	14,408	-	-	-	2,739	-	1,840	-	3,500	32,390	54,877
	Supplies 6	33,494	1,500	200	1,854	4,089	750	1,980	1,000	7,400	178,596	230,863
	Equipment 7	12,718	-	-	4,646	3,169	-	-	-	6,200	8,073	34,805
	Other 8	26,630	-	-	4,120	2,237	-	-	-	-	1,270	34,257
	Other 9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	98,250	1,500	200	10,620	12,234	750	3,820	4,210	30,100	317,127	478,811
	per pupil Total	92.95	703,333	0.19 129,523	10.05	11.57	0.71	3.61	3.98 80,815	28.48	300.03	452.99 5.760.005
	1,057.00 Student FTE / spend per	3,366,168 3,184.64	703,333 665.40	129,523	88,579 83.80	12,234 11.57	326,156 308.57	28,132 26.61	76.46	488,470 462.13	545,586 516.17	5,768,995 5,457.90
	1,007.00	0,104.04	000.40	4,067.96	00.00	11.01	000.01	20.01	70.40	1,389.93	010.17	0,407.00

L	1 SELNDS B1 SCHOOL LO	<b>U</b> A11	011				Freschool of	Support Service	Jes IOI		SCHOOL	Other		
31, 2	2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
			-	-	-	-	-	-	-	-	-	-	-	%
20	Vista Ridge High Consol.													5
	Salaries	1	2,558,462	328,865	64,357	224,251	191,754	313,103	-	102,811	375,615	301,317	4,460,536	
	Benefits	2	789,725	126,316	18,572	50,741	53,041	94,954	-	34,612	102,348	111,072	1,381,379	1
1,662	16-17 cAct Personnel Costs		3,348,186	455,181	82,930	274,991	244,794	408,058	-	137,423	477,963	412,389	5,841,915	
sta Ki		pupil	(2,261.52)	(307.45)	(56.01)	(185.74)	(165.35)	(275.62)	=	(92.82)	(322.84)	(278.55)	(3,945.91)	
	Purch Svc-Prof	3	18,644	-	-	6,984	38,304	-	-	26,025	797	(4,980)	85,775	
	Purch Svc-Prop	4	7,496	-	-	24,938	-	-	-	-	7,319	98,613	138,365	
	Purch Svc-Other	5	15,456	-	-	5,059	11,069	-	-	-	5,900	23,234	60,719	;
	Supplies	6	50,660	193	-	27,001	26,909	267	-	-	12,024	235,698	352,753	
	Equipment	7	31,871	-	-	1,691	62,373	-	-	-	1,557	1,456	98,948	:
	Other	8	-	-	-	1,295	12,675	-	-	180	4,253	6,971	25,375	Ę
	Other	9	-	-	-	-	-	-	-	-	-	-	_	
	Implementation Costs	9_	124,126	193	-	66,968	151,331	267	-	26,205	31,851	360,992	761,934	•
	per	pupil	(83.84)	(0.13)	-	(45.23)	(102.22)	(0.18)	-	(17.70)	(21.51)	(243.83)	(514.65)	
	<u>pupil count</u> Total		3,472,312	455,373	82,930	341,960	396,125	408,325	-	163,628	509,814	773,381	6,603,849	•
	(1,480.50) Student FTE / per	pupil	(2,345.36)	(307.58)	(56.01)	(230.98)	(267.56)	(275.80)	-	(110.52)	(344.35)	(522.38)	(4,460.55)	
	Salaries	1	2,752,808	366,516	70,774	266,682	194,184	341,109	251	112,878	407,889	322,610	4,835,698	
	Benefits	2	854,542	141,080	20,119	48,409	61,079	104,364	-	37,256	111,736	121,367	1,499,952	
	16-17 cBud Personnel Costs		3,607,350	507,595	90,893	315,091	255,262	445,473	251	150,133	519,624	443,977	6,335,650	•
	per	pupil	2,436.59	342.86	61.39	212.83	172.42	300.90	0.17	101.41	350.98	299.88	4,279.43	
	Purch Svc-Prof	3	33,809	-	-	7,081	71,105	-	-	51,390	797	19,323	183,505	
	Purch Svc-Prop	4	131	-	-	8,240	-	-	-	-	9,000	122,649	140,020	
	Purch Svc-Other	5	17,500	-	-	4,575	15,637	-	-	-	11,167	26,080	74,959	
	Supplies	6	54,523	204	-	26,207	29,625	174	<del>-</del>	_	11,600	280,643	402,977	
	Equipment	7	48,456	_	-	10,372	114,562	-	-		8,665	2,500	184,554	
		(	27,773			1,295	14,266		<u>-</u>	180	200	6,971	50,685	
	Other	8	21,113	-	-	1,293	14,200	-	-	180	200	0,971		
	Other	9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	pupil	182,191 123.06	204 0.14	- -	57,771 39.02	245,194 165.62	174 0.12	-	51,570 34.83	41,429 27.98	458,166 309.47	1,036,700 700.24	
	pupil count Total	- ~P.1	3,789,542	507,799	90,893	372,862	500,457	445,647	251	201,703	561,054	902,143	7,372,350	1
	1,480.49 Student FTE / spend pe	er	2,559.65	342.99	61.39	251.85	338.03	301.01	0.17	136.24	378.96	609.35	4,979.67	1
	,		,,		3,553.93						1,425.74		,	

Preschool or

Support Services for

Other

	T SPENDS BY SCHOOL LOCAT					Preschool or	Support Serv			School	Other		
31, 2	2017	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	-
2	Vista Ridge Zone Level	<b>-</b> 41,494	<u> </u>	1,000	<b>-</b> 9,854	(249)	-	<del>-</del> (74,618)	-	<b>-</b> 83,987	- 194,033	<del>-</del> 255,501	%
_		2,466	· -	-	-	(Z-10)	_	67,047	_	306,991	49,133	425,638	
	Salaries 1											122,435	
	Benefits 2  16-17 cAct Personnel Costs	693 3,158	2	-	-	-	-	19,374 <b>86,421</b>	-	85,439 <b>392,430</b>	16,927 <b>66,061</b>	548,073	-
	per pupil	(0.74)	(0.00)	- -	-	- -	<u>-</u>	(20.35)	-	(92.43)	(15.56)	(129.08)	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	97,470	-	97,470	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other 5	-	-	-	-	-	-	-	-	7,182	3,201	10,383	
	Supplies 6	841	-	-	146	-	-	1,371	-	83,525	-	85,883	
	Equipment 7	-	-	1,985	-	-	-	-	-	6,147	-	8,132	
	Other 8	-	-	-	-	249	-	-	-	826	-	1,075	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	841 (0.20)		1,985 (0.47)	146 (0.03)	249 (0.06)	-	1,371 (0.32)	-	195,150 (45.96)	3,201 (0.75)	202,943 (47.80)	
	pupil count Total	4,000	2	1,985	146	249	-	87,792	-	587,580	69,262	751,016	-
	(4,245.84) Student FTE / per pupil	(0.94)	(0.00)	(0.47)	(0.03)	(0.06)	<del>-</del>	(20.68)	-	(138.39)	(16.31)	(176.88)	
	Salaries 1	13,905	-	-	-	-	-	(9,370)	-	342,181	53,600	400,316	
	Benefits 2	851	3	-	-	-	-	21,044	-	92,567	18,410	132,875	
	16-17 cBud Personnel Costs	14,756	3	-	-	-	-	11,674	-	434,748	72,010	533,191	•
	per pupil	3.48	0.00	-	-	-	-	2.75	-	102.39	16.96	125.58	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	113,020	-	113,020	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other 5	-	-	-	-	-	-	-	-	17,913	14,500	32,413	
	Supplies 6	30,737	-	-	10,000	-	-	1,500	-	96,020	25,980	164,238	
	Equipment 7	-	-	2,985	-	-	-	-	-	9,066	-	12,051	
	Other 8	-	-	-	-	-	-	-	-	800	150,805	151,605	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	30,737	-	2,985	10,000	-	-	1,500	-	236,819	191,285	473,327	
	pupil count Total	7.24 45,493	3	0.70 2,985	2.36 10,000	-	<u>-</u>	0.35 13,174	-	55.78 671,567	45.05 263,295	111.48 1,006,517	1
	4,245.84 Student FTE / spend per	10.71	0.00	0.70	2.36	-	-	3.10	-	158.17	62.01	237.06	1
	-,=			13.77				30		223.29	02.01		

#### **EL PASO COUNTY SCHOOL DIST**

### MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM

RECT SPENDS BY SCHOOL LOCAT	TION				Support Serv	rices for	School	Oth Direct	Total	Indirect	
31, 2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Net Total
On Ohiof Education Officers	-	- 004.007	404 400	-	-	-	- 4 0 0 0		-	(4.070.007)	% bud
+39 Chief Education Officer	(57,930)	381,997	101,403	22,219	104,827	2/5,321		240,608	1,072,807	(1,072,807)	- sper
Salaries	2,000	1,335,535	104,801	221,719	1,678,166	1,216,582	-	491,238	5,050,043	(5,050,043)	- 93%
Benefits	394	439,366	28,573	67,811	490,672	327,964	-	133,980	1,488,760	(1,488,760)	- <u>101</u>
89,252 16-17 cAct Personnel Costs	2,394	1,774,901	133,374	289,531	2,168,838	1,544,547	-	625,218	6,538,803	(6,538,803)	- 94%
per pupil	(0.19)		, ,	(23.08)	(172.86)	(123.10)	=	(49.83)	(521.16)	521.16	-
Purch Svc-Prof	-	375,349	28,964	-	247,627	507,275	-	9,687	1,168,902	(1,168,902)	- 87%
Purch Svc-Prop	-	565	-	2,474	33,086	2,462	7,987	1,126	47,700	(47,700)	- 66%
Purch Svc-Other	66,140	1,232,886	518,666	(53)	41,273	204,510	3,828	926,567	2,993,817	(2,993,817)	- 90%
Supplies	4,862	122,009	56,283	1,867	151,725	65,704	1,436	21,043	424,930	(424,930)	- 81%
Equipment	<del>-</del>	62,995	4,057	-	7,093	13,299	-	18,877	106,321	(106,321)	- 76%
Other	-	2,970	4,460	660	337	25,708	876	13,719	48,730	(48,730)	- 60%
Other	-	-	-	-	-	-	-	-	-	-	- <u>0%</u>
83,556 Implementation Costs	71,002	1,796,774	612,430	4,948	481,142	818,958	14,127	991,019	4,790,400	(4,790,400)	- 889
per pupil	(5.66)	(143.21)	(48.81)	(0.39)	(38.35)	(65.27)	(1.13)	(78.99)	(381.81)	381.81	- 040
72,807 <u>pupil count</u> Total (12,546.64) Student FTE / per pupil	73,396 (5.85)	3,571,676 (284.67)	745,804 (59.44)	294,479 (23.47)	2,649,980 (211.21)	2,363,505 (188.38)	14,127 (1.13)	1,616,237 (128.82)	11,329,204 (902.97)	(11,329,204) 902.97	- 91% -
(12,040.04) StadSht 1 127 pci papii	(0.00)	(204.01)	(00.44)	(20.41)	(211.21)	(100.50)	(1.13)	(120.02)	(302.31)	302.37	
Salaries	8,000	1,417,522	130,370	221,386	1,710,305	1,368,132	-	593,029	5,448,743	(5,448,743)	-
Benefits	525	366,911	25,334	64,188	517,127	354,926	-	150,301	1,479,312	(1,479,312)	-
16-17 cBud Personnel Costs	8,525	1,784,433	155,703	285,574	2,227,432	1,723,058	-	743,329	6,928,055	(6,928,055)	-
per pupil	0.67	140.38	12.25	22.47	175.23	135.55	-	58.48	545.02	(545.02)	-
Purch Svc-Prof	-	484,925	52,388	1,200	280,391	506,142	-	12,058	1,337,104	(1,337,104)	-
Purch Svc-Prop	-	681	-	25,000	35,461	5,777	5,338	-	72,257	(72,257)	-
Purch Svc-Other	-	1,465,200	535,496	1,134	49,292	249,249	8,150	1,010,476	3,318,998	(3,318,998)	-
Supplies	6,941	143,766	81,120	2,890	154,201	107,190	5,000	24,439	525,547	(525,547)	-
Equipment	-	69,000	16,000	-	7,593	21,100	-	25,750	139,443	(139,443)	-
Other	-	5,668	6,500	900	437	26,310	-	40,793	80,607	(80,607)	-
Other	-	-	-	-	-	-	-	-	-	-	-
Implementation Costs	6,941	2,169,240	691,504	31,124	527,375	915,767	18,488	1,113,516	5,473,956	(5,473,956)	-
per pupil	0.55	170.65	54.40	2.45	41.49	72.04	1.45	87.60	430.63	(430.63)	_
pupil count Total	15,466	3,953,673	847,207	316,698	2,754,807	2,638,826	18,488	1,856,845	12,402,011	(12,402,011)	-
12,711.65 Student FTE / spend per	1.22	311.03	66.65 403.81	24.91	216.72	207.59	1.45 571.84	146.07	975.64	(975.64)	-

	T SPENDS BY SCHOOL LOCAT					Support Serv		School	Oth Direct	Total	Indirect	Net	
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
39	Education Services	2,079	-	115,169	20,092	<del>-</del> 59,933	216,103	(971)	- 159,491	571,897	(571,897)	_	=
	Salaries 1	-	-	81,961	205,826	196,125	818,287	-	491,238	1,793,438	(1,793,438)	-	
	Benefits 2	-	-	22,855	61,925	53,859	222,421	-	133,980	495,040	(495,040)	-	
	16-17 cAct Personnel Costs	-	-	104,816	267,751	249,984	1,040,708	-	625,218	2,288,477	(2,288,477)	-	_
	per pupil	-	-	(8.35)	(21.34)	(19.92)	(82.95)	-	(49.83)	(182.40)	182.40	-	
	Purch Svc-Prof 3	-	-	28,964	-	51,721	487,625	-	9,687	577,997	(577,997)	-	
	Purch Svc-Prop 4	-	-	-	2,474	27,904	-	7,027	1,126	38,531	(38,531)	-	
	Purch Svc-Other 5	-	-	336,904	(53)	16,981	60,201	6,515	26,274	446,822	(446,822)	-	
	Supplies 6	4,862	-	56,283	1,867	137,071	50,186	-	21,043	271,312	(271,312)	-	
	Equipment 7	-	-	4,057	-	4,868	11,867	-	18,877	39,669	(39,669)	-	
	Other 8	-	-	4,460	660	337	690	377	13,719	20,243	(20,243)	-	
	9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	4,862	-	430,668	4,948	238,882	610,569	13,919	90,726	1,394,575	(1,394,575)	-	_
	per pupil	(0.39)	-	(34.33)	(0.39)	(19.04)	(48.66)	(1.11)	(7.23)	(111.15)	111.15	-	
	pupil count Total (12,546.64) Student FTE / per pupil	4,862 (0.39)	-	535,484 (42.68)	272,699 (21.73)	488,865 (38.96)	1,651,277	13,919	715,945	3,683,052 (293.55)	(3,683,052) 293.55	-	
	(12,546.64) Student FTE / per pupil	(0.39)	-	(42.00)	(21.73)	(30.90)	(131.61)	(1.11)	(57.06)	(293.55)	293.55	=	
	Salaries 1	-	-	120,870	203,880	248,516	950,477	-	593,029	2,116,771	(2,116,771)	-	
	Benefits 2	-	-	25,334	57,788	59,818	243,286	-	150,301	536,525	(536,525)	-	
	16-17 cBud Personnel Costs	-	-	146,203	261,667	308,333	1,193,763	-	743,329	2,653,296	(2,653,296)	-	_
	per pupil	-	-	11.50	20.58	24.26	93.91	-	58.48	208.73	(208.73)	-	
	Purch Svc-Prof 3	-	-	52,388	1,200	51,841	484,310	-	12,058	601,796	(601,796)	-	
	Purch Svc-Prop 4	-	-	-	25,000	29,621	2,589	4,798	-	62,008	(62,008)	-	
	Purch Svc-Other 5	-	-	348,442	1,134	17,042	76,570	8,150	29,066	480,405	(480,405)	-	
	Supplies 6	6,941	-	81,120	2,890	136,301	90,430	-	24,439	342,121	(342,121)	-	
	Equipment 7	-	-	16,000	-	5,323	17,000	-	25,750	64,073	(64,073)	-	
	Other 8	-	-	6,500	900	337	2,720	-	40,793	51,249	(51,249)	_	
		_	_	- -	_	_	· .	_	_		_	_	
	Other 9 Implementation Costs	6,941		504,450	31,124	240,465	673,617	12,948	132,106	1,601,652	(1,601,652)		_
	impiementation Costs per pupil	0,94 i 0.55	<del>-</del>	39.68	31,124 2.45	240,465 18.92	52.99	12,948	132,106	1,601,652	(1,601,652) (126.00)	- -	
	pupil count Total	6,941	<u> </u>	650,654	292,791	548,799	1,867,380	12,948	875,435	4,254,949	(4,254,949)	-	$\neg$
	12,711.65 Student FTE / spend per	0.55	-	51.19	23.03	43.17	146.90	1.02	68.87	334.73	(334.73)	-	
				74.76				259.96			(/		4

	T SPENDS BY SCHOOL LOCAT					Support Serv		School	Oth Direct	Total	Indirect	Net	
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
6	Special Services	(60,009)	381,997	(13,766)	2,127	<del>-</del> 44,894	<del>-</del> 59,218	- 5,333	- 81,117	500,911	(500,911)	_	%
	Salaries 1	2,000	1,335,535	22,840	15,894	1,482,041	398,295	=	-	3,256,605	(3,256,605)	-	
	Benefits 2	394	439,366	5,718	5,886	436,813	105,543	_	-	993,720	(993,720)	_	
	16-17 cAct Personnel Costs	2,394	1,774,901	28,558	21,780	1,918,854	503,839	-	-	4,250,326	(4,250,326)	-	_
	per pupil	(0.19)	(141.46)	(2.28)	(1.74)	(152.94)	(40.16)	-	-	(338.76)	338.76	-	
	Purch Svc-Prof 3	-	375,349	-	-	195,906	19,650	-	-	590,905	(590,905)	-	
	Purch Svc-Prop 4	-	565	-	-	5,182	2,462	959	-	9,169	(9,169)	-	
	Purch Svc-Other 5	66,140	1,232,886	181,762	-	24,292	144,309	(2,688)	900,293	2,546,995	(2,546,995)	-	
	Supplies 6	-	122,009	-	-	14,654	15,518	1,436	-	153,618	(153,618)	-	
	Equipment 7	-	62,995	-	-	2,225	1,432	-	-	66,652	(66,652)	-	
	Other 8	-	2,970	-	-	-	25,017	500	-	28,487	(28,487)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	66,140	1,796,774	181,762	-	242,261	208,389	207	900,293	3,395,826	(3,395,826)	-	_
	pupil count Total	(5.27) 68,534	(143.21) 3,571,676	(14.49) 210,320	21,780	(19.31) 2,161,115	(16.61) 712,227	(0.02)	(71.76) 900,293	(270.66) 7,646,152	270.66 (7,646,152)	-	_
	(12,546.64) Student FTE / per pupil	(5.46)	(284.67)	(16.76)	(1.74)	(172.25)	(56.77)	(0.02)	(71.76)	(609.42)	609.42	-	
	Salaries 1	8,000	1,417,522	9,500	17,506	1,461,789	417,655	-	-	3,331,972	(3,331,972)	-	
	Benefits 2	525	366,911	-	6,400	457,309	111,640	-	-	942,786	(942,786)	-	
	16-17 cBud Personnel Costs	8,525	1,784,433	9,500	23,906	1,919,099	529,296	-	-	4,274,759	(4,274,759)	-	_
	per pupil	0.67	140.38	0.75	1.88	150.97	41.64	-	-	336.29	(336.29)	-	
	Purch Svc-Prof 3	-	484,925	-	-	228,550	21,832	-	=	735,307	(735,307)	-	
	Purch Svc-Prop 4	-	681	-	-	5,840	3,188	540	-	10,249	(10,249)	-	
	Purch Svc-Other 5	-	1,465,200	187,054	-	32,250	172,680	-	981,410	2,838,593	(2,838,593)	-	
	Supplies 6	-	143,766	-	-	17,900	16,760	5,000	-	183,426	(183,426)	-	
	Equipment 7	-	69,000	-	-	2,270	4,100	-	-	75,370	(75,370)	-	
	Other 8	-	5,668	-	-	100	23,590	-	-	29,358	(29,358)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	-	2,169,240	187,054	-	286,910	242,150	5,540	981,410	3,872,304	(3,872,304)	-	_
	pupil count Total	- 8,525	170.65 3,953,673	14.72 196,554	23,906	22.57 2,206,009	19.05 771,446	0.44 5,540	77.21 981,410	304.63 8,147,062	(304.63) (8,147,062)	-	7
	pupil count Total 12,711.65 Student FTE / spend per	0.67	3,953,673	196,554	23,906	2,206,009	60.69	0.44	77.21	640.91	(8, 147, 062)	-	
	:_,: : ::00	0.07	311.03	329.04	1.00	170.04	00.09	311.87	11.21	(1,766,726)	(1,964,696)	(197,970	2)

EC	T SPENDS BY SCHOOL LOCAT	ION				Support Ser	vices for	School	Oth Direct	Total	Indirect		7
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Net Total	
_		-	-	- (4,005)	-	-	-	-	- (4,400,050)	-	4.007.040		% k
8	Central Services							102,027	(1,168,658)	(1,067,916)	1,067,916		<u>s</u>
	Salaries 1	-	-	-	-	-	-	974,881	941,064	1,915,945	(1,915,945)	-	9
	Benefits 2	-	-	5,500	-	-	-	290,974	276,538	573,012	(573,012)	-	9
	16-17 cAct Personnel Costs	-	-	5,500	-	-	-	1,265,856	1,217,602	2,488,957	(2,488,957)	-	
	per pupil	-	-	(0.44)	-	-	-	(100.89)	(97.05)	(198.38)	198.38	-	
	Purch Svc-Prof 3	-	-	-	-	-	-	47,836	505,138	552,974	(552,974)	-	
	Purch Svc-Prop 4	-	-	-	-	-	-	14,973	31,656	46,629	(46,629)	-	
	Purch Svc-Other 5	-	-	-	-	-	-	30,986	319,756	350,742	(350,742)	-	
	Supplies 6	-	-	-	-	-	-	51,499	216,508	268,007	(268,007)	-	
	Equipment 7	-	-	-	-	-	-	9,005	12,151	21,156	(21,156)	-	
	Other 8	-	-	-	-	-	-	(11,876)	32,860	20,984	(20,984)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	-	-	-	-	-	-	142,423	1,118,069	1,260,492	(1,260,492)	-	1
	per pupil	-	-	-	-	-	-	(11.35)	(89.11)	(100.46)	100.46	-	_
	pupil count Total (12,546.64) Student FTE / per pupil	-	-	5,500	-	-	-	1,408,278	2,335,671	3,749,449	(3,749,449) 298.84	-	_
	(12,546.64) Student FTE / per pupil	-	-	(0.44)	-	-	-	(112.24)	(186.16)	(298.84)	298.84	-	
	Salaries 1	-	-	-	-	-	-	1,039,054	1,026,457	2,065,510	(2,065,510)	-	
	Benefits 2	-	-	4,215	-	-	-	301,582	299,640	605,437	(605,437)	-	
	16-17 cBud Personnel Costs	-	-	4,215	-	-	-	1,340,636	1,326,097	2,670,948	(2,670,948)	-	-
	per pupil	-	-	0.33	-	-	-	105.47	104.32	210.12	(210.12)	-	
	Purch Svc-Prof 3	-	-	-	-	-	-	52,506	520,942	573,448	(573,448)	-	
	Purch Svc-Prop 4	-	-	-	-	-	-	19,044	27,995	47,038	(47,038)	-	
	Purch Svc-Other 5	-	-	-	-	-	-	32,185	724,000	756,185	(756,185)	-	
	Supplies 6	-	-	-	-	-	-	50,367	192,477	242,844	(242,844)	-	
	Equipment 7	-	-	-	-	-	-	4,139	18,123	22,262	(22,262)	-	
	Other 8	-	-	-	-	-	-	11,428	(1,642,620)	(1,631,192)	1,631,192	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	-	-	-	-	-	-	169,669	(159,083)	10,585	(10,585)	-	_
	per pupil	-	-	-	-	-	-	13.35	(12.51)	0.83	(0.83)	-	-
	pupil count Total	-	-	4,215	-	-	-	1,510,305	1,167,013	2,681,533	(2,681,533)	-	
	12,711.65 Student FTE / spend per	-	-	0.33 0.33	-	-	-	118.81 210.62	91.81	210.95	(210.95)	-	

ECT SPENDS BY SCHOOL LOCAT	ION				Support Ser		School	Oth Direct	Total	Indirect	Net	
31, 2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
Business Office	-	-	(1,285)	-	-	<del>-</del>	100,457	(1,509,213)	(1,410,042)	1,410,042	_	%
Salaries 1	-	-		-	_	-	974,881	890,252	1,865,133	(1,865,133)	-	
Benefits 2	-	-	5,500	_	_	_	290,974	260,628	557,103	(557,103)	_	
5,236 16-17 cAct Personnel Costs	-	-	5,500	-	-	-	1,265,856	1,150,880	2,422,236	(2,422,236)	-	_
per pupil	-	-	(0.44)	-	-	-	(100.89)	(91.73)	(193.06)	193.06	-	
Purch Svc-Prof 3	-	-	-	-	-	-	47,836	340,503	388,339	(388,339)	-	
Purch Svc-Prop 4	-	-	-	-	-	-	14,973	31,656	46,629	(46,629)	-	
Purch Svc-Other 5	-	-	-	-	-	-	29,256	176,069	205,324	(205,324)	-	
Supplies 6	-	-	-	-	-	-	51,499	213,759	265,257	(265,257)	-	
Equipment 7	-	-	-	-	-	-	9,005	11,413	20,418	(20,418)	-	
Other 8	-	-	-	-	-	-	(11,876)	13,205	1,329	(1,329)	_	
	_	-	_	_	_	-	·	_	_	· · ·	_	
Other 9 Implementation Costs	-	_	-	-	-	-	140,693	786,605	927,297	(927,297)	-	_
per pupil	-	-	-	-	-	-	(11.21)	(62.69)	(73.91)	73.91	-	
(042) pupil count Total (12,546.64) Student FTE / per pupil	-	- -	5,500 (0.44)	-	- -	- -	1,406,548 (112.11)	1,937,485 (154.42)	3,349,533 (266.97)	(3,349,533) 266.97	-	
(12,040.04) Otadont i 127 per pupil			(0.44)									
Salaries 1	-	-	-	-	-	-	1,039,054	970,252	2,009,306	(2,009,306)	-	
Benefits 2	-	-	4,215	-	-	-	301,582	282,369	588,166	(588,166)	-	
16-17 cBud Personnel Costs	-	-	4,215	-	-	-	1,340,636	1,252,621	2,597,472	(2,597,472)	-	
per pupil	-	-	0.33	-	-	-	105.47	98.54	204.34	(204.34)	-	
Purch Svc-Prof 3	-	-	-	-	-	-	52,506	376,734	429,241	(429,241)	-	
Purch Svc-Prop 4	-	-	-	-	-	-	19,044	27,995	47,038	(47,038)	-	
Purch Svc-Other 5	-	-	-	-	-	-	28,885	227,310	256,195	(256,195)	-	
Supplies 6	-	-	-	-	-	-	50,367	188,987	239,354	(239,354)	-	
Equipment 7	-	-	-	-	-	-	4,139	14,649	18,788	(18,788)	-	
Other 8	-	-	-	-	-	-	11,428	(1,660,024)	(1,648,596)	1,648,596	_	
	_	_	_	_	_	_	· -	· · · /		- · · · · · · · · · · · · · · · · · · ·	_	
Other Implementation Costs							166,369	(824,350)	(657,981)	657,981	· · · · · · · · · · · · · · · · · · ·	_
implementation Costs per pupil	-	- -	- -	- -	- -	- -	13.09	(824,350) (64.85)	(51.76)	51.76		
pupil count Total	-		4,215		<u> </u>		1,507,005	428,272	1,939,491	(1,939,491)	-	$\neg$
12,711.65 Student FTE / spend per	-	-	0.33		- -	-	118.55	33.69	152.58	(152.58)	-	
,			0.33				152.24	00.00	102.00	(102.00)		

	T SPENDS BY SCHOOL LOCAT					Support Ser		School	Oth Direct	Total	Indirect	Net	
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
0	Board of Education	-	-	-	-	<u>-</u> -	<del>-</del>	- 1,570	<del>-</del> 340,556	342,126	(342,126)	_	%
•	Salaries	<del>-</del>	-	-	-	_	-	-	50,812	50,812	(50,812)	_	
	Benefits	- -	-	-	_	_	-	-	15,909	15,909	(15,909)	_	
	16-17 cAct Personnel Costs	-	-	-	-	-	-	-	66,721	66,721	(66,721)	-	
	per pupil		-							(5.32)	5.32	-	
	Purch Svc-Prof	-	-	-	-	-	-	-	164,634	164,634	(164,634)	-	
	Purch Svc-Prop	· -	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other	-	-	-	-	-	-	1,730	143,687	145,418	(145,418)	-	
	Supplies	-	-	-	-	-	-	-	2,749	2,749	(2,749)	-	
	Equipment 7	<del>-</del>	-	-	-	_	-	-	738	738	(738)	-	
	Other	, -	-	-	_	_	-	-	19,655	19,655	(19,655)	_	
		_	_	_	_	_	_	_	_	· _	_	_	
	Other Implementation Costs	-			_			1,730	331,464	333,194	(333,194)	_	_
	per pupil		-							(26.56)	26.56	-	
	pupil count Total (12,546.64) Student FTE / per pupil	-	-	-	-	-	-	1,730	398,186	399,916 (31.87)	(399,916) 31.87	-	
	Salaries	-	-	-	<del>-</del>	-	-	<del>-</del>	56,204	56,204	(56,204)	-	
	Benefits	-	-	-	_	_	-	-	17,271	17,271	(17,271)	-	
	16-17 cBud Personnel Costs	-	-	-	-	-	-	-	73,475	73,475	(73,475)	-	
	per pupil		-							5.78	(5.78)	=	
	Purch Svc-Prof	-	-	-	-	-	-	-	144,208	144,208	(144,208)	-	
	Purch Svc-Prop	· -	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other	-	-	-	-	-	-	3,300	496,690	499,990	(499,990)	-	
	Supplies	-	-	-	-	-	-	-	3,490	3,490	(3,490)	-	
	Equipment 7	, -	-	-	-	-	-	-	3,474	3,474	(3,474)	-	
	Other	-	-	-	-	-	-	-	17,404	17,404	(17,404)	-	
	Other	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	-	-	-	-	-	-	3,300	665,266	668,566	(668,566)	-	_
	per pupil		=					0.000	700 710	52.59	(52.59)	-	-
	pupil count Total 12,711.65 Student FTE / spend per	-	-	-	-	-	-	3,300	738,742	742,042	(742,042)	-	
	12,7 11.00 Student FTE / Spenu per	-	-	- -	-		-	0.26 58.37	58.12	58.37	(58.37)	-	

CT	SPENDS BY SCHOOL LOCAT	ION				Support Ser	vices for	School	Oth Direct	Total	Indirect		
1, 20	17	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Net Total	
		-	-	-	-	-	-	-	-	-			<b>-</b> %
F	Facilities & Maintenance								1,087	1,031			
5	Salaries 1	-	-	-	-	-	-	-	1,383,796	1,383,796	(1,383,796)	-	
Е	Benefits 2	-	-	-	-	-	-	-	440,107	440,107	(440,107)	-	
724	16-17 cAct Personnel Costs	-	-	-	-	-	-	-	1,823,903	1,823,903	(1,823,903)	-	-
	per pupil	-	-	-	-	-	-	-	(145.37)	(145.37)	145.37	-	
F	Purch Svc-Prof 3	-	-	-	-	-	-	-	11,617	11,617	(11,617)	-	
F	Purch Svc-Prop 4	-	-	-	-	-	-	921	38,152	39,073	(39,073)	-	
F	Purch Svc-Other 5	-	-	-	-	-	-	16,146	68,579	84,725	(84,725)	-	
5	Supplies 6	-	-	-	-	-	-	-	187,449	187,449	(187,449)	-	
	Equipment 7	-	-	-	-	-	-	2,035	10,801	12,836	(12,836)	-	
	Other 8	-	-	-	_	-	-	1,854	20,762	22,615	(22,615)	_	
	Other 9	_	_	-	_	_	_	_	_	_	·	_	
693)	Implementation Costs							20,956	337,359	358,315	(358,315)		-
	per pupil	-	-	-	-	-	-	(1.67)	(26.89)	(28.56)	28.56	-	
031 <b>g</b>	oupil count Total	-	-	-	-	-	-	20,956	2,161,262	2,182,218	(2,182,218)	-	
	(12,546.64) Student FTE / per pupil	-	-	-	-	-	-	(1.67)	(172.26)	(173.93)	173.93	-	
5	Salaries 1	-	-	-	-	-	-	-	1,385,142	1,385,142	(1,385,142)	-	
E	Benefits 2	-	-	-	-	-	-	-	473,485	473,485	(473,485)	-	
	16-17 cBud Personnel Costs	-	-	-	-	-	-	-	1,858,627	1,858,627	(1,858,627)	-	_
	per pupil	-	=	-	-	-	=	-	146.21	146.21	(146.21)	-	
F	Purch Svc-Prof 3	-	-	-	-	-	-	-	5,889	5,889	(5,889)	-	
F	Purch Svc-Prop 4	-	-	-	-	-	-	900	35,703	36,603	(36,603)	-	
F	Purch Svc-Other 5	-	-	-	-	-	-	20,000	55,122	75,122	(75,122)	-	
	Supplies 6	-	-	-	_	-	-	_	204,606	204,606	(204,606)	-	
	Equipment 7	-	-	-	_	-	-	_	8,788	8,788	(8,788)	_	
		_	_	_	_	_	_	_	(6,387)	(6,387)	6,387	_	
	Other 8								(0,001)	(0,007)	0,007		
	Other 9 Implementation Costs	-	-	-	-	-	-	20,900	303,722	204 600	(224 622)		_
	impiementation Costs per pupil	- -	- -	- -	-	- -	<u>-</u>	20,900	23.89	324,622 25.54	(324,622) (25.54)	-	
r	oupil count Total					-	-	20,900	2,162,349	2,183,249	(2,183,249)	-	7
-	12,711.65 Student FTE / spend per	-	-	-	-	-	-	1.64	170.11	171.75	(171.75)	-	
				_				171.75					

	T SPENDS BY SCHOOL LOCAT					Support Ser		School	Oth Direct	Total	Indirect	Net	
31, 2	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
34	Transportati SPED Trans, Trip Trans, T	<u> </u>	-		-	-	<u> </u>	2,127	<del>-</del> 719,918	722,045	(722,045)		<b>-</b> %
	Salaries 1	-	-	-	-	-	-	-	1,239,626	1,239,626	(1,239,626)	-	
	Benefits 2	-	-	-	-	-	-	-	390,323	390,323	(390,323)	-	
	16-17 cAct Personnel Costs	-	-	-	-	-	-	-	1,629,949	1,629,949	(1,629,949)	-	_
	per pupil	-	-	-	-	-	-	-	(129.91)	(129.91)	129.91	-	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	73,551	73,551	(73,551)	-	
	Purch Svc-Prop 4	-	-	-	-	-	-	1,154	35,489	36,643	(36,643)	-	
	Purch Svc-Other 5	-	-	-	-	-	-	1,769	42,570	44,339	(44,339)	-	
	Supplies 6	-	-	-	-	-	-	-	408,900	408,900	(408,900)	-	
	Equipment 7	-	-	-	-	-	-	-	3,895	3,895	(3,895)	-	
	Other 8	-	-	-	_	-	-	_	(695,359)	(695,359)	695,359	_	
		_	_	_	_	_	_	_			· _	_	
	Other Implementation Costs				_	-	-	2,923	(130,954)	(128,031)	128,031	_	_
	per pupil	-	-	-	-	-	-	(0.23)	10.44	10.20	(10.20)	-	
	pupil count Total (12,546.64) Student FTE / per pupil	- -	- -	- -	-	- -	-	2,923 (0.23)	1,498,995 (119.47)	1,501,918 (119.71)	(1,501,918) 119.71	<u>-</u>	
	(12,616.61) Gradent 1127 por papir							(0.20)					
	Salaries 1	-	-	-	-	-	-	-	1,487,999	1,487,999	(1,487,999)	-	
	Benefits 2	-	-	-	-	=	-	-	475,226	475,226	(475,226)	-	_
	16-17 cBud Personnel Costs	-	-	-	-	-	-	-	1,963,225 154.44	1,963,225 154.44	(1,963,225)	-	
	per pupil	-	-	-	-	-	-	-	112,929	112,929	(154.44) (112,929)	_	
	Purch Svc-Prof 3												
	Purch Svc-Prop 4	-	-	-	-	-	-	2,537	54,900	57,437	(57,437)	-	
	Purch Svc-Other 5	-	-	-	-	-	-	2,513	10,075	12,588	(12,588)	-	
	Supplies 6	-	-	-	-	-	-	-	671,841	671,841	(671,841)	-	
	Equipment 7	-	-	-	-	-	-	-	8,900	8,900	(8,900)	-	
	Other 8	-	-	-	-	-	-	-	(602,957)	(602,957)	602,957	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	-	-	-	-	-	-	5,050	255,688	260,739	(260,739)	-	_
	per pupil		-						0.045.515	20.51	(20.51)	-	_
	pupil count Total	-	-	-	-	-	-	5,050	2,218,913	2,223,963	(2,223,963)		
	12,711.65 Student FTE / spend per	-	-	- -	-	-	-	0.40 174.95	174.56	174.95	(174.95)	-	

	CT SPENDS BY SCHOOL LOCAT					Support Ser		School	Oth Direct	Total	Indirect	Net	
31, :	2017	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
3	Information Information Technology	-	-	-	-	-	<u>-</u>	(3,403)	- 17,852	14,449	(14,449)		%
	Salaries	- 1	-	-	-	-	-	-	-	-	-	-	
	Benefits	<u>-</u>	-	-	-	-	-	-	=	-	-	-	
	16-17 cAct Personnel Costs	-	-	-	-	-	-	-	-	-	-	-	_
	per pupil	-	-	- -	-	-	-	-	- 1,584,624	- 1,584,624	- (1,584,624)	-	
	Purch Svc-Prof	3	_	_	_	_	_	_	5,938	5,938	(5,938)		
	Purch Svc-Prop	4	-	-	-	-	-	-				-	
	Purch Svc-Other	-	-	-	-	-	-	5,903	512,146	518,050	(518,050)	-	
	Supplies	-	-	-	-	-	-	-	195,573	195,573	(195,573)	-	
	Equipment	7 -	-	-	-	-	-	-	17,107	17,107	(17,107)	-	
	Other	-	-	-	-	-	-	=	485,863	485,863	(485,863)	-	
	Other	9	-	-	-	-	-	-	-	-	-	-	
	9 Implementation Costs per pupil	-	-	-	-	-		5,903 (0.47)	2,801,251 (223.27)	2,807,154 (223.74)	(2,807,154) 223.74	- -	
	9 <u>pupil count</u> Total		-	-	-	-	-	5,903	2,801,251	2,807,154	(2,807,154)		_
	(12,546.64) Student FTE / per pupil	-	-	-	-	-	-	(0.47)	(223.27)	(223.74)	223.74	-	
	Salaries	-	-	-	-	-	-	-	-	-	-	-	
	Benefits	-	-	-	-	-	-	-	-	-	-	-	
	16-17 cBud Personnel Costs	-	-	-	-	-	-	-	-	-	-	-	
	per pupil	<del>-</del>	-	-	-	-	-	=	1 540 425	- 1,540,435	- (4 540 435)	=	
	Purch Svc-Prof	-	-	-	-	-	-	-	1,540,435		(1,540,435)	-	
	Purch Svc-Prop	-	-	-	-	-	-	-	5,000	5,000	(5,000)	-	
	Purch Svc-Other	-	-	-	-	-	-	2,500	569,431	571,931	(571,931)	-	
	Supplies	-	-	-	-	-	-	-	176,022	176,022	(176,022)	-	
	Equipment	-	-	-	-	-	-	-	42,394	42,394	(42,394)	-	
	Other	-	-	-	-	-	-	-	485,821	485,821	(485,821)	-	
	Other	9	<u>-</u>	<u> </u>	<u> </u>			<u> </u>	=	-	-		
	Implementation Costs	-	-	-	-	-	-	2,500	2,819,103	2,821,603	(2,821,603)	-	
	pupil count per pupil per pupil Total		<u>-</u>	-	-	-	-	2,500	2,819,103	221.97 2,821,603	(221.97)	-	٦
	12,711.65 Student FTE / spend per	-	-	_	_	-	-	0.20	221.77	221.97	(221.97)	-	

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM PERSONNEL COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

SUNNEL COSTS BT SC	PHOOF FOO	ATION - TOT	AL & PER PU	<b>TIL</b>		Preschool or	Support Servi	ces tor		School	Otner	
1, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
16-17 cAct	SFTE											
	zone											
132 Falcon Elementar Personnel Costs	(292.68) 30	943,230	276,946	-	271	-	84,732	-	-	188,696	66,198	1,560,07
134 Meridian Ranch E Personnel Costs	(677.20) 30	1,966,846	223,599	102,558	269	23,937	110,710	1,509	3,560	310,771	69,186	2,812,9
137 Woodmen Hills E Personnel Costs	(706.72) 30	2,362,401	403,985	88,269	270	55,995	128,872	-	5,461	304,757	116,219	3,466,2
220 Falcon Middle Co Personnel Costs	(978.00) 30	2,593,519	280,610	111,074	72,653	-	277,861	30,599	84,035	387,716	182,119	4,020,1
310 Falcon High Cons Personnel Costs	(1,186.00) 30	3,089,110	315,975	23,099	332,333	455,686	349,953	25,574	86,853	411,390	314,415	5,404,3
530 Falcon Zone Leve Personnel Costs	(3,840.60) 30	-	13,911	53,750	-	-	-	43,777	-	237,812	-	349,2
131 Evans Elementar Personnel Costs	(655.80) 31	1,757,744	224,428	63,028	271	-	108,700	71,438	2,928	286,120	103,288	2,617,9
135 Remington Eleme Personnel Costs	(511.28) 31	1,742,683	218,942	53,204	3,576	4,543	107,663	77,199	5,666	228,106	130,927	2,572,5
138 Springs Ranch El Personnel Costs	(538.62) 31	1,860,045	547,253	72,989	271	37,098	108,947	68,826	9,862	231,859	109,865	3,047,0
225 Horizon Middle CoPersonnel Costs	(708.50) 31	2,177,907	485,856	51,058	95,187	-	242,286	104,998	71,058	331,228	150,601	3,710,1
315 Sand Creek High Personnel Costs	(1,245.50) 31	3,349,428	726,290	104,558	213,025	64,342	333,948	51,762	79,575	472,039	258,152	5,653,1
531 Sand Creek Zone Personnel Costs	(3,659.70) 31	14,846	2	-	-	-	124,750	100,008	-	226,551	66,061	532,2
136 Ridgeview Eleme Personnel Costs	(737.54) 32	2,093,558	454,224	113,767	270	37,769	139,617	91,945	3,674	292,787	125,153	3,352,7
139 Stetson Elementa Personnel Costs	(480.10) 32	1,631,948	501,465	80,631	261	42,498	95,518	103,075	9,630	244,657	104,478	2,814,1
140 Odyssey Element Personnel Costs	(490.70) 32	1,848,970	349,132	79,630	265	8,272	110,333	14,491	10,004	281,985	123,180	2,826,2
230 Skyview Middle C Personnel Costs	(1,057.00) 32	3,030,832	639,779	118,626	77,374	-	298,843	21,453	70,282	420,648	211,132	4,888,9
320 Vista Ridge High Personnel Costs	(1,480.50) 32	3,348,186	455,181	82,930	274,991	244,794	408,058	-	137,423	477,963	412,389	5,841,9
532 Vista Ridge Zone Personnel Costs	(4,245.84) 32	3,158	2	-	-	-	-	86,421	-	392,430	66,061	548,0
464 Springs Studio for Personnel Costs	(483.00) 35	111,755	144,898	796,194	-		148,828	-	-	253,525	39,656	1,494,8
522 iConnect Zone L∈ Personnel Costs	(800.50) 35	-	-	-	-	-	· -	-	-	584,561	-	584,5
525 Falcon Homesch Personnel Costs	(129.50) 35	_	_	332,371	_	-	6,080	_	-	64,965	15,212	418,6
510 Patriot Learning CPersonnel Costs	(114.50) 35	83,281	40,743	640,714	1.730	64.183	172,189	_	24.084	188,921	116,924	1,332,7
595 Other Programs: Personnel Costs	(12,546.64) 35	-	-	89,688	-	-	-	_	-	-	101,513	191,2
340 Pikes Peak Early Personnel Costs	(73.50) 35	171,494	_	640	_	-	72,784	_	_	170,738	-	415,6
132 Falcon Elementar PersCost / sFTE	(292.68) 30	(3,222.74)	(946.24)	-	(0.93)		(289.50)	-	-	(644.72)	(226.18)	(5,330.
134 Meridian Ranch EPersCost / sFTE	(677.20) 30	(2,904.38)	(330.18)	(151.44)	(0.40)	(35.35)	(163.48)	(2.23)	(5.26)	(458.91)	(102.16)	(4,153.
137 Woodmen Hills E PersCost / sFTE	(706.72) 30	(3,342.77)	(571.63)	(124.90)	(0.38)	(79.23)	(182.35)	`- ´	(7.73)	(431.23)	(164.45)	(4,904.
220 Falcon Middle Co PersCost / sFTE	(978.00) 30	(2,651.86)	(286.92)	(113.57)	, ,		(284.11)	(31.29)	(85.93)	(396.44)	(186.22)	(4,110.
310 Falcon High Cons PersCost / sFTE	(1,186.00) 30	(2,604.65)	(266.42)	(19.48)		(384.22)	(295.07)	(21.56)	(73.23)	(346.87)	(265.10)	(4,556.
530 Falcon Zone Leve PersCost / sFTE	(3,840.60) 30	-	(3.62)	(14.00)	, ,	` <u>-</u> ´		(11.40)	-	(61.92)	-	(90.
131 Evans Elementar PersCost / sFTE	(655.80) 31	(2,680.31)	(342.22)	(96.11)	(0.41)	-	(165.75)	(108.93)	(4.46)	(436.29)	(157.50)	(3,991.
135 Remington Eleme PersCost / sFTE	(511.28) 31	(3,408.47)	(428.22)	(104.06)	, ,	(8.88)	(210.58)	(150.99)	(11.08)	(446.15)	(256.08)	(5,031.
138 Springs Ranch El PersCost / sFTE	(538.62) 31	(3,453.35)	(1,016.03)	(135.51)		(68.88)	(202.27)	(127.78)	(18.31)	(430.47)	(203.97)	(5,657.
225 Horizon Middle CcPersCost / sFTE	(708.50) 31	(3,073.97)	(685.75)	(72.06)		-	(341.97)	(148.20)	(100.29)	(467.51)	(212.56)	(5,236.
315 Sand Creek High PersCost / sFTE	(1,245.50) 31	(2,689.22)	(583.13)	(83.95)		(51.66)	(268.12)	(41.56)	(63.89)	(379.00)	(207.27)	(4,538.
531 Sand Creek Zone PersCost / sFTE	(3,659.70) 31	(4.06)	(0.00)	-	-	-	(34.09)	(27.33)	-	(61.90)	(18.05)	(145.
136 Ridgeview Eleme PersCost / sFTE	(737.54) 32	(2,838.57)	(615.86)	(154.25)		(51.21)	(189.30)	(124.66)	(4.98)	(396.98)	(169.69)	(4,545.
139 Stetson Elementa PersCost / sFTE	(480.10) 22	(3,399.18)	(1,044.50)	(167.95)	, ,	(88.52)	(198.95)	(214.69)	(20.06)	(509.60)	(217.62)	(5,861.
140 Odyssey Element PersCost / sFTE	(490.70) 32	(3,768.03)	(711.50)	(162.28)	, ,	(16.86)	(224.85)	(29.53)	(20.39)	(574.66)	(251.03)	(5,759.
230 Skyview Middle C PersCost / sFTE	(1,057.00) 22	(2,867.39)	(605.28)	(112.23)	, ,		(282.73)	(20.30)	(66.49)	(397.96)	(199.75)	(4,625.
320 Vista Ridge High PersCost / sFTE	(1,480.50) 32	(2,261.52)	(307.45)	(56.01)			(275.62)	(20.30)	(92.82)	(322.84)	(278.55)	(3,945.
532 Vista Ridge Zone PersCost / sFTE	(4,245.84) 32	(0.74)	(0.00)	(55.01)	(103.74)	(100.00)	(210.02)	(20.35)	(92.02)	(92.43)	(15.56)	(129.
464 Springs Studio for PersCost / sFTE	(4,243.04) 32	(231.38)	(300.00)	(1,648.43)		<u> </u>	(308.13)	(20.33)	<u> </u>	(524.90)	(82.10)	(3,094.
522 iConnect Zone Le PersCost / sFTE	(800.50) 35	(231.30)	(300.00)	(1,040.43)	-	-	(306.13)	-	-	(730.24)	(02.10)	(3,094.
525 Falcon Homesch PersCost / sFTE	(129.50) 35	-	-	(2,566.57)	-	-	(46.95)	-	-	(501.66)	(117.47)	(3,232.
						- (EGO EF)	, ,	-	(240.24)		, ,	
510 Patriot Learning CPersCost / sFTE	(114.50) 35	(727.34)	(355.83)	(5,595.75)		(560.55)	(1,503.83)	-	(210.34)	(1,649.97)	(1,021.17)	(11,639. <sup>1</sup> (15.
595 Other Programs: PersCost / sFTE	(12,546.64) 35			(7.15)							(8.09)	

