

#### REVISED ANNOUNCEMENT/NOTICE BOARD OF EDUCATION WORK SESSION

#### August 22, 2018

### Immediately Following the Special Meeting Education Service Center – Board Room

#### **PURPOSE:**

- Operations Performance Report Deines-Henderson
   a. Nutrition Services (10 minutes)
  - b. EF-E-1 Unpaid Meal Charges (5 minutes)
- Personnel Policy Revisions (5 minutes) Evans
   a. GBCAG Staff Unpaid Leave of Absence
- CASB Updates Policy and Procedure Review (5 minutes) Fletcher
   a. JF, JF-E Admission and Denial of Admission
   b. JFABB, JFABB-R Admission of Non-immigrant Foreign Students
   c. JFBA, JFBA-R Intra-District Choice/Transfers
   d. JFBB Inter-District Choice/Open Enrollment
  - e. JICEC, JICEC-R Student Distribution of Noncurricular Materials f. JRA/JRC, JRA-E-2/JRC-E-2 Student Records/Release of Information on Students
- 4. Overview of 2018 State Assessment Performance (15 minutes) Granaas
- 5. Professional Learning Update (10 minutes) K Pickering
- 6. Health Plan Update (10 minutes) Hathaway
- 7. Enrollment Update (10 minutes) Sprinz
- 8. 2017/18 Supplemental Budget (10 minutes) Sprinz
- 9. Policy and Procedure Review (5 minutes)
  a. GBGA, GBGA-R Staff Health Andersen
  b. GBGB Staff Personal Security & Safety Andersen/Watson
- 10. Monthly Financial Update (10 minutes) Poulin
- 11. Updated Job Description Finance Director (5 minutes) Ridgway
- 12. Monthly Chief Officer Reports (10 minutes) Chief Officer Team
- 13. Chief Operations Officer Performance Assessment/Report (10 minutes) Almeida

DATE OF POSTING: August 20, 2018

Donna Garza

Executive Assistant to the Board of Education



### BOARD OF EDUCATION ITEM 1 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Monica Deines-Henderson, Director of Nutrition Services

<u>TITLE OF AGENDA ITEM:</u> Operations Performance Report: Nutrition Services

ACTION/INFORMATION/DISCUSSION: Information

#### **BACKGROUND OR RATIONALE**

Annual update to BOE

#### RELEVANT DATA AND EXPECTED OUTCOMES:

To keep the BOE and community informed of the status of the Nutrition Department

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
eev	Rock #1—Establish enduring <u>trust</u> throughout our community  Rock #2—Research, design and implement programs for intentional <u>community</u> participation  Rock #3— Grow a robust <u>portfolio of</u> distinct and	By operating a fiscally sound Department for the support of the learning environment.
Strat	exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	By providing nutritious meals to students to enhance their learning experience.

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: N/A

**APPROVED BY:** Pedro Almeida, Chief Operations Officer

**DATE:** August 8, 2018



# **Nutrition Services Update**

Monica Deines-Henderson Director of Nutrition Services

# **Department Statistics**



- 95 staff members
- Serve at 22 sites
  - Prepare and serve at 20 sites
  - Transport meals to 2 sites

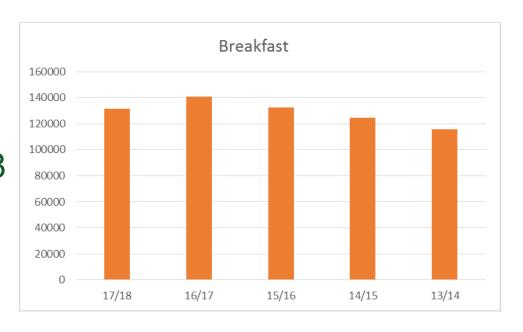
# 2017-2018 Wrap Up



### Meals Served

### **Breakfast**

- 131655
- \$275379.08



# 2017-2018 Wrap Up



- Meals Served
  - Lunch
    - 922,920
    - \$1,598,010.24



# Summer Meals Program



In 24 days of service to our community:

593 Breakfast served

16-17: 593

1629 Lunches served

16-17: 781

### Other Revenue Sources



Ala Carte: \$368,026.08

Adult Meals: \$3,813.25

Catering: \$47,857.17

Summer Meals: \$7,713.62

The Best Choice to Learn, Work and Lead

### Reauthorization



 Child Nutrition Program must be reauthorized by Congress every 5 years. The current authorization expired on Sept 30, 2015. The program has been running on an extension

# Rules for Accounting and Reporting 1CCR 301-11



- 3.03 (4) "the food service fund shall be operated as nearly as practicable on a nonprofit basis."
- 3.03(8) Net Cash resources must be limited to three months average expenditures based upon a nine-month operating year.

# Revenue to Expenses



Revenue

\$3,925,319.77

110.05% of budget target

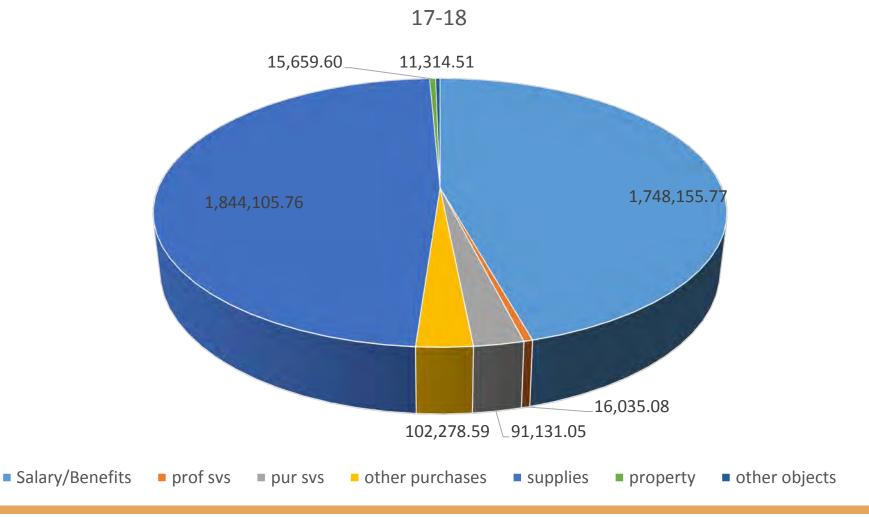
Expense

\$3,828,680.36

102.44% of budget target Net Profit \$96,639.41

# Distribution of Expenses





### The Best Choice to Learn, Work and Lead

## Current Free and Reduced %



- This is for students that attend a school that participates in the National meal program
  - Total students receiving benefits = 27.12 %
    - Free= 20.46%
    - Reduced=6.66%

\*More than one out of every 4 students in our District are in a household with food insecurities

# Department Highlights



- 35 staff members took Youth Mental Health Training
- All staff were trained in ACE (Adverse Childhood Experiences) and Bullying
- Purchased and implemented a new menu planning software that will tie into inventory for greater asset management.

# 2018-19 Happenings



- Administrative Review from CDE
  - Program review, Procurement review,
     Resource management review, Summer
     Food Program review
- Be engaged in the Reauthorization process
- Reinvest in equipment in certain kitchens
- Prepare for the opening of Vista Del Pico and Liberty Tree schools

### 4th Annual Food Expo





#### VISTA RIDGE HIGH SCHOOL 4 00 PM - 7 00 PM

Help us determine breakfast lunch and a lacarte items for the 2018-2019 school year Many vendors will be onsite to provide tastings and nutritional information.

FUN | FREE | FOOD

MORE INFORMATION AT 049.0RG/CALENDAR

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### **Nutrition Department Contributed**



# \$10,000

To the General Fund for the 2017-18 school year

2016-17= \$100,000

2015-2016= \$50,000

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### BOARD OF EDUCATION ITEM 1.B OPPORTUNITY AND RISK: DECISION ANALYSIS FOR MAJOR DISCUSSION AND ACTION ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Monica Deines-Henderson, Director of Nutrition Services

TITLE OF AGENDA ITEM: EF-E-1 Unpaid Meal Charges

ACTION/INFORMATION/DISCUSSION: Discussion

#### BACKGROUND INFORMATION: DESCRIPTION OF EXPECTATION/NEED/ OPPORTUNITY:

USDA requires all Districts to have an unpaid meal charge policy. CASB released a template for a board policy for meal charges.

#### **RATIONALE:**

To help aid in transparency and clarity for our community it is recommended at this time to move our current meal charge policy from a Department level policy that has been supported by the BOE for over a decade to an official District level board policy.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

Align District with CASB recommendations.

#### **INNOVATION AND INTELLIGENT RISK:**

Creating a Board Policy for Meal Charges will formalized the Federal requirement of Unpaid Meal Charge Policy.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ulture	Inner Ring—How we treat each other	
Cul	Outer Ring—How we treat our work	Impact
	Rock #1—Establish enduring <u>trust</u> throughout our community	Impact
_	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Strategy	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**BUDGET IMPACT:** N/A

**AMOUNT BUDGETED:** N/A

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move to Action at the September board meeting.



BOE Work Session August 22, 2018 Item 1.b continued

APPROVED BY: Pedro Almeida, Chief Operations Officer

**DATE:** August 16, 2018



#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	School Meal Payments
Designation	EF-E-1
Office/Custodian	Operations/Director of Nutrition Services

The district is committed to ensuring that all students receive the nutrition they need to engage in active learning during the school day. In accordance with applicable federal guidance from the United States Department of Agriculture (USDA), this policy is intended to serve the purposes of meeting student needs, minimizing the identification of students with insufficient funds to pay for school meals and maintaining the fiscal integrity of the district's school food service account.

#### Student meal accounts and meal charges

Student meal accounts shall be established by the district.

Parents will be encouraged to pre-pay for students paying full or reduced price for meals. The district shall ensure that parents have access to at least one no-cost method of paying for meal services, such as the ability to pay in person.

Students will be permitted to pay for meals and/or add funds to student accounts on the day of service.

If a student has money to purchase a full or reduced price meal at the time of the meal service, the student must be provided a meal. The student's money may not be used to repay previously unpaid charges if the student intended to use the money to purchase that day's meal.

A meal account balance remains with the student until the student is no longer enrolled in the district. Students with unused credit in their accounts at the point of disenrollment or graduation will receive a refund in the amount of the credit when requested by the parent or guardian.

Students in elementary school paying full price for meals and who do not have money in their account or in hand to cover the cost of a meal at the time of service will be permitted to charge up to 3 regular meals for both breakfast and lunch at full price, then 3 complimentary meals of either cereal and milk or a sandwich and milk will be provided before the student will no longer be permitted to charge meals. A student is not permitted to charge a la carte items.

Students in middle school or high school paying full price, along with high school students paying reduced price for meals and who do not have money in their account or in hand to cover the cost of a meal at the time of service are not permitted to charge meals and shall not receive a complimentary meal or a la carte items.

#### Notification of low or negative balances

Notification of a low balance on an elementary student account will be provided privately by one of the following means: email, telephone call, low/negative balance letter sent home with student and student notification. A low balance is considered to be -\$0.01 on a student that participates in the school meal program.

When notified of a low balance on a student account, parents will be reminded of this policy and the process for submitting applications for free or reduced price meal benefits. Parents will also be notified that any school meal debt accrued prior to the district's determination that the student is eligible for free or reduced lunch remains the parent's responsibility.

#### Collection of meal charge debt

In collecting debt, the district shall ensure that collection efforts do not have a negative impact on the students involved and instead focus on the adult(s) in the household responsible for providing funds for student meal purchases. The district will work with parents to establish repayment plans with payment levels and due dates appropriate to the household's particular circumstances.

Designation: EF-E-1

For students with delinquent meal charges, the following process will be used to collect debt: email, telephone call, negative balance letters generator by District Auto notification system or *food service manager*.