Preschool or

Support Services for

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM IMPLEMENTATION COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

EMENTATION COSTS	BY SCHOO	L LOCATION	- TOTAL & PE	R PUPIL		Preschool or	Support Servi	ces for		School	Other	
, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
16-17 cAct	SFTE					·			•			
132 Falcon Elementar Implementation C	zone (292.68) <sub>30</sub>	<u>2</u> 25,834	-	-	-	-	-	-	1,950	14,291	101,708	143,783
134 Meridian Ranch E Implementation C	(677.20) 30	49,647	293	-	-	2,782	-	-	1,380	18,978	122,900	195,979
137 Woodmen Hills E Implementation C	(706.72) 30	61,763	-	-	-	458	-	2,143	3,325	21,637	153,900	243,226
220 Falcon Middle Co Implementation C	(978.00) 30	137,342	655	-	20,282	37,822	-	1,335	1,545	25,288	270,215	494,485
310 Falcon High Cons Implementation C	(1,186.00) 30	69,904	5,508	-	61,971	142,773	7,697	-	7,721	20,379	432,071	748,024
530 Falcon Zone Leve Implementation C	(3,840.60) 30	32,619	-	1,510	146	50,741	-	-	-	52,845	1,261	139,122
131 Evans Elementar Implementation C	(655.80) 31	96,321	407	-	-	-	1,259	20,372	4,193	16,835	130,266	269,651
135 Remington Eleme Implementation C	(511.28) s1	58,475	-	-	-	198	81	5,203	1,665	10,711	176,586	252,920
138 Springs Ranch El Implementation C	(538.62) 31	66,911	-	-	-	479	-	9,757	1,305	5,257	116,697	200,405
225 Horizon Middle Colmplementation C	(708.50) 31	94,708	659	_	18,711	5,850	-	· -	8,328	12,655	220,470	361,379
315 Sand Creek High Implementation C	(1,245.50) 31	98,872	1,924	_	62,898	92,473	365	22,274	28,200	52,649	389,417	749,072
531 Sand Creek Zone Implementation C	(3,659.70) 31	59,309	· <u>-</u>	1,943	-	-	_	· <u>-</u>	· <u>-</u>	163,628	3,888	228,767
136 Ridgeview Eleme Implementation C	(737.54) 32	40,817	26		-	8,646	-	14,267	3,935	9,781	138,137	215,609
139 Stetson Elementa Implementation C	(480.10) 32	58,081	-	_	_	29,416	120	-	4,099	11,171	112,975	215,86
140 Odyssey Element Implementation C	(490.70) 32	74,117	123	_	_	9,337	-	1,325	1,380	6,604	91,072	183,958
230 Skyview Middle C Implementation C	(1,057.00) 32	54,797	1,361	199	2,939	7,521	750	3,741	2,640	20,766	240,695	335,41
320 Vista Ridge High Implementation C	(1,480.50) 32	124,126	193	-	66,968	151,331	267	-	26,205	31,851	360,992	761,93
532 Vista Ridge Zone Implementation C	(4,245.84) 32	841	-	1.985	146	249	-	1,371		195,150	3.201	202,94
464 Springs Studio for Implementation C	(483.00) 35	10,298	1,907	398,954	-	55,830		7,228	1,293	21,279	43,449	540,23
522 iConnect Zone Le Implementation C	(800.50) 35	-	1,507	755	_	-	_	-	-	173,619	2,104	176,47
525 Falcon Homesch Implementation C	(129.50) 35	170		14,158				1,547	1,350	4,649	26,739	48,61
510 Patriot Learning CImplementation C	(114.50) 35	2,315	89	44,711	_	96,370	1,148	1,547	1,998	40,298	89,622	276,55
595 Other Programs: Implementation C	(12,546.64) 35	170	-	2,315	_	-	1,140		1,305	772	46,956	51,51
340 Pikes Peak Early Implementation C	(73.50) 95	772	<u>-</u>	2,515	-	63,965	221	-	1,303	1,656	31	66,64
132 Falcon Elementar Implement / sFTE	(292.68) 90	(88.27)	-			03,903	221		(6.66)	(48.83)	(347.51)	(491.2)
134 Meridian Ranch Elmplement / sFTE	(677.20) 30	(73.31)	(0.43)	-	-	(4.11)	-	-	(2.04)	(28.02)	(181.48)	(289.4)
137 Woodmen Hills E Implement / sFTE	(706.72) 30	(87.39)	(0.43)	-	-	(0.65)	-	(3.03)	(4.70)	(30.62)	(217.77)	(344.1)
· · · · · · · · · · · · · · · · · · ·				-	(20.74)	, ,	-	, ,	, ,		· · ·	•
220 Falcon Middle Co Implement / sFTE	(978.00) 30	(140.43)	(0.67)	-	(20.74)	(38.67)	(0.40)	(1.36)	(1.58)	(25.86)	(276.29)	(505.6
310 Falcon High Cons Implement / sFTE	(1,186.00) 30	(58.94)	(4.64)	- (0.20)	(52.25)	(120.38)	(6.49)	-	(6.51)	(17.18)	(364.31)	(630.7
530 Falcon Zone Leve Implement / sFTE	(3,840.60) 30	(8.49)	- (0.00)	(0.39)	,	(13.21)	- (4.00)	(04.00)	(0.00)	(13.76)	(0.33)	(36.2
131 Evans Elementar Implement / sFTE	(655.80) 31	(146.87)	(0.62)	-	-	- (0.00)	(1.92)	(31.06)	(6.39)	(25.67)	(198.64)	(411.1
135 Remington Eleme Implement / sFTE	(511.28) 31	(114.37)	-	-	-	(0.39)	(0.16)	(10.18)	(3.26)	(20.95)	(345.38)	(494.6
138 Springs Ranch El Implement / sFTE	(538.62) 31	(124.23)	(0.00)	-	(00.11)	(0.89)	-	(18.12)	(2.42)	(9.76)	(216.66)	(372.0
225 Horizon Middle Colmplement / sFTE	(708.50) 31	(133.67)	(0.93)	-	(26.41)	(8.26)	- (0.00)	(47.00)	(11.75)	(17.86)	(311.18)	(510.0
315 Sand Creek High Implement / sFTE	(1,245.50) 31	(79.38)	(1.54)	- (0.50)	(50.50)	(74.25)	(0.29)	(17.88)	(22.64)	(42.27)	(312.66)	(601.4)
531 Sand Creek Zone Implement / sFTE	(3,659.70) 31	(16.21)	(0.00)	(0.53)			-	- (15.54)	- ()	(44.71)	(1.06)	(62.5
136 Ridgeview Eleme Implement / sFTE	(737.54) 32	(55.34)	(0.03)	-	-	(11.72)	-	(19.34)	(5.33)	(13.26)	(187.29)	(292.3
139 Stetson Elementa Implement / sFTE	(480.10) 32	(120.98)	-	-	-	(61.27)	(0.25)	-	(8.54)	(23.27)	(235.32)	(449.6
140 Odyssey Element Implement / sFTE	(490.70) 32	(151.04)	(0.25)	-	-	(19.03)	-	(2.70)	(2.81)	(13.46)	(185.60)	(374.89
230 Skyview Middle C Implement / sFTE	(1,057.00) 32	(51.84)	(1.29)	(0.19)		(7.12)	(0.71)	(3.54)	(2.50)	(19.65)	(227.71)	(317.32
320 Vista Ridge High Implement / sFTE	(1,480.50) 32	(83.84)	(0.13)	-	(45.23)	(102.22)	(0.18)	-	(17.70)	(21.51)	(243.83)	(514.65
Vista Ridge Zone Implement / sFTE	(4,245.84) 32	(0.20)	-	(0.47)	, ,	(0.06)	-	(0.32)	-	(45.96)	(0.75)	(47.80
464 Springs Studio for Implement / sFTE	(483.00) 35	(21.32)	(3.95)	(825.99)	-	(115.59)	-	(14.97)	(2.68)	(44.06)	(89.96)	(1,118.5
522 iConnect Zone Le Implement / sFTE	(800.50) 35	-	-	(0.94)		-	-	-	-	(216.89)	(2.63)	(220.46
525 Falcon Homesch Implement / sFTE	(129.50) 35	(1.31)	-	(109.33)	-	-	-	(11.94)	(10.42)	(35.90)	(206.48)	(375.39
510 Patriot Learning CImplement / sFTE	(114.50) 35	(20.22)	(0.78)	(390.49)	-	(841.66)	(10.02)	-	(17.45)	(351.95)	(782.72)	(2,415.28
595 Other Programs: Implement / sFTE	(12,546.64) 35	(0.01)	-	(0.18)	-	-	· -	-	(0.10)	(0.06)	(3.74)	(4.11
340 Pikes Peak Early Implement / sFTE	(73.50) 35	(10.50)	-		-	(870.27)	(3.01)	-	-	(22.54)	(0.42)	(906.74

DIRECT SPENDS BY SCIR	JOE LOCAT	IOIA - SOIVIIVIA	IX I			Freschool of	Support Servi	ices ioi		SCHOOL	Other	
May 31, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
16-17 cAct	SFTE											
132 Falcon Elementar Total Direct	<u>zon</u> (292.68)	<u>e</u> 969,064	276,946	-	271	-	84,732	_	1,950	202,987	167,906	1,703,857
134 Meridian Ranch E Total Direct	(677.20)	2,016,493	223,891	102,558	269	26,719	110,710	1,509	4,940	329,749	192,085	3,008,923
137 Woodmen Hills E Total Direct	(706.72)	2,424,163	403,985	88,269	270	56,453	128,872	2,143	8,786	326,394	270,119	3,709,455
220 Falcon Middle Co Total Direct	(978.00)	2,730,861	281,264	111,074	92,936	37,822	277,861	31,933	85,580	413,005	452,334	4,514,671
310 Falcon High Cons Total Direct	(1,186.00)	3,159,014	321,482	23,099	394,304	598,458	357,650	25,574	94,574	431,769	746,486	6,152,410
530 Falcon Zone Lev∈Total Direct	(3,840.60)	32,619	13,911	55,260	146	50,741	-	43,777	-	290,657	1,261	488,371
131 Evans Elementar Total Direct	(655.80)	1,854,065	224,835	63,028	271	-	109,959	91,810	7,121	302,955	233,553	2,887,596
135 Remington Elem∈ Total Direct	(511.28)	1,801,158	218,942	53,204	3,576	4,741	107,744	82,402	7,331	238,817	307,513	2,825,428
138 Springs Ranch El Total Direct	(538.62)	1,926,956	547,253	72,989	271	37,578	108,947	78,583	11,167	237,116	226,561	3,247,421
225 Horizon Middle CcTotal Direct	(708.50)	2,272,615	486,514	51,058	113,897	5,850	242,286	104,998	79,386	343,882	371,071	4,071,558
315 Sand Creek High Total Direct	(1,245.50)	3,448,300	728,214	104,558	275,924	156,816	334,313	74,036	107,775	524,689	647,569	6,402,193
531 Sand Creek Zone Total Direct	(3,659.70)	74,155	2	1,943	-	-	124,750	100,008	-	390,178	69,948	760,985
136 Ridgeview Eleme Total Direct	(737.54)	2,134,375	454,250	113,767	270	46,416	139,617	106,212	7,609	302,568	263,290	3,568,373
139 Stetson Elementa Total Direct	(480.10)	1,690,029	501,465	80,631	261	71,914	95,638	103,075	13,728	255,828	217,453	3,030,023
140 Odyssey Element Total Direct	(490.70)	1,923,087	349,256	79,630	265	17,609	110,333	15,816	11,384	288,589	214,252	3,010,220
230 Skyview Middle C Total Direct	(1,057.00)	3,085,629	641,141	118,826	80,313	7,521	299,592	25,194	72,922	441,415	451,827	5,224,380
320 Vista Ridge High Total Direct	(1,480.50)	3,472,312	455,373	82,930	341,960	396,125	408,325	-	163,628	509,814	773,381	6,603,849
532 Vista Ridge Zone Total Direct	(4,245.84)	4,000	2	1,985	146	249	-	87,792	-	587,580	69,262	751,016
464 Springs Studio for Total Direct	(483.00)	122,053	146,804	1,195,148	-	55,830	148,828	7,228	1,293	274,804	83,105	2,035,093
522 iConnect Zone L∈ Total Direct	(800.50)	-	-	755	-	-	-	-	-	758,180	2,104	761,039
525 Falcon Homesch Total Direct	(129.50)	170	-	346,529	-	-	6,080	1,547	1,350	69,614	41,952	467,241
510 Patriot Learning C Total Direct	(114.50)	85,596	40,832	685,425	1,730	160,553	173,337	-	26,081	229,220	206,546	1,609,318
595 Other Programs: Total Direct	(12,546.64)	170	-	92,003	-	-	-	-	1,305	772	148,469	242,719
340 Pikes Peak Early Total Direct	(73.50)	172,266	-	640	-	63,965	73,005	-	-	172,394	31	482,301
132 Falcon Elementar Tot Dir / sFTE	(292.68) 30	(3,311.00)	(946.24)	-	(0.93)	-	(289.50)	-	(6.66)	(693.55)	(573.68)	(5,821.57)
134 Meridian Ranch E Tot Dir / sFTE	(677.20) 30	(2,977.69)	(330.61)	(151.44)	, ,	, ,	(163.48)	(2.23)	(7.29)	(486.93)	(283.65)	(4,443.18)
137 Woodmen Hills E Tot Dir / sFTE	(706.72) 30	(3,430.16)	(571.63)	(124.90)	, ,	(79.88)	(182.35)	(3.03)	(12.43)	(461.84)	(382.22)	(5,248.83)
220 Falcon Middle Co Tot Dir / sFTE	(978.00) 30	(2,792.29)	(287.59)	(113.57)	, ,	(38.67)	(284.11)	(32.65)	(87.51)	(422.30)	(462.51)	(4,616.23)
310 Falcon High Cons Tot Dir / sFTE	(1,186.00) 30	(2,663.59)	(271.06)	(19.48)	,	(504.60)	(301.56)	(21.56)	(79.74)	(364.06)	(629.41)	(5,187.53)
530 Falcon Zone Leve Tot Dir / sFTE	(3,840.60) 30	(8.49)	(3.62)	(14.39)		(13.21)	-	(11.40)	-	(75.68)	(0.33)	(127.16)
131 Evans Elementar Tot Dir / sFTE	(655.80) 31	(2,827.18)	(342.84)	(96.11)	, ,	-	(167.67)	(140.00)	(10.86)	(461.96)	(356.13)	(4,403.17)
135 Remington Elem∈Tot Dir / sFTE	(511.28) 31	(3,522.84)	(428.22)	(104.06)		(9.27)	(210.73)	(161.17)	(14.34)	(467.10)	(601.46)	(5,526.19)
138 Springs Ranch El Tot Dir / sFTE	(538.62) s1	(3,577.58)	(1,016.03)	(135.51)	, ,	(69.77)	(202.27)	(145.90)	(20.73)	(440.23)	(420.63)	(6,029.15)
225 Horizon Middle C <sub>1</sub> Tot Dir / sFTE	(708.50) 31	(3,207.64)	(686.68)	(72.06)	, ,	(8.26)	(341.97)	(148.20)	(112.05)	(485.37)	(523.74)	(5,746.73)
315 Sand Creek High Tot Dir / sFTE	(1,245.50) 31	(2,768.61)	(584.68)	(83.95)	,	(125.91)	(268.42)	(59.44)	(86.53)	(421.27)	(519.93)	(5,140.26)
531 Sand Creek Zone Tot Dir / sFTE	(3,659.70) 31	(20.26)	(0.00)	(0.53)		- (00.00)	(34.09)	(27.33)	- (40.00)	(106.61)	(19.11)	(207.94)
136 Ridgeview Eleme Tot Dir / sFTE	(737.54) 32	(2,893.91)	(615.90)	(154.25)	, ,	(62.93)	(189.30)	(144.01)	(10.32)	(410.24)	(356.98)	(4,838.21)
139 Stetson Elementa Tot Dir / sFTE	(480.10) 32	(3,520.16)	(1,044.50)	(167.95)	, ,	(149.79)	(199.20)	(214.69)	(28.59)	(532.86)	(452.93)	(6,311.23)
140 Odyssey Element Tot Dir / sFTE	(490.70) 32	(3,919.07)	(711.75)	(162.28)	, ,	(35.88)	(224.85)	(32.23)	(23.20)	(588.12)	(436.63)	(6,134.54)
230 Skyview Middle C Tot Dir / sFTE	(1,057.00) 32	(2,919.23)	(606.57)	(112.42)	, ,	(7.12)	(283.44)	(23.84)	(68.99)	(417.61)	(427.46)	(4,942.65)
320 Vista Ridge High Tot Dir / sFTE	(1,480.50) 32	(2,345.36)	(307.58)	(56.01)	,	(267.56)	(275.80)	- (20,00)	(110.52)	(344.35)	(522.38)	(4,460.55)
532 Vista Ridge Zone Tot Dir / sFTE	(4,245.84) 32	(0.94)	(0.00)	(0.47)	. ,	(0.06)	(200.42)	(20.68)	- (2.00)	(138.39)	(16.31)	(176.88)
464 Springs Studio for Tot Dir / sFTE	(483.00) 35	(252.70)	(303.94)	(2,474.43)		(115.59)	(308.13)	(14.97)	(2.68)	(568.95)	(172.06)	(4,213.44)
522 iConnect Zone Le Tot Dir / sFTE	(800.50) 35	(4.04)	-	(0.94)		-	(40.05)	(44.04)	(40.40)	(947.13)	(2.63)	(950.70)
525 Falcon Homesch Tot Dir / sFTE	(129.50) 35	(1.31)	(250.04)	(2,675.90)		(4.400.04)	(46.95)	(11.94)	(10.42)	(537.56)	(323.95)	(3,608.04)
510 Patriot Learning C Tot Dir / sFTE	(114.50) 35	(747.56)	(356.61)	(5,986.24)	, ,	(1,402.21)	(1,513.86)	-	(227.78)	(2,001.92)	(1,803.90)	(14,055.18)
595 Other Programs: Tot Dir / sFTE	(12,546.64) 35	(0.01)	-	(7.33)		(070.07)	(002.27)	-	(0.10)	(0.06)	(11.83)	(19.35)
340 Pikes Peak Early Tot Dir / sFTE	(73.50) 35	(2,343.75)	-	(8.71)	-	(870.27)	(993.27)	-	-	(2,345.50)	(0.42)	(6,561.92)

Preschool or

Support Services for

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM PERSONNEL COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

	3 <b>3</b>			· - <del>-</del>		1 103011001 01	<u>Oupport Oct vi</u>	000 101		OCHOOL	01101	
31, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
16-17 cBud	SFTE											
	zon	e				•						
132 Falcon Elementar Personnel Costs	292.68 30	1,033,802	300,699	-	556	-	91,602	4,456	-	198,333	76,867	1,706,31
134 Meridian Ranch E Personnel Costs	677.20 30	2,159,229	255,609	109,376	553	26,379	122,137	5,319	3,999	338,045	83,569	3,104,21
137 Woodmen Hills E Personnel Costs	706.72 30	2,572,577	444,999	94,356	555	61,335	140,334	4,148	5,730	333,462	134,217	3,791,71
220 Falcon Middle Co Personnel Costs	978.00 30	2,815,323	303,796	121,183	103,634	-	302,462	35,876	92,615	421,951	209,718	4,406,55
310 Falcon High Cons Personnel Costs	1,186.01 30	3,358,371	344,063	25,196	408,501	494,640	381,700	28,555	93,150	457,872	339,132	5,931,18
530 Falcon Zone Leve Personnel Costs	3,840.61 30	106,656	14,985	63,279	-	-	-	44,615	-	319,731	1,086	550,35
131 Evans Elementar Personnel Costs	655.80 31	1,907,114	255,254	68,625	562	-	118,278	77,896	3,178	312,340	113,988	2,857,23
135 Remington Elem∈Personnel Costs	511.28 s1	1,911,859	250,574	58,017	3,848	5,358	117,028	84,207	6,112	248,010	142,435	2,827,44
138 Springs Ranch El Personnel Costs	538.62 s1	2,014,059	589,616	79,433	562	41,305	118,838	75,022	10,561	252,957	125,329	3,307,68
225 Horizon Middle C Personnel Costs	708.50 a1	2,357,350	544,177	55,387	112,956	-	264,005	114,342	77,044	361,024	163,030	4,049,3
315 Sand Creek High Personnel Costs	1,245.50 31	3,650,928	793,248	111,165	285,154	79,215	364,461	56,108	85,525	512,014	286,464	6,224,28
531 Sand Creek Zone Personnel Costs	3,659.70 31	65,456	44	· -	1,250	-	166,400	73,670	· <u>-</u>	256,950	72,433	636,20
136 Ridgeview Eleme Personnel Costs	737.54 32	2,295,614	501,007	125,804	1,574	42,343	150,017	100,995	3,858	321,731	140,627	3,683,5
139 Stetson Elementa Personnel Costs	480.10 32	1,767,502	548,521	90,047	592	46,442	104,346	113,685	10,762	274,989	112,351	3,069,2
140 Odyssey Element Personnel Costs	490.71 32	1,994,413	386,620	93,865	598	9,920	119,466	16,310	11,476	298,323	132,992	3,063,98
230 Skyview Middle C Personnel Costs	1,057.00 32	3,267,918	701,833	129,323	77,959	-	325,406	24,312	76,605	458,370	228,459	5,290,1
320 Vista Ridge High Personnel Costs	1,480.49 32	3,607,350	507,595	90,893	315,091	255,262	445,473	251	150,133	519,624	443,977	6,335,6
532 Vista Ridge Zone Personnel Costs	4,245.84 32	14,756	3	-	-	,	-	11,674	-	434,748	72,010	533,1
464 Springs Studio for Personnel Costs	648.00 35	121,150	157,863	918,871	-	_	166,530	163	_	276,270	43,224	1,684,0
522 iConnect Zone Le Personnel Costs	965.50 35	155	-	-	_	_	-	-	_	681,554		681,7
525 Falcon Homesch Personnel Costs	129.50 35	-	_	362,667	_	_	6,648	_	_	71,122	18,439	458,8
510 Patriot Learning C Personnel Costs	114.50 %	99,736	46,352	768,973	886	76,507	186,742	_	25,901	207,071	127,320	1,539,4
595 Other Programs: Personnel Costs	12,711.65	-	-0,002	108,623	-	70,007	100,742	_	20,501	2,779	99,380	210,7
340 Pikes Peak Early Personnel Costs	73.50 35	186,958		1,140			79,352			186,154	55,500	453,6
132 Falcon Elementar PersCost / sFTE	292.68 30	3,532.19	1,027.40	- 1,140	1.90		312.98	15.23		677.64	262.63	5,829.
134 Meridian Ranch E PersCost / sFTE	677.20 %	3,188.47	377.45	161.51	0.82	38.95	180.36	7.85	5.91	499.18	123.40	4,583.
137 Woodmen Hills E PersCost / sFTE	706.72 30	,	629.67	133.51	0.78	86.79	198.57	5.87	8.11	471.84	189.92	5,365.
220 Falcon Middle Co PersCost / sFTE	978.00 50	2,878.65	310.63	123.91	105.97	00.79	309.27	36.68	94.70	431.44	214.44	4,505.
310 Falcon High Cons PersCost / sFTE	1,186.01 30	2,831.66	290.10	21.24	344.43	417.06	321.84	24.08	78.54	386.06	285.94	5,000.
530 Falcon Zone Leve PersCost / sFTE	3,840.61 3	27.77	3.90	16.48	-	417.00	321.04	11.62	70.54	83.25	0.28	143.
131 Evans Elementar PersCost / sFTE	655.80 31		389.23	104.64	0.86	<u> </u>	180.36	118.78	4.85	476.27	173.82	
·		2,908.07			7.53	-		164.70		476.27 485.08		4,356.
135 Remington Eleme PersCost / sFTE	511.28 31		490.09	113.47		10.48	228.89		11.95		278.59	5,530.
138 Springs Ranch El PersCost / sFTE	538.62 31	3,739.29	1,094.68	147.47	1.04	76.69	220.63	139.29	19.61	469.64	232.69	6,141.
225 Horizon Middle CrPersCost / sFTE	708.50 s1	3,327.24	768.07	78.17	159.43	-	372.63	161.39	108.74	509.56	230.11	5,715.
315 Sand Creek High PersCost / sFTE	1,245.50 31	2,931.30	636.89	89.25	228.95	63.60	292.62	45.05	68.67	411.09	230.00	4,997.4
531 Sand Creek Zone PersCost / sFTE	3,659.70 31	17.89	0.01		0.34		45.47	20.13		70.21	19.79	173.
136 Ridgeview Eleme PersCost / sFTE	737.54 32	3,112.53	679.29	170.57	2.13	57.41	203.40	136.93	5.23	436.22	190.67	4,994.
139 Stetson Elementa PersCost / sFTE	480.10 32	3,681.53	1,142.51	187.56	1.23	96.73	217.34	236.79	22.42	572.78	234.02	6,392.
140 Odyssey Element PersCost / sFTE	490.71 32	,	787.88	191.28	1.22	20.22	243.45	33.24	23.39	607.94	271.02	6,243.
230 Skyview Middle C PersCost / sFTE	1,057.00 32	3,091.69	663.99	122.35	73.75	-	307.86	23.00	72.47	433.65	216.14	5,004.9
320 Vista Ridge High PersCost / sFTE	1,480.49 32	2,436.59	342.86	61.39	212.83	172.42	300.90	0.17	101.41	350.98	299.88	4,279.
532 Vista Ridge Zone PersCost / sFTE	4,245.84 32	3.48	0.00	-	-	-	-	2.75	-	102.39	16.96	125.
464 Springs Studio for PersCost / sFTE	648.00 ss	186.96	243.62	1,418.01	-	-	256.99	0.25	-	426.34	66.70	2,598.
522 iConnect Zone L∈PersCost / sFTE	965.50 35	0.16	-	-	-	-	-	-	-	705.91	-	706.0
525 Falcon Homesch PersCost / sFTE	129.50 35	-	-	2,800.52	-	-	51.34	-	-	549.20	142.39	3,543.4
510 Patriot Learning ( PersCost / sFTE	114.50 35	871.06	404.82	6,715.92	7.74	668.19	1,630.94	-	226.21	1,808.48	1,111.97	13,445.3
595 Other Programs: PersCost / sFTE	12,711.65 35	-	-	8.55	-	-	-	-	-	0.22	7.82	16.5
340 Pikes Peak Early PersCost / sFTE	73.50 35	2,543.64	-	15.51	-	-	1,079.62	-	-	2,532.70	-	6,171.4

Preschool or

Support Services for

### EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM IMPLEMENTATION COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

PLEMENTATION COSTS	BY SCHOO	L LOCATION	- TOTAL & PE	R PUPIL		Preschool or	Support Servi	ces for		School	Other	
31, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
16-17 cBud	SFTE											
400 5 1 51 1 1 1 1 1 1 1 1 1 1 1	zon								4.000	04.047	407.000	170 110
132 Falcon Elementar Implementation C	292.68 30	40,226	-	-	-	- 0.007	-	-	4,602	21,347	107,268	173,443
134 Meridian Ranch E Implementation C	677.20 50	60,137	750	-	-	3,027	-	400	2,252	27,422	154,968	248,957
137 Woodmen Hills E Implementation C	706.72 30	75,505	-	-	-	837	-	5,486	3,278	24,454	164,354	273,913
220 Falcon Middle Co Implementation C	978.00 30	143,172	750	-	22,763	42,157	-	5,974	1,909	43,965	316,939	577,629
310 Falcon High Cons Implementation C	1,186.01 30	116,973	8,543	-	89,469	207,206	10,400	-	63,423	28,100	536,583	1,060,697
530 Falcon Zone Leve Implementation C	3,840.61 30	63,208	•	3,990	-	54,613	•	<u> </u>		83,458	421,057	626,325
131 Evans Elementar Implementation C	655.80 s1	176,745	550	-	-	-	1,234	20,814	4,838	22,352	158,013	384,545
135 Remington Eleme Implementation C	511.28 s1	68,646	-	-	-	411	400	6,765	1,790	13,911	146,777	238,701
138 Springs Ranch El Implementation C	538.62 s1	88,258	1,000	-	-	7,497	-	12,599	2,031	9,081	170,702	291,167
225 Horizon Middle Colmplementation C	708.50 s1	104,541	659	-	18,711	10,382	-	-	9,133	14,881	243,173	401,479
315 Sand Creek High Implementation C	1,245.50	110,117	4,560	-	70,781	104,574	400	26,110	55,022	71,481	502,789	945,834
531 Sand Creek Zone Implementation C	3,659.70 31	194,832	-	-	-	-	-	-	-	299,383	976,630	1,470,845
136 Ridgeview Eleme Implementation C	737.54 32	64,202	200	-	-	10,547	-	14,467	4,435	10,629	169,636	274,117
139 Stetson Elementa Implementation C	480.10 32	64,069	50	-	-	29,613	200	-	4,237	19,346	152,547	270,061
140 Odyssey Element Implementation C	490.71 32	84,601	500	-	-	411	300	1,325	1,380	9,590	125,892	223,999
230 Skyview Middle C Implementation C	1,057.00 32	98,250	1,500	200	10,620	12,234	750	3,820	4,210	30,100	317,127	478,81
320 Vista Ridge High Implementation C	1,480.49 32	182,191	204	-	57,771	245,194	174	-	51,570	41,429	458,166	1,036,700
532 Vista Ridge Zone Implementation C	4,245.84 32	30,737	-	2,985	10,000	-	-	1,500	-	236,819	191,285	473,32
464 Springs Studio for Implementation C	648.00 ss	10,993	1,907	454,971	-	55,830	762	7,228	1,500	30,911	81,391	645,49
522 iConnect Zone Le Implementation C	965.50 35	-	-	-	-	4,193	-	-	-	204,400	53,210	261,80
525 Falcon Homesch Implementation C	129.50 35	730	-	28,827	-	-	-	2,000	3,071	4,673	51,681	90,98
510 Patriot Learning CImplementation C	114.50 35	3,800	300	83,272	-	143,178	1,150	-	1,503	62,599	186,685	482,48
595 Other Programs: Implementation C	12,711.65 35	730	-	23,550	-	2,875	· -	-	878	1,075	201,512	230,62
340 Pikes Peak Early Implementation C	73.50 35	773	-	-	-	67,173	221	-	-	3,621	3,830	75,61
132 Falcon Elementar Implement / sFTE	292.68 30	137.44	-	-	-	-	-	-	15.72	72.94	366.50	592.6
134 Meridian Ranch E Implement / sFTE	677.20 30	88.80	1.11	-	-	4.47	-	0.59	3.32	40.49	228.84	367.6
137 Woodmen Hills E Implement / sFTE	706.72 30	106.84	-	_	-	1.18	-	7.76	4.64	34.60	232.56	387.5
220 Falcon Middle Co Implement / sFTE	978.00 30	146.39	0.77	_	23.28	43.11	-	6.11	1.95	44.95	324.07	590.6
310 Falcon High Cons Implement / sFTE	1,186.01 30	98.63	7.20	_	75.44	174.71	8.77	-	53.48	23.69	452.43	894.3
530 Falcon Zone Leve Implement / sFTE	3,840.61 30	16.46	-	1.04	-	14.22	-	_	-	21.73	109.63	163.0
131 Evans Elementar Implement / sFTE	655.80 a1	269.51	0.84	-	-	-	1.88	31.74	7.38	34.08	240.95	586.3
135 Remington Eleme Implement / sFTE	511.28	134.26	-	_	_	0.80	0.78	13.23	3.50	27.21	287.08	466.8
138 Springs Ranch El Implement / sFTE	538.62	163.86	1.86	_	_	13.92	-	23.39	3.77	16.86	316.92	540.5
225 Horizon Middle Complement / sFTE	708.50	147.55	0.93	_	26.41	14.65	_	-	12.89	21.00	343.22	566.6
315 Sand Creek High Implement / sFTE	1,245.50	88.41	3.66	-	56.83	83.96	0.32	20.96	44.18	57.39	403.68	759.4
531 Sand Creek Zone Implement / sFTE	3,659.70	53.24	-	_	-	-	-	20.30	-	81.81	266.86	401.9
136 Ridgeview Eleme Implement / sFTE	737.54 22	87.05	0.27	<u> </u>		14.30	<u> </u>	19.62	6.01	14.41	230.00	371.60
139 Stetson Elementa Implement / sFTE	480.10 92	133.45	0.10	-	-	61.68	0.42	13.02	8.82	40.30	317.74	562.5
140 Odyssey Element Implement / sFTE	490.71 32	172.41	1.02	-	-	0.84	0.42	2.70	2.81	19.54	256.55	456.4
		92.95	1.42	0.19	10.05	11.57	0.71	3.61	3.98	28.48	300.03	452.99
230 Skyview Middle C Implement / sFTE	1,057.00 2		0.14									
320 Vista Ridge High Implement / sFTE	1,480.49 32 4,245.84 32	123.06 7.24	0.14	0.70	39.02 2.36	165.62	0.12	0.35	34.83	27.98 55.78	309.47 45.05	700.24 111.48
532 Vista Ridge Zone Implement / sFTE	· · · · · · · · · · · · · · · · · · ·		2.94	702.12		96.40			- 224	47.70		
464 Springs Studio for Implement / sFTE	648.00 95	16.96	2.94		-	86.16	1.18	11.16	2.31		125.60	996.13
522 iConnect Zone Le Implement / sFTE	965.50 95	-	-	-	-	4.34	-	- 45.44	-	211.70	55.11	271.16
525 Falcon Homesch Implement / sFTE	129.50 35	5.64	-	222.60	-	4.050.10	-	15.44	23.71	36.08	399.08	702.56
510 Patriot Learning Clmplement / sFTE	114.50 35	33.19	2.62	727.27	-	1,250.46	10.04	-	13.13	546.72	1,630.43	4,213.86
595 Other Programs: Implement / sFTE	12,711.65 35	0.06	-	1.85	-	0.23	-	-	0.07	0.08	15.85	18.14
340 Pikes Peak Early Implement / sFTE	73.50 35	10.52	-	-	-	913.91	3.01	-	-	49.27	52.11	1,028.82

CT SPENDS BY SCHO	JOL LOCAT	ION - SUMMA	KY			Preschool or	Support Servi	ces for		School	Other	
, 2017		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
16-17 cBud	SFTE											
132 Falcon Elementar Total Direct	<u>zon</u> 292.68 <sub>30</sub>	<u>e</u> 1,074,028	300,699	-	556	-	91,602	4,456	4,602	219,680	184,134	1,879,758
34 Meridian Ranch E Total Direct	677.20 30	2,219,367	256,359	109,376	553	29,406	122,137	5,719	6,251	365,467	238,538	3,353,172
37 Woodmen Hills E Total Direct	706.72 30	2,648,083	444,999	94,356	555	62,172	140,334	9,634	9,007	357,915	298,571	4,065,62
220 Falcon Middle Co Total Direct	978.00 30	2,958,495	304,546	121,183	126,397	42,157	302,462	41,850	94,523	465,916	526,657	4,984,18
310 Falcon High Cons Total Direct	1,186.01 30	3,475,344	352,606	25,196	497,971	701,846	392,100	28,555	156,573	485,972	875,715	6,991,87
530 Falcon Zone Leve Total Direct	3,840.61 30	169,863	14,985	67,269	-	54,613	-	44,615	-	403,188	422,143	1,176,67
131 Evans Elementar Total Direct	655.80 31	2,083,859	255,804	68,625	562	•	119,512	98,710	8,016	334,692	272,001	3,241,78
135 Remington Eleme Total Direct	511.28 31	1,980,505	250,574	58,017	3,848	5,769	117,428	90,972	7,902	261,921	289,213	3,066,14
138 Springs Ranch El Total Direct	538.62 31	2,102,317	590,616	79,433	562	48,803	118,838	87,621	12,592	262,038	296,031	3,598,85
225 Horizon Middle CcTotal Direct	708.50 s1		544,836	55,387	131,667	10,382	264,005	114,342	86,177	375,906	406,202	4,450,79
315 Sand Creek High Total Direct	1,245.50 31	3,761,045	797,808	111,165	355,935	183,789	364,861	82,218	140,546	583,495	789,253	7,170,11
531 Sand Creek Zone Total Direct	3,659.70		44	-	1,250	-	166,400	73,670	,	556,333	1,049,064	2,107,04
136 Ridgeview Eleme Total Direct	737.54 32	2,359,817	501,207	125,804	1,574	52,891	150,017	115,462	8,292	332,360	310,263	3,957,68
139 Stetson Elementa Total Direct	480.10 32		548,571	90,047	592	76,055	104,546	113,685	14,999	294,335	264,898	3,339,29
	490.71 32		387,120	93,865	598	10.331	119,766	17.635	12,856	307.913	258,884	3,287,98
140 Odyssey Element Total Direct		, ,		,		-,	,	,		,	,	
230 Skyview Middle C Total Direct	1,057.00 32	3,366,168	703,333	129,523	88,579	12,234	326,156	28,132	80,815	488,470	545,586	5,768,99
320 Vista Ridge High Total Direct	1,480.49 32	3,789,542	507,799	90,893	372,862	500,457	445,647	251	201,703	561,054	902,143	7,372,35
532 Vista Ridge Zone Total Direct	4,245.84 32	45,493	3	2,985	10,000		-	13,174	-	671,567	263,295	1,006,51
464 Springs Studio for Total Direct	648.00 35	132,143	159,770	1,373,842	-	55,830	167,292	7,392	1,500	307,181	124,615	2,329,56
522 iConnect Zone Le Total Direct	965.50 35	155	-	-	-	4,193	-	-	-	885,954	53,210	943,51
525 Falcon Homesch Total Direct	129.50 35	730	-	391,495	-	-	6,648	2,000	3,071	75,794	70,120	549,85
510 Patriot Learning C Total Direct	114.50 35	103,536	46,652	852,245	886	219,686	187,892	-	27,404	269,670	314,005	2,021,97
595 Other Programs: Total Direct	12,711.65 35	730	-	132,173	-	2,875	-	-	878	3,854	300,893	441,40
340 Pikes Peak Early Total Direct	73.50 35	187,731	-	1,140	-	67,173	79,574	-	-	189,775	3,830	529,22
132 Falcon Elementar Tot Dir / sFTE	292.68 30	3,669.63	1,027.40	-	1.90	-	312.98	15.23	15.72	750.58	629.13	6,422.5
134 Meridian Ranch ETot Dir / sFTE	677.20 30	3,277.27	378.56	161.51	0.82	43.42	180.36	8.44	9.23	539.67	352.24	4,951.5
137 Woodmen Hills E Tot Dir / sFTE	706.72 30	3,747.00	629.67	133.51	0.78	87.97	198.57	13.63	12.74	506.45	422.47	5,752.8
220 Falcon Middle Co Tot Dir / sFTE	978.00 30	3,025.05	311.40	123.91	129.24	43.11	309.27	42.79	96.65	476.40	538.50	5,096.3
310 Falcon High Cons Tot Dir / sFTE	1,186.01 30	2,930.28	297.30	21.24	419.87	591.77	330.60	24.08	132.02	409.75	738.37	5,895.2
530 Falcon Zone Leve Tot Dir / sFTE	3,840.61 30	44.23	3.90	17.52	-	14.22	-	11.62	-	104.98	109.92	306.3
131 Evans Elementar Tot Dir / sFTE	655.80 s1	3,177.58	390.06	104.64	0.86	-	182.24	150.52	12.22	510.36	414.76	4,943.2
I35 Remington Elemε Tot Dir / sFTE	511.28 31	3,873.62	490.09	113.47	7.53	11.28	229.68	177.93	15.46	512.28	565.66	5,997.0
138 Springs Ranch El Tot Dir / sFTE	538.62 <sub>31</sub>	3,903.15	1,096.53	147.47	1.04	90.61	220.63	162.68	23.38	486.50	549.61	6,681.6
225 Horizon Middle CcTot Dir / sFTE	708.50 s1	3,474.79	769.00	78.17	185.84	14.65	372.63	161.39	121.63	530.57	573.33	6,282.0
315 Sand Creek High Tot Dir / sFTE	1,245.50 31	3,019.71	640.55	89.25	285.78	147.56	292.94	66.01	112.84	468.48	633.68	5,756.8
531 Sand Creek Zone Tot Dir / sFTE	3,659.70	71.12	0.01	-	0.34	-	45.47	20.13	-	152.02	286.65	575.7
136 Ridgeview Eleme Tot Dir / sFTE	737.54 32	3,199.58	679.57	170.57	2.13	71.71	203.40	156.55	11.24	450.63	420.67	5,366.0
139 Stetson Elementa Tot Dir / sFTE	480.10 32	3,814.98	1,142.62	187.56	1.23	158.42	217.76	236.79	31.24	613.07	551.76	6,955.4
			,		1.23			236.79 35.94		627.48		,
40 Odyssey Element Tot Dir / sFTE	490.71 32	4,236.75	788.90	191.28		21.05	244.07		26.20		527.57	6,700.4
230 Skyview Middle C Tot Dir / sFTE	1,057.00 32	3,184.64	665.40	122.54	83.80	11.57	308.57	26.61	76.46	462.13	516.17	5,457.9
320 Vista Ridge High Tot Dir / sFTE	1,480.49 32	2,559.65	342.99	61.39	251.85	338.03	301.01	0.17	136.24	378.96	609.35	4,979.6
Vista Ridge Zone Tot Dir / sFTE	4,245.84 32	10.71	0.00	0.70	2.36	-	-	3.10	-	158.17	62.01	237.0
464 Springs Studio for Tot Dir / sFTE	648.00 35	203.92	246.56	2,120.13	-	86.16	258.17	11.41	2.31	474.05	192.31	3,595.0
522 iConnect Zone L∈ Tot Dir / sFTE	965.50 35	0.16	-	-	-	4.34	-	-	-	917.61	55.11	977.2
525 Falcon Homesch Tot Dir / sFTE	129.50 35	5.64	-	3,023.12	-	-	51.34	15.44	23.71	585.28	541.47	4,246.0
510 Patriot Learning CTot Dir / sFTE	114.50 35	904.24	407.44	7,443.19	7.74	1,918.65	1,640.98	-	239.34	2,355.20	2,742.40	17,659.1
595 Other Programs: Tot Dir / sFTE	12,711.65 35	0.06	-	10.40	-	0.23	-	-	0.07	0.30	23.67	34.7
340 Pikes Peak Early Tot Dir / sFTE	73.50 35	2,554.16	_	15.51		913.91	1,082.63	_	_	2,581.97	52.11	7,200.30