Collection efforts from one school year will continue into the following school year.

#### Annual notice

The district shall notify students and their parents about this policy at the beginning of each school year. Notification shall also be provided to those students who transfer into the district during the school year. Information about this policy may also be included in student handbooks, student enrollment or registration packets and/or back-to-school packets and posted on district and school websites.

This policy will also be communicated to school and district-level staff responsible for this policy's enforcement, such as school food service staff responsible for collecting payment for meals at the point of service, staff involved in notifying families of low or negative balances, and staff involved in enforcing any other aspects of this policy.

• Adopted: September 13, 2018

#### LEGAL REFS:

• USDA Guidance SP 46-2016 (requires written policy regarding unpaid meal charges)



### BOARD OF EDUCATION ITEM 2 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** September 13, 2018

**PREPARED BY:** Nicole Evans, HR Manager

<u>TITLE OF AGENDA ITEM:</u> Proposed Changes to Personnel Policies

ACTION/INFORMATION/DISCUSSION: Discussion

#### BACKGROUND OR RATIONALE

The Human Resources team has been working on updating personnel policies to reflect current practice and ensure consist language between policies. Among them is policy GBCAG Staff Unpaid Leave of Absence which adds language that addresses benefit coverage while employees are on this leave of absence and makes the language consistent with benefit coverage language found in other leave specific policies.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

This revised policy will align with current practice and bring consistency to our leave policies.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	Strong, clear policies support a culture of trust, respect and responsibility for our staff.
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	Strong, clear policies are part of a firm foundation and foster trust in our community of learners.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move the proposed policy forward for approval at the September business meeting.

**APPROVED BY:** Brett Ridgway, Chief Business Officer

**DATE:** August 10, 2018



#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Staff Unpaid Leave of Absence
Designation	GBCAG
Office/Custodian	Business/Director of Human Resources

An employee, having completed three (3) <u>consecutive</u> years of satisfactory performance, may request an unpaid leave of absence <u>for one school year</u>. <u>The employee must have fully completed the third year in order to be eligible to request this leave of absence.</u> Such leave shall be submitted in writing to the Human Resources <u>Dedepartment</u>, stating the purpose <u>and length</u> of the leave. <u>The leave request must be reviewed and approved by the employee's direct supervisor and, if applicable, zone leader.</u>

Normally, such a request should be submitted as soon as possible preceding the school year in which the leave is to be taken but no later than March 1st. \_Upon recommendation of the Chief Education Officer/Chief Business

Officer and with the approval of the Board of Education, leave without compensation, increment or seniority credit may be granted for a period not to exceed one (1) school year.

However, the dDistrict may consider an extension based on the merits of the request and/or the needs of the dDistrict. Failure to so notify the dDistrict may be deemed to be refusal to obey reasonable rules of the dDistrict.

Notification of intent to return or request of an extension must be made in writing to the Human Resources dependent by March 1st prior to the school year in question.

The employee's sick leave and vacation time accumulation and placement on the <u>salary-pay</u> schedule shall be frozen. <u>Personal</u>, <u>Vv</u>acation and/or sick leave will not accrue during <u>a medicalthis approved</u> -leave of absence. Holiday and snow day pay will not be granted during the leave.

The employee returning from an unpaid leave shall not be guaranteed his/her previous position in the <u>Dd</u>istrict but shall be guaranteed a position in the <u>Dd</u>istrict commensurate with his/her training and/or experience.

The employee's elected district sponsored insurance benefits, if any, to include access to the Employee Assistance Program (EAP), Long Term Disability (LTD) and Life insurance coverage, will end the last day of the month following the employee's last annualized paycheck.

If the employee actively carries district sponsored insurance benefits (medical, dental, vision), the employee will be given the right to continue their insurance coverage, completely paid for by the employee, under the Consolidated Omnibus Budget Reconciliation Act (COBRA).

The employee's elected district sponsored insurance benefits, to include access to the Employee Assistance Program (EAP), will end the last day of the month following the employee's last annualized paycheck.

<u>During the leave of absence, the Eemployees may continue, health and/or or elect during open enrollment, other elective</u> benefits in force, as annually contracted by the <u>dDistrict</u>, by making <u>the full cost of the premium payments</u> themselves <u>directly to the insurance carrier</u>, subject to any provisions and/or restrictions imposed by the insurance

carriers. Payment in advance for said benefits shall be forwarded to the District in increments to be arranged between the District and employee.

When the employee returns to work in a position that is eligible for benefits, the employee will be eligible for district sponsored insurance benefits the first day of the month following the employee's first annualized paycheck.

- Adopted: June 17, 2009
- Revised: September 8, 2011
- Revised September 13, 2018

Designation: DN-R



### BOARD OF EDUCATION ITEM 3 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Director of Culture and Services (Dr. Lou Fletcher)

<u>TITLE OF AGENDA ITEM:</u> Policy and Procedure Review (CASB Updates)

ACTION/INFORMATION/DISCUSSION: Discussion

#### **BACKGROUND OR RATIONALE**

Annually and periodically the Colorado Association of School Boards (CASB) reviews state legislation and Colorado Department of Education (CDE) guidance in an effort to provide actionable model governance documents for member school boards in the state of Colorado. Hence the policies of D49 are informed by CASB models, but the district also preserves its own inputs that are uniquely germane to the district's culture.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

CASB model policies provide a baseline for good school district governance; therefore, the school district benefits by receiving an external interpretation from a school district-based coalition, which could be used to evaluate the relevance and/or accuracy of current polices or inspire the adoption of new polices. The D49 BOE reviews and approves or disapproves changes.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Adoption of CASB guidance aligns the district with current legislation and CDE guidance.

Culture	Outer Ring—How we treat each other  Outer Ring—How we treat our work	Clear, concise, and accurate policies are the cornerstone of good governance and a culture of fair process, which fundamentally shapes how we treat each other and how we treat our work.
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4—Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	Policies that are transparent to the community build trust. District policies are available on D49.org; therefore, they invite intentional community participation. A robust portfolio of schools requires active governance using policies that are aligned with good educational practice. Firm foundations of knowledge can only be built in an orderly environment where fair process is an explicit goal. Although CASB provides guidance, the district preserves and/or adds elements to its adopted policies that customize educational systems to launch each student toward success.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Following the customary period of review, the Education Office requests a board motion for adoption and an action for approval at the next regular BOE meeting.

**APPROVED BY:** Peter Hilts, Chief Education Officer

**DATE:** August 10, 2018



# CASB Policy Review

JF, JF-E Admission and Denial of Admission
JFABB, JFABB-R Admission of Non-immigrant Foreign Students
JFBA, JFBA-R Intra-District Choice/Transfers
JFBB Inter-District Choice/Open Enrollment
JICEC, JICEC-R Student Distribution of Noncurricular Materials
JRA/JRC, JRA-E-2/JRC-E-2 Student Records/Release of Information on Students

Louis Fletcher, PhD
Director of Culture and Services



CASB revised sample school board policy JFABB, Admission of Non-Immigrant Foreign Exchange Students and accompanying regulation JFABB-R to address concerns expressed by the CDE's English Language Learners Department.

To better protect districts' interests, CASB improved and clarified sample school board policy JICEC\*, Student Distribution of Noncurricular Materials and accompanying regulation JICEC\*-R.



ESSA revised provisions of the NCLB regarding school choice for students attending low-performing or dangerous schools. Under the NCLB, a district was required to offer students enrolled in low performing or dangerous schools the option to transfer to another district school. The NCLB also required the district to transport those students who chose to enroll in another district school.

Under ESSA, a district is permitted to provide students the option to transfer to another district school when the students are enrolled in a school identified for comprehensive support and improvement. A district is also permitted to use a portion of its Title I funds to pay the transportation costs for students to attend their school of choice.