<b>EL PASO COUN</b>	ITY SCHOOL DISTR	ICT 49	92% F	Percent of year	completetd							670
MONTHLY EXPENS	SE SUMMARY -GENERAL	FUND: INDIV	IDUAL SCHOOL	LOCATION								DAID
REGULAR INSTRU	ICTIONAL PROGRAMS	0100	0200	0300	0400	0600	0700	0800	0900	1000	1200	1400
May 31, 2017	131 ###	Agriculture	Art	Business	Distributive	Foreign Lang	Health Occ	Phys Ed	FCR	Indust Arts	Music	Office Occupat
<b>Evans Elementary</b>	eFTE →	-	0.6	-	-	0.6	-	0.6	-	-	0.4	-
16-17 cAct	Personnel Costs	-	74,254	-	-	71,359	-	42,201	-	-	49,737	-
	per pupil	=	(113.23)	-	-	(108.81)	=	(64.35)	-	=	(75.84)	=
	Implementation Costs	-	1,566	-	-	-	-	-	-	-	250	-
	per pupil	-	(2.39)	-	-	-	-	-	-	-	(0.38)	-
(CEE 00) - ETE	Total Costs	-	75,819	-	-	71,359	-	42,201	-	-	49,987	-
(655.80) sFTE	per pupil	-	(115.61)	-	-	(108.81)	-	(64.35)	=	-	(76.22)	-
	eFTE →	-	1.0	-	-	1.0	-	1.0	-	-	1.0	-
16-17 cBud	Personnel Costs	-	80,951	-	-	77,801	-	46,018	-	-	54,220	-
	per pupil	-	123.44	-	-	118.63	-	70.17	-	-	82.68	-
	Implementation Costs	-	1,800	-	-	-	-	-	-	-	550	-
	per pupil	-	2.74	-	-	77 004	-	46.040	-	-	0.84	-
655.80 sFTE	Total Costs per pupil	-	82,751	-	-	77,801	-	46,018 70,17	-	-	54,770 83.52	-
055.80 SFIE	рег рарп	0530	126.18 0540	0560	0500	118.63 1320	1330	70.17 1340	1300	1540	1550	1500
	131	Literature	Composition	Drama	All Oth ELA	Biology	Phys Sci	Eth/Spc Sci	Oth Sci	Geography	History	Oth SocSci
<b>Evans Elementary</b>	eFTE →	-	-	-	-	-		-	-	-	-	-
16-17 cAct	Personnel Costs	_	_	_	8,871	_	_	_	-	_	_	_
	per pupil	-	-	-	(13.53)	-	-	-	-	-	-	-
	Implementation Costs	-	-	-	-	-	-	-	952	-	-	-
	per pupil	=	=	-	-	-	=	-	(1.45)	=	=	=
	Total Costs	-	-	-	8,871	-	-	-	952	-	-	-
(655.80) sFTE	per pupil	-	-	-	(13.53)	-	-	-	(1.45)	-	-	-
	eFTE →	-	-	-	-	-	-	-	-	-	-	-
16-17 cBud	Personnel Costs	-	-	-	10,294	-	-	-	-	-	-	-
	per pupil	-	-	-	15.70	-	-	-	-	-	-	-
	Implementation Costs	-	-	-	-	-	-	-	960	-	-	-
	per pupil	-	=	-	-	-	-	-	1.46	-	-	-
055.00 <b>FTF</b>	Total Costs	-	-	-	10,294	-	-	-	960	-	-	-
655.80 sFTE	per pupil	-	-	-	15.70	-	-	-	1.46	-	-	-
	131	1110 Algebra	1140 Comp Math	1150 Gen Math	1160 Geometry	1100 All Oth Math	Tech Ed Comput	0010 Gen ES	0020 Gen MS	0030 Gen HS	All Other Regular Instruct	Total Regular Instruct
<b>Evans Elementary</b>	eFTE →	Aigebia -	Comp Matri	-	-	All Oth Math	-	20.1	-	- Jen 110	0.1	22.5
16-17 cAct	Personnel Costs	-	-	_	_	_	_	1,511,324	_	_	-	1,757,744
	per pupil	-	-	=	=	-	=	(2,304.55)	=	=	<del>-</del>	(2,680.31)
<u>sFTE / eFTE PC\$ / eFTE</u>	Implementation Costs	-	-	_	-	-	-	75,334	-	-	18,219	96,321
(29.20) 78,254.7	76 per pupil		<u> </u>					(114.87)			(27.78)	(146.87)
500000000000000000000000000000000000000	Total Costs	-	-	-	-	-	-	1,586,658	-	-	18,219	1,854,065
(655.80) sFTE	per pupil	-	-	-	-	-	-	(2,419.42)	-	-	(27.78)	(2,827.18)
	eFTE →							32.1			_	36.0
16-17 cBud	Personnel Costs	-	-	_	_	_	_	1,637,831	_	_	_	1,907,114
	per pupil	-	=	=	=	=	=	2,497.45	-	=	=	2,908.07
<u>sFTE / eFTE PC\$ / eFTE</u>	Implementation Costs	-	-	-	-	-	-	154,730	-	-	18,705	176,745
18.20 52,916.6	per pupil	-	=	=	=	=	=	235.94	=	=	28.52	269.51
	Total Costs	-	-	-	-	-	-	1,792,561	-	-	18,705	2,083,859
655.80 sFTE	per pupil	-	-	=	-	-	-	2,733.40	-	-	28.52	3,177.58

### District Financial Summary Key Financial Categories

May 31, 2017

2016-17 Fiscal Year

Percent of year completetd 91.7%



Salaries & Benefits fund  S&B Category ->	94%	Regular Salary 0110	<u>Subs</u> 0120	Overtime 0130	Stipends, E X Duty 0150	Extra Duty, A Stipends 0154	Allowances Milge, PERA 0152	Gross Salary Paid	General 0200	Life Insurance 0211	<u>LTD</u> 0213	Medicare 0221	<u>PERA</u> 0230	Tuition Reimburs 0240	<u>Health</u> 0251	<u>Dental</u> 0252	<u>Vision</u> 0253	Dist Paid Employee Benefits	Total Salary & Benefits
16-17 cAct Job Class	# of <u>eHC</u>	0159 0115			0135 0153	0158 0155	0160												
Administrators	42	5,757,761	-	-	1,720	4,884	65,564	5,829,929	-	9,967	11,469	81,038	1,068,803	-	319,424	21,873	2,286	1,514,859	7,344,788
Prof Instructional	508	35,719,865	874,518	115	156,746	765,234	14,395	37,530,873	-	60,606	69,624	521,394	7,024,362	-	3,371,909	247,560	25,337	11,320,792	48,851,665
Prof Other	24	1,991,779	-	14,051	9,607	-	6,643	2,022,079	-	3,482	4,016	27,873	374,125	-	199,435	13,012	1,384	623,327	2,645,406
Paraprofessionals	181	3,740,664	144,301	1,208	81,060	35,754	-	4,002,987	-	8,066	6,567	55,623	746,741	-	622,804	57,372	6,240	1,503,414	5,506,401
Admin Support	60	2,488,231	42,740	43,912	25,385	-	-	2,600,267	-	4,268	4,931	35,606	477,275	-	263,033	24,967	2,671	812,750	3,413,017
Other	73	3,508,252	109,624	96,634	133,692	1,225	18,750	3,868,176	-	5,490	6,356	54,355	723,976	-	479,557	34,694	3,599	1,308,028	5,176,205
								-				-	-	-			-	-	
Total	888	53,206,551	1,171,183	155,920	408,210	807,096	105,352	55,854,312	-	91,879	102,963	775,889	10,415,282	-	5,256,162	399,478	41,516	17,083,170	72,937,482
		72.9%	1.6%	0.2%	0.6%	1.1%	0.1%	76.6%	-	0.1%	0.1%	1.1%	14.3%	-	7.2%	0.5%	0.1%	23.4%	
			2,647,761			1,320,658.12						1.4%	18.6%						
16-17 cBud	# of																		
Job Class	eHC																		
Administrators	68	6,202,385	_	(89,962)	1,720	8,856	126,199	6,249,198	l -	10,928	12,546	88,909	1,166,260	_	347,625	25,096	2,636	1,654,001	7,903,199
Prof Instructional	816	38,945,782	1,029,948	131	474,216	1,082,972	(131,980)	41.401.070	_	66,244	76,025	567,707	7,549,136	_	3,657,931	271,262	27,707	12,216,012	53,617,082
Prof Other	38	2,105,303	-	13,020	5,240	8,533	7,420	2,139,516	_	3,697	4,237	29,723	398,305	_	207,777	14,557	1,679	659,975	2,799,491
* Paraprofessionals	289	4,033,127	205,370	6,830	107,865	35,844	(22,048)	4,366,988	_	8,388	7,282	59,977	801,960	_	646,590	58,950	6,371	1,589,518	5,956,507
Admin Support	87	2,731,410	55,182	50,770	22,209	779	(22,0.0)	2.860.349	_	4,725	5,391	39,290	525,895	_	286,154	27,894	2,956	892,305	3,752,654
Other	104	3,954,172	116,832	95,001	132,738	21,000	18,750	4,338,492	_	6,328	7,025	60,648	812,148	_	522,298	37,812	4,017	1,450,276	5,788,769
		-,,	,	,	,,,,,,	,		-		-,	.,	-	-	-	,	,	-	-	-
Total	1,402	57,972,177	1,407,333	75,790	743,988	1,157,984	(1,658)	61,355,614	-	100,310	112,507	846,254	11,253,704	-	5,668,375	435,571	45,366	18,462,086	79,817,700
		72.6%	1.8%	0.1%	0.9%	1.5%	(0.0%)	76.9%		0.1%	0.1%	1.1%	14.1%	-	7.1%	0.5%	0.1%	23.1%	•
			3,383,437	•		1,900,314.08													
16-17 cBud avg. per	# of																		
Job Class	eHC																		pos
	68	91,643	_	(1,329)	25	131	1,865	92,334	1 -	161	185	1,314	17,232	_	5,136	371	39	24,439	116,773
∞ Prof Instructional	816	47,751	1,263	(1,329)	581	1,328	(162)	50,761	_	81	93	696	9,256	-	4,485	333	34	14,978	65,739
Prof Other	38	55,446	-	343	138	225	195	56,348	_	97	112	783	10,490	-	5,472	383	44	17,381	73,729
Paraprofessionals	289	13,941	710	24	373	124	(76)	15,094	_	29	25	207	2,772	-	2,235	204	22	5,494	20,589
Admin Support	209 87	31,309	633	582	255	9	(70)	32,787	_	54	62	450	6,028	-	3,280	320	34	10,228	43,015
	104	37,875	1,119	910	1,271	201	180	41,556	_	61	67	581	7,779	-	5,003	362	38	13,892	55,448
Other		,	.,	0.0	.,			,550	I	٠.		551	.,		0,000	332	50	.0,002	20,
Other							I												
Total	1,402	41,344	1,004	54	531	826	(1)	43,757	-	72	80	604	8,026	-	4,042	311	32	13,167	56,923
	, -	41,344 72.6%	1,004 1.8%	54 0.1%	531 0.9%	826 1.5%	(1) (0.0%)	43,757 76.9%	-	72 0.1%	80 0.1%	604 1.1%	8,026 14.1%		4,042 7.1%	311 0.5%	32 0.1%	13,167 23.1%	56,923

### **District Financial Summary** Key Financial Categories

May 31, 2017

2016-17 Fiscal Year

Percent of year completetd 91.7%



Fallon Area Zone	Utilities & Supplies																		
Falcon Area Zone		<u>FES</u>				<u>FHS</u>	<u>EES</u>	RES		<u>HMS</u>			<u>SES</u>	<u>OES</u>	<u>SMS</u>		<u>PLC</u>		
16-17 Colgoci Code Object Code	Building / Location ->	132				310	131			225	315	136				320	510	Office	All Other
Chief Code   Chi	16 17 0 A o t		Falco	on Area Zone				Sand (	Jreek ∠one				PC	JWER Zone	)				
Delta Marker/Service   17.755   21.238   32.251   68.137   21.745   18.337   9.86   68.68   48.087   51.043   19.708   7.833   19.44   33.282   48.680   19.089   27.330   2																			2 400 207
0421 Disposal Services 3,902 4,998 5,678 8,220 9,529 3,731 4,465 4,390 4,475 8,656 4,390 2,733 4,390 8,584 7,663 3,400 15,107 105,697 105,000 10521 Natural Gas 6,530 10,114 12,946 16,299 30,405 8,443 13,077 8,656 12,320 6,378 12,200 13,000 13,985 7,383 27,406 24,499 (12,771) 26,987 767,000 10521 Natural Gas 6,530 10,114 12,946 16,299 30,400 42,000 4,20		17 755	24 220	22.251	60 127	101 745	10 217	0.966	16.060	40.007	E1 042	10 700	7 002	11 044	22 202	49 600	10.000	21 200	
0621 Natural Gas	•						*	-,										,	,
0619 Supplies-Instructional 13,284 42,09 8,494 81,000 43,284 87,399 45,004 78,813 189,035 54,42 41,479 34,868 94,687 132,096 33,477 91,036 12,248,46 0610 Supplies-Other 7,739 (1,139) 14,708 45,300 67,018 13,955 (2,089) 9,912 37,694 44,745 17,229 6,021 8,018 28,951 57,824 42,081 54,083 94,838 94,800 0649 Books 5,769 19,820 850 7,768 4,976 52,577 18,271 1,654 4,944 10,612 - 14,039 4,472 22,274 81,677 177,94																			
0610 Supplies—Instructional 1,2,294 48,209 38,949 54,409 68,119 06,667 38,322 31,044 47,595 75,626 15,511 15,047 46,813 35,516 63,144 32,815 - 681,118 (2014) (2014							*	,		,			,	*				,	,
Supplies-Other 7,730 (1,380) 14,708 45,300 67,018 13,955 (2,085) 9,912 37,640 44,745 17,229 6,821 8,016 28,451 57,824 42,081 548,053 945,83 0640 Books 5,758 19,820 80 7,768 4,070 2,547 16,527 1255 503 494 - 14,0612 - 14,039 4,472 22 2,741 18,070 17,709 18,062 18,062 18,062 18,062 18,062 18,063 18,062 18,063 1	0022 Electricity	35,124	42,151	55,366	99,140	152,903	43,204	57,939	45,004	70,013	159,035	54,442	41,479	34,000	94,007	132,090	33,411	91,036	1,240,409
0649 Periodicals 5,756 19,820 850 7,768 4,979 2,547 16,271 1,654 4,944 10,612 140,339 4,472 22 2,741 81,670 177,940,0643 Periodicals - 2,364 50 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	0610 Supplies-Instructional	13,294	48,209	36,949	54,499	66,119	60,667	38,322	31,044	47,595	75,626	15,511	15,047	46,813	35,516	63,144	32,815	_	681,169
16-17 cBud   16-17 cBud   17-07	Supplies-Other	7,730	(1,380)	14,708	45,300	67,018	13,955	(2,066)	9,912	37,640	44,745	17,229	6,621	8,016	28,451	57,824	42,081	548,053	945,835
16-17 cBud Object Code Object Code Object Code Object Code Object Code Office Code Object Code Office	0640 Books	5,756	19,620	850	7,768	4,979	2,547	16,271	1,654	4,944	10,612	-	-	14,039	4,472	22	2,741	81,670	177,945
Column   C	0643 Periodicals	-	-	-	2,364	50	-	-	255	593	494	-	-	137	406	-	-	44,461	48,761
Column   C	46 47 oPud																		
Odd   Mater/Sewage   17,670   31,770   41,976   68,711   148,487   31,541   15,000   24,661   51,000   86,000   28,164   24,392   6,485   56,050   85,969   30,000   15,400   763,20   0421 Disposal Services   4,150   4,800   4,200   4,000   4,000   4,000   5,000   27,416   72,325   15,000   14,500   3,000   4,000   32,000   3,000   3,000   4,000   16,000   15,000   16,																			2 633 380
0421 Disposal Services		17 670	31 770	41 976	68 711	148 487	31 541	15 000	24 661	51 000	86 000	28 164	24 392	6 485	56 050	85 896	30,000	15 400	763,202
0621 Natural Gas 13,000 17,000 16,000 40,750 61,300 15,000 16,000 15,000 16,000 15,100 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,100 15,000							*	,		,				*				,	103,983
0622 Electricity 30,550 45,050 48,575 107,100 136,640 44,000 50,602 47,600 70,000 180,000 59,000 54,000 47,000 106,514 144,000 62,084 85,054 1,317,77 0610 Supplies-Instructional 15,176 52,151 44,543 50,052 90,159 58,643 45,662 35,805 51,840 84,372 38,606 18,801 57,684 45,324 66,501 55,102 - 810,42 Supplies-Other 9,685 1,826 14,080 49,610 74,778 16,652 (6,219) 13,338 50,198 58,167 23,169 9,799 11,418 33,832 75,079 58,700 902,468 1,396,57 0640 Books 6,556 19,620 1,470 4,170 16,458 2,900 18,709 1,654 4,944 10,660 16,145 6,230 22 5,702 201,155 316,38																			448.424
Supplies-Other 9,685 1,826 14,080 49,610 74,778 16,652 (6,219) 13,338 50,198 58,167 23,169 9,799 11,418 33,832 75,079 58,700 902,468 1,396,57 0640 Books 6,556 19,620 1,470 4,170 16,455 2,900 18,709 1,654 4,944 10,660 - 16,145 6,230 22 5,702 201,155 316,39 0643 Periodicals - 225 3,000 50 - 255 593 494 - 10,660 - 16,145 6,230 22 5,702 201,155 316,39 0643 Periodicals - 225 3,000 50 - 255 593 494 - 10,660 - 10,140 150 - 250 52,353 57,51 16,145 6,230 22 5,702 201,155 316,39 0640 Books 6,556 19,620 1,470 4,170 16,455 1,490 1,590			,	,	,		*	,	*	, -	*	-,	,	*			,	- ,	1,317,771
Supplies-Other 9,685 1,826 14,080 49,610 74,778 16,652 (6,219) 13,338 50,198 58,167 23,169 9,799 11,418 33,832 75,079 58,700 902,468 1,396,57 0640 Books 6,556 19,620 1,470 4,170 16,455 2,900 18,709 1,654 4,944 10,660 - 16,145 6,230 22 5,702 201,155 316,39 0643 Periodicals - 225 3,000 50 - 255 593 494 - 10,660 - 16,145 6,230 22 5,702 201,155 316,39 0643 Periodicals - 225 3,000 50 - 255 593 494 - 10,660 - 10,140 150 - 250 52,353 57,51 16,145 6,230 22 5,702 201,155 316,39 0640 Books 6,556 19,620 1,470 4,170 16,455 1,490 1,590	2010 Compliant Instructional	45.470	50.454	44.540	50.050	00.450	50.040	45.000	05.005	54.040	04.070	00.000	40.004	57.004	45.004	00.504	55.400		040 404
0640 Books		,						,										-	,
0643 Periodicals 225 3,000 50 255 593 494 140 150 - 250 52,353 57,51  16-17 cAct % of 16-17 cBud Object Code Object Code 0411 Water/Sewage 100% 67% 77% 99% 82% 58% 66% 69% 94% 59% 70% 33% 184% 59% 57% 64% 139% 74.4* 0421 Disposal Services 94% 96% 135% 114% 106% 107% 54% 105% 109% 94% 98% 93% 100% 101% 102% 47% 161% 1013 0621 Natural Gas 50% 59% 81% 40% 33% 63% 82% 57% 45% 88% 81% 96% 53% 86% 72% (101%) 63% 596 0622 Electricity 115% 94% 114% 93% 112% 98% 114% 95% 109% 88% 92% 77% 74% 89% 92% 54% 107% 94.7* 0610 Supplies-Instructional 88% 92% 83% 109% 73% 103% 84% 87% 92% 90% 40% 80% 81% 78% 95% 60% - 84.15 Supplies-Other 80% 0640 Books 88% 100% 58% 186% 30% 88% 87% 100% 100% 100% 87% 72% 100% 48% 41% 56.2*												23,169							
16-17 cAct % of 16-17 cBud Object Code Obj		-,	*	, -			2,900	*	,	, -		-	-				-, -	- ,	,
Object Code           0411 Water/Sewage         100%         67%         77%         99%         82%         58%         66%         69%         94%         59%         70%         33%         184%         59%         57%         64%         139%         74.4           0421 Disposal Services         94%         96%         135%         114%         106%         107%         54%         105%         109%         94%         98%         93%         100%         101%         102%         47%         161%         101.3           0621 Natural Gas         50%         59%         81%         40%         33%         63%         82%         57%         45%         88%         81%         96%         53%         86%         72%         (101%)         63%         59.6           0622 Electricity         115%         94%         114%         93%         114%         95%         109%         88%         92%         77%         74%         89%         92%         54%         107%         94.7           0610 Supplies-Instructional Supplies-Other         88%         92%         83%         109         73%         103%         84%         87%         92%         <	0643 Periodicals	-	-	225	3,000	50	-	-	255	593	494	-	-	140	150	-	250	52,353	57,511
0411 Water/Sewage         100%         67%         77%         99%         82%         58%         66%         69%         94%         59%         70%         33%         184%         59%         57%         64%         139%         74.4           0421 Disposal Services         94%         96%         135%         114%         106%         107%         54%         105%         109%         94%         98%         93%         100%         101%         102%         47%         161%         101.33           0621 Natural Gas         50%         59%         81%         40%         33%         63%         82%         57%         45%         88%         81%         96%         53%         86%         72%         (101%)         63%         59.6           0622 Electricity         115%         94%         114%         93%         114%         95%         109%         88%         92%         77%         74%         89%         92%         54%         107%         94.7           0610 Supplies-Instructional Supplies-Other         88%         92%         83%         104%         91%         90%         84%         87%         92%         90%         40%         80%																			225,624.55
0421 Disposal Services         94%         96%         135%         114%         106%         107%         54%         105%         109%         94%         98%         93%         100%         101%         102%         47%         161%         101.3°           0621 Natural Gas         50%         59%         81%         40%         33%         63%         82%         57%         45%         88%         81%         96%         53%         86%         72%         (101%)         63%         59.6°           0622 Electricity         115%         94%         114%         93%         114%         95%         109%         88%         92%         77%         74%         89%         92%         54%         107%         94.7°           0610 Supplies-Instructional Supplies-Other         88%         92%         83%         109%         73%         103%         84%         87%         92%         90%         40%         80%         81%         78%         95%         60%         -         84.1°           Supplies-Other         80%         (76%)         104%         91%         90%         84%         75%         77%         74%         68%         70%         84%																			83.1%
0621 Natural Gas         50%         59%         81%         40%         33%         63%         82%         57%         45%         88%         81%         96%         53%         86%         72%         (101%)         63%         59.6°           0622 Electricity         115%         94%         114%         93%         112%         98%         114%         95%         109%         88%         92%         77%         74%         89%         92%         54%         107%         94.7°           0610 Supplies-Instructional Supplies-Other         88%         92%         83%         109%         73%         103%         84%         87%         92%         90%         40%         80%         81%         78%         95%         60%         -         84.1°           Supplies-Other         80%         (76%)         104%         91%         90%         84%         33%         74%         75%         77%         74%         68%         70%         84%         77%         72%         61%         67.7°           0640 Books         88%         100%         58%         186%         30%         88%         87%         100%         100%         -         -																			74.4%
0622 Electricity         115%         94%         114%         93%         112%         98%         114%         95%         109%         88%         92%         77%         74%         89%         92%         54%         107%         94.7%           0610 Supplies-Instructional Supplies-Other         88%         92%         83%         109%         73%         103%         84%         87%         92%         90%         40%         80%         81%         78%         95%         60%         -         84.1%           Supplies-Other         80%         (76%)         104%         91%         90%         84%         33%         74%         75%         77%         74%         68%         70%         84%         77%         72%         61%         67.7%           0640 Books         88%         100%         58%         186%         30%         88%         87%         100%         100%         -         -         87%         72%         100%         48%         41%         56.26																			101.3%
0610 Supplies-Instructional 88% 92% 83% 109% 73% 103% 84% 87% 92% 90% 40% 80% 81% 78% 95% 60% - 84.14   Supplies-Other 80% (76%) 104% 91% 90% 84% 33% 74% 75% 77% 74% 68% 70% 84% 77% 72% 61% 67.74   0640 Books 88% 100% 58% 186% 30% 88% 87% 100% 100% 100% 87% 72% 100% 48% 41% 56.25    105.25   105																	` /		59.6%
Supplies-Other         80%         (76%)         104%         91%         90%         84%         33%         74%         75%         77%         74%         68%         70%         84%         77%         72%         61%         67.7%           0640 Books         88%         100%         58%         186%         30%         88%         87%         100%         100%         -         -         87%         72%         100%         48%         41%         56.24%	0622 Electricity	115%	94%	114%	93%	112%	98%	114%	95%	109%	88%	92%	77%	74%	89%	92%	54%	107%	94.7%
Supplies-Other         80%         (76%)         104%         91%         90%         84%         33%         74%         75%         77%         74%         68%         70%         84%         77%         72%         61%         67.7%           0640 Books         88%         100%         58%         186%         30%         88%         87%         100%         100%         -         -         87%         72%         100%         48%         41%         56.24%	0610 Supplies-Instructional	88%	92%	83%	109%	73%	103%	84%	87%	92%	90%	40%	80%	81%	78%	95%	60%	-	84.1%
0640 Books 88% 100% 58% 186% 30% 88% 87% 100% 100% 100% 87% 72% 100% 48% 41% 56.26																		61%	67.7%
		88%		58%	186%	30%	88%	87%		100%	100%	-	-	87%	72%	100%	48%	41%	56.2%
	0643 Periodicals	-			79%	100%	-		100%	100%	100%	_	-	98%	270%	-		85%	84.8%

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## **District Financial Summary** Key Financial Categories May 31, 2017

2016-17 Fiscal Year

2010-17 FISCAL TEAL																		and the second
Percent of year completetd 91.7%																		
Nutrition Services Bldg	<u>FES</u>	<u>MRES</u>	<u>WHES</u>	<u>FMS</u>	<u>FHS</u>	<u>EES</u>	<u>RES</u>	<u>SRES</u>	<u>HMS</u>	<u>SCHS</u>	RvES	<u>SES</u>	<u>OES</u>	<u>SMS</u>	<u>VRHS</u>	PLC	<u>Charters</u>	Warehouse
<b>16-17 cAct</b> Loc	132	134	137	220	310	131	135	138	225	315	136	139	140	230	320	510	9xx	740
Income & Expense Items		Falco	on Area Zone				Sand (	Creek Zone				PC	OWER Zone	Э				
Student Meal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Emp. Meals
Adult Meal Revenue	70	267	1,067	246	129	673	152	15	415	362	34	165	561	182	176	18	156	
Ala Cart Revenue	995	11,890	5,370	67,996	64,850	1,988	5,185	5,317	34,970	32,460	4,640	2,664	5,052	52,117	55,976	7,054	7,847	All Other Rev
Federal/State Revenue	72,757	54,773	87,149	92,173	74,602	210,581	107,220	69,535	162,111	135,411	104,383	102,065	116,531	170,913	109,499	11,514	91,218	1,223,457
Total Revenue	73,823	66,930	93,586	160,415	139,581	213,242	112,558	74,867	197,496	168,233	109,057	104,894	122,145	223,212	165,651	18,585	99,220	1,223,457
Salaries & Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,517,284)
Employee Meal Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Supplies	(11,846)	(14,001)	(19,327)	(101,727)	(96,612)	(28,582)	(17,602)	(14,981)	(21,365)	(83,620)	(20,856)	(18,058)	(16,495)	(123,672)	(93,573)	(2,820)	(27,963)	(620,195)
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(217,674)
Other Supplies & Equipment	(63,995)	(39,333)	(51,877)	(72,282)	(125,977)	(65,216)	(55,156)	(49,421)	(63,983)	(114,357)	(51,626)	(58,034)	(49,634)	(88,790)	(117,195)	(19,570)	(116,212)	1,039,396
Total Expense	(75,841)	(53,334)	(71,204)	(174,010)	(222,590)	(93,798)	(72,758)	(64,403)	(85,348)	(197,978)	(72,482)	(76,092)	(66,129)	(212,461)	(210,767)	(22,390)	(144,175)	(1,315,757)
Net Income	(2,019)	13,596	22,382	(13,594)	(83,009)	119,444	39,800	10,465	112,148	(29,745)	36,575	28,802	56,016	10,751	(45,117)	(3,805)	(44,955)	(92,300)
					16-17 cAct	135,435 O	perating Incon	ne / (Loss)				(1,566,750)	Curr Op Res	ource	Tota	al Rev / Exp	3,366,952	(3,231,517)
16-17 cBud			•								3.66 mos.	(1,283,873)	282,877	(3,851,619)	0.3000	IndCostRate	Total Net Inc	135,435
Income & Expense Items											4.24 mos.	(1,161,019)	481,660	(3,483,056)	0.2995	(last year)		-
Student Meal Revenue	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	Emp. Meals
Adult Meal Revenue	532	1,784	2,155	1,692	2,363	1,532	1,957	1,656	1,341	980	1,083	1,226	1,914	4,591	932	532	225	764,770
Ala Cart Revenue	2,387	5,678	8,604	98,170	145,244	737	1,962	2,290	35,769	75,635	2,613	2,445	5,764	65,784	98,404	6,689	6,617	All Other Rev
Federal/State Revenue	66,131	48,421	79,073	79,278	67,890	178,182	89,105	65,975	141,052	112,361	86,798	90,298	111,194	165,684	84,185	25,201	91,407	347,897
Total Revenue	69,050	55,883	89,832	179,140	215,496	180,451	93,024	69,921	178,162	188,976	90,494	93,968	118,872	236,059	183,521	32,421	98,249	1,112,668
Salaries & Benefits	-	_	_		-	-	-	-	-	-	-	-	-	-	-	-	-	(1,517,284)
Employee Meal Benefits	-	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	-	-
Food Supplies	(11,315)	(13,871)	(21,660)	(118,928)	(117,623)	(24,473)	(14,324)	(14,690)	(22,366)	(89,819)	(15,555)	(19,344)	(16,383)	(135,587)	(100,700)	(4,566)	(23,567)	(620,195)
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(217,674)
Other Supplies & Equipment	(51,244)	(39,871)	(56,436)	(68,988)	(115,210)	(55,848)	(49,280)	(41,559)	(68,532)	(93,530)	(52,717)	(52,434)	(48,624)	(83,663)	(103,594)	(13,438)	(116,909)	945,615
Total Expense	(62,559)	(53,742)	(78,096)	(187,916)	(232,833)	(80,321)	(63,605)	(56,249)	(90,898)	(183,350)	(68,271)	(71,778)	(65,007)	(219,250)	(204,294)	(18,004)	(140,476)	(1,409,538)
Net Income	6,491	2,141	11,737	(8,776)	(17,337)	100,130	29,419	13,672	87,264	5,627	22,223	22,190	53,865	16,808	(20,772)	14,417	(42,227)	(296,871)
				1	16-17 cBud	(0) O	perating Incon	ne / (Loss)							Tota	al Rev / Exp	3,286,187	(3,286,187)
16-17 cAct % of 16-17 cBud			·														Total Net Inc	
Income & Expense Items																		
Student Meal Revenue	_	_	_	_	- 1	_	_	_	_	_	_	_	_	_	-	_	_	- 1
Adult Meal Revenue	13%	15%	50%	15%	5%	44%	8%	1%	31%	37%	3%	13%	29%	4%	19%	3%	69%	_
Ala Cart Revenue	42%	209%	62%	69%	45%	270%	264%	232%	98%	43%	178%	109%	88%	79%	57%	105%	119%	-
Federal/State Revenue	110%	113%	110%	116%	110%	118%	120%	105%	115%	121%	120%	113%	105%	103%	130%	46%	100%	352%
Total Revenue	107%	120%	104%	90%	65%	118%	121%	107%	111%	89%	121%	112%	103%	95%	90%	57%	101%	110%
Salaries & Benefits	-	-			-	-	-	-	-	-	-	-	-	-	-	-	-	100%
Employee Meal Benefits	_	-	-	_	_	-	-	_	_	-	-	-	_	_	-	-	_	-
Food Supplies	105%	101%	89%	86%	82%	117%	123%	102%	96%	93%	134%	93%	101%	91%	93%	62%	119%	100%
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100%
Other Supplies & Equipment	125%	99%	92%	105%	109%	117%	112%	119%	93%	122%	98%	111%	102%	106%	113%	146%	99%	110%
		99%	91%	93%	96%	117%	114%	114%	94%	108%	106%	106%	102%	97%	103%	124%	103%	93%
Total Expense	121%	9970	9170	9370			1 14 70											

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### District Financial Summary Key Financial Categories

May 31, 2017

2016-17 Fiscal Year
Percent of year completed 91.7%



hool Activity Accts Bldg	<u>FES</u> 132	<u>MRES</u> 134	<u>WHES</u> 137	<u>FMS</u> 220	<u>FHS</u> 310	<u>EES</u> 131	<u>RES</u> 135	<u>SRES</u> 138	<u>HMS</u> 225	<u>SCHS</u> 315	<u>RvES</u> 136	<u>SES</u> 139	<u>OES</u> 140	<u>SMS</u> 230	<u>VRHS</u> 320	<u>PLC</u> 510	<u>SSAE</u> 464	Total
31	132		on Area Zone		310	131		Creek Zon		313	130		WER Zone		320		ect Zone	Total
Account Balances					(	Criteria = All F		\$16,125	& All funds <	(\$500)	19 / 12							
Prog 0013 - 3rd grade	11	151	423	_ '	- 1	867	6	340	-	_	416	(748)	179	_	_	_	_	1,6
Prog 0015 - 5th grade	17	1,918	255	_	_	23,191	85	13,627	_	_	(198)	231	764	_	_	_	_	39,
Prog 0017 - 7th grade		-,5.5	-	_	_	-	-	-	(665)	_	(.00)	-	-	_	_	_	_	(
Prog 0019 - KG	_	(249)	45	_	_	1.092	_	(508)	-	_	123	1.598	74	_	_	_	_	2,
Prog 0025 - Innov. Inst.	_ '	(= :-)		_	_	-	_ '	-	(667)	_	-	-	_	_	_	_	_	
Prog 0026 - 6th grade	_	_	_	(1,435)	_	_	_	_	1,698	_	_	_	_	2,263	_	_	_	2
Prog 0028 - 8th grade	_	_		438	_	_	_	_	2,220	_	_	_	_	16,226	_	_	_	18
Prog 0080 - Library	1,305	687	9.946	745	2,372	606	2.249	2,789	1,160	1,079	8.356	5.778	4,735	1,815	289	_	_	43
Prog 0098 - AP classes	-,000	-	-	-	15,843	-	_,	_,. 00	-	8,770	-	-	-	-	19,951	_	_	44
Prog 0210 - Art	4	115	1,434	1,567	4,606	284	483	1,271	107	1,071	513	24	1,902	1,072	3,655	_	_	18
Prog 0225 - 2D Art	_ '	-	-	-	11,551	-	-	- 1,211	-	1,884	-	-	-	-	3,783	_	_	17
Prog 0800 - Phys Ed	8	203	27	1,852	1,729	1,189	202	1,064	7,516	-	90	361	195	5,580	-	_		20
Prog 1084 - Aviation	_	-	-	-	-	-	-		-	_	-	-	-	-	(1,477)	_		(1
Prog 1241 - Choir	_	2.361	1.266	366	940	375	_	1.239	339	1.090	4.503	504	278	1,238	163			14
All Other Academic Fund	148	7,520	10,578	7,958	68,599	6,069	367	2,664	7,624	43,359	1,020	3,936	2,759	11,189	46,706	3,404	202	224
Total Academic Funds	1,493	12,705	23,974	11,492	105,640	33,674	3,393	22,486	19,333	57,254	14,823	11,683	10,886	39,382	73,070	3,404	202	444
Athletic Discretionary	,	,	- /-	1,013	23,573	,-	.,	,	1,386	3,383	,-	,	_	5,233	6,549	-, -	i	4
Prog 1817 - Cheer	-	-	-	1,013	6,053	-	-	-	1,300	6,501	-	-	-	100	34,685	-	-	4
Prog 1821 - Girls Golf	-	-	-	-	47	-	-	-	-		-	-	-		(996)	-	-	
Prog 1827 - Softball	-	-	-	- 541	(303)	-	-	-	-	2,109 1,042	-	-	-	(704)	6,920	-	-	-
Prog 1832 - Volleyball	-	-	-	679	, ,	-	-	-	-		-	-	-	1,480	1	-	-	
Prog 1844 - Baseball	-	-	-	679	6,844	-	-	-	-	10,135	-	-	-	,	7,678 4,554	-	-	26 5
_	-	-	-	-	(4,961)	-	-	-	-	5,473	-	-	-	- 4 447		-	-	
Prog 1850 - Football	-	-	-	2,809	9,682	-	-	-	60	14,060	-	-	-	1,417	4,274	-	-	32
Prog 1863 - Wrestling	-	-	-	15	(2,276)	-	-	-	296	460	-	-	-	1,894	(2,467)	-	-	(2
Prog 1890 - Track	-	-	-	2,309	(1,226)	-	-	- 074	2,169	4,880	-	370	-	3,564	2,373	-	-	14
All Other Athletic Funds Total Athletic Funds	-	-	-	453 7,817	25,028 62,462	-	365 365	274 274	105 4,015	39,894 87,936	-	370	-	3,560 16,545	17,983 81,552	3,982 3,982	-	91 265
		-	-						,	·			-			,		
Principal's Discretionary	3,237	45,422	30,918	3,923	2,224	2,197	1,602	10,795	4,877	3,306	27,476	23,995	3,406	11,118	1,085	2,593	1,843	180
Prog 1903 - Yearbook	361	5,121	(118)	13,672	15,745	1,539	1,541	766	2,116	5,740	-	2,905	2,311	9,765	2,664	317	2,711	67
Prog 1953 - STUCO	3,540	200	466	653	15,445	1,429	0	-	-	3,349	670	234	1,034	2,347	11,123	464	3,046	44
Prog 1969 - Boosterthon	-	-	-	-	-	2,418	11,982	-	-	-	2,538	-	-	-	-	-	-	16
Prog 2001 - Grant I	-	0	59	7,516	-	(9,228)	295	2,862	-	37	-	-	1	-	443	-	-	1
All Other Action Funds	769	182	4,847	5,128	36,131	6,038	1,033	-	173	40,005	4,084	3,779	2,796	3,417	11,411	40	1,674	121
Total Action Funds	7,907	50,925	36,172	30,892	69,545	4,394	16,453	14,423	7,165	52,436	34,768	30,913	9,547	26,648	26,727	3,414	9,273	431
	-	-	-	-		-	-	-	-		-	-	-	-		-		
Total SAA Cash Balances	9,400	63,630	60,146	50,202	237,647	38,068	20,211	37,183	30,513	197,627	49,591	42,967	20,432	82,574	181,349	10,799	9,475	1,14
Zone School Subtotal					421,024					323,602					376,914		20,274	
Zone Location Funds				_	20,201				_	(1,515)					13,717	_	20	32
Total Zone				-	441,225				_	322,087					390,631	_	20,294	1,174
															Central A	dministration	n Funds Held	145
															3011114171		und 74 Cash	1,319

### District Financial Summary Key Financial Categories

May 31, 2017

2016-17 Fiscal Year

Percent of year completetd 91.7%



Percent of year completetd 91.7%				ı												1		
Launch Report		ne - location			one - location			ne - location			ocations 510, 5			Other Location			Total District	
	16-17 cAct	16-17 cBud	15-16 cAct	16-17 cAct	16-17 cBud	15-16 cAct	16-17 cAct	16-17 cBud	15-16 cAct	16-17 cAct	16-17 cBud	15-16 cAct	16-17 cAct	16-17 cBud	15-16 cAct	16-17 cAct	16-17 cBud	15-16 cAct
Concurrent Enrollment		74.000	70.444	17.470	54.550	50.005	04.005	70.440	00 570	0.4.0.40	07.404	00.574				1 044454	004.400	202 527
F10- support staff	68,624	74,986	73,141	47,179	51,553	50,285	64,335	70,449	68,570	34,312	37,481	36,571				214,451	234,468	228,567
tuition	(6,176)	3,040	-	(1,685)		-	(12,304)	10,500	-	(459)	9,327	(3,014)				(20,623)	30,047	(3,014)
books	17,539	17,632	-	7,758	7,807	-	23,265	23,341	-	4,164	4,200	2,920				52,727	52,980	2,920
transport	17 100	00.070	04.000	004	(0)	0.000	200	0.500	00.700	0.40		074				-	-	-
other	17,403	26,670	24,832	231	(0)	8,030	293	8,500	23,706	242	-	374				18,169	35,170	56,943
F14- support staff	-	-	-	-	-	-	-	450,000	-	70.004	75.000	-				-	-	-
tuition	49,864	55,000	-	-	-	-	134,266	150,000	-	70,881	75,000	71,506				255,011	280,000	71,506
books	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
transport																-	-	-
other Tot- support staff	68,624	74,986	73,141	47,179	51,553	50,285	64,335	70,449	68,570	34,312	37,481	36,571				214,451	234,468	228,567
	′	,					,						-	-	-	· · · · · · · · · · · · · · · · · · ·	,	
tuition books	43,688 17,530	58,040 17,632	-	(1,685)	7,180 7,807	-	121,962	160,500	-	70,422	84,327	68,493	-	-	-	234,388	310,047	68,493
	17,539	17,632 -	-	7,758	7,807 -	-	23,265	23,341	-	4,164	4,200	2,920	-	-		52,727	52,980 -	2,920
transport other	- 17,403	- 26,670	- 24,832	- 231	(0)	- 8,030	293	- 8,500	- 23,706	- 242	-	- 374	-	-	-	- 18,169	- 35,170	- 56,943
other	17,403	20,070	24,032	231	(0)	6,030	293	0,300	23,700	242	-	3/4	-	-	-	10,109	35,170	50,945
Teacher Development	10,330	38,546	-	-	-	-	-	-	-	-	-	-				10,330	38,546	-
Ascent Program Tuition	9,492	16,330	-	4,158	5,940	-	38,304	71,105	-	6,315	42,350	3,349				58,269	135,725	3,349
Total CCE Investment	157,585	215,874	97,974	53,483	66,540	58,315	209,856	262,790	92,276	109,140	126,008	108,357		-		530,064	671,212	356,921
F10- AVP tuition AVB tuition transport Total AVP/B Investment	_			_		_			_				124,101 85,750 456 210,307	132,500 85,750 500 218,750	74,276 76,125 331 150,732	124,101 85,750 456 210,307	132,500 85,750 500 218,750	74,276 76,125 331 150,732
Total AVF/B IIIVestillelit	-			-		-	<u> </u>		-	-	-		210,307	216,730	130,732	210,307	210,730	150,732
CTE Programs support staff business marketing biotech ACE	64,803	73,534	68,292	26,011	28,663	27,455	35,470	39,200	37,439	18,917	20,733	19,967				145,201	162,130	153,153
related clubs All Other Programs Total CTE Investment  Total Launch Investment Fund 10	532,034 596,837 754,422 704,557	583,700 657,234 873,108 818,108	604,554 672,846 770,820 770,820	133,224 159,236 212,718 212,718	154,586 183,249 249,788 249,788	229,207 256,661 314,976 314,976	329,899 365,369 575,225 440,960	394,882 434,082 696,871 546,871	385,110 422,548 514,824 514,824	183,080 201,997 311,137 240,256	204,453 225,186 351,194 276,194	188,584 208,551 316,908 245,402	145,638 145,638 355,945 355,945	252,150 252,150 470,900 470,900	293,992	1,323,875 1,469,076 2,209,448 1,954,437	1,589,771 1,751,901 2,641,862 2,361,862	1,701,446 1,854,599 2,362,253 2,290,746
Fund 14	49,864	55,000		- 12,110	∠ <del>7</del> 3,100	314,970	134,266	150,000	514,024	70,881	75,000	71,506	-	-10, <del>3</del> 00	<del></del>	255,011	280,000	71,506
ו עווע וד	49,004	33,000	-	-	-	-	134,200	130,000	-	1 U,00 I	10,000	11,500	-	-	-	200,011	∠00,000	71,500

#### **Student Transportation Program**

Operational & Financial Data Review May 31, 2017

way 51,	2017	16-17 cAct	16-17 cBud	Variance	% of Budget	15-16 cAct
Fund 10	: General Fund Program	10-17 CACL	10-17 CDuu	variance	100%	13-10 CAC
Revenu	<u>e</u>					
3160	State Subsidy	441,918.77	441,918.77	-	100%	414,772.20
2774	Activity Chargebacks	246,576.16	221,799.37	24,776.79	111%	257,634.12
	Misc Revenue	23,187.62	23,187.62	-	100%	23,187.62
	Adjusted Revenue	711,682.55	686,905.76	24,776.79	104%	695,593.94
Expense	<u>es</u>					
2710	Transportation Administration	262,742.43	254,064.50	8,677.93	103%	260,182.42
2720	General Transportation	287,905.55	321,084.30	(33,178.75)	90%	398,977.00
2721	SPED Transportation	996,251.35	1,252,418.46	(256,167.11)	80%	1,147,802.59
2740	Transportation Mechanics	169,328.64	521,291.55	(351,962.91)	32%	325,466.24
2774	Activity Transportation	(9,050.00)	91,515.03	(100,565.03)	-10%	165,505.42
2850	Workman's Comp	36,782.83	-	36,782.83		50,082.32
	All Other Expenses	4,533.72	5,388.92	(855.20)	84%	13,692.55
	Gross Expense	1,748,494.52	2,445,762.76	697,268.24	71%	2,361,708.54
Fu	nd 10 Net Revenue / (Expense)	(1,036,811.97)	(1,758,857.00)	(722,045.03)	59%	(1,666,114.60)
	Net Activity Transportation	255,626.16	130,284.34	125,341.82	196%	92,128.70

					91.7%	percent of year completed	
Transp	ortation Department : Overall				% of	Full Year	
Spend A	Across Funds	16-17 cAct	16-17 cBud	Variance	Budget	Forecast	15-16 cAct
Revenu	e						
	Other Subsidy	327,390.26	458,986.00	131,595.74	71%	327,390.26	295,652.50
2720	FFS Transport Revenue	472,437.50	314,700.26	(157,737.24)	150%	472,437.50	364,379.50
3160	State Subsidy	861,856.76	903,918.77	42,062.01	95%	861,856.76	929,986.77
2774	Activity Transportation	246,576.16	221,799.37	(24,776.79)	111%	246,576.16	257,634.12
	Misc Revenue	23,187.62	23,187.62	-		23,187.62	23,187.62
	Adjusted Revenue	1,580,870.42	1,440,418.40	(140,452.02)	110%	1,580,870.42	1,552,000.39
Expense	<u>es</u>						
2710	Transportation Administration	262,742.43	254,064.50	(8,677.93)	103%	262,742.43	260,182.42
2720	General Transportation	1,635,197.23	1,556,770.56	(78,426.67)	105%	1,635,197.23	1,503,633.31
2721	SPED Transportation	996,251.35	1,252,418.46	256,167.11	80%	996,251.35	1,147,802.59
2740	Transportation Mechanics	169,328.64	521,291.55	351,962.91	32%	169,328.64	325,466.24
2774	Activity Transportation	(9,050.00)	91,515.03	100,565.03	-10%	(9,050.00)	165,505.42
2850	Workman's Comp	85,316.51	-	(85,316.51)		85,316.51	77,746.44
	All Other Expenses						
	Gross Expense	3,139,786.16	3,676,060.10	536,273.94	85%	3,139,786.16	3,480,336.42
Overal	Il Dept Net Revenue / (Expense	(1,558,915.74)	(2,235,641.70)	(676,725.96)	70%	(1,558,915.74)	(1,928,336.03)

## Fund 25: Fee-for-Service Program

	4) Other General Fund Subsidy	136,099.15	177,179.83	(41,080.68)	77%	5,734.25
3160	State Subsidy	419,937.99	462,000.00	(42,062.01)	91%	515,214.57
2720	FFS Transport Revenue	472,437.50	314,700.26	157,737.24	150%	364,379.50
	Misc Revenue	296.26	-	296.26		239.43
	Total Revenue	1,220,062.01	1,235,686.26	(15,624.25)	99%	1,175,486.00
Expense	<u>es</u>					
2720	General Transportation	1,347,291.68	1,235,686.26	(111,605.42)	109%	1,104,656.31
2850	Workman's Comp	48,533.68	-	(48,533.68)		27,664.12
	All Other Expenses	(8,150.98)	-	(4,202.03)		43,165.57
	Total Expense	1,387,674.38	1,235,686.26	(151,988.12)	112%	1,175,486.00
_	and 25 Net Revenue / (Expense)	(167,612.37)		167,612.37		

#### Ridership Statistics

		16-17 cAct Ridership	<u>)</u>			15-16 cAct	Ridership	
Rides YTI	FFS	Free/Reduced	SPED	Total Rides	FFS	F & R	SPED	Total Rides
August	39,813	13,649	6,005	59,467	29,030	25,459	4,995	59,484
Septemb	55,028	18,125	6,554	79,707	21,927	25,974	6,354	54,255
October	28,811	9,773	3,638	42,222	22,963	18,988	4,170	46,121
Novembe	48,815	18,162	5,629	72,606	27,490	24,608	4,247	56,345
Decembe	30,833	12,117	3,634	46,584	25,152	22,947	4,029	52,128
January	34,882	20,425	5,793	61,100	35,332	32,036	5,550	72,918
February	48,075	22,123	6,018	76,216	31,072	26,010	4,763	61,845
March	41,365	29,068	8,123	78,556	27,599	22,492	4,629	54,720
April	47,744	23,926	6,274	77,944	36,455	30,359	6,276	73,090
May	45,551	23,292	5,852	74,695	37,476	17,984	2,896	58,356
Full Year	420,917	190,660	57,520	669,097	294,496	246,857	47,909	589,262
	62.9%	28.5%	8.6%		50.0%	41.9%	8.1%	
	68.8%	31.2%						
YTD	420,917	190,660	57,520	669,097	294,496	246,857	47,909	589,262
	142.9%	77.2%	120.1%	113.5%				

# FALCON SCHOOL DISTRICT 49 INVESTMENT / CASH SUMMARY - ALL FUNDS May 31, 2017



Program Funds (Fund 10, 13, 16)   EoP Balance   EoP Parison   EoP Parison   EoP Parison   PTOBIAIN   VTD Balant   VTD Ba			2015-16			2016-17		ſ	Droinote d	(Annualized)
Program Funds (Fund 10, 14, 16)		E-DD.:		E-D.V	VTD D :		VTD V	N 01-		,
Financial Institution	Duranton Francis (Francis 40, 40, 45)	EoP Balance	EoP Int	EoP Yield	YTD Bal	YTD Intest	YTD Yield	% Change	Interest \$ Var	Rate/ Vol/ Mix
Tell Bank   283,466   1,223   0,27%   1,775,540   5,733   0,25%   1,59%   (488) -1/0 / 0	•									
COLOTRUST   22,408,899   46,448   0.12%   14,107,428   94,474   0.84%   -37,11%   55,615.20 42/7/8   Garden of the Goods Bank   280,022   3,428   0.41%   516,783   1.355   0.75%   0.26%   (16,10) 1,1/2/1   Carden of the Goods Bank   516,428   2,093   0.41%   516,783   1.355   0.09%   0.00%		262.466	1 122	0.370/	275 540	F72	0.250/	4.500/	(400)	1/0/0
Famoria Slube Bank   203,022   3,428   0,344   210,016   1,675   0,769   -1,673   1,620   1,72 / 1		· ·	,		·					
Garden of the Goods Bank   515,428   2,933   0,414   516,783   1,335   0,29%   0,29%   0,70   0,00%			,			,				
UMB Pooles Cash		·	,		•	,				
Chee (Pethy Casis A F21 CT)		·			·					
Total Cash & Investments   23,473,316   83,092   0.31%   16,588,312   98,076   0.78%   33.59%   53,901 (60/3/-4			-	-					-	
Financial Institution   COLOTRUST   8,832,899   24,621   0.36%   96,958,924   293,771   0.96%   997,70%   295,857   522/13/-215   Bank of New York   7,522,551   (3,417)   (0.06%)   3,162,912   (185)   (0.00%)   (57,95%)   3,216   2/1/0   (0.06%)   Colored Coath   67,605			F2 002	0.210/	•	<del>-</del>				
Financial Institution	Total Cash & investments	23,473,315	53,092	0.31%	15,500,312	90,076	0.78%	-33.59%	53,901	60 / -3 / -4
Financial Institution	Bond & COP Redemption Funds (Fund 31.1	4. 16. 46)								
COLOTRUST   8,832,880   24,611   0.36%   90,698,924   293,771   0.96%   997,70%   295,857   522/13/2.15   Bank of New York   7,522,551   (3,417)   (0.06%)   3,162,012   (185)   (0.00%)   (0.09%)   3,162,012	. , ,	.,,,								
Bank of New York 7,522,551 (3,417) (0,06%) 3,162,912 (1,05%) (0,00%) (7,95%) (3,12 2/1/0 1,00 1,00 1,00 1,00 1,00 1,00 1,00		8 832 899	24 621	0.36%	96 958 924	293 771	0.96%	997 70%	295 857	522 / -13 / -215
UMB Pooled Cash			,			,			,	
Other					-				-	
Total Cash & Investments		-	_	_	100 121 836	_	_	(100.0070)	_	
Financial Institution		16,422,545	21,203	0.17%		293,586	0.84%	1,119.32%	299,072	
Financial Institution										
COLOTRUST   866,528   5,232   0.38%   2,700,162   14,639   0.89%   212,65%   10,738   4/3/3   Cilbank   259,3866   375,460   44,76%   - 0/0 / 0   O/0 / O/0   O/0 / O/0   O/0 / O/0 / O/0   O/0 / O/	Insurance Reserve & Transaction Funds (Fu	und 18 & 64)								
Cithank	Financial Institution									
UMB Pooled Cash 45,135 3,084,622 (100,00%) - 0/9 / 0 Other Total Cash & Investments 1,171,029 5,232 0.28% 6,169,244 14,639 0.69% 426.82% 10,738 3 / 4 / 3  All Other Funds (Fund 21, 22, 25, 26, 43, 73, 74)  Financial Institution/Purpose  1st Bank (Kid's Zone) 46,578 48,538 42,11% - 0/0 / 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	COLOTRUST	866,528	5,232	0.38%	2,709,162	14,639	0.89%	212.65%	10,738	4/3/3
Other         -         -         -         3,084,622         -         -         -         -         0/0 / 0           Total Cash & Investments         1,171,029         5,232         0,28%         6,168,244         14,639         0.69%         426.82%         10,738         3/4 / 3           All Other Funds (Fund 21, 22, 25, 26, 43, 73, 74)           Financial Institution/Purpose           1st Bank (Kids Zone)         46,578         -         -         48,538         -         -         4.21%         -         0/0 / 0           1st Bank (Kids Zone)         188,393         -         -         -         -         -         -         5.24%         -         0/0 / 0           Farmer's State Bank (NutrSvo)         50,479         7,082         1.07%         303,321         6,766         2.0%         500.99%         224 9 / 4 / 5         0/0 / 0           Farmer's State Bank (Trans)         65,370         239         0.20%         105,006         293         0.20%         506.3%         80 0 / 1 / 1         0/0 / 0           Farmer's State Bank (Trans)         65,370         239         0.20%         105,006         293         0.20%         506.63%         80 0 / 1 / 1         0	Citibank	259,366	-	-	375,460	-	-	44.76%	-	0/0/0
Total Cash & Investments	UMB Pooled Cash	45,135	-	-	-	-	-	(100.00%)	-	0/0/0
All Other Funds (Fund 21, 22, 25, 26, 43, 73, 74)	Other	-	-	-	3,084,622	-	-	-	-	0/0/0
Financial Institution/Purpose   1st Bank (Kirls' Zone)	Total Cash & Investments	1,171,029	5,232	0.28%	6,169,244	14,639	0.69%	426.82%	10,738	3/4/3
Financial Institution/Purpose   1st Bank (Kirls' Zone)										
Set Bank (Kid's Zone)		74)								
1st Bank (Fees)       189,393       -       -       199,319       -       -       5.24%       -       0/0 / 0         Deposits in Process (Fees)       -       -       -       -       -       -       -       0/0 / 0         Farmer's State Bank (NutrSvc)       50,479       7,082       1.07%       303,321       6,706       2.00%       500.89%       234       9/-4/-5         Deposits in Process (NutrSvc)       -       -       -       799       -       -       -       0/0/0         Farmer's State Bank (Trans)       65,370       239       0.20%       105,006       293       0.20%       60.63%       80       0/-1/1         Deposits in Process (Trans)       225       -       -       225       -       -       -       0       0/0 / 0         COLOTRUST       172,427       -       -       -       -       -       -       -       0/0 / 0         Activity Accts (CT)       630,659       2,330       0.37%       635,629       4,970       0.86%       0.79%       3,091       3/0 / 0         Activity Accts (UMB & FSB)       1,708,570       -       -       -       -       -       -       -       - <td><u> </u></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	<u> </u>									
Deposits in Process (Fees)	, ,	· ·	=	-	·	-	-		-	
Farmer's State Bank (NutrSvo)	1st Bank (Fees)	189,393	-	-	199,319	-	-	5.24%	-	0/0/0
Deposits in Process (NutrSvc)	Deposits in Process (Fees)			-	-	-	-	-	-	
Farmer's State Bank (Trans) 65,370 239 0.20% 105,006 293 0.20% 60.63% 80 0/-1/1 Deposits in Process (Trans) 225 225 0/0/0 COLOTRUST 172,427 (100.00%) - 0/0/0 Activity Accts (CT) 630,659 2,330 0.37% 635,629 4,970 0.86% 0.79% 3,091 3/0/0 Activity Accts (UMB & FSB) 1,708,570 (100.00%) - 0/0/0 Other UMB Pooled Cash 222,887 311,419 39,72% - 0/0/0 Other (Cash Drawers & F43 CT) 31,312 23 0.06% 44,555 32 0.02% 42,30% 13 -1/0/1  Total Cash & Investments 3,117,899 9,674 0.00% 1,648,811 12,001 0.55% (47.12%) 3,418 3/0/1   Total Cash & Investments by Institution  1st Bank 499,436 1,123 0.17% 523,398 573 0.12% 4.80% (498) -1/-1/1 COLOTRUST 32,933,412 76,300 0.32% 114,411,144 402,885 0.91% 247,40% 363,210 413/-8/-42 Bank of New York 7,522,551 (3,417) (0.06%) 3,162,912 (185) (0.00%) (57.59%) 3,216 2/1/0 Farmer's State Bank 378,871 10,510 0.59% 627,342 8,381 1.17% 65.58% (1,507) 6/-6/-1 Garden of the Gods Bank 515,428 2,093 0.41% 516,783 1,355 0.29% 0.26% (615) -1/-1/1 Citibank 259,366 375,460 44,76% - 0/0/0 UMB 2,043,687 775,965 (62.03%) - 0/0/0 Other (Petty Cash, DIP) 32,037 23 0.05% 103,257,037 32 0.21% 322,09.40% 13 -1/-1/2	Farmer's State Bank (NutrSvc)	50,479	7,082	1.07%	303,321	6,706	2.00%	500.89%	234	9 / -4 / -5
Deposits in Process (Trans)   225   -	. ,	-	-	-		-	-	-	-	
COLOTRUST 172,427 (100.00%) - 0/0/0 Activity Accts (CT) 630,659 2,330 0.37% 635,629 4,970 0.86% 0.79% 3,091 3/0/0 Activity Accts (UMB &FSB) 1,708,570	Farmer's State Bank (Trans)	65,370	239	0.20%	105,006	293	0.20%	60.63%	80	0/-1/1
Activity Accts (CT) 630,659 2,330 0.37% 635,629 4,970 0.86% 0.79% 3,091 3/0/0 Activity Accts (UMB & FSB) 1,708,570 (100.00%) - 0/0/0 Other UMB Pooled Cash 222,887 311,419 39,72% - 0/0/0 Other (Cash Drawers & F43 CT) 31,312 23 0.06% 44,555 32 0.02% 42,30% 13 -1/0/1 Total Cash & Investments 3,117,899 9,674 0.00% 1,648,811 12,001 0.55% (47.12%) 3,418 3/0/1  Total Cash & Investments by Institution  1st Bank 499,436 1,123 0.17% 523,398 573 0.12% 4.80% (498) -1/-1/1 COLOTRUST 32,933,412 76,300 0.32% 114,411,144 402,885 0.91% 247,40% 363,210 413/-8/-42 Bank of New York 7,522,551 (3,417) (0.06%) 3,162,912 (185) (0.00%) (57.95%) 3,216 2/1/0 Farmer's State Bank 378,871 10,510 0.59% 627,342 8,381 1.17% 65.58% (1,367) 6/-6/-1 Garden of the Gods Bank 515,428 2,093 0.41% 516,783 1,355 0.29% 0.26% (615) -1/-1/1 Citibank 259,366 375,460 444,76% - 0/0/0 UMB 2,043,687 775,965 (62.03%) - 0/0/0 UMB 2,043,687 775,965 (62.03%) - 0/0/0 Other (Petty Cash, DiP) 32,037 23 0.05% 103,257,037 32 0.21% 322,209,40% 13 -1/-1/2	Deposits in Process (Trans)		-	-	225	-	-	-	-	0/0/0
Activity Accts (UMB & FSB) 1,708,570 (100.00%) - 0/0 / 0 / 0 / 0 / 0 / 0 / 0 / 0 / 0 /	COLOTRUST	172,427	-	-	-	-	-	(100.00%)	-	0/0/0
Other UMB Pooled Cash         222,887         -         -         311,419         -         -         39.72%         -         0/0 / 0           Other (Cash Drawers & F43 CT)         31,312         23         0.06%         44,555         32         0.02%         42.30%         13 -1/0/1           Total Cash & Investments         3,117,899         9,674         0.00%         1,648,811         12,001         0.55%         (47.12%)         3,418 3/0/1           Total Cash & Investments by Institution           1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) -1/-1/1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210 413/-8/-42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216 2/1/0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6/-6/-1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355	Activity Accts (CT)	630,659	2,330	0.37%	635,629	4,970	0.86%	0.79%	3,091	3/0/0
Other (Cash Drawers & F43 CT)         31,312         23         0.06%         44,555         32         0.02%         42.30%         13 -1/0/1           Total Cash & Investments         3,117,899         9,674         0.00%         1,648,811         12,001         0.55%         (47.12%)         3,418 3/0/1           Total Cash & Investments by Institution           1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) -1/-1/1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210 413/-8/-42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216 2/1/0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6/-6/-1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) -1/-1/1           Citibank         259,366         -         -         -         375,460         - <td< td=""><td>Activity Accts (UMB &amp; FSB)</td><td>1,708,570</td><td>=</td><td>-</td><td>-</td><td>-</td><td>-</td><td>(100.00%)</td><td>-</td><td>0/0/0</td></td<>	Activity Accts (UMB & FSB)	1,708,570	=	-	-	-	-	(100.00%)	-	0/0/0
Total Cash & Investments         3,117,899         9,674         0.00%         1,648,811         12,001         0.55%         (47.12%)         3,418 3/0/1           Total Cash & Investments by Institution           1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) -1/-1/1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210         413/-8/-42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216         2/1/0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6/-6/-1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) -1/-1/1           Citibank         259,366         -         -         -         375,460         -         -         44.76%         -         0/0 /0           UMB         2,043,687         -         -         775,965	Other UMB Pooled Cash	222,887	=	-	311,419	-	-	39.72%	-	0/0/0
Total Cash & Investments by Institution           1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) -1/-1/1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210         413 /-8/-42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216         2/1 / 0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6 /-6 /-1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) -1/-1/1           Citibank         259,366         -         -         375,460         -         -         44,76%         -         0/0 / 0           UMB         2,043,687         -         -         775,965         -         -         (62.03%)         -         0/0 / 0           Other (Petty Cash, DIP)         32,037         23         0.05%         103,257,037         32	Other (Cash Drawers & F43 CT)	31,312	23	0.06%	44,555	32	0.02%	42.30%	13	-1/0/1
1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) - 1 / - 1 / 1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210         413 / - 8 / - 42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216         2 / 1 / 0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6 / -6 / -1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) - 1 / -1 / 1           Citibank         259,366         -         -         375,460         -         -         44.76%         -         0 / 0 / 0           UMB         2,043,687         -         -         775,965         -         -         (62.03%)         -         0 / 0 / 0           Other (Petty Cash, DIP)         32,037         23         0.05%         103,257,037         32         0.21%         322,209.40%         13 </td <td>Total Cash &amp; Investments</td> <td>3,117,899</td> <td>9,674</td> <td>0.00%</td> <td>1,648,811</td> <td>12,001</td> <td>0.55%</td> <td>(47.12%)</td> <td>3,418</td> <td>3/0/1</td>	Total Cash & Investments	3,117,899	9,674	0.00%	1,648,811	12,001	0.55%	(47.12%)	3,418	3/0/1
1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) - 1 / - 1 / 1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210         413 / - 8 / - 42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216         2 / 1 / 0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6 / -6 / -1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) - 1 / -1 / 1           Citibank         259,366         -         -         375,460         -         -         44.76%         -         0 / 0 / 0           UMB         2,043,687         -         -         775,965         -         -         (62.03%)         -         0 / 0 / 0           Other (Petty Cash, DIP)         32,037         23         0.05%         103,257,037         32         0.21%         322,209.40%         13 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>										
1st Bank         499,436         1,123         0.17%         523,398         573         0.12%         4.80%         (498) - 1 / - 1 / 1           COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210         413 / - 8 / - 42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216         2 / 1 / 0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6 / -6 / -1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) - 1 / -1 / 1           Citibank         259,366         -         -         375,460         -         -         44.76%         -         0 / 0 / 0           UMB         2,043,687         -         -         775,965         -         -         (62.03%)         -         0 / 0 / 0           Other (Petty Cash, DIP)         32,037         23         0.05%         103,257,037         32         0.21%         322,209.40%         13 </td <td>Total Cook &amp; Investments by Institution</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Total Cook & Investments by Institution									
COLOTRUST         32,933,412         76,300         0.32%         114,411,144         402,885         0.91%         247.40%         363,210         413 / - 8 / - 42           Bank of New York         7,522,551         (3,417)         (0.06%)         3,162,912         (185)         (0.00%)         (57.95%)         3,216         2 / 1 / 0           Farmer's State Bank         378,871         10,510         0.59%         627,342         8,381         1.17%         65.58%         (1,367) 6 / -6 / -1           Garden of the Gods Bank         515,428         2,093         0.41%         516,783         1,355         0.29%         0.26%         (615) -1 / -1 / 1           Citibank         259,366         -         -         -         375,460         -         -         44.76%         -         0/0 / 0           UMB         2,043,687         -         -         775,965         -         -         (62.03%)         -         0/0 / 0           Other (Petty Cash, DiP)         32,037         23         0.05%         103,257,037         32         0.21%         322,209.40%         13 -1/-1/2	-	400 420	4 4 2 2	0.170/	F22 200	F72	0.130/	4.000/	(400)	1/1/1
Bank of New York 7,522,551 (3,417) (0.06%) 3,162,912 (185) (0.00%) (57.95%) 3,216 2/1/0 Farmer's State Bank 378,871 10,510 0.59% 627,342 8,381 1.17% 65.58% (1,367) 6/-6/-1 Garden of the Gods Bank 515,428 2,093 0.41% 516,783 1,355 0.29% 0.26% (615) -1/-1/1 Citibank 259,366 375,460 44.76% - 0/0/0 UMB 2,043,687 775,965 (62.03%) - 0/0/0 Other (Petty Cash, DiP) 32,037 23 0.05% 103,257,037 32 0.21% 322,209.40% 13 -1/-1/2		,	,		,					
Farmer's State Bank 378,871 10,510 0.59% 627,342 8,381 1.17% 65.58% (1,367) 6 / -6 / -1 Garden of the Gods Bank 515,428 2,093 0.41% 516,783 1,355 0.29% 0.26% (615) -1 / -1 / 1 Citibank 259,366 375,460 44.76% - 0/0/0 UMB 2,043,687 775,965 (62.03%) - 0/0/0 Other (Petty Cash, DiP) 32,037 23 0.05% 103,257,037 32 0.21% 322,209.40% 13 -1 / -1 / 2										
Garden of the Gods Bank 515,428 2,093 0.41% 516,783 1,355 0.29% 0.26% (615) -1 / -1 / 1 Citibank 259,366 375,460 44.76% - 0/0/0 UMB 2,043,687 775,965 (62.03%) - 0/0/0 Other (Petty Cash, DiP) 32,037 23 0.05% 103,257,037 32 0.21% 322,209.40% 13 -1/-1/2										
Citibank     259,366     -     -     375,460     -     -     44.76%     -     0/0/0       UMB     2,043,687     -     -     775,965     -     -     (62.03%)     -     0/0/0       Other (Petty Cash, DiP)     32,037     23     0.05%     103,257,037     32     0.21%     322,209.40%     13     -1/-1/2		,			,	,				
UMB     2,043,687     -     -     775,965     -     -     (62.03%)     -     0/0 / 0       Other (Petty Cash, DiP)     32,037     23     0.05%     103,257,037     32     0.21%     322,209.40%     13 -1/-1/2		,			,	•	0.29%			
Other (Petty Cash, DiP) 32,037 23 0.05% 103,257,037 32 0.21% 322,209.40% 13 -1/-1/2			-	-			-		-	
			-	-	,		-		-	
Total Cash & Investments 44,184,788 86,631 0.25%   223,650,041 413,040 0.20%   406.17% 363,957 522 / -23 / -135										
	Total Cash & Investments	44,184,788	86,631	0.25%	223,650,041	413,040	0.20%	406.17%	363,957	522 / -23 / -135

# EL PASO COUNTY SCHOOL DISTRICT 49 CAPITAL RESERVE & MLO FUNDS - EXPENSE TREND

May 31, 2017



	<u>(</u>	Capital Rese	erve Fund 1	<u> 15</u>				2	014-3A MLC	) Priorities	Fund	<u>14</u>		
	30	31	32	35	33, 34, 36, 37, 38, 39			30	31	32	35	910, 930,945,950,951,952	9 33, 34, 36, 37, 38, 39	
16-17 cAct	Falcon	Sand Creek	POWER	iConn	Internal Vend/Svc	Total District	<u>16-17 cAct</u>	Falcon	Sand Creek	POWER	iConn	iConn Charters	Intern V/S	Total District
Salaries	-	-	-	-	-	-	Salaries	116,865	121,365	242,003	41,837	318,404	72,100	912,574
Benefits	-	-	-	-	-	=	Benefits	22,984	23,709	57,090	10,236	-	18,183	132,202
Personnel Costs	-	-	-	-	-	-	Personnel Costs	139,849	145,074	299,093	52,073	318,404	90,283	1,044,776
Purch Svc-Prof	81,749	-	-	-	-	81,749	Purch Svc-Prof	57,864	58,021	134,266	70,881	-	14,128	335,160
Purch Svc-Prop	97,857	119,408	12,983	-	558,379	788,627	Purch Svc-Prop	-	-	-	1,800	-	1,947	3,747
Purch Svc-Other	-	-	-	-	-	-	Purch Svc-Other	22,080	-	23,577	1,209	-	385	47,251
Supplies	-	-	-	-	-	-	Supplies	140,708	478,217	137,258	17,584	12,929	58,052	844,748
Equipment	199,858	730,049	26,000	601,774	1,218,669	2,776,350	Equipment	359,646	407,459	458,522	101,663	131,030	-	1,458,320
Other	-	-	-	406,848	174,295	581,143	Other	-	-	19,978	-	-	3,233,752	3,253,730
Other	-	-	-	-	-	-	Other	-	-	-	-	-	-	-
Implementation Costs	379,463	849,457	38,983	1,008,622	1,951,343	4,227,869	Implementation Costs	580,299	943,697	773,600	193,138	143,959	3,308,264	5,942,956
Total	379,463	849,457	38,983	1,008,622	1,951,343	4,227,869	Total	720,148	1,088,771	1,072,693	245,211	462,363	3,398,546	6,987,733
16-17 cBud							16-17 cBud							
Salaries	-	-	-	-	-	-	Salaries	-	-	67,682	60,000	523,898	-	651,580
Benefits	-	-	-	-	-	-	Benefits	-	-	19,674	-	-	-	19,674
Personnel Costs	-	-	-	-	-	-	Personnel Costs	-	-	87,356	60,000	523,898	-	671,254
Purch Svc-Prof	81,749	-	-	-	-	81,749	Purch Svc-Prof	63,000	65,000	150,000	75,000	-	20,000	373,000
Purch Svc-Prop	100,276	119,408	12,983	-	560,820	793,487	Purch Svc-Prop	-	-	-	1,800	-	-	1,800
Purch Svc-Other	-	-	-	-	-	-	Purch Svc-Other	86,330	-	7,616	18,150	-	-	112,096
Supplies	-	-	-	-	-	-	Supplies	152,235	468,719	428,451	35,948	75,497	58,052	1,218,902
Equipment	199,858	757,391	26,000	756,991	1,307,308	3,047,547	Equipment	519,341	187,823	581,949	37,372	652,579	3,000	1,982,063
Other	-	-	-	446,924	417,142	864,066	Other	282,068	386,289	95,644	120,190	147,521	5,415,464	6,447,175
Other	-	-	-	-	-	-	Other	-	-	-	-	-	-	
Implementation Costs	381,882	876,799	38,983	1,203,915	2,285,270	4,786,849	Implementation Costs	1,102,974	1,107,831	1,263,659	288,460	875,597	5,496,516	10,135,036
Total	381,882	876,799	38,983	1,203,915	2,285,270	4,786,849	Total	1,102,974	1,107,831	1,351,015	348,460	1,399,495	5,496,516	10,806,290
cAct v cBud							cAct v cBud							
Salaries	-	-	-	-	-	-	Salaries	(116,865)	(121,365)	(174,322)	18,163	205,494	(72,100)	(260,995
Benefits	-	-	-	-	-	-	Benefits	(22,984)	(23,709)	(37,416)	(10,236	) -	(18,183)	(112,528
Personnel Costs	-	-	-	-	-	-	Personnel Costs	(139,849)	(145,074)	(211,737)	7,927	205,494	(90,283)	(373,523
Purch Svc-Prof	-	-	-	-	-	-	Purch Svc-Prof	5,136	6,979	15,734	4,119	-	5,872	37,840
Purch Svc-Prop	2,419	-	-	-	2,441	4,860	Purch Svc-Prop	-	-	-	-	-	(1,947)	(1,947
Purch Svc-Other	-	-	-	-	-	-	Purch Svc-Other	64,250	-	(15,961)	16,941	-	(385)	64,845
Supplies	-	-	-	-	-	-	Supplies	11,527	(9,498)	291,193	18,364	62,568	-	374,154
Equipment	-	27,342	-	155,217	88,639	271,197	Equipment	159,695	(219,636)	123,427	(64,292	521,549	3,000	523,74
Other	-	-	-	40,077	242,847	282,923	Other	282,068	386,289	75,666	120,190	147,521	2,181,711	3,193,44
Other		-	-	-	-	-	Other	-	-	-	-	-	-	-
Implementation Costs	2,419	27,342	-	195,293	333,927	558,981	Implementation Costs	522,676	164,134	490,059	95,322	731,638	2,188,252	4,192,07
Total	2,419	27,342	_	195,293	333,927	558,981	Total	382,826	19,060	278,321	103,248	937,132	2,097,969	3,818,55

## **EL PASO COUNTY SCHOOL DISTRICT 49** Capital Projects Financial Summary May 31, 2017



Location	Description	Account Number	(Oria	ginal) Budgeted	Current Forecast	Balance Currently	Purchase	E	Encumbered	Paid	Available Balance	Comments
					(Adjusted) for 2016-	Showing	Order					
					2017							
	Capital Reserve-Funded Projects											
DW	Contingency (2016-2017 Funded Projects)	7-15-800-00-9000-0840-000-0000	\$	119,082.89	392,846.70	392,846.70		\$	- :	\$ -	392,846.70	
DW	Switches	7-15-800-28-2844-0432-901-0000	\$	210,000.00	357,178.41	0.00		\$	- :	\$ 357,178.4	1 0.00	Received pmnt \$95,471.42 3/16, \$82,984.73 3/20
DW	Repair Cracks in District Parking Lots	7-15-800-26-2630-0430-902-0000	\$	100,000.00	9,047.22	0.00	81998	\$	- :	\$ 9,047.2	2 0.00	Deferred to 17-18
DW	Parking Lot Striping	7-15-800-26-2630-0490-903-0000	\$	50,000.00	40,464.00	0.00		\$	- :	\$ 40,464.0	0.00	Deferred to 17-18
Lease	CO Equipment Lease - Principal	7-15-600-51-5100-0913-000-0000	\$	165,877.09	165,877.09	0.00	81602	\$	- :	\$ 165,877.0	9 0.00	Complete
Lease	CO Equipment Lease - Interest	7-15-600-51-5100-0833-000-0000	\$	8,418.10	8,418.10	0.00	81602	\$	- :	\$ 8,418.1	0.00	Complete
Lease	SSAE Lease - Principal	7-15-464-49-5100-0913-000-0000	\$	78,941.72	78,941.72	6,657.33		\$	- :	\$ 72,284.3	9 6,657.33	
Lease	SSAE Lease - Interest	7-15-464-49-5100-0833-000-0000	\$	59,050.00	59,050.00	4,841.98		\$	- :	\$ 54,208.0	2 4,841.98	
Lease	Creekside Principle	7-15-540-41-4100-0913-940-0000	\$	161,150.65	161,150.65	28,577.27		\$	- :	\$ 132,573.3	8 28,577.27	
Lease	Creekside Interest	7-15-540-41-4100-0833-940-0000	\$	147,781.97	147,781.97	0.00		\$	- :	\$ 147,781.9	7 0.00	
со	Finish Asphalt West of Board Room	7-15-600-41-4100-0710-904-0000	\$	75,000.00	39,844.50	0.00		\$	- :	\$ 39,844.5	0.00	Complete
СО	New Communications Building (Mezzanine)	7-15-600-46-4600-0723-905-0000	\$	200,000.00	546,911.42	0.00		\$	88,447.06	\$ 458,464.3	6 0.00	Complete
CSSC	Parking Lot and Lighting - Phase I	7-15-540-41-4100-0710-906-0000	\$	265,000.00	282,965.66	0.00		\$	- :	\$ 282,965.6	6 0.00	Complete
FAC	(2) Storage Containers - Grounds Site	7-15-710-26-2630-0735-907-0000	\$	10,000.00	9,000.00	0.00		\$	- :	\$ 9,000.0	0.00	Complete
FAC	Expand Fence around Grounds Barn	7-15-710-42-4200-0735-908-0000	\$	20,000.00	15,047.37	0.00		\$	- :	\$ 15,047.3	7 0.00	Complete
FAC	Replacement Truck for Grounds	7-15-710-26-2650-0730-911-0000	\$	60,000.00	54,376.66	0.00		\$	- :	\$ 54,376.6	6 0.00	Complete
FAC	Surveillance for Grounds	7-15-710-26-2660-0490-909-0000	\$	15,000.00	13,633.02	(18.66)		\$	2,460.00	\$ 11,191.6	8 (18.66)	Complete
FES	Improve Fire Loop - East Road	7-15-132-41-4100-0710-910-0000	\$	10,000.00	8,966.41	0.00		\$	- :	\$ 8,966.4	1 0.00	Complete
FMS	Front Patio - Concrete/Drainage	7-15-220-26-2630-0430-912-0000	\$	20,000.00	15,727.81	0.00		\$	2,419.00	\$ 13,308.8	1 0.00	\$2419 invoice incoming
FMS	Hallways Asbestos Abatement	7-15-220-26-2624-0340-913-0000	\$	30,000.00	13,715.82	0.00		\$	- :	\$ 13,715.8	2 0.00	Complete
FMS	FMS-Hallway Asbestos Abatement	7-15-220-26-2624-0370-913-0000	\$	30,000.00	22,925.00	0.00		\$	- :	\$ 22,925.0	0.00	Complete
FMS	Hallway Flooring	7-15-220-26-2623-0430-914-0000	\$	80,000.00	84,547.74	0.00		\$	- :	\$ 84,547.7		Complete
FMS	Storage Container	7-15-220-26-2630-0735-915-0000	\$	5,000.00	5,000.00	0.00		\$	- :	\$ 5,000.0	0.00	Complete
FMS	Lightning Mitigation	7-15-220-26-2623-0340-916-0000	\$	50,000.00	45,108.00	0.00	83549	\$	- :	\$ 45,108.0	0.00	Complete
FMS	Drainage System	7-15-139-26-2630-0710-918-0000	\$	6,000.00	3,000.00	0.00	83558	\$	- :	\$ 3,000.0	0.00	Complete
FLC	Locker Room Renovation (to make useable)	7-15-510-46-4600-0723-917-0000	\$	25,000.00	23,658.00	0.00		\$	- :	\$ 23,658.0	0.00	Complete
FLC	Building Retrofit	7-15-510-46-4600-0723-949-0000	\$	372,288.00	114,198.83	0.00		\$	5,216.81	\$ 108,982.0		Complete
SES	Remove/Revamp Fire Doors	7-15-139-26-2670-0430-919-0000	\$	10,000.00	2,573.00	0.00		\$	- :	\$ 2,573.0	0.00	Complete
SVMS	MDF Room Security	7-15-230-26-2660-0490-920-0000	\$	8,500.00	6,847.00	0.00	82334	\$	- :	\$ 6,847.0	0.00	Complete
SVMS	Ramp to 6th Grade	7-15-230-26-2623-0490-921-0000	\$	15,000.00	2,954.10		81746	\$	- :	\$ 2,954.1		Complete
VRHS	Change out Waterless Urinals & Plumbing	7-15-320-26-2627-0490-922-0000	\$	30,000.00	0.00	0.00		\$	- :	\$ -		Deferred to 17-18
EES	New Roof and Ladders	7-15-131-26-2623-0723-923-0000	\$	400,000.00	94,591.00	0.00		\$	- :	\$ 94,591.0		Complete
HMS	Extend Fence or Add Railing for Retaining Wall	7-15-225-42-4200-0735-924-0000	\$	6,500.00	6,549.00	0.00	83029	\$	- :	\$ 6,549.0		Complete
HMS	Locker Room Flooring	7-15-225-26-2623-0430-925-0000	\$	20,000.00	14,518.00	0.00		\$	- :	\$ 14,518.0		Complete
RES	HVAC System Improvements	7-15-135-26-2691-0490-926-0000	\$	70,000.00	57,457.00	0.00		\$	- :	\$ 57,457.0		Complete
RES	Water Heater Storage	7-15-135-26-2691-0490-927-0000	\$	60,000.00	30,114.96		83640	Ė		\$ 30,114.9		Complete
TRANS	ATV with Hydraulic Plow	7-15-720-26-2650-0730-928-0000	\$	9,500.00	8,802.93		81555	\$	- :	\$ 8,802.9		Complete
TRANS	Buses	7-15-720-27-2790-0732-931-0000	\$	500,000.00	499,562.03	0.00		\$	-	\$ 499,562.0		Complete
	Total of Original Budgeted Capital Projects	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Ś	3,503,090.42	\$ 3,443,351.12	\$ 432,904.62		Ś	98,542.87	\$ 2,911,903.6		•

## **EL PASO COUNTY SCHOOL DISTRICT 49** Capital Projects Financial Summary May 31, 2017



Location	Description	Account Number		inal) Budgeted for 2015-2016	Current Forecast (Adjusted) for 2016 2017	Balance Current Showing	y Purchase Order	E	Encumbered		Paid	Available Balance	Comments
	Additional Projects & Spends Identified as Necessary & Subse	quently Pursued - 2016-2017											
W	Time clock Software - Annual Renewal	7-15-000-46-4600-0450-000-0000	\$	16,728.00	\$ 16,728.00	0.	0 81501	\$	-	\$	16,728.00	0.00	Complete
ES	Install De-escalation Room	7-15-139-46-4600-0450-929-0000	\$	609.24	\$ 609.24	0.	0 82429	\$	-	\$	609.24	0.00	Complete
LC	PLC - P-Tech Startup (Charter)	7-15-510-46-4600-0723-948-0000	\$	66.81	\$ 66.81	0.	00	\$	-	\$	66.81	0.00	Complete
0	Sungard K-12	7-15-800-25-2510-0734-951-0000		133,762.91	133,762.91	191.	16	\$	-	\$	133,571.45	191.46	Sungard software
ES	OES - Replacement Heat Exchanger	7-15-140-26-2690-0723-950-0000	\$	23,000.00	\$ 23,000.00	0.	0 84055	\$	-	\$	23,000.00	0.00	Complete
PEC	PPEC-FURNITURE & FIXTURES	7-15-340-24-2410-0733-950-0000	\$	158,172.45	\$ 158,172.45	0.	0 AJE	\$	-	\$	158,172.45	0.00	Complete
CZONE	ICZONE PROGRAM LOCATION CHANGES	7-15-522-26-2690-0733-952-0000	\$	-	\$ -	0.		\$	-	\$	-	0.00	
	Total of Additional Projects		\$	332,339.41	\$ 332,339.41	\$ 191.4	5	\$	-	\$	332,147.95	191.46	
	Unbudgeted Additional		\$	(332,339.41)									
	Total of Approved and Additional Projects		\$	3,503,090.42	\$ 3,775,690.53	\$ 433,096.0	3	\$	98,542.87	\$	3,244,051.58	433,096.08	
	•	•			•	•	-		•			•	•
	Completion of Prior Year Capital Projects (Funds carried over	r from 2015-2016)											
)W	Repair & Maintenance of Modulars	7-15-800-26-2623-0430-903-0000		39,543.42	27,494.5	0.	00	\$	-	\$	27,494.56	0.00	Complete
W	Districtwide - Parking Lot Repair	7-15-800-26-2630-0430-904-0000		99,845.26	81,424.9	0.	00 AJE	\$	-	\$	81,424.93	0.00	Complete
W	DW - REPAIR & MAINT OF CONCRETE	7-15-800-26-2630-0430-905-0000		9,307.04	14,400.0	0.	0 81633	\$	-	\$	14,400.00	0.00	Complete
)W	Electrical relays for 25 classrooms - high schools only	7-15-800-26-2625-0430-906-0000		8,662.86	0.0	0.	00	\$	-	\$	-	0.00	Complete
W	IT Access Points - High Schools Only	7-15-800-28-2844-0432-917-0000		450.00	450.0	0.	0 81820	\$	-	\$	450.00	0.00	Complete
ES	Remodel Evans Kitchen	7-15-131-46-4600-0723-939-0000		147,170.27	174,837.7	0.	00	\$	-	\$	174,837.78	0.00	Complete
MS	Fire alarm panel upgrades	7-15-220-26-2670-0430-913-0000		13,291.30	0.0	0.	00	\$	-	\$	-	0.00	Complete
MS	Stadium Drainage System	7-15-220-26-2630-0710-914-0000		172,168.32	158,406.4	7 0.	00	\$	-	\$	158,406.47	0.00	Complete
IMS	Replace Roof - 25 years old	7-15-225-26-2623-0723-916-0000		474,515.00	459,527.0	0.	00	\$	27,341.60	\$	432,185.40	0.00	Complete - Encumbrance held for retainage
W	Software - Content Filter	7-15-800-46-4600-0734-946-0000		105,053.00	0.0	0.	00	\$	-	\$	-	0.00	Deferred to 17-18
SSC	Creek Side Success Center	7-15-540-41-4100-0710-941-0000		13,154.31	27,929.0	0.	00	\$	-	\$	27,929.00	0.00	Complete
LC	PLC – Sewer System	7-15-510-26-2623-0760-920-0000		15,000.00	0.0	0.	00	\$	-	\$	-	0.00	Complete
CHS	Upgrade "Edge" Switch to 802.3	7-15-315-28-2844-0432-919-0000		17,318.26	17,318.2	0.	00	\$	-	\$	17,318.26		Complete
	Total of LY Carry forward Projects		\$	1,115,479.04	\$ 961,788.00	\$ -		\$	27,341.60	\$	934,446.40	0.00	
	Unbudgeted Carry forward		Ś	(1,115,479.04)									
	Total of Approved, Additional, & Rolled Projects		\$	3,503,090.42	\$ 4,737,478.53	\$ 433,096.0	3	\$	125,884.47	\$	4,178,497.98	433,096.08	
		•		, ,	, , , , , , , , , , , , , , , , , , , ,		·		,		, ,	,	
116	FCBC Funded Projects for 2016-2017	7.45.240.46.4600.0722.042.0000			27.404.04		2 02200	1 6		ć	27.404.04	2.22	Complete
HS	FHS-Repair Tennis Courts	7-15-310-46-4600-0723-942-0000			27,484.84		82398	\$		\$	27,484.84		Complete
HMS	Panther Den Remodel - Phase II	7-15-225-41-4100-0723-936-0000	· ·		21,886.01 \$ 49,370.85	0.	10	\$		\$ <b>\$</b>	21,886.01		Complete
	Total of FCBC Funded Projects		, <b>,</b>	-	\$ 49,370.85			Þ	-	Þ	49,370.85	0.00	
	Total of Fund 15		\$	3,503,090.42	\$ 4,786,849.38			\$	125,884.47	\$	4,227,868.83	433,096.08	
	Grand Total of All Capital Projects		\$	3,503,090.42	\$ 4,786,849.38			\$	125,884.47	\$	4,227,868.83	433,096.08	

MLO-Op Fund Operational Spends 2016-17 Fiscal Year



As a result of the successful passage of Ballot Question 3A on November 4, 2014, District 49 was authorized to use monies collected with the Mill Lev Override originally authorized in NTotal 16-17 Available

issued in November 2006 for the purposes of Facility Construction, and subsequently refinanced in February 2015) for operating spends in the follow four purposes:

In addition to the specific categories spelled out in the ballot, D49 Admin determined to classify spends into the following patterns:

- (1) Ongoing (aka Run-rate) meaning it is being committed to, every year, on into the forseeable future
- (2) Periodic meaning it reflects a spend that may need to occur again in the future, but not every year
- (3) One-Time meaning the spend will not recur in the same manner, same place, etc., in the forseeable future

The combination of these two concepts result in the MLO-Op spends being reported in the following grid:

	Ongoing	Periodic	One-Time	Total
Compensation				
Programs				
Safety/Security				
Technology				
Total				

In February 2015, the D49 Board of Education determined that MLO funds would be made available to the four coordinated school innovation zones previously established and to the District charter schools - as was stated and intended in the Ballot Language of Question 3A, according to a pattern t recognizes that the vast majority of funds (80%) should be directed to students residing in-district, and the remainder should be directed to all students.