### The Best Choice to Learn, Work and Lead



In addition to the revisions to address ESSA, CASB revised sample school board and BOCES policies JF, Admission and Denial of Admission and sample school board policies and regulations JFBA, JFBA-R, JFBB and JFBB-R, Inter-District Choice/Open Enrollment to clarify the differences between school admission and school choice enrollment under state law. Compare, C.R.S. 22-33-106 to C.R.S. 22-36-101. As Colorado's student enrollment data shows, many students exercise their right to enroll in schools of their choice pursuant to Colorado's Schools of Choice Law, C.R.S. 22-36-101. The rights applicable to students exercising school choice, whether the school is within or outside the student's home district, differ from the rights applicable to resident students seeking to enroll in their assigned neighborhood school. To clarify this distinction and best protect the district's or BOCES's interests, we reviewed and, where necessary, revised the words "admission," "admitted," "open enrollment," "enroll" and "enrolled."

### The Best Choice to Learn, Work and Lead



Under ESSA, a request to opt out of disclosure of student information to military recruiters must be in writing and only the student's parent or "eligible student" may request to opt out of disclosure. 20 U.S.C. 7908. Federal law defines "eligible student" as a student who is 18 years of age or older. To reflect this change, CASB revised sample school board and BOCES policy JRA/JRC, Student Records/Release of Information on Students, and sample school board and BOCES exhibit JRA/JRC-E-2, Opt-Out Form for Disclosure of Information to Military Recruiters.



#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Admission and Denial of Admission
Designation	JF
Office/Custodian	Education/Director of Culture & Services

All persons age six (6) through age twenty-one (21) that have not graduated from high school or received any document evidencing completion of the equivalent of a secondary curriculum and reside within the boundaries of this district may be permitted to attend public school without payment of tuition. In addition, persons who do not reside in the district may be admitted under Board policies relating to nonresident students or by specific action of the Board.

A birth certificate or other proof of legal age, as well as proof of residence, shall be required by the school administration.

Except as otherwise provided by state law concerning enrollment of student in out-of-home placements, setudents new to the district shall be enrolled conditionally until records, including discipline records, from the schools previously attended by the student are received by the district. Notice of the conditional enrollment status of new students shall be clearly indicated on all new student enrollment forms. In the event the student's records indicate a reason to deny admission, the student's conditional enrollment status shall be revoked. The student's parent/guardian shall be provided with written notice of the denial of enrollmentadmission. The notice shall inform the parent/'guardian of the right to request a hearing.

Students shall be urged to have a physical examination and to submit a report from the examining physician.

#### **Denial of admission**

The Board of Education or the Chief Education Officer may deny admission to the schools of the district in accordance with applicable law. (See Regulation JF-R and Exhibit JF-E.)

The Board shall provide due process of law to students and parents/guardians through written procedures consistent with law for denial of admission to a student.

The policy and procedures for denial of admission shall be the same as those for student suspension and expulsion in as much as the same section of the law governs these areas. (See Regulation JKD-R/JKE-R.)

#### **Nondiscrimination**

The Board, the Chief Officers, other administrators and district employees shall not unlawfully discriminate based on a student's race, color, national origin, ancestry, creed, religion, sex, sexual orientation (which includes transgender), marital status, disability or need for special education services in the determination or recommendation of action under this policy.

- Adopted: November 3, 1977
- Revised to conform with practice: date of manual adoption
- Revised to conform with practice: date of manual revision
- Revised: August 10, 2000
- Revised: July 8, 2010
- Revised: July 27, 2012
- Revised: September 10, 2015
- Revised: October 13, 2016
- Revised: September 13, 2018

#### **LEGAL REFS:**

- C.R.S. 22-1-102 (defines "resident")
- C.R.S. 22-1-102.5 (defines "homeless child")
- C.R.S. 22-1-115 (school age is any age over five and under twenty-one years)
- C.R.S. 22-2-409 (notification of risk)
- C.R.S. 22-32-109 (1)(II) (Board duty to adopt policies requiring enrollment decisions to be made in a non-discriminatory manner)
- C.R.S. 22-32-115 (tuition to another school district)
- C.R.S. 22-32-116 (non-resident students)
- C.R.S. 22-32-138 (enrollment of students in out-of-home placements)
- C.R.S. 22-33-103 through 22-33-110 (school attendance law)
- C.R.S. 22-33-105 (2)(c) (requiring hearing to be convened if requested within 10 days after denial of admission or expulsion)