MLO-Op Fund Operational Spends 2016-17 Fiscal Year Total Carryover \$2,725,410.10



Grand Total of All Expenditures at All Schools

		Ongoing	F	'eriodic	On	e-Time	
	\$	description	\$	description	\$	description	Total
Compensation	146,688.48 - 146,688.48	Coordinated Central Coordinated Schools Charters Total	-,	Coordinated Central Coordinated Schools Charters Total	· · · · · · · · · · · · · · · · · · ·	-	511,684.41 516,358.42 318,403.36 1,346,446.19
Programs	- - - -	Coordinated Central Coordinated Schools Charters	- - - -	Coordinated Central Coordinated Schools Charters	878,929.01	Coordinated Central Coordinated Schools Charters	465,000.00 878,929.01 4,428.74 1,348,357.75
Safety / Security	- - - -	Coordinated Central Coordinated Schools Charters Total	- - - -	Coordinated Central Coordinated Schools Charters Total	· · · · · · · · · · · · · · · · · · ·	-	256,393.99 423,197.49 28,253.51 707,844.99
Technology	- - -	Coordinated Central Coordinated Schools Charters Total	- - - -	Coordinated Central Coordinated Schools Charters Total			700.00 1,751,243.85 1,048,409.22 2,800,353.07
Total	146,688.48 146,688.48	Coordinated Central Coordinated Schools Charters Total	,	Coordinated Central Coordinated Schools Charters Total	, ,	-	1,233,778.40 3,569,728.77 1,399,494.83 6,203,002.00

MLO-Op Fund Operational Spends 2016-17 Fiscal Year 

 Carryover
 \$557,093.99

 2016-2017 60%
 \$573,000.00

 Total 16-17 Start
 \$1,130,093.99

 Quarter 4 Allocation
 \$382,000.00



Total of All Expenditures at Coordinated Schools' Group

Decisioned Total 16-17 Available \$1,233,778.40 TBD 0.00

	C	Ongoing	Pe	riodic		One-Time	
	\$	description	\$	description	\$	description	Total
				\$455,000.00 Int bud		· .	
Compensation				Tchr Sal Repost Proj SPED Tchr Reposition	13,707.08	Preschool Compensation Preschool Compensation Literacy Cordinator Literacy Cordinator	176,684.41
Programs					81083.75	CNCR Transportation CNCR Transportation	
					49,864.30 58,021.25 134,265.70	Cord HS CNCR Roll out FHS CNCR Enrollment SCHS CNCR Enrollment VRHS CNCR Enrollment iConnect CNCR Enroll	528,000.00
Safety / Security					129,561.46 22,432.39	Cy-Fire Alarm Panel Proj Fire Al, SWAT, Door Handl CO Projects Read Camp Read Camp	256,393.99
Technology					700.00	Trans Tech Serv	700.00
					0.00	TBD	
Total	-		176,684.41		1,057,093.99		authorized 1,233,778.40 1,233,778.40

MLO-Op Fund Operational Spends 2016-17 Fiscal Year CarryOver \$413,840.50 2016-2017 60% \$323,240.00 Total 16-17 Start \$737,080.50 Q4 Adj \$16,788



authorized 1,057,641.84

1,057,641.84

Total of All Expenditures in Falcon Zone

Quarter 4 Allocation \$232,281.60

Total of All Experiantal	165 1111 016011 20	BITE	Quarter 17 mocation	Q232,201.00			
			Total 16-17 Available	\$1,057,641.84	TBD - 40%	350,756.56	
_	(	Ongoing	Pe	eriodic		One-Time	
	\$	description	\$	description	\$	description	Total
Compensation			88,279.74	Tchr Sal Repositioning			88,279.74
Programs					28,779.80 16,000.00 38,000.00 24,661.71	Eureka Math\ACT Aspire Voyage/Works Traing Amplfy Cons/Books FES Edu Boxes/modern Te Ltrs Train/Wonders Online Foreign Language	137,244.24
Safety / Security					3,584.85 1055.62 8591.00	FHS Intercome/Cameras FMS/MRE Door Latch FES/whe Walkie Talkies WHES doorpad\camera WHE Parking Fence	76,880.68
Technology					31,324.00 30,626.30 87,239.25 18,837.73	MRE iPads/Cases/Chromeboc FHS Lenovo\digital lib FES TV\class equip\Cases Math 180/My Math Lab WHE Refresh\Specials FMS Chrome/carts/tvs TBD	755,237.18
Total							_

88,279.74

969,362.10

MLO-Op Fund Operational Spends 2016-17 Fiscal Year Carryover \$458,422.28 2016-2017 60% \$303,046.80 Total 16-17 Start \$761,469.08 Q4 Adj \$4,347



Total of All Expenditures in Sand Creek Zone

 Quarter 4 Allocation
 \$206,378.20

 Total 16-17 Available
 \$1.052,245.31
 TBD - 40%

			Total 16-17 Available	\$1,052,245.31	TBD - 40%	64,177.87	
		Ongoing		riodic		One-Time	
<u></u>	\$	description	\$	description	\$	description	Total
Compensation			84,398.03	Tchr Sal Repositioning			84,398.03
Programs					166,600.00 51,550.64 9,999.00 1,086.00	Zone Math 180/Eureka Gradpoint HMS Greenhouse HMS Google Exp SCHS Graner Music Makerspace	484,015.42
Safety / Security					288,172.40 <b>11,827.60</b>	Parking Lot  HMS Parking Lot Budget *	300,000.00
Technology					735.00	SCH One size RES Camera Tech Eqip SCHS	183,831.86
Total	-		84,398.03		967,847.28		- authorized 1,052,245.31 1,052,245.31

MLO-Op Fund Operational Spends 2016-17 Fiscal Year Carryover \$524,022.37 2016-2017 60% \$356,664.40 Total 16-17 Start \$880,686.77 Q4 Adj -116.37

Quarter 4 Allocation



Total of All Expenditures in POWER Zone

Total 16-17 Available \$1,212,022.13 TBD - 40% 192,485.77

\$237,660.03

	Or	ngoing	P	eriodic		One-Time	
	\$	description	\$	description	\$	description	Total
Compensation	86896.26 C	IVE Reading Interv DES Reading Interv ES Reading Interv	93,675.33	I Tchr Sal Repositioning	38,297.73	RVE Reading Interv Interventionist (3)* RVE Reading Interv *	297,161.54
Programs					45,054.75 56,368.88 23,495.42	Bio Sci Curr Black Box Chairs Eureka Math/CKLA Kagan &iste Math 180/Myon	242,099.44
Safety / Security						SMS Snow Plow Mini Blinds	27,619.91
Technology					53,810.00 1,730.00	TVs SMS Desktops\chrome VRHS Chromebooks VRHSLckdwn SES Ipad Lease\Zone ipad	645,141.24
Total							authorized 1,212,022.13
	146,688.48		93,675.33		971,658.32		1,212,022.13

MLO-Op Fund Operational Spends 2016-17 Fiscal Year 

 Carryover
 \$139,478.13

 2016-2017 60%
 \$70,929.60

 Total 16-17 Start
 \$210,407.73
 Q4 adj -21,837.13



79.507.20

Total of All Expenditures Plans in iConnect Zone

 Quarter 4 Allocation
 \$25,449.27

 Total 16-17 Available
 \$247,819.49
 TBD - 40%

		Total 16-17 Available	\$247,819.49	100 - 40%	79,507.20	
	Ongoing	Pe	riodic		One-Time	
	\$ description	\$	description	\$	description	Total
Compensation		11,962.49	Tchr Repositioning		K-12 Mentor SSEA Proj Cord	46,519.11
Programs				1,800.00	Zipline FHEP FLC Zello PPEC Makerspace	15,569.91
Safety / Security				3,883.94	SSAE Cameras Zone Raptor/Cam SWAT Signs	18,696.90
Technology				1,050.00 2,805.03	PHS Acess Point FHP Access Points FHPipads/phone FHP Cameras TBD	167,033.57
Total	-	11,962.49		235,857.00		- authorized 247,819.49 247,819.49

MLO-Op Fund Operational Spends 2016-17 Fiscal Year Carryover \$67,478.91 2016-2017 60% \$54,327.00 Total 16-17 Start \$121,805.91 Q4 Adj -\$11,472



Total of All Expenditures at PPSEL

 Quarter 4 Allocation
 \$24,746.00

 Total 16-17 Available
 \$146,551.91

 TBD - 40%
 24,812.45

			Total 10-17 Available	\$140,331.91	100 40%	24,812.43	
	0	ngoing	Per	riodic		One-Time	
	\$	description	\$	description	\$	description	Total
Compensation						Compensation Burst Cordinator	67,995.79
Programs					3,485.00	Aimsweb	3,485.00
Safety / Security						Admin Phone Parking Lot	11,482.01
Technology					30,116.80 8,659.86	21st Cent Infastructure	63,589.11
					24,812.45	TBD	
Total	-		-		146,551.91		authorized 146,551.91 <b>146,551.91</b>

MLO-Op Fund Operational Spends 2016-17 Fiscal Year 

 Carryover
 \$119,336.14

 2016-2017 60%
 \$96,033.00

 Total 16-17 Start
 \$215,369.14
 Q4 Adj \$9,891



Grand Total of All Expenditures Plans at BLRA

Quarter 4 Allocation \$73,913.00

	Apenarares i faris		Total 16-17 Available	\$289,282.14	TBD - 40%	270,600.59	
	(	Ongoing	Peri			One-Time	
	\$	description	\$	description	\$	description	Total
Compensation					17,737.81	Teacher Bonuses 15-16	17,737.81
Programs					943.74	Program 15-16	943.74
Safety / Security							-
Technology					270,600.59	TBD	270,600.59
Total	-		-		289,282.14		- authorized 289,282.14 <b>289,282.14</b>

MLO-Op Fund Operational Spends 2016-17 Fiscal Year Carryover \$127,829.07 2016-2017 60% \$133,307.40 Total 16-17 Start \$261,136.47 Q4 Adj \$3,617



Grand Total of All Expenditures at RMCA

Quarter 4 Allocation \$92,488.60

Safety / Security  8,271.50 Fingerprint Scanner 8,500.00 Security Door  16,77  Technology  4,465.93 Laptops  158,857.39 TBD	Grana rotar or Air E	Apenaitares at iti	VIC.	Quarter 4 Anocation	732,400.00			
S description S description S description Total  Compensation  S description S description Total  70,321.27 Teavher bonuses 103,208.98 Read/Math Intervent 173,53  8,271.50 Fingerprint Scanner 8,500.00 Security Door 16,77  Technology 4,465.93 Laptops  Total						TBD - 40%		
Compensation 70,321.27 Teavher bonuses 103,208.98 Read/Math Intervent 173,53  Safety / Security 8,271.50 Fingerprint Scanner 8,500.00 Security Door 16,77  Technology 4,465.93 Laptops 163,32  Total 000000000000000000000000000000000000			Ongoing	Perio	dic		One-Time	
103,208.98   Read/Math Intervent   173,53		\$	description	\$	description	\$	description	Total
8,500.00 Security Door  16,77  Technology  4,465.93 Laptops  163,32  158,857.39 TBD	Compensation							173,530.25
## 16,775  Technology ## 4,465.93 Laptops  163,325  Total ## Total ## 2,500.00 Security Door ## 16,775  ## 16,								-
163,32.  158,857.39 TBD  Total  authorize 353,625.0	Safety / Security							16,771.50
Total  authorize 353,625.0	Technology					4,465.93	Laptops	163,323.32
authorize 353,625.0						158,857.39	TBD	
- 353,625.07 353,62	Total							- authorized 353,625.07
		-		-		353,625.07		353,625.07

MLO-Op Fund Operational Spends 2016-17 Fiscal Year Carryover \$45,588.11 2016-2017 60% \$86,587.20 Total 16-17 Start \$132,175.31 Q4 Adj \$2,244



Grand Total of All Expenditures Plans at IIR

Quarter 4 Allocation \$59,968.80

			Total 16-17 Available	\$192,144.11	TBD - 40%	\$64,970.29	
	0	ngoing	Pe	riodic		One-Time	
	\$	description	\$	description	\$	description	Total
Compensation					59,139.51	Teacher Bonuses	59,139.51
Programs							-
Safety / Security							-
Technology					68,034.31 <b>64,970.29</b>	Tech Equipment	133,004.60
Total	-		-		192,144.11		authorized 192,144.11 <b>192,144.11</b>

MLO-Op Fund Operational Spends 2016-17 Fiscal Year 

 Carryover
 \$272,320.60

 2016-2017 60%
 \$89,419.20

 Total 16-17 Start
 \$361,739.80
 Q4 Adj -\$3,461



\$417,891.60

Grand Total of All Expenditures Plans at GOAL Academy

 Quarter 4 Allocation
 \$56,151.80

 Total 16-17 Available
 \$417,891.60
 TBD - 40%

ı	_		Total 10-17 Available	\$417,891.00	100 40/0	3417,831.00	1
	0	ngoing	Pe	riodic		One-Time	
	\$	description	\$	description	\$	description	Total
Componentian							
Compensation							
							-
Programs							
							_
Safety / Security							
							-
Technology							
							417,891.60
							417,031.00
					417,891.60	TPD	
					417,031.00	טטו	
7-1-1							
Total							
							authorized
							417,891.60
	-		-		417,891.60		417,891.60

#### District Financial Summary Grant Accounting Review

May 31, 2017

#### **Grant Programs - 16-17 cAct**



Begining Balance 2016-17 Fiscal Year Total **Ending Balance** Total Revenue & Current Year Percent of year completetd Sheet Revenue Recognized Personnel Purchase Services Implementation Grand Expense Net Receipts Sheet Revenue Other (Distributions) (Accr) / Defer Revenue Costs Professional Supplies Equipment Costs Total Spend Balance Test (Accr) / Defer Property 39 Active Local Grants 15 Active State/Fed Grants SCHS-SCETC 1017 13,637 11,362 (11,362)(11,362)(11,362) 8,379 10,654 PLC-Century Link 1028 5,006 4,518 (4.518) (4,518) (4,518 488 FES-Fuel up to Play 1050 97 1,144 (363)21 (802)(781 (1,144)1,696 649 495 FVA - K-12 Contribution 1051 495 (495)(495)(495)ICZ-CLCS 1052 934 934 (934)(934) (934 EES-FEF -HOEHN 1053 1,161 21,312 (400) (20,912)(21,312) (21,312 22,345 2,193 **OES-Neumann IPAD** 1054 1,175 (1,175)1080 590 21 RES - Healthy Schools (21)(21) (21 (569) SMS-Healthy School Champ 818 818 (818)(818) (818) 1081 (7,857 7,857 SCHS - Musical Instrument 1091 7,857 (7,857)(7,857)CHOIR 1101 168 168 (168)(168) (168)**RVE-GEN Youth Found** 1103 (663 233 (233)(233 896 (233)1,957 1,957 (1,957) EES-Healthy Schools 1104 (1,957)(1,957 -PLC-School Garden 1105 962 962 (962)(962)(962 6.136 (2,919)3.217 SCHS-Lockheed Martin PLTW 1106 2.919 (2.919)(2.919 250 250 (250) (250) (250 SCHS - Robertson Art Scholarship 1110 1112 2,162 22,315 (8,038)(2,400)(1,138)(6, 135)(4,603)(14,277)(22,315 22,500 2,347 1120 7,222 Communications Scholarship 23.344 (23,344)(23,344)(23,344)30.566 HMS-IBARMS Biosphere (229)229 1131 FMS-CO DNS-Archery 1132 165 165 (165)(165 (165 ANTHEM WELLNESS FUND 1133 16.868 (11.373) 30.797 13.928 (5.495)(16,868)(16,868)CHF-CREATING HEALTHY SCHO 1201 40,841 (12,464)(4,000)(2,052)(22,326)(28,378) (40,841 57,826 16,985 FHS-CYBER PATRIOT 1202 940 (940)(940) (940 1.200 260 FES-ARCHERY GRANT 1203 2.000 (2,000)(2,000)(2,000)2.000 FHS-AGRICULTURE 1204 2,020 2,020 FHS-SAFEWAY FOUNDATION 1205 8,000 (8,000)(8,000 (8,000 8,000 10.000 2.590 SCHS-SAFEWAY FOUNDATION 1206 7.410 (7.410)(7,410)(7.410)1207 165 (165)(165) 700 535 FES-TARGET FIELD TRIP GRAN (165 SCHS-EPCPH SWAT GRANT 1208 1.171 (1.171)(1.171)(1,171)3.900 2.729 1209 8,000 VRHS-SAFEWAY FOUNDATION 8,000 (8,000)(8,000 (8,000 VRHS-EPCA Grant 1210 1,000 1,000 WHES-Sharon Ray Donation 1211 1.500 1.500 VRHS-RM AFCEA GRANT 1212 1,592 1,592 PHS-CONSTRUCTION GRANT 1213 District Laptop Sales 2999 800 800 ROTC 9001 (37,025)91,785 (2,284)(880) (52,171)(6,643)(29,808 (91,785 (91,785 100,774 (28,037 ---Grants Unassigned Budget

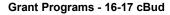
## District Financial Summary Grant Accounting Review May 31, 2017

#### **Grant Programs - 16-17 cAct**



2016-17 Fiscal Year		Begining Balance	1900	Total	300	400	900	600	700	800	Total		Revenue &	Current Year	Ending Balance
Percent of year complete	td 92%	Sheet Revenue	Recognized	Personnel	F	Purchase Services					Implementation	Grand	Expense	Net Receipts	Sheet Revenue
39 Active Loca		(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Balance Test	(Distributions)	(Accr) / Defer
15 Active State															
State & Federal Grants															
EXP & At Risk Students	3183 .	-	-	-	_	-	-	-	-	-	-	-	-	-	-
Counselor Corps Grant	3192	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EARLY LITERACY GRANT	3203	, -	330,106	(227,301)	(82,477)	-	(19,135)	(1,194)	-	-	(102,806)	(330,106)	-	390,093	59,987
STATE LIBRARY GRANT	3207	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE 1	4010	(89,896)	992,087	(854,015)	(6,474)	-	(42,920)	(58,854)	(29,825)	-	(138,072)	(992,087)	-	932,570	(149,413
IDEA PART B	4027	(494,249)	2,328,455	(1,638,752)	(384,668)	-	(305,035)	-	-	-	(689,703)	(2,328,455)	-	2,211,043	(611,661
Perkins	4048	(67,483)	75,199	(6,275)	-	-	(3,545)	(34,438)	(28,205)	(2,736)	(68,924)	(75,199)	-	69,330	(73,352
IDEA Preschool	4173	. (4,727)	21,482	(19,203)	-	-	(101)	(2,178)	-	-	(2,280)	(21,482)	-	23,099	(3,111
TITLE IV	4186	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE V	4298	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE II-D	4318	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III	4365	(12,282)	56,813	(14,312)	(12,388)	-	(11,334)	(18,779)	-	-	(42,501)	(56,813)	-	52,165	(16,930
TITLE II-A	4367	(13,651)	82,685	(26,143)	(34,863)	-	(15,454)	(6,225)	-	-	(56,542)	(82,685)	-	82,116	(14,221
TITLE II-D-ARRA	4386	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE I-A-ARRA	4389	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IDEA PART B-ARRA	4391	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RVES-IDEA-Preschool-ARRA	4392	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INDICATOR 14	5027	, -	1,545	(1,545)	-	-	-	-	-	-	-	(1,545)	-	1,545	-
SWAP 612	26 5126 .	-	-	-	-	-	-	-	-	-	-	-	-	-	-
REMS-Security	5184	-	-	-	-	-	-	-	-	-	-	-	-	-	-
STEM 621	15 5215 .	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ESCAPE IB GRANT	5330	5,194	5,194	-	-	-	-	(5,194)	-	-	(5,194)	(5,194)	-	-	-
School Improvement Program	5377	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RTTT-EARLY LIT	5412		19,954	-	(15,000)	-	(260)	(4,694)	-	-	(19,954)	(19,954)	-	19,954	(0
SWAP-OCC/PREP	6126	-	-	-	-	-	-	-	-	-	-	-	-	-	-
K12 STEM-SUB	6215	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Startup	5282	(112,696)	124,472	-	-	-	(124,472)	-	-	-	(124,472)	(124,472)	-	237,168	-
PRESCHL-PYRAMID	6323	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III IMMIGRANT Program	6365	, (718)	-	-	-	-	-	-	-	-	-	-	-	-	(718
NBCT Grant	6397	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DODEA AIM	7030	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III Set Aside	7365	(7,476)	1,250	(1,250)	-	-	-	-	-	-	-	(1,250)	-	6,879	(1,847
AIM - ES	7556	-	149,670	(40,237)	(83,883)	-	(12,499)	(10,352)	(2,699)	-	(109,433)	(149,670)	-	106,578	(43,091
Medicaid	9003	631,139	713,930	(363,798)	(36,094)	-	(15,039)	(126,668)	(168,877)	(3,454)	(350,132)	(713,930)	-	1,166,488	1,083,697
Dept of Defense	9005	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Combined Grant Results		(169,050)	5,173,935 -	(3,204,674)	(675,903)	Ξ.	(555,368)	(440,869)	(253,017) -	(44,105) -	(1,969,262)	(5,173,935) -	-	5,626,489	283,504
Fund 22	Accrued	(804,571)	4,902,843	(3,192,830)	(655,846)	-	(549,793)	(268,577)	(229,606)	(6,190)	(1,710,013)	(4,902,843)	-	5,299,029	229,340
Fund 26	Deferred	635,521	271,092	(11,843)	(20,057)	_	(5,574)	(172,292)	(23,411)	(37,915)	(259,249)	(271,092)	-	327,460	54,164
Combined		(169,050)	5,173,935	(3,204,674)	(675,903)	-	(555,368)	(440,869)	(253,017)	(44,105)	(1,969,262)	(5,173,935)	_	5,626,489	283,504

#### **District Financial Summary Grant Accounting Review**



(should be zero)

May 31, 2017 Begining Balance 2016-17 Fiscal Year Total **Ending Balance** Total Revenue & Current Year Percent of year completetd Sheet Revenue Recognized Personnel Purchase Services Implementation Grand Expense Net Receipts Sheet Revenue Other (Distributions) (Accr) / Defer Revenue Costs Professional Supplies Equipment Costs Total Spend Balance Test (Accr) / Defer Property 39 Active Local Grants 15 Active State/Fed Grants SCHS-SCETC 1017 22,016 (22,016)(22,016)(22,016)22,016 PLC-Century Link 1028 5.006 (5.006)(5,006) (5,006 5.006 FES-Fuel up to Play 1050 1,793 (363)(649)(781)(1,430)(1,793)1,793 (495)FVA - K-12 Contribution 1051 495 (495)(495)495 ICZ-CLCS 1052 934 (934)(934) (934 934 EES-FEF -HOEHN 1053 23,506 (400) (23,106)(23,506) (23,506 23,506 **OES-Neumann IPAD** 1054 1080 21 21 RES - Healthy Schools (21)(21) (21 SMS-Healthy School Champ 818 (818)(818) (818) 818 1081 (7,857 SCHS - Musical Instrument 1091 7,857 (7,857)(7,857)7,857 CHOIR 1101 168 (168)(168) (168)168 **RVE-GEN Youth Found** 1103 233 (233)(233 233 (233)1,957 (1,957) (1,957 1,957 EES-Healthy Schools 1104 (1,957)PLC-School Garden 1105 962 (962)(962)(962 962 6.136 SCHS-Lockheed Martin PLTW 1106 6.136 (6,136)(6,136)(6, 136)250 (250 (250) (250 250 SCHS - Robertson Art Scholarship 1110 1112 24,662 (8,038)(2,400)(1,138)(7,706)(5,380)(16,624) (24,662 24.662 1120 (1,500 Communications Scholarship 30.566 (29,066)(30,566)(30,566)30.566 HMS-IBARMS Biosphere 1131 FMS-CO DNS-Archery 1132 165 (165)(165 (165 165 ANTHEM WELLNESS FUND 1133 30.797 (18.321) 30.797 (12.476)(30.797 (30.797 CHF-CREATING HEALTHY SCHO 1201 57,826 (15,665)(7,416)(6.395)(28,350)(42, 161)(57,826 57,826 **FHS-CYBER PATRIOT** 1202 1,200 (1,200)(1,200)(1,200 1.200 FES-ARCHERY GRANT 1203 2.000 (2.000)(2.000)(2,000)2.000 FHS-AGRICULTURE 1204 2,571 (2,571)(2,571)(2,571 2,571 FHS-SAFEWAY FOUNDATION 1205 8,000 (8,000)(8,000) (8,000 8,000 10.000 SCHS-SAFEWAY FOUNDATION 1206 10.000 (10.000)(10.000) (10.000 1207 700 (165)(535)(700) 700 FES-TARGET FIELD TRIP GRAN (700 SCHS-EPCPH SWAT GRANT 1208 3.900 (3.900)(3.900)(3.900)3.900 1209 8,000 VRHS-SAFEWAY FOUNDATION 8,000 (8,000)(8,000)(8,000 VRHS-EPCA Grant 1210 1,000 (1,000)(1,000)(1,000)1,000 WHES-Sharon Ray Donation 1211 1.500 (1,500)(1.500 (1.500 1.500 VRHS-RM AFCEA GRANT 1212 1,592 (1,592)(1,592) 1,592 (1,592)PHS-CONSTRUCTION GRANT 1213 2,100 (2,100)(2,100)(2,100)2,100 District Laptop Sales 2999 800 (800) (800 (800 800 ROTC 9001 98,147 (2,300)(880) (58,577)(6,643)(29,747 (98,147 (98,147 98,147 -----Grants Unassigned Budget

#### **District Financial Summary Grant Accounting Review**

#### Grant Programs - 16-17 cBud



(should be zero)

May 31, 2017 Begining Balance 2016-17 Fiscal Year Total Total Revenue & Current Year **Ending Balance** Percent of year completetd Sheet Revenue Recognized Personnel Purchase Services Implementation Grand Expense Net Receipts Sheet Revenue Other (Distributions) (Accr) / Defer Revenue Costs Professional Supplies Equipment Costs Total Spend Balance Test (Accr) / Defer Property 39 Active Local Grants 15 Active State/Fed Grants State & Federal Grants **EXP & At Risk Students** 3183 Counselor Corps Grant 3192 EARLY LITERACY GRANT 3203 390,093 (280,753)(88,450)(19, 160)(1,730)(109,340) (390,093 390,093 STATE LIBRARY GRANT 3207 1.259.534 TITLE 1 4010 (1,085,273)(11,794)(49,785)(79,682)(33,000)(174, 261)(1.259.534) 1.259.534 IDEA PART B 4027 3,089,878 (974,917 (3,089,878 3,089,878 (2,114,961)(402,546)(572,371)Perkins 4048 77,411 (8,053)(434)(3,545)(34,438)(28,205)(2,736)(69,358)(77,411 77,411 **IDEA Preschool** 4173 26,970 (24,591)(2,379)(26,970 26,970 (128)(2,251)4186 TITLE IV 4298 TITLE V -TITLE II-D 4318 TITLE III 4365 84.168 (16.856)(17.400)(13.942)(35.971)(67.313 (84.168) 84.168 TITLE II-A 4367 143,013 (66,010)(45,600)(22,078)(9,325)(77,003 (143,013 143,013 TITLE II-D-ARRA 4386 TITLE I-A-ARRA 4389 IDEA PART B-ARRA 4391 RVES-IDEA-Preschool-ARRA 4392 **INDICATOR 14** 5027 1,545 (1,545)(1,545 1,545 SWAP 6126 5126 REMS-Security 5184 -STEM 6215 5215 (5,194) **ESCAPE IB GRANT** 5330 5,194 (5,194)(5,194)5,194 School Improvement Program 5377 RTTT-EARLY LIT 5412 25.000 (18.430)(1,000)(5.570)(25.000)(25,000 25.000 SWAP-OCC/PREP 6126 K12 STEM-SUB 6215 5282 Charter School Startup 220,064 (220,064)(220,064)(220,064 220,064 PRESCHL-PYRAMID 6323 TITLE III IMMIGRANT Program 6365 6397 NBCT Grant DODEA AIM 7030 (7,308 TITLE III Set Aside 7365 7.308 (7,308)\_ 7.308 AIM - ES 7556 317,687 (70,250)(186,600)(23,700)(34,438)(2,699)(247,437) (317,687 317,687 Medicaid 9003 1,302,323 (442,800)(81,500)(2,600)(35,040)(170,410)(178,700)(391,273)(859,523) (1,302,323 1,302,323 Dept of Defense 9005 Combined Grant Results 10,003,419 (8,630,487) (883,191) (2,600)(970,990) 1,198,406 (279,016)(433,898)(1,371,289) (10,001,776 1,643.50 10,003,419 Fund 22 Accrued 9,641,114 (8,604,371)(852,754)(2,600)(960,813)1,417,680 (242,604)(394,009)(1,035,099) (9,639,470)1,643 9.641.114 Fund 26 Deferred 362,305 (26,116)(30,437)(10,177)(219, 274)(36,412)(39,890)(336, 189)(362,305 362,305 Combined 10,003,419 (8,630,487) (883,191) (2,600)(970,990)1,198,406 (279,016)(433,898)(1,371,289)(10,001,776)1.643.50 10,003,419

## District Financial Summary Grant Accounting Review May 31, 2017

## Grant Programs - cAct v cBud



May 31, 2017													(should be zero)		-41
		Begining Balance	1900	Total	300	400	500	600	700	800	Total	Ĩ	Revenue &	Current Year	Ending Balance
2016-17 Fiscal Year Percent of year completetd	92%	Sheet Revenue	Recognized	Personnel		urchase Services					Implementation	Grand	Expense	Net Receipts	Sheet Revenue
39 Active Local (		(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Balance Test	(Distributions)	(Accr) / Defer
15 Active State/F		()													
SCHS-SCETC	1017	13,637	10,654						(10,654)	1	(10,654)	(10,654)		(13,637)	(10,654
PLC-Century Link		,	10,654	-	-	-	-	(400)		-			-		
,	1028	5,006		-	-	-	-	(488)	- 04	-	(488)	(488)	-	(5,006)	(48
FES-Fuel up to Play	1050	97	649	-	-	-	-	(670)	21	-	(649)	(649)	-	(97)	(64
FVA - K-12 Contribution	1051	495	-	-	-	-	-	-	-	-	-	-	-	(495)	-
CZ-CLCS	1052	934	- 0.400	-	-	-	-	- (0.400)	-	-	(0.400)	- (0.400)	-	(934)	- (0.40
EES-FEF -HOEHN	1053	1,161	2,193	-	-	-	-	(2,193)	-	-	(2,193)	(2,193)	-	(1,161)	(2,19
OES-Neumann IPAD	1054	1,175	-	-	-	-	-	-	-	-	-	-	-	(1,175)	-
RES - Healthy Schools	1080	590	-	-	-	-	-	-	-	-	-	-	-	(590)	-
SMS-Healthy School Champ	1081	818	-	-	-	-	-	-	-	-	-	-	-	(818)	-
SCHS - Musical Instrument	1091	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CHOIR	1101	. 168	-	-	-	-	-	-	-	-	-	-	-	(168)	-
RVE-GEN Youth Found	1103	(663)	-	-	-	-	-	-	-	-	-	-	-	663	-
EES-Healthy Schools	1104	1,957	-	-	-	-	-	-	-	-	-	-	-	(1,957)	-
PLC-School Garden	1105	962	-	-	-	-	-	-	-	-	-	-	-	(962)	-
SCHS-Lockheed Martin PLTW	1106	6,136	3,217	-	-	-	-	(3,217)	-	-	(3,217)	(3,217)	-	(6,136)	(3,21
SCHS - Robertson Art Scholarship	1110	. 250	-	-	-	-	-	-	-	-	-	-	-	(250)	-
KP	1112	2,162	2,347	-	-	-	-	(1,571)	(776)	-	(2,347)	(2,347)	-	(2,162)	(2,34
Communications Scholarship	1120	25,308	7,222	-	-	-	-	(5,722)	-	(1,500)	(7,222)	(7,222)	-	(25,308)	(7,22
HMS-IBARMS Biosphere	1131	. (229)	-	-	-	-	-	-	-	-	-	-	-	229	-
FMS-CO DNS-Archery	1132	. 165	-	-	-	-	-	-	-	-	-	-	-	(165)	-
ANTHEM WELLNESS FUND	1133	30,797	13,928	-	(6,948)	-	-	(6,980)	-	-	(13,928)	(13,928)	-	(30,797)	(13,92
CHF-CREATING HEALTHY SCHO	1201		16,985	(3,201)	(3,416)	-	(4,343)	(6,024)	-	-	(13,783)	(16,985)	-	-	(16,98
FHS-CYBER PATRIOT	1202		260	-	-	-	(260)	-	-	-	(260)	(260)	-	-	(26)
FES-ARCHERY GRANT	1203		-	-	-	-	-	-	-	-	-	-	-	-	-
FHS-AGRICULTURE	1204		2,571	-	-	-	-	(2,571)	-	-	(2,571)	(2,571)	-	551	(2,02
FHS-SAFEWAY FOUNDATION	1205		-	-	-	-	-	-	-	-	-	-	-	-	-
SCHS-SAFEWAY FOUNDATION	1206	-	2,590	-	-	-	-	(2,590)	-	-	(2,590)	(2,590)	-	-	(2,59
FES-TARGET FIELD TRIP GRAN	1207		535	_	-	-	_	-	-	(535)	(535)	(535)	-	-	(53
SCHS-EPCPH SWAT GRANT	1208		2,729	_	_	-	_	(2,729)	-	`- ´	(2,729)	(2,729)	-	-	(2,72
VRHS-SAFEWAY FOUNDATION	1209	-	-	-	_	-	-	_	-	-	-	-	-	-	-
VRHS-EPCA Grant	1210		1,000	_	-	-	_	(1,000)	_	_	(1,000)	(1,000)	-	-	(1,00
WHES-Sharon Ray Donation	1211		1,500	_	_	_	_	(1,500)	_	_	(1,500)	(1,500)	_	-	(1,50
/RHS-RM AFCEA GRANT	1212	, -	1,592	-	-	-	-	-	(1,592)	-	(1,592)	(1,592)	-	-	(1,59)
PHS-CONSTRUCTION GRANT	1213	,  _	2,100	-	_	_	_	(2,100)	-	_	(2,100)	(2,100)	_	2,100	-
District Laptop Sales	2999	,  _	800	-	_	_	_	(800)	_	_	(800)	(800)	_	-	(80
ROTC	9001	(37,025)	6,361	-	(16)	_	-	(6,406)	-	61	(6,361)	(6,361)	-	71,423	28,03
	4000	(8.,820)	2.690.926	(4.485.972)	(.0)			1.796.689		Ü	1.796.689	(2.689.283)	1 6//	2 690 926	20,00

## District Financial Summary Grant Accounting Review May 31, 2017

## Grant Programs - cAct v cBud



Grant Accounting Revi	iew	1 1				Grant Fi	logianis - CACI	v CBuu					/ I III \		-41
May 31, 2017		8100	1900		300	400	500	600	700	800			(should be zero)		
2016-17 Fiscal Year		Begining Balance		Total	_						Total		Revenue &	Current Year	Ending Balance
Percent of year completet		Sheet Revenue (Accr) / Defer	Recognized Revenue	Personnel Costs	Professional F	Purchase Services Property	Other	Supplies	Equipment	Other	Implementation Costs	Grand Total Spend	Expense Balance Test	Net Receipts (Distributions)	Sheet Revenue (Accr) / Defer
39 Active Loca		(Acci)/ Delei	Nevellue	COSIS	Fiolessional	Floperty	Other	Supplies	Equipment	Other	Cosis	Total Spellu	Dalatice Test	(Distributions)	(Acci)/ Delei
15 Active State	e/Fed Grants	1 1	ı							i	Î.			ı	İ
State & Federal Grants															
EXP & At Risk Students	3183		-	-	_	-	_	_	_	_	_	-	-	-	-
Counselor Corps Grant	3192		-	_	-	-	-	-	-	-	-	-	-	-	
EARLY LITERACY GRANT	3203	-	-	(53,452)	(5,973)	-	(25)	(536)	-	-	(6,534)	(59,987)	(59,987)	(59,987)	(59,987
STATE LIBRARY GRANT	3207		-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE 1	4010	(89,896)	267,447	(231,258)	(5,320)	-	(6,865)	(20,828)	(3,176)	-	(36,188)	(267,447)	-	506,756	149,413
DEA PART B	4027	(494,249)	761,423	(476,209)	(17,878)	-	(267,336)	-	-	-	(285,214)	(761,423)	-	1,867,332	611,661
Perkins	4048	(67,483)	2,212	(1,778)	(434)	-	-	-	-	-	(434)	(2,212)	-	143,047	73,352
DEA Preschool	4173	(4,727)	5,488	(5,388)	`- '	_	(27)	(73)	_	-	(99)	(5,488)	-	13,325	3,111
ΓITLE IV	4186	.  - 1	-	-	_	_	-	-	_	-	- 1	-	-	-	-
TITLE V	4298		-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE II-D	4318		-	_	_	_	_	_	_	-	-	-	-	-	-
TITLE III	4365	(12,282)	27,355	(2,543)	(5,012)	-	(2,608)	(17,192)	_	-	(24,812)	(27,355)	-	56,567	16,930
TITLE II-A	4367	(13,651)	60,328	(39,867)	(10,737)	-	(6,624)	(3,100)	-	-	(20,461)	(60,328)	-	88,200	14,221
TITLE II-D-ARRA	4386	.   ` - '	-		-	_	-	-	_	-		` -	-	-	-
ΓITLE I-A-ARRA	4389		-	_	_	_	_	_	_	-	-	-	-	-	-
DEA PART B-ARRA	4391		-	-	-	-	-	-	-	-	-	-	-	-	-
RVES-IDEA-Preschool-ARRA	4392		-	_	_	_	_	_	_	-	-	-	-	-	-
NDICATOR 14	5027	1	-	_	_	_	_	_	_	-	-	-	-	-	-
SWAP 612	26 5126		-	_	_	_	_	_	_	-	-	-	-	-	-
REMS-Security	5184		-	-	-	-	-	-	-	-	-	-	-	-	-
STEM 621	5 5215		-	_	_	_	_	_	_	-	-	-	-	-	-
ESCAPE IB GRANT	5330	5,194	-	_	_	_	_	_	_	-	-	-	-	(5,194)	-
School Improvement Program	5377	.  -	-	_	_	_	_	_	_	-	-	-	-	-	-
RTTT-EARLY LIT	5412	, -	5,046	-	(3,430)	-	(740)	(876)	-	-	(5,046)	(5,046)	-	5,046	0
SWAP-OCC/PREP	6126		-	_	-	_	- 1	- '-	_	-	- 1	- '	-	-	-
K12 STEM-SUB	6215		-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Startup	5282	(112,696)	95,592	_	_	_	(95,592)	_	_	-	(95,592)	(95,592)	-	208,288	-
PRESCHL-PYRAMID	6323		-	-	-	-	-	-	-	-	-	` -	-	-	
TITLE III IMMIGRANT Program	6365	(718)	-	-	-	-	-	-	-	-	-	-	-	1,436	718
NBCT Grant	6397	.]	-	-	_	-	-	_	-	-	-	-	-	-	-
DODEA AIM	7030	.  -	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III Set Aside	7365	(7,476)	6,058	(6,058)	-	-	-	-	-	-	-	(6,058)	-	15,382	1,847
AIM - ES	7556	1 1	168,017	(30,013)	(102,717)	-	(11,201)	(24,086)	-	-	(138,004)	(168,017)	-	211,109	43,091
Medicaid	9003	631,139	588,392	(79,002)	(45,406)	(2,600)	(20,001)	(43,742)	(9,823)	(387,819)	(509,390)	(588,392)	-	(1,126,443)	(1,083,697
Dept of Defense	9005	-	· -	-	-	-	-	-	-	- /	- 1	· - ′	-	- 1	-
Combined Grant Results		(112,946) -	4,769,497 (১৬,৬৫ <i>)</i>	(5,425,813)	(207,288)	(2,600)	(415,622)	1,639,276	(25,999)	(389,793)	597,973 -	(4,827,840)	(58,343)	4,598,939	(283,504
Fund 22	Accrued	(804,571)	4,738,271	(5,411,541)	(196,908)	(2,600)	(411,019)	1,686,257	(12,998)	(387,819)	674,913.61	(4,736,627.01)	1,643.50	4,615,790	914,344
Fund 26	Deferred	691,625	91,213	(14,273)	(10,380)	- 1	(4,603)	(46,982)	(13,001)	(1,975)	(76,941)	(91,213)	-	(16,851)	(1,197,848
Combined		(112,946)	4,829,484	(5,425,813)	(207,288)	(2,600)	(415,622)	1,639,276	(25,999)	(389,793)	597,973	(4,827,840)	1,644	4,598,939	(283,504

FSD49-1617TB-20170531 - SPED-PS-Subs

District Financial Summary Special Programs Review

Special Programs Re	view		i							ı				1	DAY.
May 31, 2017		Begining Balance		Total	5						Total			Current Year	
2016-17 Fiscal Year		Sheet Revenue	Recognized	Personnel	Professional	urchase Services Property	Other	Cumpling	Carrianant	Other	Implementation	Grand Total Spend	Net Cost	Net Receipts (Distributions)	Net Cost per total sFTE
Percent of year complet	etd 92%	(Accr) / Defer	Revenue	Costs	Professional	Ргорепу	Other	Supplies	Equipment	Other	Costs	rotal Spend	Net Cost	(Distributions)	per total SFTE
Special Education Prog	urams &	Special Education	Component of	General Progr	ams	400	900	600	700	800	500	SPED ct.	Spec. sFTE	Gross / SPED	Net / SPED
16-17 cAct	,.uo	opoolal Education	oomponom or	conoran rogn	uiii 0							1,539	369	(8,813.50)	(6,681.53)
Designated Funding	Grant Code	<u>eFTE</u>										1,000	000	(36,758.73)	(27,866.86)
ECEA Fund 10	3130	197.6	3,281,100	(11,259,860)	(572,450)	(9,169)	(1,322,190)	(152,382)	(66,122)	(181,798)	(2,304,111)	(13,563,971)	(10,282,871)	702.80	532.79
Program Name	Prog #	101.0	0,201,100	(11,200,000)	(012,100)	(0,100)	-	(102,002)	(00,122)	(101,700)	(2,001,111)	(10,000,011)	(10,202,011)	102.00	490.44
General	1700	。 3.3	- 1	(252,346)	_	_	(738,000)	_	_	_	(738,000)	(990,346)	(750,783)		38.90
Total SPED School Leve		48.4	-	(2,627,798)	(47,322)	-	(373,854)	(89,471)	(21,078)	(1,302)	(533,028)	(3,160,825)	(2,396,227)	n n	124.16
Adaptive Pysical Disabili			-	(133,272)	-	_	(2,963)	(1,379)	-	-	(4,342)	(137,614)	(104,325)		5.41
Vision Impaired	1720 ,,,		-	(72,755)	-	(30)	(1,468)		5	_	(1,494)	(74,248)	(56,288)		2.92
Hearing Impaired	1730 173		_	-	_	-	(3,525)	(1,390)	(849)	_	(5,764)	(5,764)	(4,369.37)		0.23
SLIC - Sig Lim Intell Cap			-	(499,630)	-	-			- -	-		(499,630)	(378,770)		19.63
SIED - Sig ID Emot Disa			-	(791,437)	-	_	_	_	_	_	-	(791,437)	(599,990)		31.09
SOCO - Autism (Soc/Co			-	(636,531)	-	_	_	_	-	_	_	(636,531)	(482,555)		25.00
SLD - Speech/Lang Disa			-	(52,928)	-	-	-	-	-	-	-	(52,928)	(40,125)		2.08
Speech Path / Language			-	(899,396)	(328,127)	-	(3,949)	(569)	-	_	(332,646)	(1,232,042)	(934,013)		48.39
MH - Multiple Handicap	1780 ,,,		-	(1,631,143)	-	(365)	(2,562)	(27,120)	(41,072)	_	(71,119)	(1,702,262)	(1,290,488)		66.86
Preschool	1791 ,,,,,	。 9.4	-	(471,564)	-	(170)	(90,969)	(5,768)	- -	(1,668)	(98,575)	(570,139)	(432,223)	"	22.40
Elevates	1797	no <b>-</b>	-	-	-	-	_	_	-	-	` - 1	- 1	-		-
Extended School Year	1798 ,,,	no <b>–</b>	-	-	100	-	_	_	-	-	100	100	76		(0.00)
Summer School	1799 17.8	10 <b>-</b>	-	(9,321)	-	_	(15,595)	(759)	-	_	(16,354)	(25,675)	(19,464)		1.01
Social Work / Behavioral	Sr 2113 2,1130	。 2.1	-	(296,914)	-	-	-	-	-	-	-	(296,914)	(225,091)	"	11.66
SWAAAC Admin	· 2126 2,123.0	no <b>–</b>	-	-	-	-	_	_	-	-	-	-	-		-
Health Svc / Nurses	2130 2,123.0	。 6.2	-	(350,960)	-	_	(4,498)	(4,177)	(50)	_	(8,725)	(359,685)	(272,678)		14.13
Psychologist	2140 2,123.0	。 4.1	-	(521,980)	(88,345)	-	(4,349)	(749)	- -	-	(93,443)	(615,423)	(466,553)	"	24.17
Deaf & HH	2150 2,123.0	。 2.5	-	(180,344)	-	(5,182)	(1,166)	(2,179)	(2,175)	-	(10,702)	(191,046)	(144,832.15)		7.50
Occupational/Physical TI	her 2160 2,122.0	. 5.3	-	(483,496)	(107,561)	-	(7,864)	(3,302)	-	-	(118,727)	(602,223)	(456,546)	Admin for All	23.66
Administration	2231 2,231.0	. 4.3	-	(503,839)	-	(2,462)	(8,228)	(15,518)	(1,432)	(23,585)	(51,225)	(555,064)	(420,795)	(20.55)	21.80
Transportation	2721	。 21.1	-	(841,814)	(1,195)	-	(10,094)	-	2,000	(155,243)	(164,532)	(1,006,345)	(762,912)	per pupil	39.53
Other Miscellaneous		-	-	(2,394)	-	-	(53,106)	-	-	-	(53,106)	(55,500)	(55,499.87)		2.88
Specific Administration	2410 311	.o -	-	-	-	(959)	-	-	-	-	(959)	(959)	(727)		0.04
Grant	Grant Code														
IDEA Title VIB 22	4027	(494,249)	2,328,455	(1,638,752)	(384,668)	-	(305,035)			-	(689,703)	(2,328,455)	_	2,211,043	(611,661)
Program Name	Prog #	(434,249)	2,020,400	(1,030,732)	(304,000)	-	(303,033)		_	-	(009,703)	(2,320,433)	•	2,211,043	(011,001)
General	1700	. 1	- 1	-	-	-	-	-	-			- 1	_		
Total School Programs	170X	10	_ [	(1,638,752)	(303,527)	_	(289,327)	_	_	_	(592,854)	(2,231,606)	(2,231,606)		
SWAAAC	1780		_ [	(1,000,702)	(303,321)	-	(209,321)	-	-	-	(002,004)	(2,201,000)	(2,201,000)		
Psychologist	2140 2,123	m	_ [	_	_	_	-	_	-	_			-		
Administration	2231 2,231.		_ [ ]	_	(81,141)	_	(9,361)	-	-	_	(90,502)	(90,502)	(90,502)		
Workman's Comp	2850 2850		_	_	(01,141)	_	(6,347)	_	_	_	(6,347)	(6,347)	(6,347)		
<u>-</u>							(0,011)				(0,017)	(0,017)	(0,011)		
Grant	Grant Code	(4.70=)	04 400	(40.000)			(404)	(0.476)			(0.000)	(04 400)		00.000	(0.44.0)
IDEA Title VIB PS 22	4173	(4,727)	21,482	(19,203)	-	-	(101)	(2,178)	-	-	(2,280)	(21,482)	-	23,099	(3,111)
Program Name	Prog # 0041 ₅	1	1	-	-	-	-	-	-	-		- 1	-		
Preschool	4704		-	- (40,000)	-	-	-	(0.470)	-	-	- (0.470)	(04.004)	(04.004)		
Preschool			-	(19,203)	-	-	(404)	(2,178)	-	-	(2,178)	(21,381)	(21,381)		
Workman's Comp	2850 2850	10	-	-	-	-	(101)	-	-	-	(101)	(101)	(101)		
Grand Total Consolidate	d	1	5,631,038	(12,917,815)	(957,118)	(9,169)	(1,627,327)	(154,560)	(66,122)	(181,798)	(2,996,094)	(15,913,909)	(10,282,871)	2,234,845	(614,239)
		•	<u> </u>	•	•	•		•	· · · · · · · · · · · · · · · · · · ·	*1		· •			

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District Financial Summary Special Programs Review May 31, 2017