#### **CROSS REFS:**

- JEB, Entrance Age Requirements
- JKD/JKE, Suspension/Expulsion of Students
- JLCB, Immunization of Students

Designation: JF



#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Admission and Denial of Admission
Designation	JF-E
Office/Custodian	Education/Director of Culture & Services

According to the Colorado Revised Statutes 22-33-106(2), subject to the district's responsibilities under The Exceptional Children's Education Act (see policy JK-2, Discipline of Students with Disabilities), and other laws pertaining to the education of students with disabilities, the following may be grounds for denial of admission to a public school or diversion to an appropriate alternate program:

- 1. Physical or mental disability such that the child cannot reasonably benefit from the programs available.
- 2. Physical or mental disability or disease causing the attendance of the child suffering therefrom to be inimical to the welfare of other students.

According to C.R.S. 22-33-106 (3)(a-f), the following may constitute additional grounds for denial of admission to a public school:

- 1. Graduating from the 12th grade of any school or receipt of any document evidencing completion of the equivalent of a secondary education.
- 2. Failure to meet age requirements.
- 3. Having been expelled from any school district during the preceding 12 months.
- 4. Not being a resident of the district unless otherwise entitled to attend under C.R.S. 22, Articles 23 (migrant children) or 32 (exclusion of non-residents) or 36 (schools of choice).
- 5. Failure to comply with the provisions of Part 9, Article 4, Title 25, C.R.S. (immunization requirements). Any denial of admission for such failure to comply shall not be recorded as a disciplinary action but may be recorded with the student's immunization record with an appropriate explanation.
- 6. Behavior in another school district during the preceding twelve (12) months that is detrimental to the welfare or safety of other pupils or of school personnel.

According to C.R.S. 22-33-106(4)(a), a student who has been expelled shall be prohibited from enrolling or reenrolling in the same school in which the victim of the offense or member of the victim's immediate family is enrolled or employed when:

- 1. The expelled student was convicted of a crime, adjudicated a juvenile delinquent, received a deferred judgment, or was placed in a diversion program as a result of committing the offense for which the student was expelled:
- 2. There is an identifiable victim of the expelled student's offense; and
- 3. The offense for which the student was expelled does not constitute a crime against property.

Designation: JF-E

If the district has no actual knowledge of the name of the victim, the expelled student shall be prohibited from enrolling or re-enrolling only upon request of the victim or a member of the victim's immediate family.

#### Students in out-of-home placements

State law limits the grounds for denial of enrollment regarding students in out-of- home placements, as defined by C.R.S. 22-32-138(1)(e) and provided in regulation JF-R, Admission and Denial of Admission (Procedures for Students in Out-of-Home Placements).

• Adopted: September 7, 2000

• Revised: July 8, 2010

Revised: July 27, 2012

• Revised: October 13, 2016

• Revised: September 13, 2018



#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Admission of Non-immigrant Foreign Exchange Students
Designation	JFABB
Office/Custodian	Education/Director of Culture & Services

School District 49 recognizes the educational and cultural value of international exchange programs and foreign exchange students and authorizes the admission of a limited number of nonimmigrant foreign exchange students to the education programs offered in the district's schools in accordance with this policy and accompanying regulation. The district reserves the right to deny admission to any student, in accordance with applicable law.

Foreign exchange students shall not be considered candidates for high school diplomas from the district. However, these students may be awarded a certificate of completion and at the end of their stay may participate in the graduation ceremony.

This policy and the accompanying regulation apply to non-immigrant foreign exchange students who temporarily reside within the district's boundaries without their parents/legal guardians for the purpose of attending school and who qualify for a visa under regulations issued pursuant to the Immigration and Naturalization Act. This policy and accompanying regulation do not apply to resident aliens, political exiles, or students from other countries residing within the district's boundaries with their parents/legal guardians.