Special Programs Rev May 31, 2017 2016-17 Fiscal Year		Begining Balance Sheet Revenue	Recognized	Total Personnel		Purchase Services					Total Implementation	Grand		Current Year Net Receipts	Net Cost
Percent of year complete	etd 92%	(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Net Cost	(Distributions)	per total sFTE
Special Education Prog 16-17 cBud Designated Funding	grams & Grant Code	Special Education  eFTE	Component of	General Progra	ams <sup>300</sup>	450	500	600	750	900	500	<u>SPED ct.</u> 1,539	Spec. sFTE 373	Gross / SPED (9,742.07) (40,195.85)	Net / SP (7,690. (31,732.
ECEA Fund 10	3130	325.7	3,156,911	(12,165,871)	(733,634)	(9,899)	(1,565,783)	(182,400)	(78,561)	(256,902)	(2,827,179)	(14,993,050)	(11,836,139)	(746.97)	(589.0
Program Name	Prog #	020.1	0,100,011	(12,100,011)	(100,001)	-	(1,000,700)	(102, 100)	(10,001)	(200,002)	(2,021,110)	(11,000,000)	(11,000,100)	(110.01)	(000.
General	1700 ,,	6.5	-	(226,815)	_	_	(820,000)	_	_	-	(820,000)	(1,046,815)	(826,399)		(41.
Total School Programs	170X	77.2	-	(2,895,332)	(92,484)	-	(474,840)	(105,404)	(21,375)	(4,360)	(698,463)	(3,593,796)	(2,837,092)		(141.
Adaptive Pysical Disabilit		。 2.1	-	(145,303)	-	-	(3,700)	(1,500)	-	-	(5,200)	(150,503)	(118,813)	(836,127.56)	(5.
/ision Impaired	1720	1.1	-	(79,316)	-	(30)	(1,850)	(970)	(3,600)	-	(6,450)	(85,766)	(67,707)		(3.
learing Impaired	1730	eo <u>-</u>	-	-	-	-	(4,600)	(1,400)	(1,000)	-	(7,000)	(7,000)	(5,526)		(0.
LIC - Sig Lim Intell Cap			-	(555,508)	-	-	-	-	-	-	-	(555,508)	(438,541)		(21.
IED - Sig ID Emot Disal		29.0	-	(776,966)	-	-	-	-	-	-	-	(776,966)	(613,369)		(30.
OCO - Autism (Soc/Cor		。 23.9	-	(694,529)	-	-	-	_	-	_	-	(694,529)	(548,290)		(27.
LD - Speech/Lang Disa		1.1	-	(55,734)	-	-	-	-	-	-	-	(55,734)	(43,999)		(2.
peech Path / Language			-	(978,354)	(392,600)	-	(6,500)	(1,000)	-	-	(400,100)	(1,378,454)	(1,088,209)		(54.
IH - Multiple Handicap	1780 ,,		_	(1,782,331)	-	(401)	(3,200)	(27,674)	(43,025)	-	(74,300)	(1,856,631)	(1,465,702)		(73
reschool	1791 ,,,,		-	(534,568)	-	(250)	(118,470)	(9,232)	-	(1,668)	(129,620)	(664,188)	(524,337)		(26
levates	1797 ,,	eo <u>-</u>	-	-	-	-	-	-	-	-	-	-	-		-
xtended School Year	1798	oo <u>-</u>	-	-	-	-	-	-	-	-	-	-	-		
ummer School	1799 ,		-	(6,535)	-	-	(32,040)	(5,960)	-	-	(38,000)	(44,535)	(35,158)		(1
ocial Work / Behavioral			-	(320,918)	-	-	-	-	-	-	-	(320,918)	(253,346)		(12
WAAAC Admin	2126 2,123		-	-	-	-	-	-	-	-	-	-	-		
ealth Svc / Nurses	2130 2,123		-	(361,850)	-	(300)	(4,750)	(4,550)	(85)	(50)	(9,735)	(371,585)	(293,344)		(14
sychologist	2140 2,123		-	(494,163)	(104,000)	-	(7,000)	(1,000)	-	-	(112,000)	(606,163)	(478,530)		(23
eaf & HH	2150 2,123		-	(186,580)	-	(5,190)	(1,350)	(2,350)	(2,185)	-	(11,075)	(197,655)	(156,037)		(7.
ccupational/Physical Th			-	(527,164)	(124,550)	-	(9,400)	(3,500)	-	-	(137,450)	(664,614)	(524,674)	All charters	(26
dministration	2231 2231 2721 27		-	(529,296)	- (00.000)	(3,188)	(9,872)	(16,760)	(4,100)	(23,590)	(57,510)	(586,806)	(463,249)	(20.70)	(23
ransportation ther Miscellaneous	2/21 27	。 27.0	-	(1,006,085)	(20,000)	-	(19,850)	(1,100)	(1,000)	(227,234)	(269,184)	(1,275,268)	(1,006,750)	per pupil	(50
dministration	2410 241	-	-	(8,525)	-	(540)	(48,361)	-	-	-	(48,361)	(56,886)	(44,908.54)		(2
ummstration	Z410 a41	-	-	-	-	(540)	-	-	-	-	(540)	(540)	(426)		(0
<u>Grant</u>	Grant Code														
IDEA Title VIB 22	4027	-	3,089,878	(2,114,961)	(402,546)		(572,371)	-	-	-	(974,917)	(3,089,878)	-	3,089,878	-
Program Name	Prog #			-	-	-	-	-	-						
General	1700 ,,	00	-	-	-	-	-	-	-	-	-	-	-		
otal School Programs	170X		-	(2,114,961)	(317,626)	-	(541,000)	-	-	-	(858,626)	(2,973,587)	(2,973,587)		
WAAAC	1780		-	-	-	-	-	-	-	-	-	-	-		
sychologist	2140 2,123	00	-	-	(0.4.5)	-	- (00 110)	-	-	-	- (400.05.5)	- (400.05-5)	-		
Administration	2231 2231		-	-	(84,920)	-	(23,113)	-	-	-	(108,033)	(108,033)	(108,033)		
/orkman's Comp	2850 200	00	-	-	-	-	(8,258)	-	-	-	(8,258)	(8,258)	(8,258)		
<u>Grant</u>	<b>Grant Code</b>														
DEA Title VIB PS 22	4173	-	26,970	(24,591)	-	-	(128)	(2,251)	-	-	(2,379)	(26,970)	-	26,970	
Program Name	Prog #			-	-	-	-	-	-	- '	- "	-	-		
reschool	0041		- [	-	-	-	-	-	-	-	-	-	-		
reschool	1791 ,,,,,,		-	(24,591)	-	-	-	(2,251)	-	-	(2,251)	(26,842)	(26,842)		
Vorkman's Comp	2850 28	00	-	-	-	-	(128)	-	-	-	(128)	(128)	(128)		
Swam d Tatal Cara a Bulling	٦	1	0.0-0	/44.00= 105	/4 (00 (0-)	(2.222)	(0.400.000)	(40.000)	(=2 =2 1)	(050.005)	(0.001.175)	(40,400,000)	(11.000.105)	0.4.0.00.1	
Frand Total Consolidated	u		6,273,759	(14,305,423)	(1,136,180)	(9,899)	(2,138,282)	(184,651)	(78,561)	(256,902)	(3,804,475)	(18,109,898)	(11,836,139)	3,116,101	(5
=0= :: ::		SPED-PS-Subs					Page 78 /							6/20/2017 - 5:4	

FSD49-1617TB-20170531 - SPED-PS-Subs

EL PASO COUNTY SCHOOL DISTRICT 49
District Financial Summary
Special Programs Review

May 31, 2017	01.011	Begining Balance	1	Total							Total			Current Year	~
2016-17 Fiscal Year		Sheet Revenue	Recognized	Personnel	P	urchase Services					Implementation	Grand		Net Receipts	Net Cost
Percent of year comple	etetd 92%	(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Net Cost	(Distributions)	per total sFTE
, ,		8100	1900		300	400	500	600	700	800	500				
Special Education Pro	grams	& Special Education	Component of	General Progr	rams							SPED ct.	Spec. sFTE	Gross / SPED	Net / SPED
cAct v cBud												-	(4)	928.58	(20,176.06)
Designated Funding	Grant Code	<u>e eFTE</u>										_		3,437.12	32,265.07
ECEA Fund 10	3130	(128.1)	124,189	906,011	161,184	730	243,593	30,018	12,439	75,104	523,068	1,429,079	1,553,268	1,450	1,122
Program Name	Prog #			-	-	-	-	-	-	-	-	-	-		
General	1700	17.00 (3.2)	-	(25,532)	-	-	82,000	-	-	-	82,000	56,468	56,468		80
Total School Programs	170X	(28.8)	-	267,535	45,163	-	100,986	15,933	297	3,058	165,436	432,970	432,970		266
Adaptive Pysical Disabi	lity 1710	17.00 (1.1)	-	12,031	-	-	737	121	-	-	858	12,889	12,889		11
Vision Impaired		17.00 (0.4)	-	6,562	-	-	382	970	3,605	-	4,956	11,518	11,518		6
Hearing Impaired	1730	17.00	-	-	-	-	1,075	10	151	-	1,236	1,236	1,236		1
SLIC - Sig Lim Intell Ca	p 1740	17.00 (5.1)	-	55,878	-	-	-	-	-	-	-	55,878	55,878	,	41
SIED - Sig Id Emot Disa		17.00 (12.5)	-	(14,472)	-	-	-	_	_	-	-	(14,472)	(14,472)		62
SOCO - Autism (Soc/Co	omn 1760	17.00 (10.7)	-	57,998	-	-	-	-	_	-	-	57,998	57,998		52
SLD - Speech/Lang Dis		17.00 (0.7)	-	2,805	-	-	-	-	-	-	-	2,805	2,805	'	4
Speech Path / Languag			_	78,958	64,473	_	2,551	431	_	_	67,454	146,412	146,412		103
MH - Multiple Handicap		17.00 (26.2)	_	151,189	-	36	638	554	1,953	_	3,181	154,370	154,370		140
Preschool	1791		-	63,003	-	80	27,501	3,464	-	0	31,045	94,049	94,049		49
Elevates	4707	17.00	_	-	_	-		-	_	-	-	,	-		-
Extended School Year	1798	1700	_	_	100	_	_	_	_	_	100	100	100		(0)
Summer School	1799	17.00	_	(2,785)	-		16,445	5,201	_	_	21,646	18,860	18,860		3
Social Work / Behaviora		2,113.00 (2.3)		24,004			-	5,201	-		21,040	24,004	24,004		24
SWAAAC Admin	2126		·	24,004	-	-	-	_	- -	-	-	24,004	24,004		24
Health Svc / Nurses	0.400			10,890	-	300	- 252	373	35	- 50	1,010	11,900	11,900		29
Psychologist		z.123.00 (5.4) z.123.00 (4.6)	-	(27,817)	- 15,655	300	2,651	251	-	-	18,557	(9,260)	(9,260)		29 48
Deaf & HH	0450	(0. =)	·	6,237	-	- 8	184	171	10	-	373	6,609	6,609		15
Occupational/Physical		1. 1	-	43,669	- 16,989		1,536	198			18,723	62,391	62,391	All aboutous	50
Administration	0004	1 1	-	45,669 25,457		- 726		1,242	- 2,668	-	6,285	31,742	31,742	All charters 0.15	45
Transportation				25,457 164,271	- 18,805		1,644 9,756	1,242	3,000	71,991	104,652	268,923	268,923	per pupil	90
Other Miscellaneous	several	, t				-	,							рсі риріі	90
	2410		-	6,131	-	- (440)	(4,745)	-	-	-	(4,745)	1,387	1,386.59		5
Administration	2410	241.00	-	-	-	(419)	-	-	-	-	(419)	(419)	(419)		U
<u>Grant</u>	Grant Code	<u>e</u>													
IDEA Title VIB 22	4027	(494,249)	(761,423)	476,209	17,878	-	267,336	-	-	-	285,214	761,423	-	(878,835)	(611,661)
Program Name	Prog #	•	•	-	-	-	-	-	-	-	-	-			
General	1700	17.00	-	-	-	-	-	-	-	-	-	-	-		
Total School Programs	170X		-	476,209	14,099	-	251,673	-	-	-	265,772	741,981	741,981		
SWAAAC	1780	17.00	-	-	-	-	-	_	_	-	-	-	-		
Psychologist		2,123.00	-	-	-	-	-	_	_	-	-	-	-		
Administration	0004	2,231.00	-	-	3,779	-	13,752	_	_	-	17,531	17,531	17,531		
Workman's Comp	2850		-	-	-	_	1,911	_	-	_	1,911	1,911	1,911		
· · · · · · · · · · · · · · · · · · ·			•				•						-		
<u>Grant</u>	Grant Cod	<u>e</u>													
IDEA Title VIB PS 22	4173	(4,727)	(5,488)	5,388	-	-	27	73	-	-	99	5,488	-	(3,871)	(3,111)
Program Name	Prog #	i	1	-	-	-	-	-	-	-			-		
Preschool	0041		-	-	-	-	-	-	-	-	-	-	-		
Preschool	1791		-	5,388	-	-	-	73	-	-	73	5,461	5,461		
Workman's Comp	2850	285.00	<u> </u>	-		<u> </u>	27	-	-	-	27	27	27		
Grand Total Consolidate	ed		(642,721)	1,387,608	179,062	730	510,956	30,091	12,439	75,104	808,381	2,195,989	1,553,268		
Crana rotal Consolidati			(072,121)	1,007,000	170,002	100	010,000	JU,UJ I	12,400	75,104	000,001	۵,۱۶۵,۶۵۶	1,000,200		

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#### District Financial Summary Special Programs Review

May 31, 2017 Begining Balance Total Total Current Year 2016-17 Fiscal Year Sheet Revenue Recognized Personnel Purchase Services Implementation Grand Net Receipts Net Cost Professional Other Net Cost Percent of year completetd (Accr) / Defer Revenue Costs Property Other Supplies Equipment Costs Total Spend (Distributions) per total sFTE **Consolidated PreSchool Analysis Tuition Based** Program 35% of non-SPED 0% of non-SPED HC Fund 10 0040 19% of total spend 0% of total headcount CY Headcount is 0 16-17 cAct 139,880 (2,443)139,880 (238,670)(2.006)(437)(241,113)(101,233)0% of total PK; and 16-17 cBud 108,050 (242,582)(22)(6,654)(1,462)(8,138)(250,720)(142,670)108,050 0% of Tuition + CPP. cAct v cBud (31,830)(3,912)(22)(4,647)(1,025)(5,695)(9,607)(41,436)(31.830)15-16 cAct is 0. 0% & 0% 15-16 cAct 145,710 (239,313)(7,182)(237)(7,419)(246,732)(101,022)145.710 20% of total spend 0% of total headcount 35% of non-SPED 0% of non-SPED HC **Colorado Preschool Program** per pupil 65% of non-SPED 100% of non-SPED HC Fund 19 0040 3,415 36% of total spend 71% of total headcount CY Headcount is 131.58 16-17 cAct (20,978)421,139 (449,393)442,118 (332,512)(103,118)(12,285)(1,479)(116,882) (28, 254)70% of total PK: and 16-17 cBud (20,978)459,424 (326,628)(35,306)(3,358)(132,796)(459,424)480.403 (94, 132)100% of Tuition + CPP. cAct v cBud 28.254 38.285 5.883 8,987 (23,022)(1,880)(15,915) (10,031)38.285 15-16 cAct is 129, 70% & 1005-16 cAct (313)(137,849) (467,856) 424,172 21,842 446,014 (330,007)(114,234)(23,303)(21.842)3,627 38% of total spend 71% of total headcount per pupil 65% of non-SPED 100% of non-SPED HC

PreK Special Ed	Program												
Fund 10	1791										45% of	total spend	29% of total headcount
CY Headcount is 54.06	16-17 cAct	139,880	(471,564)	-	(170)	(90,969)	(5,768)	-	(1,668)	(98,575)	(570,139)	(430,259)	139,880
29% of total PK	16-17 cBud	108,050	(534,568)	-	(250)	(118,470)	(9,232)	-	(1,668)	(129,620)	(664,188)	(556,138)	108,050
	cAct v cBud	(31,830	(63,003)	-	(80)	(27,501)	(3,464)	-	(0)	(31,045)	(94,049)	(125,879)	(31,830)
15-16 cAct is 53, 29%	15-16 cAct	145,710	(404,058)	-	(126)	(115,976)	(7,632)	(893)	(295)	(124,922)	(528,980)	(383,270)	145,710
											43% of	total spend	29% of total headcount

## All Preschool Programs

All Funds										6,791 ave	erage per pupil spei	nd	
16-17 cAct	700,899	(1,042,746)	-	(170)	(194,087)	(20,059)	-	(3,583)	(217,900)	(1,260,646)	(559,747)	700,899	-
16-17 cBud	675,524	(1,103,778)	-	(250)	(212,624)	(51,192)	-	(6,489)	(270,554)	(1,374,332)	(698,807)	675,524	-
cAct v cBud	(25,375)	(61,032)	-	(80)	(18,536)	(31,133)	-	(2,905)	(52,654)	(113,686)	(139,061)	(25,375)	-
15-16 cAct	737,434	(973,379)	-	(126)	(230,210)	(38,116)	(893)	(844)	(270,190)	(1,243,569)	(506,134)	737,434	-
										6,833 ave	erage per pupil spei	nd	

District Financial Summary							
Special Programs Review							
May 31, 2017	Begining Balance		Total			Total	
2016-17 Fiscal Year	Sheet Revenue	Recognized	Personnel	Purchase Services	Imp	lementation	Grand

May 31, 2017		Begining Balance		Total							Total			Current Year	
2016-17 Fiscal Year		Sheet Revenue	Recognized	Personnel		rchase Services					Implementation	Grand		Net Receipts	Net Cost
Percent of year completetd	92%	(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Net Cost	(Distributions)	per total sFTE
		8100	1900		300	400	500	600	700	800	900				
Other Designated Funding 16-17	7 cAct														
CVA Fund 10	3120	_	361,881	(869,253)	(5,411)	_	(209,293)	(154,596)	(185,382)	(45,142)	(599,823)	(1,469,076)	(1,107,195)	I	-
ECEA Fund 10	3130	_	3,281,100	(11,259,860)	(572,450)	(9,169)	(1,322,190)	(152,382)	(66,122)	(181,798)	(2,304,111)	(13,563,971)	(10,282,871)		
ELPA Fund 10	3140	_	167,183	(1,024,970)	(12,014)	-	(100,300)	(19,235)	(2,643)	(1,134)	(135,326)	(1,160,295)	(993,112)		
G&T Fund 10	3150	_	211,523	(376,274)	(18,439)	_	(39,440)	(37,509)	(1,414)	(120)	(96,921)	(473,195)	(261,672)		
READ Act 10	3206	_	319,170	(94,523)	(11,125)	_	(88,484)	(125,038)	-	(.20)	(224,647)	(319,170)	(201,012)		
Transportation 10	3160	_	441,919	(1,629,949)	(89,494)	(34,445)	(19,036)	(409,359)	(3,895)	695,460	139,231	(1,490,718)	(1,048,799)		
DOE ImpAid 10	4041	_	241,446	(1,020,010)	-	(0.,)	-	(100,000)	(0,000)	-	.00,20.	(1,100,110)	241,446		
DOD ROTC 10	9001	_	166,330	(479,675)	_	_	(1,692)	_	_	_	(1,692)	(481,367)	(315,037)		
DOD ImpAid 10	9005	_	-	(170,070)	_	_	(1,002)	_	_	_	(1,002)	(101,001)	(010,001)		
CPP Fund 19	3141	(21,842)	421,139	(332,512)		-	(103,118)	(12,285)	-	(1,479)	(116,882)	(449,393)	(28,254)	392,885	(50,096)
State NutrMatch 51	3161	(= :,= :=)	(37,799)	(==,=,=)			(100,110)	(,)		(1,111)	(,)	(110,000)	(37,799)	(37,799)	-
Start Smart 51	3164		(7,294)									_	(7,294)	(7,294)	
K-2 Reduced 51	3169		(20,907)									_	(20,907)	(20,907)	
Commodities 51	4550		(20,301)										(20,301)	(20,307)	
FR Bkfast 51	4553		(220,505)								-	-	(220,505)	(220,505)	-
FR Lunch 51	4555		(1,530,408)									-	(1,530,408)	(1,530,408)	
Other Designated Funding 16-17			(1,000,100)									Ţ	(1,000,100)	(1,000,100)	
CVA Fund 10	3120	1	781,999	(992,397)	(6,500)	_	(237,872)	(183,051)	(248,847)	(83,234)	(759,503)	(1,751,901)	(969,902)	ı	I
ECEA Fund 10	3130		3,156,911	(12,165,871)	(733,634)	(9,899)	(1,565,783)	(182,400)	(78,561)	(256,902)	(2,827,179)	(14,993,050)	(11,836,139)		-
ELPA Fund 10	3140	-	167,183	(1,157,558)				(38,223)	(13,000)	(3,000)	(199,799)	(1,357,357)	(1,190,174)		
G&T Fund 10	3150	-	211,523		(30,000)	-	(115,576)				, , ,		(325,276)		
READ Act 10	3206	-	538,973	(403,808)	(27,388)	-	(59,245)	(43,358)	(3,000)	-	(132,991)	(536,799)			
		-	,	(139,986)	(14,950)	(54,000)	(89,451)	(291,176)	(0.000)	-	(395,577)	(535,563)	3,410		
Transportation 10	3160	-	441,919	(1,963,225)	(139,008)	(54,900)	(50,338)	(671,841)	(8,900)	602,957	(322,031)	(2,285,256)	(1,843,337)		
DOE ImpAid 10	4041	-	324,491	(544.070)	-	-	- (4.000)	-	-	-	(4.000)	(540.054)	324,491		
DOD ROTC 10 DOD ImpAid 10	9001 9005	-	172,800	(514,870)	-	-	(1,983)	-	-	-	(1,983)	(516,854)	(344,054)		
CPP Fund 19	3141	(21,842)	- 459,424	(326,628)	-		(94,132)	(35,306)	-	(3,358)	(132,796)	(459,424)		459,424	(21,842)
	3161	(21,042)	439,424	(320,020)	-	-	(94,132)	(33,300)	-	(3,336)	(132,790)	(439,424)		439,424	(21,042)
State NutrMatch 51 Start Smart 51	3164		(4.467)								-	-	(4.467)	(4.467)	-
			(4,467)								-	-	(4,467)	(4,467)	-
K-2 Reduced 51	3169		(19,786)								-	-	(19,786)	(19,786)	-
Commodities 51	4550		(407.000)								-	-	(407.000)	- (407.000)	-
FR Bkfast 51 FR Lunch 51	4553 4555		(167,263) (1,390,716)								-	-	(167,263) (1,390,716)	(167,263)	-
			(1,390,710)								-	-	(1,390,710)	(1,390,716)	-
Other Designated Funding cAct		1	400 440	(400.444)	(4.000)		(00.570)	(00.455)	(00.405)	(00.000)	(450,000)	(000.004)	107.004		1
CVA Fund 10	3120	-	420,118	(123,144)	(1,089)	(700)	(28,579)	(28,455)	(63,465)	(38,092)	(159,680)	(282,824)	137,294		-
ECEA Fund 10	3130	-	(124,189)	(906,011)	(161,184)	(730)	(243,593)	(30,018)	(12,439)	(75,104)	(523,068)	(1,429,079)	(1,553,268)		
ELPA Fund 10	3140	-	-	(132,588)	(17,986)	-	(15,277)	(18,988)	(10,357)	(1,866)	(64,473)	(197,061)	(197,061)		
G&T Fund 10	3150	-	-	(27,535)	(8,949)	-	(19,805)	(5,849)	(1,586)	120	(36,070)	(63,604)	(63,604)		
READ Act 10	3206	-	219,803	(45,463)	(3,825)	(00.455)	(967)	(166,138)	(5.005)	(00.500)	(170,930)	(216,392)	3,410		
Transportation 10	3160	-	-	(333,276)	(49,514)	(20,455)	(31,302)	(262,482)	(5,005)	(92,503)	(461,262)	(794,538)	(794,538)		
DOE ImpAid 10	4041	-	83,045	(05.405)	-	-	- (00.4)	-	-	-	- (004)	(05.400)	83,045		
DOD ROTC 10 DOD ImpAid 10	9001	-	6,470	(35,195)	-	-	(291)	-	-	-	(291)	(35,486)	(29,017)		
CPP Fund 19	9005 3141	-	20 205	5,883	-	-	8,987	(22.022)	-	- /1 000\	(15.015)	- (10.021)	20.254	66 540	28,254
		-	38,285	ე,00ა	-	-	0,907	(23,022)	-	(1,880)	(15,915)	(10,031)	28,254	66,540	20,204
State NutrMatch 51	3161		37,799								-	-	37,799	37,799	-
Start Smart 51	3164		2,826								-	-	2,826	2,826	-
K-2 Reduced 51	3169		1,121								-	-	1,121	1,121	-
Commodities 51	4550		-								-	-	-	-	-
FR Bkfast 51	4553		53,242								-	-	53,242	53,242	-
FR Lunch 51	4555	I	139,692								-	-	139,692	139,692	-
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Current Year

## **District Financial Summary**

by Operating Fund

May 31, 2017

2016-17 Fiscal Year



2010-17 FISCALTEAL					2014-3A	2016-3B	G.O. Bond		Cap Projects	2016-3B	Kids'	FFS	Nutrition		School
Percent of year completetd 92% _	General Fund	CPP I	nsurance/Risk	Grants	MLO	MLO	Redemption	Cap Reserve	Building Fund	Cap Projects	Corner	Transportation	Services	Scholarship	Activity Accts
Fund #s ->	10	19	18,64	22 & 26	14	16	31	15	43	46	27	25	21	73	23 & 74
Consolidated Balance Sheet Summar	3/	8	10	13	и	15	15	17	18	19	20	21	22	23	16-17 cAct
Assets	У														10-17 CACC
Pooled Cash	655,200	84,885	-	43,850	-	-	-	_	47,802	-	_	75,565	65,936	_	80,157
Other Cash	14,843,727	-	3,084,622	-	7,211,021	5,522,985	3,661,705	-	-	83,726,126	48,538	105,231	304,120	3,594	877,179
External Receivables	15,497	-	-	914,344	-	-	-	-	-	-	-	-	408,861	-	-
Interfund Receivables	1,595,164	20,310	(803,891)	403,337	(959,855)	(12,951)	(182,678)	586,616	662,134	(2,148,122)	26,950	(450,605)	899,348	2,071	362,171
Other Assets (Taxes Rec.)	(13,139)	-	<u>-</u>	-	2,459	1,181,848	11,351	-				26,593	183,163	-	
Total Assets	17,096,450	105,195	2,280,731	1,361,531	6,253,626	6,691,881	3,490,378	586,616	709,936	81,578,003	75,488	(243,216)	1,861,427	5,665	1,319,507
<u>Liabilities</u>															
Accounts Payable	(39,848)	-	(433,102)	(140,586)	(157,755)	-	-	-	-	(68,141)	-	-	-	-	(8)
Interfund Payables	-	-	-	- (00 007)	_	_	_	_	_	_	- (10.500)	- (70.400)	-	-	_
Payroll Liabilities Deferred Revenue	(11,055,670)	(60,581)	-	(23,097)	(2.450)	-	(11.251)	-	-	-	(18,563)	(76,188)	(145,406)	-	- (4.200.042)
Other Liabilities	(225,845) (3,092)	-	-	(1,197,848)	(2,459)	-	(11,351)	-	-	-	-	- 151,791	(149,271)	-	(1,300,813) 1,034,334
Total Liabilities	(11,324,454)	(60,581)	(433,102)	(1,361,531)	(160,214)	_	(11,351)	_	_	(68,141)	(18,563)	75,604	(294,677)	_	(266,487)
	,	(,,	(, - ,	( ,== ,== ,	( , ,		( ,== ,			(, ,	( -,,	.,	( - , - ,		(, - ,
Equity 759,064 BoY roo BoY Fund Balance 11.15%		(70,000)	(0.400.000)	(4.550)	(7,000,050)		(7.004.704)	(4.000.050)	(440 545)		(00.077)		(4, 400, 404)	(0.400)	(504.400)
BoY Fund Balance 11.15% Other Equity Adjustments 0	(10,944,723) (354,017)	(70,802) (2,067)	(2,436,268)	(4,558) 4,559	(7,882,858) 157,448	-	(7,904,764)	(1,286,850)	(419,545)	-	(22,877)	-	(1,488,434) 57,118	(6,133)	(564,402) (487,791)
Current Year Results budget	5,526,745	28,254	588,639	4,559	1,631,998	(6,691,881)	4,425,737	700,234	(290,391)	(81,509,863)	(34,048)	167,612	(135,435)	468	(827)
Total Equity (Fund Balance) 8.19%	(5,771,995)	(44,614)	(1,847,629)	0	(6,093,412)	(6,691,881)	(3,479,027)	(586,616)	(709,936)	(81,509,863)	(56,926)	167,612	(1,566,750)	(5,665)	(1,053,019)
6.55%	0.064760464	0.099276963	0.385661556	-1.93276E-09	0.872015588	7.40775624	0.46463021	0.138749785	Ó	36.77806608	0.182475025	-0.120786528	0.484834181	5.66515	0.41958936
Total Liabilities & Equity	(17,096,450)	(105,195)	(2,280,731)	(1,361,531)	(6,253,626)	(6,691,881)	(3,490,378)	(586,616)	(709,936)	(81,578,003)	(75,488)	243,216	(1,861,427)	(5,665)	(1,319,507)
last auf our de Nijastina ou	-	-	- (000,004)	-	- (050 055)	- (40.054)	- (400.070)	-	-	- (0.440.400)	-	- (450.005)	-	-	-
Interfund Netting	1,595,164	20,310	(803,891)	<b>403,337</b> .725.071)	(959,855)	(12,951)	(182,678)	586,616	662,134	(2,148,122)	26,950	(450,605)	899,348	2,071	362,171
<b>16-17 cAct</b> F10 B / (W)			(-	,, ==,==,										_	
Revenue (13,718,137)	(83,601,637)	(421,139)	(4,202,165)	(5,173,935)	(5,355,735)	(7,595,243)	(3,061,996)	(3,527,635)	(290,391)	(83,726,126)	(346,012)	(1,220,062)	(3,366,952)	(532)	(2,510,470)
Expense 10,818,375	89,128,382	449,393	4,790,804	5,173,935	6,987,733	903,361	7,487,733	4,227,869	-	2,216,263	311,963	1,387,674	3,231,517	1,000	2,509,643
Net Results (2,899,762)	5,526,745	28,254	588,639	-	1,631,998	(6,691,881)	4,425,737	700,234	(290,391)	(81,509,863)	(34,048)	167,612	(135,435)	468	(827)
Expense 16-17 cAct % of 16-17 cBud	89%	98%	38%	52%	65%	28%	100%	88%	-	3%	84%	112%	98%	16%	72%
<u>16-17 cBud</u> 2,489,479 Pace = 9															
Revenue	(97,319,774)	(459,424)	(12,215,860)	(10,003,419)	(8,080,880)	(3,272,595)	(4,849,768)	(3,500,000)	(165,000)	(83,500,000)	(360,000)	(1,235,686)	(3,286,187)	(200)	(3,500,000)
Expense 89.18%  Net Results	99,946,757 2,626,983	459,424 -	12,558,340 342,480	10,001,776 (1,644)	10,806,290 2,725,410	3,272,595	7,520,171 2,670,403	4,786,849 1,286,849	100,000 (65,000)	83,500,000	372,000 12,000	1,235,686	3,286,187	6,133 5,933	3,500,000
									(00,000)			-	-		-
16-17 cAct Encumbrances	(90,235,701) 9,711,056,24	(452,143) 7.281.11	(5,009,624) 7.548,715.09	(5,452,874) 4,548,901,16	(7,140,429) 3,665,860,12	(903,361) 2,369,233,45	(7,487,733) 32,438,41	(4,351,293) 435,556.08	100,000.00	(11,671,139) 71.828,861.22	(312,232) 59,768.40	(1,387,674) (151,988.12)	(3,247,150)	(1,000) 5,133.00	(2,509,643)

## **District Financial Summary**

by Operating Fund

May 31, 2017

2016-17 Fiscal Year



2016-17 FISCAI Year						2014-3A	2016-3B	G.O. Bond		Cap Projects	2016-3B	Kids'	FFS	Nutrition		School
Percent of year completetd 929	% <u>G</u>	eneral Fund		Insurance/Risk	Grants	MLO	MLO	Redemption	Cap Reserve	Building Fund	Cap Projects	Corner	Transportation	Services	Scholarship	Activity Accts
Fund #s ->		10	19	18,64	22 & 26	14	16	31	15	43	46	27	25	21	73	23 & 74
1 2 3		5	6	10	13	14	15	15	17	18	19	20	21	22	23	24
Revenue Categorical	16-	17 cAct														16-17 cAct
Property Tax	1110	12,552,657	-	-	-	4,571,258	2,382,708	3,068,933	-	-	-	-	-	-	-	-
Specific Ownership Tax	1120	2,566,002	-	-	-	752,525	134,610	-	-	-	-	-	-	-	-	-
Abatements	1141	(49,258)	_	_	_	(18,040)	(292)	(20,817)	_	_	_	_	_	_	_	_
Subtotal Net Tax Revenue		15,069,401	-	-	-	5,305,743	2,517,026	3,048,116	-	-	-	-	-	-	-	-
Charter School Cost Reimb.	1954	2,942,570	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income	1500	105,967	-	14,639	-	49,992	11,916	5,553	-	-	226,126	-	296	-	32	4,970
All Other Local Revenue	1000	(1,661,996)	_	3,500,026	271,092	-	-	8,327	27,635	290,391	-	346,012	556,280	1,548,638	500	2,399,731
Total Local Revenue		16,455,943	-	3,514,665	271,092	5,355,735	2,528,942	3,061,996	27,635	290,391	226,126	346,012	556,577	1,548,638	532	2,404,701
State Share (Equalization)	3110	121,126,588	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other State Revenue	3000	6,772,799	-	-	330,106	-	-	-	-	-	-	-	419,938	66,000	-	-
Total State Revenue		127,899,387	-	-	330,106	-	-	-	-	-	-	-	419,938	66,000	-	-
Federal Revenue	4000	407,777	-	-	4,572,737	-	-	-	-	-	-	-	-	1,752,314	-	-
Interfund Transfers	5200	(4,536,816)	-	687,500	-	-	(83,500,000)	-	3,500,000	-	83,500,000	-	243,547	-	-	105,769
Per-Pupil Direct Allocations	5600	(421,139)	421,139	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Allocation	5700	(59,146,084)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other Revenue		2,942,570	_	0	(0)	_	88,566,301	_	_	_	_	_	_	_	_	_
Total Other Revenue		(61,161,469)	421,139	687,500	(0)	-	5,066,301	-	3,500,000	-	83,500,000	-	243,547	-	-	105,769
Total Revenue		83,601,637	421,139	4,202,165	5,173,935	5,355,735	7,595,243	3,061,996	3,527,635	290,391	83,726,126	346,012	1,220,062	3,366,952	532	2,510,470
Expense Categorical by Object																
Regular Salaries	110	(53,149,537)	(245,758)	-	(2,360,810)	(833,427)	-	-	-	-	-	(145,582)	(492,972)	(1,119,850)	-	-
Other Salaries (sub, extra, etc.)	100	(2,704,774)	(1,494)	(29,917)	(95,389)	(79,147)	-	-	-	-	-	(30,018)	(181,054)	(45,270)	-	-
Medicare	221	(775,889)	(3,326)	(162)	(26,626)	(8,271)	-	-	-	-	-	(2,181)	(9,024)	(16,089)	-	-
PERA (employer share)	230	(10,415,282)	(44,917)	(1,605)	(357,004)	(110,017)	-	-	-	-	-	(29,156)	(121,703)	(215,303)	-	-
Insurance & Other Total Personnel Costs	200	(5,891,999)	(37,017)	(24.692)	(364,845)	(13,914)	-	-		-	-	(22,445)	(243,011)	(120,772)	-	
Total Personnel Costs		(72,937,482)	(332,512)	(31,683)	(3,204,674)	(1,044,776)	-	-	-	-	-	(229,383)	(1,047,765)	(1,517,284)	-	-
Purchase Services-Professiona	300	(3,962,030)	-	(8,713,213)	(675,903)	(335,160)	(899,937)	-	(81,749)	-	(834,285)	(9,249)	(82)	(3,417)	-	(126,784)
Purchase Services-Property	400	(1,375,100)	-	-	-	(3,747)	-	-	(788,627)	-	-	(31,984)	-	(130,554)	-	(25,707)
Purchase Services-Other	500	(4,672,966)	(103,118)	4,072,833	(555,368)	(47,251)	-	-	-	-	-	(6,687)	(48,534)	(83,703)	-	(89,381)
Supplies	600	(5,184,880)	(12,285)	(106,166)	(440,869)	(844,748)	-	-	-	-	-	(29,490)	-	(1,486,577)	-	(1,980,771)
Equipment	700	(746,152)	-	(12,574)	(253,017)	(1,458,320)	(3,424)	-	(2,776,350)	-	(1,381,978)	(3,166)	-	(230)	-	(35)
Other		(249,773)	(1,479)	0	(44,105)	(3,253,730)	-	(7,487,733)	(581,143)	-	(0)	(2,004)	(291,293)	(9,752)	(1,000)	(286,966)
Total Implementation Costs		(16,190,900)	(116,882)	40,428,958	(1,969,262)	(5,942,956)	(903,361)	(7,487,733)	(4,227,869)	-	(2,216,263)	(82,580)	(339,909)	(1,714,233)	(1,000)	(2,509,643)
Total Expense		(89,128,382)	(449,393)	(4,790,804)	(5,173,935)	(6,987,733)	(903,361)	(7,487,733)	(4,227,869)	-	(2,216,263)	(311,963)	(1,387,674)	(3,231,517)	(1,000)	(2,509,643)
Net Revenue (Expense)		(5,526,745)	(28,254)	(588,639)	-	(1,631,998)	6,691,881	(4,425,737)	(700,234)	290,390.80	81,509,863	34,048	(167,612)	135,435	(468)	827
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## **District Financial Summary**

by Operating Fund May 31, 2017

2016-17 Fiscal Year



2016-17 Fiscal Year					2014-3A	2016-3B	G.O. Bond		Cap Projects	2016-3B	Kids'	FFS	Nutrition		School
Percent of year completetd 92%	General Fund	CPP	Insurance/Risk	Grants	MLO	MLO	Redemption	Cap Reserve	Building Fund	Cap Projects	Corner	Transportation	Services	Scholarship	Activity Accts
Fund #s ->	10	19	18,64	22 & 26	14	16	31	15	43	46	27	25	21	73	23 & 74
Revenue Categorical	16-17 cBud	6	10	13	14	15	15	17	18	19	20	21	22	23	<sup>2</sup> 16-17 cBud
Property Tax	10-17 CBud 19,159,820				7,369,330	3,272,595	4,839,768								10-17 CBud
Specific Ownership Tax	13,089,871	-	- -	-	7,309,330	5,272,595	4,039,700	-	-	-	-	-	-	-	-
Abatements Subtotal Net Tax Revenue	(54,858)	-	- -	_ 	- 8,070,580	- 3,272,595	4,839,768	-	_ 	_ 	-	- 		<u>-</u>	
Charter School Cost Reimb.	3,171,832	_	-	-	-	-	-	_	_	_	_	_	_	_	_
Interest Income	58,564	-	-	-	10,300	-	_	-	-	-	_	-	_	50	-
All Other Local Revenue	(2,242,416)	-	11,465,860	362,305	-	-	10,000	-	165,000	-	360,000	773,686	1,703,955	150	3,500,000
Total Local Revenue	23,182,813	-	11,465,860	362,305	8,080,880	3,272,595	4,849,768	-	165,000	-	360,000	773,686	1,703,955	200	3,500,000
State Share (Equalization)	132,131,522	-	-	-	-	-	-	-	-	-	-	-	-	_	-
All Other State Revenue	<sub>sss</sub> 7,520,198	-	-	390,093	-	-	-	-	-	-	-	462,000	24,253	-	-
Total State Revenue	139,651,720	-	-	390,093	-	-	-	-	-	-	-	462,000	24,253	-	-
Federal Revenue	497,291	-	-	9,251,021	-	-	-	-	-	-	-	-	1,557,979	-	-
Interfund Transfers	(4,250,000)	-	750,000	-	-	-	-	3,500,000	-	83,500,000	-	-	-	_	-
Per-Pupil Direct Allocations	(459,425)	459,424	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Allocation	(64,474,458)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other Revenue  Total Other Revenue	3,171,832	-	-	(0)	-	<u>-</u>	_	-	_	-	-	_	_	_	_
	(66,012,050)	459,424	750,000	(0)	<u>-</u>	<u> </u>	-	3,500,000	-	83,500,000	•	-			
Total Revenue	97,319,774	459,424	12,215,860	10,003,419	8,080,880	3,272,595	4,849,768	3,500,000	165,000	83,500,000	360,000	1,235,686	3,286,187	200	3,500,000
<b>Expense Categorical by Object</b>															
Regular Salaries	(58,007,976)	(200,876)	-	(7,087,506)	(510,200)	-	-	-	-	-	(163,021)	, ,	(1,137,571)		-
Other Salaries	(3,347,638)	(62,948)	=	(166,602)	(141,380)	-	-	-	-	-	(29,186)	, , ,	(98,001)		-
Medicare PERA (employer share)	(846,254) (11,253,704)	(1,714)	-	(36,288) (399,711)	(974) (13,130)	-	-	-	-	-	(2,510)	V - 7	(15,487) (220,689)		-
Insurance	(11,253,704)	(24,092) (36,998)	<del>-</del>	(940,381)	(5,570)	-	-	-	-	-	(31,809) (29,521)	(282,495)	(138,252)		-
Total Personnel Costs	(79,817,700)	(326,628)	<u> </u>	(8,630,487)	(671,254)						(256,047)	(1,031,279)	(1,610,000)		
80%	30.1%	23.8%	-	19.0%	3.0%	-	-	-	-	-	33.2%	66.5%	30.3%	-	-
Purchase Services-Professiona	(4,554,819)	_	(8,955,119)	(883,191)	(373,000)	_	(25,000)	(81,749)	_	(5,431,810)	(11,200)	_	(6,853)	_	(115,827)
Purchase Services-Property	(1,734,622)	_	-	(2,600)	(1,800)	-	-	(793,487)	_	-	(33,267)	-	(39,449)		(35,193)
	(5,749,779)	(94,132)	(629,253)	(970,990)	(112,096)	-	-	-	-	-	(7,703)	(3,000)	(87,162)	-	(110,375)
1.1	(6,671,983)	(35,306)	(2,811,394)	1,198,406	(1,218,902)	-	-	-	-	-	(29,697)	-	(1,213,320)	-	(3,014,759)
Equipment 1%	(1,104,869)	-	(12,574)	(279,016)	(1,982,063)	-	-	(3,047,547)	(100,000)	(16,243,926)	(3,894)	-	(741)		-
Other	(312,984)	(3,358)	(150,000)	(433,898)	(6,447,175)	(3,272,595)	(7,495,171)	(864,066)	-	(61,824,265)	(30,191)	(201,408)	(328,662)		(223,846)
Total Implementation Costs	(20,129,057)	(132,796)	(12,558,340)	(1,371,289)	(10,135,036)	(3,272,595)	(7,520,171)	(4,786,849)	(100,000)	(83,500,000)	(115,953)	(204,408)	(1,676,187)	· · /	(3,500,000)
Total Expense	(99,946,757)	(459,424)	(12,558,340)	(10,001,776)	(10,806,290)	(3,272,595)	(7,520,171)	(4,786,849)	(100,000)	(83,500,000)	(372,000)	(1,235,686)	(3,286,187)	(6,133)	(3,500,000)
Net Revenue (Expense)	(2,626,983)	_	(342,480)	1,644	(2,725,410)	_	(2,670,403)	(1,286,849)	65,000		(12,000)	_	(0)	(5,933)	

# **EL PASO COUNTY SCHOOL DISTRICT 49**

# **District Financial Summary**

by Operating Fund

May 31, 2017

2016-17 Fiscal Year



2010-17 FISCAI Year					2014-3A	2016-3B	G.O. Bond		Cap Projects	2016-3B	Kids'	FFS	Nutrition		School
Percent of year completetd 929	General Fund		Insurance/Risk	Grants	MLO	MLO	Redemption	Cap Reserve	Building Fund	Cap Projects	Corner	Transportation	Services	Scholarship	Activity Accts
Fund #s ->	10	19	18,64	22 & 26	14	16	31	15	43	46	27	25	21	73	23 & 74
2 3		8	10	13	14	15	15	17	15	19	20	21	22	23	24
Revenue Categorical Property Tax	cAct v cBud				2 204 250	004.002	1 770 025								
Specific Ownership Tax	6,607,162 523,868	-	-	-	2,804,859 (51,275)	891,002 (134,610)	1,770,835	-	-	-	-	-	-	-	-
Abatements	1141 (5,600)	-	_	-	18,040	(134,010)	20,817	_	_	_	_	_	_	_	-
Subtotal Net Tax Revenue	7,125,431	- -		-	2,771,624	756,684	1,791,652	-	-	-	-	-			-
Charter School Cost Reimb.	229,262	_	_	_		-	-	_	_	_	_	_	_	_	_
Interest Income	(47,403)	_	(14,639)	_	(39,692)	(11,916)	(5,553)	_	_	(226,126)	_	(296)	_	18	(4,970)
All Other Local Revenue	(580,420)	-	7,965,834	91,213	(6,787)	(1,115)	1,673	(27,635)	(125,391)	-	13,988	217,406	155,317	(350)	1,100,269
Total Local Revenue	6,726,870	-	7,951,195	91,213	2,725,145	743,653	1,787,772	(27,635)	(125,391)	(226,126)	13,988	217,110	155,317	(332)	1,095,299
State Share (Equalization)	11,004,934	-	-	-	-	-	_	-	-	-	-	-	_	-	-
All Other State Revenue	<sub>xxx</sub> 747,399	-	-	59,987	-	-	-	-	-	-	-	42,062	(41,746)	-	-
Total State Revenue	11,752,333	-	-	59,987	-	-	-	-	-	-	-	42,062	(41,746)	-	-
Federal Revenue	89,514	-	-	4,678,284	-	-	-	-	-	-	-	-	(194,335)	-	-
Interfund Transfers	286,816	-	62,500	-	-	83,500,000	-	-	-	-	-	(243,547)	-	-	(105,769)
Per-Pupil Direct Allocations	(38,286)	38,285	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Allocation	srac (5,328,374)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other Revenue	229,262	_	(0)	0	_	(88,566,301)	_	_	_	_	_	_	_	_	_
Total Other Revenue	(4,850,581)	38,285	62,500	0	-	(5,066,301)	-	-	-	-	-	(243,547)	-	-	(105,769)
Total Revenue	13,718,137	38,285	8,013,695	4,829,484	2,725,145	(4,322,648)	1,787,772	(27,635)	(125,391)	(226,126)	13,988	15,624	(80,765)	(332)	989,530
<b>Expense Categorical by Object</b>															
Regular Salaries	(4,858,439)		-	(4,726,696)	323,227	-	-	-	-	-	(17,439)	(17,313)	(17,721)	-	-
Other Salaries	(642,864)	(61,454)	29,917	(71,213)	(62,233)	-	-	-	-	-	832	72,054	(52,731)	-	-
Medicare	(70,364)		162	(9,662)	7,297	-	-	-	-	-	(329)	146	602	-	-
PERA (employer share)	(838,422)		1,605	(42,707)	96,887	-	-	-	-	-	(2,653)	1,083	(5,386)	-	-
Insurance Total Personnel Costs	(470,130)	19 5,883	31,683	(575,535) (5,425,813)	8,344 373,523	-	-	-	-	-	(7,076) (26,664)	(39,484) 16,487	(17,479) (92,716)		
Total Personnel Costs	(0,000,219)	(135.5%)	5.9%	(5,425,613)	43.1%	-	-	-	-	-	60.6%	(69.9%)	31.6%	-	-
Purchase Services-Professiona	<sub>500</sub> (592,789)		(241,906)	(207,288)	(37,840)	899,937	(25,000)	_	_	(4,597,525)	(1,951)	82	(3,436)	_	10,956
Purchase Services-Property	(359,522)	_	-	(2,600)	1,947	-	(20,000)	(4,860)	_	(1,001,020)	(1,283)	-	91,105	_	(9,486)
Purchase Services-Other	(1,076,814)	8,987	(4,702,086)	(415,622)	(64,845)	-	-	-	_	-	(1,017)	45,534	(3,460)	_	(20,994)
Supplies	<sub>∞</sub> (1,487,104)	(23,022)	(2,705,228)	1,639,276	(374,154)	-	-	-	-	-	(207)	-	273,257	_	(1,033,988)
Equipment	(358,717)	-	- ,	(25,999)	(523,743)	3,424	-	(271,197)	(100,000)	(14,861,947)	(728)	-	(511)	-	35
Other	21,573,539	18,183	5,881,569	9,265,887	4,443,669	1,465,872	57,438	835,038	200,000	100,743,210	91,886	(214,090)	(209,570)	5,133	2,043,834
Total Implementation Costs	17,698,594	4,148	(1,767,650)	10,253,654	3,445,034	2,369,233	32,438	558,981	100,000	81,283,737	86,701	(168,475)	147,386	5,133	990,357
Total Expense	10,818,375	10,031	7,767,536	4,827,840	3,818,557	2,369,233	32,438	558,981	100,000	81,283,737	60,037	(151,988)	54,670	5,133	990,357
Net Revenue (Expense)	24,536,512	48,316	6,277,728	9,657,324	6,543,702	(1,953,414)	1,820,210	531,345	(25,391)	81,057,612	74,024	(136,364)	(26,095)	4,801	1,979,888

2016-17 Fiscal Year

2010-17 1 130di 10di								Personnel	Dur	chased Servic	200			1	mplementation	Grand
Percent of year com	nlototd 020/	Sal Dogular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
reicent of year con	ipielelu 32%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Otti	Salaries	Derients	Cosis	FIDIESSIDIIAI	Floperty	Other	Supplies	Equipment	Other	COSIS	TOTAL
Financial Francis Via	h D	h Oh!a at	120	150	130	100	200		300	400	500	600	700	800	100 1-0 - 4 4-1	D
Financial Expense Vie	ws by Progra	m, by Object		140											instructio	onal Programs
Flamantam, Cabaal	40.47 A	44 000 470	444.040	400 700	0.007	10.510.000	29.7%	29.5%	40.047	40.500	0.040	440.005	70.044	404	557.000	40 707 004
Elementary School	16-17 cAct	77	441,242	103,732	3,937	12,518,082	3,722,410	16,240,492	12,017	48,580	3,842	413,065	79,641	164	557,309	16,797,801
	16-1 <u>7 cBud</u>		511,977	134,932	(1,149)	13,718,237	4,049,689	17,767,925	16,510	65,160	13,470	688,836	103,639	61,054	948,669	18,716,594
	cAct v cBud		70,736	31,201	(5,086)	1,200,154	327,278	1,527,433	4,493	16,580	9,628	275,771	23,998	60,890	391,360 58.7%	1,918,793
	% Diff	91.6%	86.2%	76.9%	(342.8%)	91.3%	91.9% <b> </b> 31.4%	91.4%	72.8%	74.6%	28.5%	60.0%	76.8%	0.3%	58.7%	89.7%
Middle School	16-17 cAct	5,730,337	195,700	14,946	_ [	5,940,984	1,866,039	7,807,022	1,503	40,698	93,529	156,899	96,858	(66,372)	323,114	8,130,136
Middle Scribbi	16-17 cAc	-,,	210,030	28,762	(5,990)	6,488,942	2,020,541	8,509,483	4,525	49,285	29,079	279,976		22,865	491,338	9,000,821
	cAct v cBud		14,330	13,816	(5,990)	547,958	154,502	702,460	3,023	8,587	(64,450)	123,077	8,751	89,237	168,224	870,684
	% Diff	91.6%	93.2%	52.0%	(5,550)	91.6%	92.4%	91.7%	33.2%	82.6%	321.6%	56.0%		(290.3%)	65.8%	90.3%
	70 Bill	31.070	30.270	02.070		01.070	30.7%	31.770	00.270	02.070	021.070	00.070	01.170	(200.070)	00.070	30.070
High School	16-17 cAct	7,378,203	242,873	71,229	1,413	7,693,717	2,360,410	10,054,127	33,003	26,826	31,243	182,412	59,028	3,071	335,583	10,389,710
	16-17 cBud	8,031,467	288,648	108,925	(28,102)	8,400,938	2,555,393	10,956,331	48,217	25,227	41,872	241,115	86,905	42,734	486,070	11,442,401
	cAct v cBud	653,264	45,775	37,696	(29,515)	707,220	194,984	902,204	15,214	(1,598)	10,629	58,703		39,663	150,487	1,052,691
	% Diff	91.9%	84.1%	65.4%	(5.0%)	91.6%	92.4%	91.8%	68.4%	106.3%	74.6%	75.7%	67.9%	7.2%	69.0%	90.8%
					, ,,		- '		•					•	•	•
<u>Curriculum</u>	16-17 cAct	t -	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	16-17 cBud	-			-	-	-	-	-				-	-	-	-
	cAct v cBud	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	% Diff	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
					•		33.5%		•							•
Regular Education PreS			22,840	(148)	814	178,780	59,890	238,670	-	-	-	2,006		437	2,443	241,113
	16-1 <u>7</u> cBud		9,500	(85)	818	182,634	59,948	242,582	-	-	22	6,654		1,462	8,138	250,720
	cAct v cBud	,	(13,340)	63	5	3,854	58	3,912	-	-	22	4,647		1,025	5,695	9,607
	% Diff	90.1%	240.4%	173.7%	99.4%	97.9%	99.9%	98.4%	-	-	-	30.2%	-	29.9%	30.0%	96.2%
0 0 7 1 5 1					1		30.7%							1	1	1
Career & Tech Ed	16-17 cAct	/	-	3,400	-	523,296	160,508	683,804	63,680	-	378,641	147,010	,	9,742	784,455	1,468,259
	16-1 <u>7 cBud</u>		-	10,000	-	568,735	174,760	743,495	142,225	-	421,462	170,503		20,634	1,000,171	1,743,666
	cAct v cBud	· · · · · · · · · · · · · · · · · · ·	-	2,500	-	38,015	11,168	49,183	78,545	-	37,044	20,860	,	23,741	212,644	261,827
	% Diff	93.0%	-	34.0%	-	92.0%	91.8%	92.0%	44.8%	-	89.8%	86.2%	75.6%	47.2%	78.4%	84.2%
Cifted 9 Telepted Ed	16-17 cAct	0.42.600	000	10.040	1	256.624	31.7%	227.000	16.050		22 205	27.000	4 44 4	0.070	02.500	420 444
Gifted & Talented Ed		-,	900	12,012 13,700	-	256,604	81,301	337,906	16,950	-	33,385 49,771	37,889		2,870	92,508 121,897	430,414
	16-17 cBud		2,000		-	280,609	88,731	369,340	22,388			43,738		3,000	,	491,238
	% Diff	21,217 92.0%	1,100 45.0%	1,688 87.7%	-	24,005 91.4%	7,430 91.6%	31,435 91.5%	5,438 75.7%	-	16,386 67.1%	5,849 86.6%		130 95.7%	29,389 75.9%	60,824 87.6%
	% DITT	92.0%	45.0%	01.170	-	91.4%	91.0%	91.5%	15.1%	-	07.1%	80.0%	41.170	93.1%	75.9%	07.0%

Total

2016-17 Fiscal Year

2010-17 1 ISCAI TEAI								D	D	-1					10tai	0
D	-1-4-4-1 000/	C-I DI	0-1-01-	0-1 5-4	C-I OT 0 OH-	0-1	D	Personnel		chased Service		C !:		O41	Implementation	Grand
Percent of year comp	pieteta 92%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
Financial Funanca View	b D	110	120	150	130	100	200		300	400	500	600	700	800	900	
Financial Expense View	vs by Progra	m, by Object					31.7%								instruct	tional Programs
Alternative Ed	16-17 cAct	457,283	_	803	- 1	458,086	145,366	603,451	1 .	756	144,032	28,258	13,115	9,671	195,831	799,283
Atternative Lu	16-17 cBud		67	64,800	65	567,871	166,339	734,209	254	3,000	123,426	50,234	21,495	14,678		947,297
	cAct v cBud		67	63,997	65	109,785	20,973	130,758	254	2,244	(20,606)	21,976		5,007		148,014
	% Diff	90.9%	-	1.2%	-	80.7%	87.4%	82.2%	-	25.2%	116.7%	56.3%	· · · · · · · · · · · · · · · · · · ·	65.9%	· · · · · · · · · · · · · · · · · · ·	84.4%
					•		30.4%		•							
ESL Ed	16-17 cAct	693,409	-	8,490	190	702,088	213,591	915,679	-	-	-	199	-	-	199	915,879
	16-17 cBud	763,622	-	8,490	190	772,302	234,322	1,006,624	_	-	-	200	-	-	200	1,006,824
	cAct v cBud	70,213	-	-	-	70,213	20,731	90,944	-	-	-	1	-	-	1	90,945
	% Diff	90.8%	-	100.0%	100.0%	90.9%	91.2%	91.0%	-	-	-	99.6%	-	-	99.6%	91.0%
							30.0%									
Summer School	16-17 cAct	,	-	-	-	68,994	20,694	89,688	179	-	174	1,209		-	2,315	92,003
	16-17 cBud		-	808	-	84,290	24,333	108,623	9,290	10	8,000	3,410		-	23,550	132,173
	cAct v cBud		-	808	-	15,297	3,639	18,936	9,112	10	7,826	2,201	2,086	-	21,235	40,170
	% Diff	82.6%	=	-	-	81.9%	85.0%	82.6%	1.9%	=	2.2%	35.5%	26.6%	=	9.8%	69.6%
							30.7%									
Falcon Virtual Academy	16-17 cAct	/	2,836	14,975	3,287	971,056	298,322	1,269,377	,	10,477	17,835	363,649	-,	1,129		1,681,344
	16-17 cBud		750	58,993	2,936	1,100,993	324,780	1,425,773	3,326	20,000	35,572	399,544	20,659	2,830		1,907,704
	cAct v cBud	,	(2,086)		(351)	129,937	26,458	156,395	-	9,523	17,737	35,895	· · · · · · · · · · · · · · · · · · ·	(8,485)		216,174
	% Diff	91.5%	378.1%	25.4%	112.0%	88.2%	91.9%	89.0%	100.0%	52.4%	50.1%	91.0%	75.3%	39.9%	85.5%	88.1%
Chariel Education	40 47 - 4 -	E 040 074	07.740	44.000	40.700	0.007.444	33.8%	0.070.404	075 040	F0F	4 000 000	400 000	CO 005	4.407	4 000 047	0.000.000
Special Education	16-17 cAct	- / /	87,746	11,688	18,709	6,037,414	2,040,707	8,078,121	375,349	565	1,236,608	130,203	- ,	4,197		9,888,038
	16-17 cBud cAct v cBud		140,522 52,776	14,709 3,021	26,388 7,679	6,615,819 578,405	2,115,472 74,765	8,731,291 653,170	485,084 109,735	681 116	1,469,022 232,414	158,047 27,843	69,000 6,005	8,878 4,681		10,922,003 1,033,965
	% Diff	92.0%	62.4%	79.5%	70.9%	91.3%	96.5%	92.5%		83.0%	84.2%	82.4%	· · · · · · · · · · · · · · · · · · ·	47.3%		90.5%
	76 DIII	92.076	02.4%	79.5%	70.9%	91.3%	22.2%	92.5%	11.470	03.0%	04.270	02.470	91.370	47.3%	02.070	90.5%
Extracurricular Programs	16-17 cAct	14.653	_	659,486	134	674,273	149,876	824.149	34.746	33,705	18,147	134.510	2,822	10,132	234,062	1,058,211
<u> </u>	16-17 cBud	,	_	890,683	189	906,858	134,468	1,041,325	44,478	18,198	17,433	160,700	, -	21,032	· · · · · · · · · · · · · · · · · · ·	1,321,440
	cAct v cBud		_	231,197	55	232,585	(15,409)	217,176	9,732	(15,507)	(714)	26,190		10,901	46,053	263,229
	% Diff	91.7%	_	74.0%	71.0%	74.4%	111.5%	79.1%	,	185.2%	104.1%	83.7%		48.2%		80.1%
	,	5 70		70		,0	70	. 3.170		. 55.2 76		55.1 70		.5.270	1 33.370	20.170
							30.9%									-
Total Instructional	16-17 cAct	34,100,142	994,137	900,612	28,483	36,023,374	11,119,114	47,142,487	540,753	161,605	1,957,437	1,597,309	517,559	(24,959)	4,749,704	51,892,192
Programs	16-17 cBud	37,194,670	1,163,494	1,334,717	(4,655)	39,688,226	11,948,775	51,637,001	776,298	181,561	2,209,128	2,202,956	676,768	199,168	6,245,878	57,882,879
	cAct v cBud	3,091,204	169,358	430,005	(33,139)	3,657,428	826,577	4,484,006	235,545	19,956	245,913	603,013	151,699	226,790	1,482,916	5,966,921
	% Diff	91.7%	85.4%	67.5%	(611.9%)	90.8%	93.1%	91.3%	69.7%	89.0%	88.6%	72.5%	76.5%	(12.5%)	76.0%	89.7%
							•		-						•	

Total

2016-17 Fiscal Year Total Total Personnel **Purchased Services** Grand Implementation Percent of year completed 92% Sal-Regular Sal-Sub Sal-Extra Sal-OT & Oth Salaries **Benefits** Costs Professional Property Other Supplies Other Costs Total Equipment Financial Expense Views by Program, by Object **Support Programs** 31.6% Student Services 13,632 41,070 3,966 1,813,320 573,195 2,386,515 195,906 5,182 24,292 18,018 2,225 68,534 314,158 2,700,673 16-17 cAct 1,754,653 16-17 cBud 1,788,886 24,164 5,920 8,405 1,827,374 605,020 2,432,394 228,550 5,840 32,250 21,883 2,270 8,625 299,419 2,731,813 cAct v cBud 34,233 10.532 (35, 150)4,439 14,054 31,825 45,879 32,644 658 7,958 3.866 45 (59,909)(14,740)31,140 % Diff 98.1% 56.4% 693.7% 47.2% 99.2% 94.7% 98.1% 85.7% 88.7% 75.3% 82.3% 98.0% 794.6% 104.9% 98.9% 31.6% 12,550 337 Attendance Services 16-17 cAct 885.706 32,591 (1.853)928,994 293,600 1,222,594 51.721 27,904 16,981 137.071 4.868 238,882 1,461,475 19.579 322,988 1.370.934 5.323 337 240.465 1.611.400 16-17 cBud 988.674 40.288 (595)1.047.946 51.841 29.621 17.042 136.301 cAct v cBud 102.968 7.698 1.258 7,029 118.952 29,389 148,341 120 1.717 61 (770)455 0 1,584 149,924 100.6% % Diff 89.6% 80.9% 311.2% 64.1% 88.6% 90.9% 89.2% 99.8% 94.2% 99.6% 91.5% 99.9% 99.3% 90.7% Section 504 16-17 cAct 16-17 cBud cAct v cBud -% Diff 30.1% Guidance Couseling 16-17 cAct 1.428.159 1.428.159 429,947 1.858.106 400 7.922 221 8.543 1,866,649 16-17 cBud 1.557.944 4.100 1.562.044 468.050 2.030.094 400 11.212 175 221 12.008 2,042,103 cAct v cBud 129,785 4,100 133,885 38,103 171,988 0 3,290 175 3,465 175,453 % Diff 91.7% 91.4% 91.9% 91.5% 100.0% 70.7% 100.0% 71.1% 91.4% 19.8% **ESL Support** 16-17 cAct 113.961 1.278 750 842 116,832 23,178 140.010 12,014 97.037 19.235 2.643 1,134 132,063 272,073 16-17 cBud 139,689 2,242 30,500 4,700 177,131 30,006 207,137 30,000 109,385 38,223 13,000 3,000 193,608 400,745 cAct v cBud 25,727 964 29,750 3,858 60,299 6,828 67,127 17,986 12,348 18,988 10,357 1,866 61,545 128,672 % Diff 17.9% 67.6% 40.0% 88.7% 67.9% 81.6% 57.0% 2.5% 66.0% 77.2% 50.3% 20.3% 37.8% 68.2% 27.5% **Learning Services** 16-17 cAct 576,556 101 10,874 5,992 593,522 163,448 756,970 54,544 12,617 4,229 7,078 579 79,047 836,017 3,988 168,449 791,063 7,298 2,469 52,085 843,148 16-17 cBud 606,090 1,200 11,336 622,614 17,832 15,282 9,204 cAct v cBud 29,534 1.099 462 (2,004)29,092 34,093 2,665 3.069 2.126 1,890 7,131 5,001 (36,712)(26,962)% Diff 95.1% 8.4% 95.9% 150.3% 95.3% 97.0% 95.7% 305.9% 82.6% 57.9% 76.9% 23.5% 151.8% 99.2% 28.4% Mentor Program 16-17 cAct 225,621 16,800 147 242,568 69,002 311,570 2,129 5,136 2,360 111 9,736 321,306 \_ 288.760 250 21.937 16-17 cBud 246.663 4.496 82.386 (125,989)207,557 81,203 10.000 7.102 4.585 310,697 2.225 cAct v cBud 21.043 4.496 65.586 (126, 136)(35,011)12.201 (22,810)7.871 1.966 139 12,201 (10,609)\_ % Diff 91.5% 20.4% (0.1%) 116.9% 107.9% 21.3% 72.3% 51.5% 44.5% 44.4% 103.4%

85.0%

2016-17 Fiscal Year								Total							Total	
2010 11 110001 1001								Personnel	Pur	chased Service	ces				Implementation	Grand
Percent of year comp	oletetd 92%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		300	400	500	600	700	800	900	
Financial Expense View	vs by Progra	m, by Object													<u>Sur</u>	port Programs
0. 50 (1. 1. 1)					1		29.0%		1							1
Staff Dev (Instructional)	16-17 cAct	,	3,708	17,961	4,780	153,959	44,636	198,595		-	246,464	46,253	357	12,599	392,884	591,478
	16-17 cBud		24,787	22,500	5,100	190,605	46,018	236,622	,	-	298,091	81,402	800	12,738	494,839	731,462
	cAct v cBud		21,079	4,539	320	36,646	1,382	38,028	14,598	-	51,627	35,150	443	138	101,956	139,983
	% Diff	92.3%	15.0%	79.8%	93.7%	80.8%	97.0%	83.9%	85.7%	-	82.7%	56.8%	44.6%	98.9%	79.4%	80.9%
Accessment	10 17 - 1 - 1	404.040			527	125,173	28.7% 35,974	161,147	050 444		4,784	2,591	4,431	1	264,948	426,095
<u>Assessment</u>	16-17 cAct 16-17 cBud		-	-	800	125,173	39,065	161,147	253,141 268,276	2.589	6,050	3,723	,	-	287,634	426,095 452,492
	cAct v cBud				273	620	3,091	3,711	15,135	2,589	1,266	1,132	6,996 2,565	- 0	22,686	26,397
	% Diff	99.7%	_	_	65.9%	99.5%	92.1%	97.7%		2,509 -	79.1%	69.6%	63.3%	-	92.1%	94.2%
	70 DIII	99.770	_	_	03.970	99.570	92.170	97.770	94.470	-	7 9.1 70	09.070	03.570	- 1	92.170	94.270
Grant Writing	16-17 cAct	_	_	_	_	_	_	_	110,250	_	_	_	_	_ [	110,250	110,250
<u>Oran Wining</u>	16-17 cBud		_	_	_	_	_	_	110,250	_	_	_	_	_	110,250	110,250
	cAct v cBud		_	_	_	_	_	-	-	_	_	_	_	_	-	-
	% Diff	_	_	_	_	_	_	_	100.0%	_	_	_	_	_	100.0%	100.0%
					•		34.2%	ı								
School Libraries	16-17 cAct	455,296	2,821	_	2,655	460,772	157,779	618,551	_	_	_	_	_	-	-	618,551
<u> </u>	16-17 cBud	497,245	7,749	_	2,627	507,621	171,960	679,581	-	-	-	-	-	-	-	679,581
	cAct v cBud	41,949	4,927	-	(28)	46,848	14,181	61,030	-	-	-	-	-	-	-	61,030
	% Diff	91.6%	36.4%	-	101.1%	90.8%	91.8%	91.0%	-	-	-	-	-	-	-	91.0%
					•		26.9%		•					-	•	•
Spec Ed Supervision	16-17 cAct	399,917	2,450	7,578	4,243	414,189	111,429	525,618	-	2,462	8,228	15,518	1,432	25,017	52,657	578,276
	16-17 cBud	427,094	2,450	4,800	817	435,161	118,041	553,202	-	3,188	9,872	16,760	4,100	23,590	57,510	610,712
	cAct v cBud		-	(2,778)		20,972	6,611	27,584	-	726	1,644	1,242	2,668	(1,427)	4,853	32,436
	% Diff	93.6%	100.0%	157.9%	519.2%	95.2%	94.4%	95.0%	-	77.2%	83.3%	92.6%	34.9%	106.1%	91.6%	94.7%
							28.0%	•								
Voc Ed Supervision	16-17 cAct	,	-	3,000	435	150,558	42,224	192,782		-	14,391	5,849	-	1,910	32,480	225,262
	16-17 cBud		_	56,596	720	218,277	56,445	274,722		-	14,902	9,651	3,501	2,000	68,600	343,322
	cAct v cBud	,	-	53,596	285	67,719	14,221	81,940	28,216	-	511	3,802	3,501	90	36,120	118,060
	% Diff	91.4%	-	5.3%	60.4%	69.0%	74.8%	70.2%	26.8%	-	96.6%	60.6%	-	95.5%	47.3%	65.6%
F. 4 (NI/A) O	d=1-40 47	405.007		4.500	5 450 l	005.000	25.1%	050.00	ı	0.474		600		000	0.545	000 404 1
Extracurric. (N/A) Superv			-	4,500		205,280	51,607	256,887		2,474	-	383	-	660	3,517	260,404
	16-17 cBud		-	5,000	3,974	223,257	56,317	279,574	1,200	25,000	900	1,390	-	900	29,390	308,964
	cAct v cBud	,	-	500	(1,199)	17,977	4,710	22,687	1,200	22,526	900	1,007	-	240	25,873	48,560
	% Diff	91.3%	-	90.0%	130.2%	91.9%	91.6%	91.9%	-	9.9%	-	27.6%	-	73.3%	12.0%	84.3%

2016-17 Fiscal Year								Total							Total	
								Personnel	Pur	chased Servic	es				Implementation	Grand
Percent of year com	pletetd 92%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		500	400	500	600	700	800	900	
Financial Expense View	ws by Progra	m, by Object													Su	port Programs
					1		28.3%	Ī	1						1	1
Career Pathways	16-17 cAct	- ,	198	2,250	-	154,248	43,664	197,912		-	(53)	1,484	-	-	1,431	199,342
	16-17 cBud		1,700	2,700	-	168,158	47,536	215,694		-	234	1,500	-	-	1,734	217,428
	cAct v cBud		1,502	450	-	13,910	3,872	17,782		-	287	16	-	-	303	18,085
	% Diff	92.7%	11.6%	83.3%	-	91.7%	91.9%	91.8%	-	-	(22.6%)	98.9%	-	-	82.5%	91.7%
Deand of Education	40.47	47.007		440	0.040	50.040	31.3%	00.704	000 704		444.000	0.740	700	47.505	400.050	500.077
Board of Education	16-17 cAct	,	-	143	3,643	50,812	15,909	66,721		-	141,609	2,749	738	17,535	469,356	536,077
	16-17 cBud cAct v cBud	- ,	-	120	4,782 1,140	56,204 5,392	17,271	73,475 6,754		-	494,690 353,081	3,490 741	3,474 2,736	16,589 (946)	848,252 378,896	921,727 385,650
	% Diff	91.7%	-	(23) 118.8%	76.2%	90.4%	1,362 92.1%	90.8%		-	28.6%	78.8%	2,736	105.7%	55.3%	58.2%
	76 JIII	91.770	-	110.070	70.2%	90.4%	26.2%	90.6%	92.9%	-	20.0%	70.070	21.270	103.776	33.376	30.2%
Superintendent & Comm	Reli6-17 cAct	182,694	_	6,000	61	188,755	49,403	238,158	1,100	_	16,280	5,505	4,225	6,737	33,846	272,005
Caperintendent & Conni	16-17 cBud	- /	_	7,200	146	206,648	53,688	260,337		_	11,080	3,958	3,493	8,968	28,090	288,426
	cAct v cBud			1,200	85	17,893	4,285	22,178			(5,201)	(1,547)	,	2,231	(5,757)	16,421
	% Diff	91.7%	_	83.3%	42.0%	91.3%	92.0%	91.5%	, ,	_	146.9%	139.1%	121.0%	75.1%	120.5%	94.3%
	75 2	0 / 0		00.070	.2.070 [	01.070	27.1%	0	1 .00.070			.00	.2		0.070	0070
School Administration	16-17 cAct	5,396,774	2,284	61,106	39,826	5,499,989	1,490,236	6,990,226	238,387	127,195	123,732	327,209	130,080	50,669	997,271	7,987,497
-	16-17 cBud		5,370	135,110	77,049	6,119,253	1,625,167	7,744,420		185,292	204,525	380,521	183,770	87,097	1,380,318	9,124,737
	cAct v cBud		3,086	74,005	37,223	619,264	134,930	754,194		58,097	80,793	53,312	53,691	36,428	383,047	1,137,241
	% Diff	91.4%	42.5%	45.2%	51.7%	89.9%	91.7%	90.3%	70.3%	68.6%	60.5%	86.0%	70.8%	58.2%	72.2%	87.5%
					•		29.8%		•						•	•
Business Services	16-17 cAct	950,858	8,463	14,161	1,399	974,881	290,974	1,265,856	47,836	5,646	23,370	51,499	5,914	(12,456)	121,810	1,387,666
	16-17 cBud	1,001,291	3,721	13,005	21,039	1,039,056	301,582	1,340,639	52,506	9,408	23,749	50,367	3,859	11,428	151,317	1,491,956
	cAct v cBud	50,434	(4,742)	(1,156)	19,640	64,175	10,608	74,783	4,670	3,762	379	(1,132)	(2,055)	23,884	29,508	104,291
	% Diff	95.0%	227.5%	108.9%	6.7%	93.8%	96.5%	94.4%	91.1%	60.0%	98.4%	102.2%	153.3%	(109.0%)	80.5%	93.0%
					•		34.9%	1								
Ops & Maint - Plant Svc		3,015,609	94,000	23,454	98,575	3,231,638	1,128,128	4,359,767		1,001,945	20,214	2,160,248	15,784	76,998	3,384,166	7,743,933
	16-17 cBud		104,103	18,714	8,131	3,421,976	1,220,276	4,642,252		1,230,393	15,174	2,656,927	45,126	31,579	4,098,548	8,740,800
	cAct v cBud	*	10,102	(4,740)		190,338	92,147	282,485		228,448	(5,040)	496,679	29,342	(45,419)		996,867
	% Diff	91.6%	90.3%	125.3%	1,212.3%	94.4%	92.4%	93.9%	91.3%	81.4%	133.2%	81.3%	35.0%	243.8%	82.6%	88.6%
Security Svcs - Facilities	16-17 cAct				1		-	1	56,576			97	300	1,305	58,278	58,278
Security SVCS - Facilities	16-17 cAct	-	-	-	-	-	-	- -	62,763	_	-	97 1,011		1,305	58,278 65,125	65,125
	cAct v cBud	<u>-</u>	<u> </u>	<u> </u>	-		-	<u>-</u>	62,763	<u> </u>		915	(300)	45	6,847	6,847
	% Diff	<u>-</u>	-	<u>-</u>	-	<u>-</u>	-	-	90.1%	<del>-</del>	-	9.6%	(300)	96.7%	89.5%	89.5%
	/0 DIII	-	-	-	-	-	-	_	90.170	-	-	9.070	-	30.1 /0	09.570	09.570

2016-17 Fiscal Year								Total							Total	
								Personnel	Puro	chased Servic	es				Implementation	Grand
Percent of year comp	letetd 92%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	120	100	200		300	400	500	600	700	800	900	
Financial Expense View	s by Prograi	m, by Object													<u>Su</u>	oport Programs
					ı		32.4%	İ	1						1	1
Security Svcs - Safety	16-17 cAct	,	4,220	169	19,341	605,993	196,320	802,313	*	-	178	9,690	14,652	5,072	79,212	881,525
	16-17 cBud		4,848	169	17,707	659,662	213,075	872,736	103,989	-	4,070	10,831	75,493	4,204	198,587	1,071,323
	cAct v cBud	,	628	-	(1,634)	53,668	16,755	70,423	54,369	-	3,892	1,141	60,841	(868)	119,375	189,798
	% Diff	91.4%	87.0%	100.0%	109.2%	91.9%	92.1%	91.9%	47.7%	-	4.4%	89.5%	19.4%	120.6%	39.9%	82.3%
Ctudent Transment Core	40.47 4.4	4 000 544	5.007	40.000	404.400	4 000 000	31.5%	4 000 040	00.404	04.445	40.000	400.050	0.005	(005, 400)	(400,004)	4 400 740
Student Transport Svcs	16-17 cAct		5,987	10,933	184,192	1,239,626	390,323	1,629,949	89,494	34,445	19,036	409,359	3,895	(695,460)	(139,231) 322.031	1,490,718
	16-17 cBud cAct v cBud		10,847 4,860	(34,506) (45,439)	190,844 6,652	1,487,999 248,373	475,226 84,903	1,963,225 333,276	139,008 49,514	54,900 20,455	50,338 31,302	671,841 262,482	8,900 5,005	(602,957) 92,503	461,262	2,285,256 794,538
	% Diff	78.6%	55.2%	(31.7%)	96.5%	83.3%	82.1%	83.0%		62.7%	37.8%	60.9%	43.8%	92,503 115.3%	(43.2%)	65.2%
	70 DIII	70.070	33.270	(31.770)	90.570	03.570	29.7%	03.070	04.470	02.7 70	37.070	00.970	43.070	113.370	(43.270)	03.270
Communications	16-17 cAct	254,944	_	4,323	103	259,371	76,909	336,280	76,108	210	99,613	52,191	9,836	175	238,133	574,413
Communications	16-17 cBud	,	_	5,050	123	283,902	83,137	367,039	79,862	500	111,757	54,213	12,179	1,039	259,549	626,588
	cAct v cBud		_	727	20	24,531	6,227	30,758	3,754	290	12,144	2,022	2,343	864	21,417	52,175
	% Diff	91.5%	_	85.6%	83.9%	91.4%	92.5%	91.6%	*	42.0%	89.1%	96.3%	80.8%	16.8%	91.7%	91.7%
							28.1%		1							
Human Resources	16-17 cAct	646,512	5,314	6,000	3,803	661,629	185,927	847,556	81,793	92	12,098	49,827	1,577	6,400	151,787	999,343
	16-17 cBud	698,939	5,874	7,200	3,258	715,271	200,086	915,357	91,960	1,330	14,262	60,020	1,720	6,630	175,922	1,091,279
	cAct v cBud	52,427	559	1,200	(544)	53,642	14,159	67,801	10,167	1,238	2,164	10,193	143	230	24,135	91,936
	% Diff	92.5%	90.5%	83.3%	116.7%	92.5%	92.9%	92.6%	88.9%	6.9%	84.8%	83.0%	91.7%	96.5%	86.3%	91.6%
					_		-		_					_	_	_
Information Systems	16-17 cAct		-	-	-	-	-	-	1,584,624	5,938	8,140	195,573	17,107	1,892	1,813,273	1,813,273
	16-17 cBud	-	-	1,000	-	1,000	-	1,000	1,540,435	5,000	935	176,022	42,394	1,849	1,766,635	1,767,635
	cAct v cBud	-	-	1,000	-	1,000	-	1,000	(44,189)	(938)	(7,205)	(19,550)	25,287	(42)	(46,638)	(45,638)
	% Diff	-	-	-	-	-	-	-	102.9%	118.8%	870.3%	111.1%	40.4%	102.3%	102.6%	102.6%
					ı			İ	1						1	1
<u>Telecommunications</u>	16-17 cAct	-	-	-	-	-	-	-	-	-	504,541	-	-	-	504,541	504,541
	16-17 cBud	-	-	-	-	-	-	-	-	-	568,697	-	-	-	568,697	568,697
	cAct v cBud	-	-	-	-	-	-	-	-	-	64,156	-	-	-	64,156	64,156
	% Diff	-	-	-	-	-	-	-	-	=	88.7%	-	-	-	88.7%	88.7%
Risk Management Svcs	16-17 cAct	244 205		3,000	1	247,305	30.4%	322,606	(40.204)		450,470	E0 E00	1,451	600	486.815	809,421
Misk Management SVCS		,	-	3,000 576	-	,	75,301	,	· /	-	,	53,536	,	680 680	683,006	
	16-17 cBud cAct v cBud			(2,424)	-	267,017 19,712	84,028 8,727	351,045 28,439	40,047 59,369		586,559 136,089	54,145 609	1,575 124	(0)	196,191	1,034,051 224,630
	% Diff	91.7%	-	520.8%	-	92.6%	89.6%	26,439 91.9%		-	76.8%	98.9%	92.1%	100.0%	71.3%	78.3%
	70 DIII	91.1%	-	520.0%	-	92.070	09.0%	91.9%	(40.270)	-	10.070	90.9%	€Z. 170	100.070	11.370	10.370

10.4-10.011

May 31, 2017

2016-17 Fiscal Year Total Total Personnel **Purchased Services** Grand Implementation Percent of year completed 92% Sal-Regular Sal-Sub Sal-Extra Sal-OT & Oth Salaries **Benefits** Costs Professional Property Other Supplies Other Costs Total Equipment Financial Expense Views by Program, by Object **Support Programs** Other Support Svcs 16-17 cAct 1.860 2,120 3.980 3.980 16-17 cBud 1.700 815 2.515 2.515 cAct v cBud (160)(1,305)(1,465)(1,465)-% Diff 109.4% 260.1% 158.3% 158.3% -Planning & Construction 16-17 cAct 83.364 83,364 24,942 108,305 346 9,176 9,523 117,828 16-17 cBud 95,862 95,862 124,539 1,343 750 800 18,796 143,335 28,677 4,150 11,753 cAct v cBud 12,499 12,499 3,735 16,234 1,343 3,804 2,577 750 800 9,273 25,507 % Diff 87.0% 87.0% 87.0% 87.0% 8.3% 78.1% 50.7% 82.2% 30.1% **Total Support** 16-17 cAct 19.029.418 177.047 232,220 392.253 19.830.938 5,964,057 25,794,994 3,399,163 1,213,495 1,851,765 3,587,570 228,593 (427, 230)9,853,356 35,648,350 **Programs** 247,800 6,513,311 28,180,699 428,101 (375,798)12,436,867 16-17 cBud 20,796,868 243,838 378,882 21,667,388 3,759,280 1,553,061 2,603,195 4,469,028 40,617,566 2,583,511 cAct v cBud 1,767,450 66,792 146,662 (144,453) 1,836,450 549,254 2,385,705 360,116 339,566 751,430 881,457 199,509 51,432 4,969,216 90.4% % Diff 91.5% 72.6% 61.3% 158.3% 91.5% 91.6% 91.5% 78.1% 71.1% 80.3% 53.4% 113.7% 79.2% 87.8% SWAP / Debt Service 16-17 cAct 863.764 697,358 1,561,122 1,561,122 16-17 cBud \_ 937,456 705.090 1.642.546 1,642,546 cAct v cBud 73,693 7,732 81,425 81,425 -% Diff 92.1% 98.9% 95.0% 95.0% Facilities Acq & Const Svcs 16-17 cAct 22.114 22.114 22.114 16-17 cBud 19,242 19,242 19,242 cAct v cBud (2,873)(2,873)(2.873)\_ % Var 114.9% 114.9% 114.9% Mold Remediation 16-17 cAct 16-17 cBud cAct v cBud \_ % Diff All Other Expense 16-17 cAct 4,605 4,605 4,605 16-17 cBud (215,476) (215,476)(215,476) cAct v cBud (220,081) (220,081 (220,081 % Diff (2.1%)(2.1%)(2.1%)**Total General Fund** 16-17 cAct 420,736 55,854,312 17,083,170 72,937,482 3,962,030 249,773 16,190,900 53,129,560 1,171,183 1,132,833 1,375,100 4,672,966 5,184,880 746,152 89,128,381.90 **Programs** 16-17 cBud 57,991,538 1,407,333 1,713,599 243,145 61,355,614 18,462,086 79,817,700 4,554,819 1,734,622 5,749,779 6,671,983 1,104,869 312,984 20,129,057 99,946,756.88 cAct v cBud 4,858,654 236,150 576,667 (177,592)5,493,879 1,375,832 6,869,710 359,522 1.071.036 1,484,470 351,207 3,924,898 10,794,608.82 592,789 65,874 % Diff 91.6% 83.2% 66.1% 173.0% 91.0% 92.5% 91.4% 87.0% 79.3% 81.3% 77.7% 67.5% 79.8% 80.4% 89.2% (16.438.51) 16.438.51



# **BOARD OF EDUCATION AGENDA ITEM 11**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Marie La Vere-Wright
TITLE OF AGENDA ITEM:	Board of Education Goals
ACTION/INFORMATION/DISCUSSION:	Discussion

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** In accordance with policy BAA, Board of Education Evaluation and Professional Development, the Board completed an annual self-evaluation instrument and sought feedback through an anonymous instrument administered by a third party aligned with the same criteria. This feedback was used during the Annual Peak Planning Workshop to develop annual goals for improvement

**RATIONALE:** The Board evaluation summative report and goals for improvement was discussed at a public meeting.

**RELEVANT DATA AND EXPECTED OUTCOMES:** At the Board's Annual Peak Planning Workshop the Board discussed the summative report and other relevant data, and identified 3 areas for improvement.

The Board will receive an update on the development of guidelines and expectations for formal opportunities for employee/Board member interaction.

# IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

ulture	Inner Ring—How we treat each other	
Cul	Outer Ring—How we treat our work	
	Rock #1—Establish enduring trust throughout our community	A high performing Board of Education will earn the trust and respect of our community, which will in turn increase community support for our district. This support is key to providing the resources needed to achieve rocks 2-5.
Strategy	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Stra	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

# **FUNDING REQUIRED:**

# **AMOUNT BUDGETED:**

**DATE:** June 22, 2017

### RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:

**APPROVED BY:** Marie LaVere-Wright, Board President



The **Best District**to Learn, Work and Lead

Proposed Regulation BC-R - Board member Code of Conduct for individual meetings with District staff

# Prelude:

Recognizing that Colorado state statute guarantees Board of Education members access to their School District's facilities and personnel, it is a complex situation that needs some guidelines for cursory notification and communications to ensure that all BoE members are aware of each BoE members' activities as well as privy to information obtained during such visits to ensure all BoE members are equally informed.

District 49 Administration recognizes that visibility of BoE members is often valuable and, in fact, important to district staff, also with the observation and experience that the tenor and portrayal of such visibility is even more important to ensure that such interactions are viewed as positive and supportive to the District 49 Vision, Mission, Culture and Strategy.

Both D49 Administration, and the D49 BoE recognize that the District is best served when the Administration and BoE work in partnership in leading the organization. There are particular roles for each entity, as well as particular roles for each member of the leadership entities that, when pursued and performed with transparency and integrity, consistently result in the best outcome for students, staff and constituents.

# **BoE Official Interaction Guidelines**

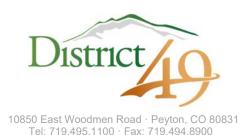
Edification and Visibility 'tours' – The staff of District 49 gathers in over 30 distinct groups in staff meetings around the district. Having BoE members attend for their own edification and to promote their visibility and presence is a positive endeavor. Such 'tours of the district' should be carefully timed and planned with staff meeting leaders to ensure the propriety of the timing of visits and to ensure the most positive outcome for both the individual BoE member and staff they interact with. Individual BoE members should not have tours going on at the same time and, ideally, no more than two BoE members would schedule tours in a single school year.

<u>Coordinated visits</u> – The BoE may, at its desire and discretion, embark on a coordinated approach to visits to promote balance in BoE member visibility across the district in a concentrated time frame for a particular issue or strategy to promote or improve district morale. Such coordinations should be pre-planned with staff meeting and relevant District Administration to maximize the impact and benefit of the visits.

<u>'Ad Hoc' visits</u> – some visits occur on a 'spur of the moment' with no pre-planned intention by either the BoE member or staff. Such visits are not discouraged, unless they become too frequent with the same participants, in that the visits may appear either prejudicial or preferential to outside observers.

<u>'Particular Issue' visits</u> – when a visit becomes intentional - to a place, audience and/or topic that has current relevancy, the visit needs clarity of its intent and should be vetted with other BoE members and relevant administration so that the visit is planned appropriately and there is clarity of what the intentions of the visit are.

'Investigatory' visits – when a visit is related to a currently relevant issue that has particular exposure for legal and/or public reporting and perception, the BoE member should not be pursuing such a meeting on their own, instead having either one other BoE member attend, and/or one or more members of District Administration (including legal representation when necessary and appropriate) attend as appropriate to the topic, location, and staff involved. The BoE body may occasionally give an individual BoE member express permission and/or authority to participate alone, but that agreement should be memorialized ahead of time in some form of written communication that includes specific 'dos' and don'ts' and expectations of process and results.



# The **Best District**to Learn, Work and Lead

# **BoE Staff Meeting Interaction Guiding Principles & Reminders:**

- 1. Each BoE member should keep in mind that the D49 BoE directs only three people those being the three Chief Officers that lead the District. Care should always be observed in how a BoE member presents themselves in individual or group communications and presentations to ensure that direction is not given to district staff (other than the three chief officers) on any particular topic.
- 2. An individual BoE member does not have authority apart from the full BoE, unless the full BoE has expressly provided such authority, in terms of making commitments on involvement or actions to particular issues with staff, students, parents or constituents.
- 3. Communication and Clarity of intent is paramount. Active listening is encouraged as the encouraged purpose of any visit always seeking to first hear before being heard. When speaking, consistently 'read the room' to ensure no spoken word is taken out of context, misinterpreted, or exaggerated. The BoE member should also consistently pursue a speaking style that maintains flexibility for future conversations, avoiding declarative, active, language in favor of passive voice where and when appropriate.
- 4. Non-visiting BoE members should expect to receive communication from the participating BoE member no later than the Board Update portion of the next scheduled Regular meeting of the Board of Education. Written communications prior to that are acceptable and, at times, even preferred (depending on the subject matter being communicated), but extreme care should be taken to ensure that such communication does not either cause or lead to improper undeclared meetings of the Board.
- 5. BoE members, in general, can be targets of individuals or groups to carry certain agendas, either as opportunities or concerns. Appropriate care should be followed to ensure items and issues are completely understood before 'picking up the agenda' to ensure the BoE member is not proceeding with incomplete, biased, or incorrect information.



# **BOARD OF EDUCATION AGENDA ITEM 12**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Chief Officers
TITLE OF AGENDA ITEM:	Monthly Chief Officer Reports
ACTION/INFORMATION/DISCUSSION:	Information

**BACKGROUND INFORMATION, DESCRIPTION OF NEED:** The chief officers will provide an update to the board on district activity in their respective areas.

**RATIONALE:** To provide timely information to the board.

# **RELEVANT DATA AND EXPECTED OUTCOMES:**

# IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

ture	Inner Ring—How we treat each other	
Cul	Outer Ring—How we treat our work	
	Rock #1—Establish enduring <u>trust</u> throughout our community	
7	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Strateg	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** No

**AMOUNT BUDGETED:** N/A

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Information only

**APPROVED BY:** Chief Officers **DATE:** June 16, 2017



OPERATIONS DEPARTMENTS PERFORMANCE REPORT - June 2017

### **COO SUMMARY**

With the departure of Mr. Bay, the summary portion of this report will not be included until a COO has been established.

In addition, the remainder of this report, including the KPI's is currently being loaded into the new CASCADE format and will be evolving in the next few months.

Respectfully,

Jennifer Kiggins

Executive Assistant to the Chief Operations Officer

# **DEPARTMENT SUMMARIES**

### **SECURITY & SAFETY**

**Updates:** 

- Building Crime Prevention Through Environmental Design (CPTED) assessments have been started at District school sites.
- SRO training for DP and I this week. We were invited as guests by EPSO and CSPD.
- Radio functionally tests were conducted at all school sites for radio issue mitigation and possible new partnership to use Cheyenne Mountain repeater site.
- Last day visits to all school campuses.
- Walk through with BLR Prep school for security.

# **NUTRITION SERVICES**

**Updates:** 

- 27 staff members attended the annual summer conference hosted jointly by the Colorado School Nutrition Association and Colorado Department of Education Office of School Nutrition
- Planning back to school training for entire staff to be held on July 25
- Creating Unclaimed Funds procedure for Department

		District 49	- Nutrition S	Services KPI	Matrix			
		Key Performance Indicator	June '17	FY16	FY15	Fy14	FY13	Trend
1	Nuts	Annual Profit/Loss from Operations	126,751.37	\$236,179	\$103,585	\$42,313	\$139,755	
2	Nuts	Revenue Total	3,373,052.10	\$3,339,235	\$3,364,547	\$3,333,913	\$3,686,024	
3	Nuts	Expenses	3,246,300.73	\$3,103,056	\$3,260,962	\$3,291,600	\$3,546,269	
4	Nuts	Catering	44,265.00	\$48,795				
5	Nuts	Ala Carte	379,257.60	\$369,560		590,431.50		
6	Nuts	Free & Reduced %	27.60%	26.2%	28.5%	26.6%	26.7%	+
7	Nuts	School Sites supported	20	19	19	20	20	
8	Nuts	Breakfast served sites	14	14	14	13	12	
9	Nuts	Meals Served Lunch	914,942	924,437	947,503	928,372	946,283	
10	Nuts	Meals Served Breakfast	140,763	132,350	124,368	115,516	110,586	
11	Nuts	Total Students	15974	16,456	14,654	14,165	13,996	nc
12	Nuts	SFA Reporting in Data Pipeline	182	182	182	182		
13	Nuts	SFA Excess Net cash reserves		12	16	16		
14	Nuts	SFA Top performing %		6.6%	8.8%	8.8%		



OPERATIONS DEPARTMENTS PERFORMANCE REPORT - June 2017

### TRANSPORTATION

### *Updates:*

- Year End Attendance report attached
- 15 total drivers needed, 4 in training 0 paras needed
- Pushing advertising for drivers, 3 banners installed, waiting for 50 foot building banner and install, Cinemark Movie theater commercial runs July 7-14 for Spider Man and July 14-21 for War of the Planet of the Apes
- Response to CDE Audit completed and accepted well on6/19/17
- All ESY summer routes running on time and as scheduled daily
- All bus stop evaluated and documented completed
- Meet with Security and vendor about radio system for district on 6/20/17 plan to get system implemented before start of 1718 SY. \$28K
- Met with Finance to complete Transportation budget for 1718 SY 5/30/17
- Pushed transportation fees to public with Communications Dept and did interview with newspaper per BOE directive May 30 and June 2nd.
- Updated 1718SY \$500K capital bus purchase to 3 gened 1 midsized sped and 1 small sped buses
- Still have 4 staff evaluations left to do
- Introducing Transportation Manager to Cascade and refining Transportation initiatives.
- BOE special meeting pending outcome to start FFS registration for 1718SY.
- CDE 40 info gathering set for June 30th ending mileage data.
- Meet with staff June 22 to set dashboard data
- Applying for director position, waiting for referral letters.

					ATTENDANCE								
Month August	Employees 92	# School Dwys	5.2%	Sick	Sick Bereavement	Sick FMLA	Personal	Dock	Dock FMLA	LWDP	LWP	Jury Duty	Total/Mth
September	96	20	4.8%	42			9.5	44					95.5
October	98	20	4.5%	63			14	16					93
November	98	10	5.2%	24.5	3		5	8				0.5	4
December	96	17	5.0%	55.5 34.5		7.5	4.5	26.5					57.
January	96	19	6.0%	55.5		7.5	5.5	33					110
February	95	18	6.8%	59.5	1	5	5	26				1	115.
March	90	12	8.8%	30.5	3	27	2	16		2		3	94.
April	90	20	6.7%	37.5	0	34	5	29		0	15	0.5	12
May	89	19	6.2%	25.5	0	24	5.5	34		0		o	10
	AVG												
Washington Street	134	167		428	9	97.5	59	243.5	61	5	15	5	92
	TATISTICS												
	TATISTICS	imber of Working		-					of Dock Days			1.1%	
Totals YTO  KEY ST	TATISTICS	nober of Working	2					24	3.5			1.1%	
	TATISTICS	imber of Working 162	k Days		1.9%			24 Humber of D				1.1% 0.3%	
	TATISTICS	nober of Working 162 Number of Sic	k Days		1.9%			24 Number of D	3.5 ock FMLA Days				
	TATISTICS	noter of Working 162 Number of Sic 428	k Days		1.9% 0.0%			24 Number of D	3.5 ock FMIA Days				
	TATISTICS	nober of Working 162 Number of Sic 428 Jumber of Because	k Doys 3 ersent Dwys					24 Number of D Number of	3.5 ook FMLA Doys 51			0.3%	
	TATISTICS	nober of Working 162 Number of Sic 428 Jumber of Because 9	k Doys  Respect Dwys  MLA Doys					24 Number of D	3.5  Outh FMLA Doys  51  FLWOP Days			0.3%	
	TATISTICS	Mumber of Working 162 Number of Se 428 Number of Because 9	k Days  Rement Days  MILA Days		0.0%			24 Humber of D 6 Ramber of D Number of D	3.5  Outh FMLA Doys  61  FLWOP Days  of LWP Days			0.3%	



OPERATIONS DEPARTMENTS PERFORMANCE REPORT - June 2017

### **FACILITIES & GROUNDS**

# **Updates:**

- Both electricians have obtained their Master Electrician Licence! Congrats to Daniel Payne & Marlon King.
- Remodel of Odyssey modular for Allies take Flight program in progress.
- POD at Central Office is back on track to be removed soon.
- Removal of modular at Odyssev is in the process of being removed.
- We are supporting the MLO work at Mohawk Center.
- Hail damage repairs across the district are in the process of being repaired.

# 3B P-2 MLO Capital Construction

# *Updates:*

- Mr. Jim Rohr has successfully launched a large number of 3B P-2 projects at nearly all the schools which should be completed by August 1st 2017, completing the initial phase of projects. The projects range from new flooring, paint refresh, safe entries to remodeling of spaces.
- The larger of the projects, FMS, HMS, FEL and Evans have undergone major demolition to their front office and media areas. These areas will now have newly configured office spaces which will provide more efficient work areas as well as adding a much higher level of security for staff and students.
- Many of the flooring projects required asbestos mitigation which has been documented and completed. Removing
  older wallpaper and repainting main corridors is underway at several sites giving the schools a fresh new look.
  Playground safety is being addressed also at several locations, from new equipment to rubber play surfaces being
  installed.
- All of these projects are currently tracking per there planned schedule and within there projected budgets. A detailed budget report will be developed and made available by the 26th of June.

# Performance KPI's shown below -

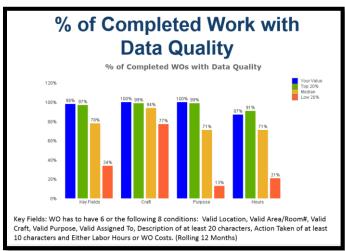


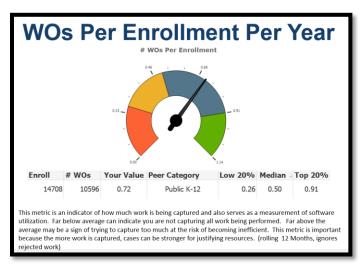


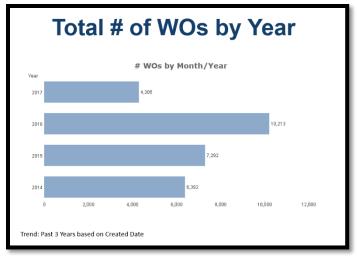
OPERATIONS DEPARTMENTS PERFORMANCE REPORT - June 2017

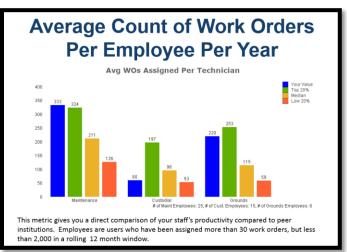
# # of WOS 10,712 Total Corrective Maintenance (CM) 7,182 Total Planned Maintenance (PM) 3,530 This reflects how many repairs and jobs were captured in the 12 month rolling window. (includes all statuses)







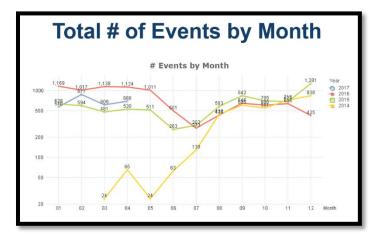




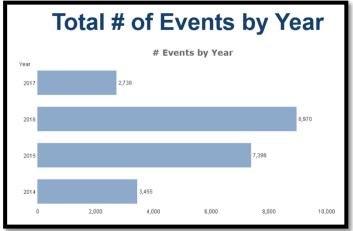


OPERATIONS DEPARTMENTS PERFORMANCE REPORT - June 2017

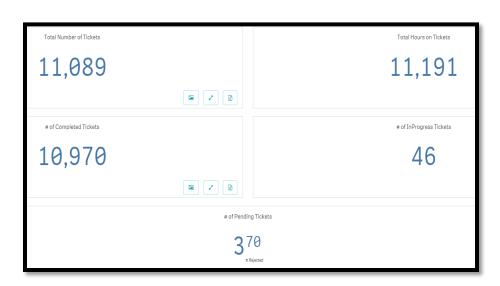




# Total Number Permits/Events # of Events 5,149 # of Permits 1,201 Enroll SQFT Peer Category # Permits # Events Per Permit 14708 1,327,800 Public K-12 1,201 5,149 4.24 Number of events scheduled over the past 12 months that's Approved and Activated, excluding Cancelled events.

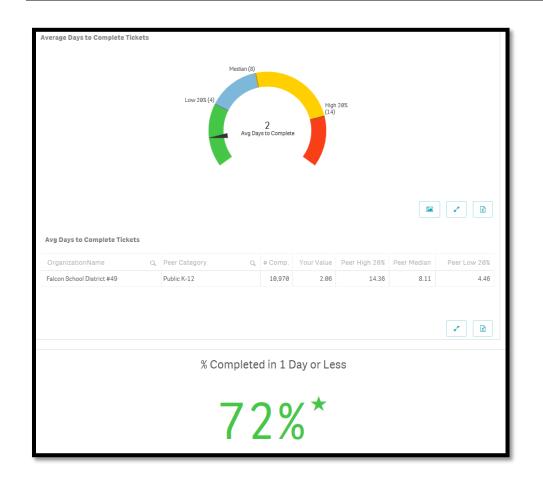


# Info Tech – Summary





OPERATIONS DEPARTMENTS PERFORMANCE REPORT - June 2017



Percentage of Completed Tickets with Quality Data

95%

Key Fields Key Fields looks at Problem Type, Purpose, Assigned To, Desc at least 20 char and (Hours or Cost entered)

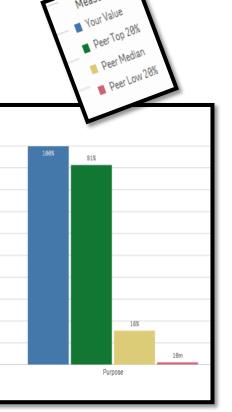
0.83

100%

90%

88%

50% 40%



Weasures

Problem Type

0.82



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May 2017

This month's Business Office Report includes dashboard information from various departments within the office. Three departments have discussion items in the June work session and so no additional information is provided here to either duplicate or compete with the significance of those discussion items. A third department, Accounting, has recently brought on a new leader, Jodi Poulin, as the Accounting Group Manager and so that transition prevents a report for this month. All measures of performance targets and trends of performance over time should all support our desires for performance excellence and process improvement.

Without a doubt, the most significant item now working in the Business Office is the support of the successful ballot initiative, 2016-3B. While we did as much work ahead of time as was possible and reasonable, the official passage of the initiative started a whole host of activities related to project definition, vendor selections for the Owner's Representative, General Contractors, and others, and getting all the financing arranged to actually fund the \$83.5mm of projects that were presented to the public with the ballot initiate. The financing activity was completed in February so that the project funds will be available to begin executing the project plans when weather is appropriate later this spring.

March saw increased effort and focus on finalizing the plans for the 2016-3B capital projects. Priority Two, the refresh and refurbish projects financed with ten year money, as well as the priority three and four projects to improve and expand the three regular high schools and to build two new elementary schools, have all been at the forefront of everyone's minds. One significant delay that has become evident is the likelihood that the second new elementary school, the one in the Banning Lewis Ranch Community is not likely to be done in time to open school in August 2018. With the likely completion now pushed back until the very end of calendar 2018, the discussion now considers whether waiting until August 2019 is better than trying to open in the middle of the 2018/19 school year. This is unfortunate, but simply a reality of what's feasible from the architecture and construction perspectives. There is no one problem, just the general feasibility of meshing all the steps together. We will continue to bring information to you as it becomes available.

In early June, we had the groundbreaking or 'wall-breaking' of the 16-3B project at Sand Creek High School. That event was a great formal kickoff to work that had already begun there and at many other locations around the district. Also in early June, we had the first of our two annual visits from the external audit team at Hoelting and Company, Inc.. Finally, mid-June had the first remittance of 16-3B funds for priority

### BUSINESS OFFICE



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one – teacher compensation. The teacher Compensation Task Force (TCTF), which presented at the June 8, 2017 regular meeting had endorsed a plan to remit a consistent dollar amount to each teacher active in that payroll cycle as an early 'thank you' for their service to our kids in the 2016/17 school year. The TCTF also presented on the long-term vision of 16-3B funds that will ramp up to full deployment in January 2018 after individual teacher choices for that are made in the November 2017 open enrollment cycle.

Sincerely,

Brett Ridgway Chief Business Officer Providing stewardship, customer service and Communication through and with our business team

# District 49 Business Office Statement of Purpose and Intent (SOPI):

The D49 Business Office creates a firm foundation for our district as good stewards of stakeholder trust & taxpayer investments in this community. We accomplish this through exceptional customer service, efficient and effective processes, with comprehensive strategic planning. Working as a team, we commit to communicating effectively and treating each other respectfully in all of our interactions.

# Risk & Benefits

Shannon Hathaway



# 2017/18 Property & Liability renewal meeting Renewal highlights:

- Switching from Zurich to American Alternative (AAIC)
- Rates were better than expected with our large 2016 claims history
- Wind / hail deductible increased by carrier due to large area claims
- Had to add a law enforcement policy for School Safety & Security Dept.
- Chose to add a cyber policy for district protection

PROPERTY & LIABILITY S	UMMARY								
	<u>2014-15</u>			2015-16			2016-17		
Property & Casualty	Claim #	Claim Pd \$	Reserves \$	Claim #	Claim Pd \$	Reserves \$	Claim #	Claim Pd \$	Reserves \$
Commercial Package									
Property Coverage				3	\$177,670	\$0	2	\$1,434,585	\$744,169
General Liability Coverage	5	\$84,462	\$15,061	4	\$64,537	\$12,271			
Crime & Fidelity Coverage									
Inland Marine Coverage									
Equipment Breakdown									
Educators Legal Liability	4	\$46	\$0	3	\$109,770	\$0	3	\$27,871	\$54,026
Auto Coverage	<u>8</u>	\$9,389	<u>\$0</u>	<u>4</u>	\$3,344	<u>\$0</u>	5	\$7,342	\$2,150
Total claims	17	\$93,897	\$15,061	10	\$355,321	\$12,271		\$1,469,798	\$800,345
based on data from June 1 report									

The Best Choice to Learn, Work and Lead

# **Purchasing and Contract Management**



# **In Progress**

Contracting/Scope changes for Hail damage claim, MLO P2-4 Projects

Quotes for numerous other P2 projects

Use agreements with BLRA and PPCC for IConnect classroom space

Teacher MacBook Buyback

Copier Fleet Replacement

# **In Planning**

Estimates/Quotes for Fall Break Construction Work

Quotes for other P2 projects.

**Cascade Training** 

**Project Management Process** 

# POWER Zone CEO Update Innovation Zone Leader: Mike Pickering

Focus Area	Descriptor	Deliverable
		Date
Primary Performance	The advertising push for ALLIES has gone successfully. We now have our current max year 1 capacity of just under 100 students enrolled.  DIBELS Growth (Avg. %* increase in Low Risk Students): 13-14: 11% 14-15: 11% 15-16: 15% 16-17: 18%  * Average not weighted  Dr. Nicki Newton will now not only offer math training to our teachers but will also have an admin focused coaching meeting to help ensure building admin are prepared to lead this focus as effectively as possible.	4th Quarter 16- 17 1st Quarter 17- 18
POWER Pathways & POWER Dashboards	In order to increase Pathway choices at the high school level it is important that the K-8 system have solid and systematic support in the areas of mathematics and reading. Primary literacy efforts have shown both quantitative and qualitative gains in the areas of reading K-8. The development of the secondary literacy team will continue these efforts K-12.  Primary level math efforts are beginning in August.	Full Implementation August 2017
POWER Zone Innovators	The numbers of PZInnovators entering our Innovator Pathway PD programming are growing month by month. PZ now has almost 50 licensed staff members in the 21 <sup>st</sup> century focused PD Pathway with over 5 staff members completing Level 1. These educators are now ready to sit for their Level 1 Google Certified Educator Exam. We already have a handful of Google Certified Educators and the goal is to have all PZ educators certified in Level 1 within 3-5 years.	Ongoing
Overall Performance	Link to May 2017 Performance Report	May 2017

# **Sand Creek Zone CEO Update Innovation Zone Leader: Sean Dorsey**

Action	Status	Results	Other/Comments
Primary Literacy	YTD	BOY MOY EOY SRES 70 82 84 RES 67 75 81 EIES 60 65 71	Growth in percentage of students at Benchmark
Primary Math	YTD	BOY MOY EOY K 59 73 77 1 43 62 64 2 72 70 81 3 52 56 68 4 53 69 68 5 60 75 81	Dibels Math Composite Data for Evans International Elementary. Data shows percentage of students at or above Benchmark
Primary Math	YTD	BOY MOY EOY 1 (RES) 83 72 69 2(SRES) 82 72 92 3 (RES) 80 69 63 4(RES) 82 78 85 5(RES) 80 83 87	Dibels Math Composite Data for Remington and Springs Ranch Elementary. Data shows percentage of students at or above Benchmark
Camp Innovation	Rotation 1: July 10 – 13 Rotation 2: July 17 - 20	31- Incoming 6 <sup>th</sup> graders  16 –Incoming Freshmen	Number of students enrolled for the Sand Creek Zone Initiative to provide math support to identified students
Senior Walk	May 17	SCHS Seniors paraded through our zone buildings in their caps and gowns.	The Gazette showcased the inspiration, success, and gratitude of our students celebrating our seniors together!

# iConnect Zone CEO Update

# **Innovation Zone Leader-Andrew Franko**

Location	Status	Results	Other/Comments
Pikes Peak Early College	May 2017	Physics students placed 10th at The Solar Roller Competition.	Students are already planning on how to improve their design for next year.
GOAL Academy Graduation Ceremonies	June 10 June 10 June 10 June 11	Southwest Event Center - 12pm Union Colony Civic Center - 2pm Avalon Theater - 2pm Ft. Lewis College Outdoor Theater - 11am	Denver/COS/Pueblo Region Northern Region Grand Junction Four Corners Area
iConnect Zone Enrollment	Fall 2017	GOAL Academy - 922 Pikes Peak Early College - 91	Parent/Student information nights are planned throughout the summer.
Springs Studio for Academic Excellence	May 2017	The Middle School Student Council raised \$827.35 for childhood cancer research.	The St. Baldrick's event resulted in several students/staff shaving their heads in support.
iConnect Coaches	Ongoing	Rigor and Relevance will be explored by a cohort of our schools over the next year.	The Zone will send a team member from each school to the November conference in TX.
GOAL Academy	May 2017	The Cortez team hosted a private graduation ceremony.	This allowed a terminally ill mother to see her daughter graduate.
Liberty Tree Academy	Ongoing	LTA Capacity Interview will take place on June 5 at 9 AM. (CSSC)	D49 staff/ DAAC members will review the application. The BOE will vote in July.
Pikes Peak School of Expeditionary Learning	May 2017	30+ Students 45+ Parents attended Primary Literacy Night.	Parents received training to prevent "summer slump". Games were provided to motivate students to read.

# **Department:** Learning Services Current and Ongoing Activity

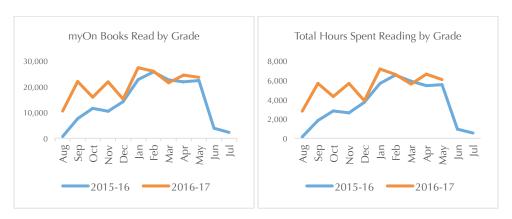
**Data and Assessment:** Assessment data clean up is underway. The assessment team and School Assessment Coordinators (SACs) are participating in the student biographical data review (SBD) to ensure accuracy of state assessment data. State assessment scores start arriving in July, with anticipated publication in mid-August. The State Board of Education requested a review of the state's current assessments. A committee submitted the following changes and the state board approved: In spring of 2018, PSAT 8/9 replaces CMAS ELA and Math for ninth graders. 11<sup>th</sup> grade science and 10<sup>th</sup> grade social studies sampling remains the same. At the elementary and middle school levels, CMAS for 3<sup>rd</sup>-8<sup>th</sup> ELA, math, science and social studies will remain the same for the upcoming school year. A committee continues to review proposals for the 18-19 school-year contract aligned to the updated Colorado Academic Standards to be completed summer of 2018. This year, D49 schools administered 59,103 ACT Aspire interim tests. A total of 6,927 students also took the summative ACT Aspire assessments with a total of 18,566 online summative tests completed. Zone Leaders meet later this month to determine district assessment options for next year. Additionally, DIBELS Math provided K-5 grade teachers' feedback on student learning with 4,585 composite tests completed this year.

In May, College Board provided the training, Understanding and Interpreting PSAT10 and SAT Data and Reports, for 25 educators.

**Power School Implementation:** Data Analysts Jamie Sedlmeyer and Katherine Hochevar are working on the eSchool Plus implementation as part of the core team. They, along with the Culture and Services Team, Von Kiyomi and Kyle Spanswick completed the initial week of system configuration. Beginning June 5, Malou Koster will join this team for the week-long initial "boot camp" training.

Primary Literacy: DIBELS Next testing was completed in May. A thorough analysis will be presented to the BOE in June. Leaders participated in an End of Year work session with the CDE Office of Literacy and the Amplify team to review data and evaluate literacy plans for next year. District leaders also visited school leaders in May-June to review results of literacy efforts this year and to give feedback on next year's plans. Summer READ Camp is underway. 240 students registered for the three sessions that run from June through July 20. Woodmen Hills, Odyssey and Evans are hosting the Olympic themed READ Camp this year. Through the work of Julia Roark, Kristy Rigdon and Kathy Pickering along with professors and the Associate Dean of UCCS School of Education, teachers in D49 have the opportunity to pursue a Reading Teacher Endorsement Certificate. The goal of this five course, 15-credit pathway is to build capacity and expertise of the teaching staff in literacy, and retain highly qualified staff. In return for tuition assistance, teachers agree to continue to teach in D49 for at least two years upon completion of the program. The program will start in fall 2017.

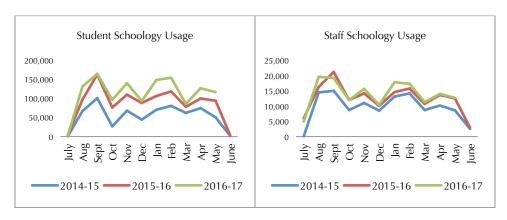
Though myOn usage dipped below previous year levels in March, use rebounded and continued the overall trend of increased use as compared to the year prior.

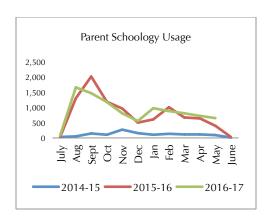


**Wellness**: Students participating in Summer READ camp will have access to recess equipment, themed brain breaks and Fun Fit Fridays. Rachel Duerr will be attending the RMC Health Wellness Coordinator retreat June 8-9.

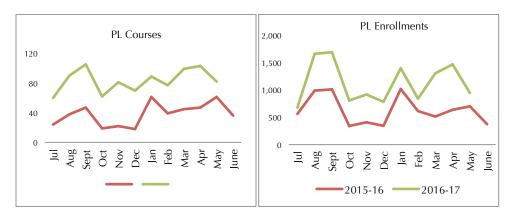
**Title Programs:** Kim Brown is currently making plans for back to school nights and early in the year home visits with teachers. These activities include scheduling home visits with teachers and families, ordering school supplies and backpacks for home visits and creating Title I Compact brochures and posters to share with families during back to school nights, and during beginning of the year information packets.

**Schoology:** Schoology use by students across D49 continues to rise. Year over year student use of Schoology in April and May is up 25%. Comparatively, year over year, Schoology use by staff shows slower growth and remains relatively steady. Overall page views across the district in that same time is 39,087,188.





Aha! Network Professional Learning: Year over year, professional learning (PL) offerings have increased 219% from 47 to 103 course offerings. Enrollment and participation follow a similar trend with year over year enrollment up 230% from 637 to 1470 enrollees. The increases in both course offerings and participation are in part a function of increased district-wide PL offerings by schools and overall improvement in reporting. Annette Romero met with and certified 50 second-year completers of the D49 teacher induction program. Completers of the induction programs are eligible to move from an initial license to a professional license.



**Performance Excellence:** Amber Whetstine has been selected as a National Baldrige Examiner. She attended training with other D49 leaders in Baltimore in May, and is currently reviewing an application for the national award. Amber has also been coordinating with the CASCADE team to implement strategic planning software to better align District, zone and school-level action plans. Members of the Learning Services Team will also apply as RMPEX examiners this year beginning in June.

**Educational Technology:** District 49 is once again hosting the EdTech Team's GAFE Summit from July 17 through July 18 at Vista Ridge High School. District 49 staff members will have their MacBook Air laptops refreshed with updated MacBook computers this June. Staff members will have the option to purchase the old computers through a process developed by Instructional Technology, CCS, and the Purchasing department. The Learning Services Team welcomes Melissa Riggs as our new Education Technology Specialist focused on providing classroom instruction support beginning July 1.

**Title Programs:** Paul Coleman, Coordinator of Title Programs and Lorretta Grimaldo, Title Programs Specialist attended the Brustein and Manasevit Spring Forum in May 2017. The conference covered information regarding Every Student Succeeds Act (ESSA) and President Trump's influence on educational policy in the first 100 days in office. On May 16 and 17, Paul and Loretta met with each Title I school principal to review their Title plan and budget for the upcoming school year. The Title Programs Team is currently working on the development of the annual Consolidated Application, which will be submitted to CDE by June 30.

**Research and Development:** Katherine Hochevar is working with Fran Christensen, Fiscal Compliance Manager to create a Grants webpage for the district website. Katherine has begun receiving and forwarding on grant opportunities from the monthly education grants alert (MEGA). She worked with Kristy Rigdon and Hanover to submit a grant to the Dollar General Literacy Foundation.

# **Upcoming:**

**Title Programs:** Kim Brown is working with Evans International Elementary leaders to create a Family Resource Center. This center will provide parents with resources and support in a number of areas that include, Infinite Campus, community resources, school happenings, and volunteer opportunities. Kim also completed the Training of Trainers through the International Institute for Restorative Practices. Kim is now licensed to train teachers, staff, and parents in two areas of Restorative Practices: Introduction to Restorative Practices and Using Circles Effectively.

**Leadership Launch**: Learning Services and Individualized Education leaders are coordinating a, Leadership Launch for D49 Principals in response to principal and District leadership's request for increased communication and training at the beginning of the school year. Two morning sessions July 13 and 14 will provide a variety of training options for principals and other leaders based on principal input.

**Base Camp**: The Learning Services Team is preparing with other D49 leaders for the Base Camp 2017 (formerly known as New Teacher Orientation) Over 100 new educators to D49 will participate in the orientation July 24 at Falcon High School, followed by zone and building-level orientation on July 25-26.

# **Department:** | **Individualized Education**

Dept.	ELD		
Specific Action	Due Date	Status	Other/Comment
McKinney-Vento: Met with various parents, potential unaccompanied youth and counselors to meet the needs with resources. Kim Brown is assisting in this as D49's Family Engagement TOSA	Ongoing	Ongoing	Current MV Count (PreK-12th) = approximately 100 students (at it's highest)
ELD: Continued to plan for ELD Summer Camp and supplementing ELD in the READ Camp	Ongoing	Completed/Just Starting	Selected 4 ELD Teachers to teach our 8-day ELD camp. The 4 ELD teachers for READ camp participated in an all day professional development - May31st. ELD Camp began June 1st and will continue thru June 12th
Coordinated and facilitated ELD PLC/End of the Year Parent Open House Meeting	May 17th	Completed	ELD teachers participated in an all-day professional development. ELD Teachers had 1-1 conversations with over 60 parents who filtered thru our open house. ELD coordinator and ELD teachers had 1-1 conversations around potential re-designations. ELD team conducted end of the year technology inventory. ELD Technician is helping us prepare for the 17/18 school year and is screening potential new English Learners moving up from D49 preschools/new enrollees.

Attended a PD in the Cherry Creek SD to assist in Co-Teaching PD for our READ summer camp.	May 16 <sup>th</sup>	Completed	Ms. Rigdon and ELD teacher (SRES) participated in coteaching PD in Cherry Creek. On May 31 <sup>st</sup> , this team delivered a mini-PD around co-teaching to the READ camp staff.
Dept.	EXCELL		
Specific Action	Due Date	Status	Other/Comment
Dept.	Gifted and Talented		
Specific Action	Due Date	Status	Other/Comment
Advanced Literacy Committee supports Jacob's Ladder for K-5 gifted/advanced readers	May 22,2017	Recommendation: Completed Support in form of curriculum and professional development: ongoing	
Early Access Addendum due to CDE	June 2, 2017	Completed	
Comprehensive Program Plan revisions due to CDE	June 2, 2017	Completed	
Differentiated Instruction for Gifted Learners Professional Development	June 8, 2017	On Going - but On Track	Over 25 participants enrolled
7 Steps to Advanced Literacy using Jacob's Ladder Professional	June 15, 2017	On Going - but On Track	Over 20 participants enrolled. Curriculum will be purchased for all

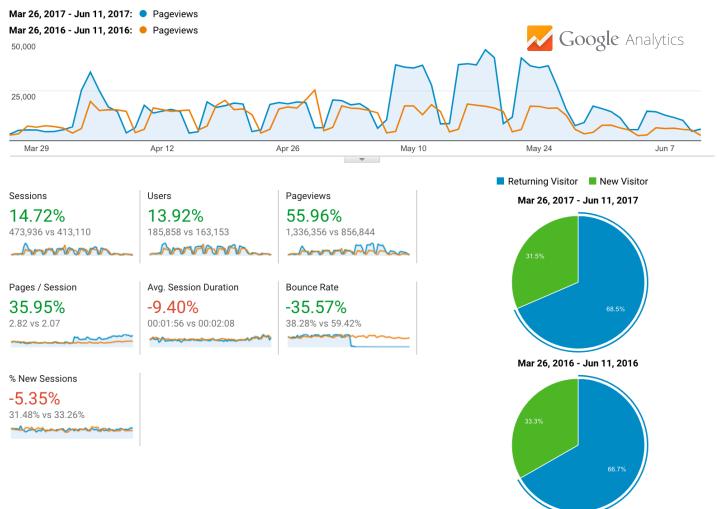
Development			attending.
Gifted Education Summer Camps (extended learning) Adventure Camp K-3 grades CSI Camp 4-5 grades Coding Camp 6 - 8 grades	July 14, 2017	On Going - but On Track	All camps met capacity within 36 hours of being offered.
Dept.	Special Education		
Specific Action	Due Date	Status	Other/Comment
Area of Focus: Effective Instruction  BOCES Liberty and Cola program - students returning to programing within District 49 boundaries	N/A	June 1, 2017	With the approval of bringing BOCES Liberty and COLA students back into programming within District 49 boundaries, detailed program planning was completed. Open House postponed until the beginning of school
Area of Focus: Effective Instruction  ESY (Extended School Year) 2017	June 5, 2017	Ongoing	The ESY session is ready to launch. We are partnering with community based vendors and agencies such as Special Olympics for events during ESY
Area of Focus: Effective Instruction Recruit and Retain Hiring of additional SSP's (Special Service Providers)	June 1, 2017	Ongoing	Intended hiring of additional Special Service Providers (SSP's) for Speech/Language, Occupational Therapy remain. Significant attempts have been made to hire internally. We were able to convert 1 PT position from a contractor to a district hire. All returning

			contracted SLP's except one was asked to return next year.
Area of Focus: Recruit and Retain, as well as Effective Instruction			
Launch a successful staff return at the beginning of the 2017-2018 school year through objectives such as:  1) Designation of "lead" for Special Education Administrative supervision for SLP, OT. PT, APE, SWAAAC, Preschool, Child Find, Transition, and Charter school teacher areas  2) Design an assertive plan to recruit and retain SLP's	July 1, 2017	Ongoing	

# **Department - Communications**

# Data Dashboard - D49.org

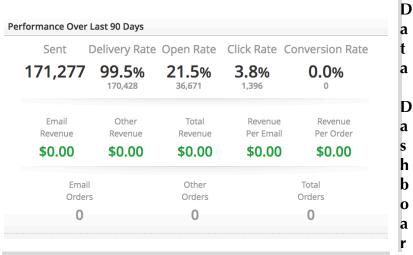
**Year-over-year statistics continue to show growth.** The number of page views, unique users and sessions continue to be higher than previous year values for D49.org data from the end of spring break through June 11. Trend data through March and April show similar usage to previous year data, but increased page views and visitors through the final month of the school year resulted in nearly 400,000 pageviews compared to 2016.



The top twenty visited pages across the D49.org domain indicate major customer service areas across the district, in addition to the homepages of the larger campuses as some of the most visited pages. This analysis can be used to identify areas where it is important to provide an easy and efficient customer experience to support our vision to be the best choice. Kimberly Olson, WHES technology teacher and the SRES library deserve to be highlighted as providing useful content on their pages, for being two of the top twenty visited pages across our domain.

Rank	Page	Rank	Page
1	Homepage	11	Weather
2	Parent Portal	12	SCHS Homepage

3	Human Resources	13	Schools Directory
4	District Calendar	14	Homepage (linked)
5	Homepage (bookmarked)	15	VRHS Homepage (web-friendly)
6	FHS Homepage	16	Salary Schedules
7	Kim Olson	17	FMS Homepage
8	Parent Portal (navigated)	18	Enrollment
9	VRHS Homepage	19	ICA Homepage
10	SRES Library Resources	20	SCHS Homepage (app)

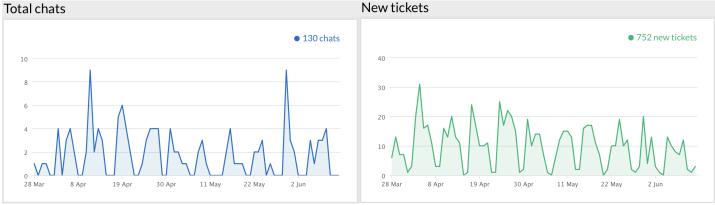


d - Bronto Email Distribution Platform

Over the last 90 days, we've sent approximately 170,000 emails with 22-percent open and 4-percent click rates — our targets are 25% open rates and 10 percent click through rates.

Click-through rates have decreased over the last quarter, something we typically see at the end of the school year, largely due to fatigue from both staff and parents and the anticipation of summer break. Back to school emails, survey requests for the Londonderry school name and other engagement initiatives are expected to increase both open rates and click rates.

Data Dashboard - LiveChat Web Customer Service



LiveChat statistics from the end of spring break through the end of the year continue to show Live Chat as an effective customer service tool. Personnel transitions in the communications department have created challenges in being available on chat to help customers. The administrative assistant to culture and communications has included chats and ticket service and management as part of her workflow and has done an outstanding job. Thank you Mary Velasquez! The new internal communications manager and marketing and communication specialists have received initial LiveChat training and are beginning to service customers through the tool.

# **Advertising Campaign**

The communications department will launch a back to school campaign in early July.

Heading back to school Aug. 1 can catch new residents and families off-guard. As a result, the communication department runs an aggressive back to school campaign each year beginning in early July. The call to action for the campaign is to visit D49.org/backtoschool, where links exists to the back to school page for each campus. The communications department coordinates with schools to have their back to school information updated before leaving for summer break. Previous years web traffic, LiveChat traffic and social media interactions indicate strong increases in demand for back to school information after the Independence Day holiday.

The campaign serves multiple purposes of also acting as a customer service reminder to returning families, a positive brand awareness and school choice campaign too.

This is the first marketing campaign, and a quick turn-around for the new marketing and communications specialist. The communications director and the internal communications manager, who has extensive marketing experience in previous jobs, are assisting with the campaign development and advertising buys. The collaboration also helps set the cultural expectations within the communications department.

The early start of the school year in District 49 provides a unique marketing opportunity on the first day of school. Local media are always very responsive in providing coverage of the first day. Previous coverage has included live reporters during morning shows, short stories during evening newscasts and newspaper coverage. We have no reason to expect a significant change in earned media coverage as the 2017-2018 year begins.

# **Barr Camp**

All-staff back to school kick-off event scheduled for 11 a.m. July 28 at Security Service Field in Colorado Springs.

As part of our journey of continuous improvement, another all-staff event is scheduled to begin the new school year. In staying with the metaphor of our journey to the peak, this year's event will be held under a Barr Camp theme. When climbing Pikes Peak, Barr Camp is a place to rest, refuel, gather back together as a group and reorient for the steep climb ahead. It is a follow up to last year's Base Camp and as a result of feedback from the staff will be closer and shorter in length. There will be less sitting and receiving information and more time for camaraderie and fellowship. The communications department is working with health and wellness to provide vendors for staff with freebies and special offers, in addition to games that will be available on the Security Service Field concourse. High school bands and cheer squads are scheduled to attend and provide support for the event.

# **Department:** | Concurrent Enrollment

# Best Choice to Learn, Work, and Lead

- **CE Planning Meetings** Paul Finch and Mary Perez met with each high school's CE team (principal, AP, counselors) to plan on-campus CE courses, graduate school for college adjunct candidates, and processes/logistics for 2017-18.
- **New Science Courses** Met with PPCC Health & Sciences Chair to discuss new 3-credit science course offerings without labs, for non-science majors.
- **BLRA Planning** Met with BLRA leadership to discuss CE planning for 2017-18, to start CE in 2018-19.
- **Falcon Zone Volunteering** provided relief to FMS math teacher during difficult time of loss in Falcon Zone.
- **CDE Audit** Provided CE data/documentation to support current CDE audit.
- **CE MOUs** Requested renewals for PPCC and UCCS MOUs; in review
- NACEP (National Alliance of Concurrent Enrollment Partnerships)
  - o Edited new NACEP High School Concurrent Enrollment Guide.
  - D49 leadership showcased in NACEP press release "Volunteers in D49
     are in Perfect Harmony" <a href="http://www.nacep.org/volunteers-in-district-49-in-colorado-springs-are-in-perfect-harmony/">http://www.nacep.org/volunteers-in-district-49-in-colorado-springs-are-in-perfect-harmony/</a>

# 49Pathways

- **Process Efficiency** Negotiated new D49 Concurrent Enrollment Agreement with PPCC to eliminate the need to print/sign/scan/email a 3-page CCCS Student Payment Agreement for every CE student, each semester.
- **49Pathways Specialist** wrote new job description; received BOE approval; posted position & interviewed qualified candidates.
- End of Semester Grades & Fees Coordinated/communicated college final grades and tuition repayment fees with HS principals, registrars, counselors, and parents.

# Community

- UCCS Open Forum Invited to join D20 and D11 CE leadership at UCCS to participate in interview process for the new UCCS Exec Director of Online & Academic Outreach.
- **PPCC ENG122 Pilot** D49 selected by PPCC to pilot ENG122 English Composition II at Falcon HS with Christina Knowles as college instructor and Paul Finch as mentor professor. This is a significant achievement in the region and reflects Paul's strong rapport with PPCC and the trust he has earned with the English department chairs.
- Colorado Springs Workforce Asset Map Worked with UCCS Student Research Assistant, Katya Campbell, to populate a new online tool showcasing the various CTE programs, industry certifications, and other postsecondary opportunities offered by school districts across the state of Colorado.

# **Every Student**

ASCENT – Submitted D49 ASCENT annual slot request to CDE for students who
qualify for one additional year of free college after the senior year. Funding for
all 2017-18 ASCENT slots authorized by CDE.

# **Portfolio of Schools**

• **New Counselor Training** – Conducted multiple CE mentoring/advising sessions with new HS counselor, students, and parents at SSAE.

# **Trust**

- **CE Student Survey** Paul Finch interviewed 80 current on-campus CE students and asked 4 questions:
  - 1. How can we attract more students into Concurrent Enrollment? -- Advertise more; talk about free college tuition, course transferability and CTE college options; let students share their personal testimonies.
  - 2. What are some of the roadblocks? Misinformation about CE course transferability; pressure about picking a career/college pathway; too hard; schedule difficulties.
  - 3. What has your experience been like so far? Easy/difficult to sign up; college pace/rigor difficult at first; higher level thinking; great class size; CE treats you like an adult.
  - 4. Do you have questions about CE after your first year? Need more indepth advising about pathways/interests; more info about out-of-state course transfer.
- **CE Parent Survey** Emailed CE Parent Survey to approximately 300 families and received feedback from 78 families:
  - o 54% able to find info about D49 Concurrent Enrollment
  - o 86% CE program expectations easy to understand
  - 92% student enrolled in college course(s) appropriate to his/her pathway and future goals after high school
  - o 91% student's academic history, maturity, and other time commitments were considered when determining overall course load
  - 81% student felt prepared for college classes
  - 76% student understands how/where to get college assistance or tutoring
  - o 82% know who to contact with CE questions
  - o 81% received feedback for questions in a reasonable amount of time Generally, families were very satisfied with the program, advising and support, growth of student self-advocacy and confidence, and college tuition savings. OFIs include: improving marketing and advertising (many families are still unaware of D49 Concurrent Enrollment), increasing on-campus college course offerings, and expanding transportation.

# **Department:** | Culture and Services

Building culture and providing services is a continuous process that requires buy-in from School District 49's leadership, students, parents, and community. Intentional exposure and meaningful interaction leads to measurable outcomes, which creates a responsive multicultural environment.

# **Current and Ongoing Activity**

# **Cultural Framework**

A cohort of RP basic course trained stakeholders completed the IIRP Training-of-Trainers course, which brings the total number of RP trainers in the district to 11. There will be an IIRP climate course offered in the district Aug 31- Sept 1. The BRIGHT leadership team is the primary audience for the aforementioned course, but directors and other district leaders will also be invited.

# **Department of Justice**

The DOJ evaluation visit to nine D49 schools was a successful. The staffs of each school gave tours, talked about their implementation of Perspective for a Diverse America, and answered questions about school climate per the agenda provided by the DOJ. The request to terminate the 2014 DOJ agreement was mailed June 9, 2017 and the 3<sup>rd</sup> Annual DOJ report is on schedule to be sent prior to July 1, 2017.

# **Community Outreach**

The 1<sup>st</sup> Annual Celebration of the Military Child at Creekside Success Center was an outstanding example of community engagement. The event featured exhibits from the Space Foundation, model rocketry, and a giant inflatable military jeep (bouncy house). Despite a late April snow storm, more than a hundred-people participated during the 6-hour event.

# **Upcoming Activity**

1) IIRP Climate Training 2) DoDEA IGNITE Grant Notification 3) DOJ Termination Request Response

# **Department:** | Central Enrollment (CE) and Student Information (SI)

Central Enrollment is the entry point of the district; therefore, processes are being reviewed daily to add efficiency and customer focus. The SIS is vital tool in the process of fostering integration in the district.

# **Current and Ongoing Activity**

# **Enrollment Metrics**

Each month of enrollment for the 2017-18 school year, except March, exceeded enrollment metrics for the same enrollment period during the 2016-17. This may be a leading indicator of increased enrollment for the 2017-18 school year. If the identified trend holds during July and August, then the probability of achieving a larger student population in 2017-18 will become more likely.

# **Upcoming Activity**

# **SIS System Migration**

The D49 Data Team completed a PowerSchool boot camp in preparation for the IC to ESP data transfer and subsequent system configuration operations. The boot camp helped to increase their familiarity with the target system and boost their confidence with the pending transition.



# **BOARD OF EDUCATION AGENDA ITEM 13**

BOARD MEETING OF:	June 28, 2017
PREPARED BY:	Peter Hilts, Brett Ridgway
TITLE OF AGENDA ITEM:	Chief Officer Team Performance Review Process
ACTION/INFORMATION/DISCUSSION:	Discussion

## BACKGROUND INFORMATION, DESCRIPTION OF NEED:

When evaluating a senior executive, it is important to align leadership activity with the district's peak plan. Since the peak plan is operational, it is helpful to use a portfolio review model where the reviewers may examine leadership behavior in the context of daily and long-term activity and accomplishments. In 2017, we are transitioning the mechanisms of goal setting and tracking to the Cascade<sup>TM</sup> system.

# **RATIONALE:**

The purpose of performance review is to improve outcomes by improving our performance. The sections organize leadership performance into manageable, observable patterns (i.e. Performance Domains from established standards from CDE). For each domain, additional insights might be gleaned from existing surveys and feedback systems or the pursuit of new collections related to a particular performance measure.

# **RELEVANT DATA AND EXPECTED OUTCOMES:**

Quality feedback is the ingredient that will help us become the best district to learn, work, and lead. Performance review is a systematic way to provide feedback about how well the chief officers are meeting the board's expectations.

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ture	Inner Ring—How we treat each other	
Culi	Outer Ring—How we treat our work	
	Rock #1—Establish enduring <u>trust</u> throughout our community	
	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	As a school district, our culture and strategy depends on collaboration between our three district offices, so the performance of the chief officers is significant for
Strategy	Rock #3— Grow a robust portfolio of distinct and exceptional schools	all our strategic and cultural priorities.
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**FUNDING REQUIRED:** None

**AMOUNT BUDGETED:** None

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Discuss and recommend modifications to the chief officer objectives.

**APPROVED BY:** Peter Hilts, Brett Ridgway **DATE:** June 22, 2017