Foreign exchange students will be expected to meet all appropriate standards of any student enrolled in District 49 Schools.

#### Foreign exchange students sponsored by an approved program (J-1 visa)

To protect the interests of the district, its schools and students, only foreign exchange students from an exchange program designated by the United States Department of State will be considered. Foreign exchange students admitted as part of an approved program are considered wards of the families with whom they reside.

Students in the United States on a tourist visa (B-1/B-2) may not enroll in School District 49.

Foreign students on a J-1 visa are not required by law to pay tuition.

#### Foreign exchange students privately sponsored (F-1 visa)

Privately sponsored foreign exchange students may be enrolled if an adult resident of the district has been given temporary guardianship and the student lives in the home of that guardian and if the student meets all legal requirements for a student visa. Foreign students on an F-1 visa shall only attend secondary schools within the district and are required by law to pay the district for the full, unsubsidized per capita cost to the district for providing education to the student for the period of his or her attendance. The period of attendance may not exceed 12 months The district administration shall be prohibited from authorizing a "Certificate of Eligibility for Nonimmigrant (F-1) Student Status for Academic Language Students" or the I-20 form for foreign student not associated with recognized foreign exchange programs.

#### **B-1/B-2 Non-Immigrant Visiting Students**

In accordance with federal law, School District 49 will not enroll students entering the U.S. on a B-1/B-2 visa (visitor visa).

Designation: JFABB

Designation: JFABB

# **Acceptance and Enrollment Process**

Applications for international exchange students wishing to attend a district high school must be completed and presented to the Chief Education Office or designee for screening before being forwarded to the principal or administrative designee of the designated coordinated school based on the host family's address for review and approval. The application must be submitted by June 1 for fall enrollment and by December 15 for spring enrollment. Typically placements of foreign exchange students are for full year only, however, exceptions may be made by the principal or administrative designee for single semester placements. No placements will be approved for less than a full semester in duration.

Any exchange program wishing to place international students must be a member in good standing with the Council of Standard for International Educational Travel (CSIET).

International students must arrive at the host family's home and complete the online enrollment process through the District 49 Central Registry website <u>and</u> personally come to the Central Enrollment office to complete enrollment prior to going to the high school to create a schedule. The enrollment application will require the host family's government issued identification, proof of residency and complete exchange application approved by the principal or administrative designee.

- Adopted: February 14, 1991
- Revised: November 6, 1997
- Reviewed: August 10, 2000
- Revised: April 28, 2010
- Revised: August 11, 2016
- Revised: April 12, 2018
- Revised: September 13, 2018

#### LEGAL REF:

- 8 U.S.C. 1101(a)(15)(F)(i)(definition of nonimmigrant student)
- 8 U.S.C 1184 (m)(admission of nonimmigrant elementary and secondary school students)
- 22 C.F.R.62.25 (eligibility for and administration of foreign exchange secondary student visitor programs)

#### CROSS REF:

• JFABA, Nonresident Tuition Charges



Title	Admission of Non-immigrant Foreign Exchange Students	
Designation	JFABB-R	
Office/Custodian	Education/Director of Culture & Services	

# **Academic requirements**

No foreign exchange student will be admitted who has already graduated from the equivalent of the 12th grade in his/her home country or who will reach the age of 18 years and six months before the program's start date.

The student must have average or above-average grades in school.

Except as required by applicable law, the district will not provide foreign exchange students with admission to English as a Second Language programs, concurrent enrollment programs, or other special programs.

# **General requirements**

Foreign exchange students are responsible for complying with all district policies and regulations.

Foreign exchange students are expected to pay for meals, books, athletic and student activity fees, yearbook costs, transportation and all other fees and expenses normally borne by students in the district, unless the student is considered indigent and/or determined eligible for free or reduced price meals.

The eligibility requirements of the Colorado High School Activities Association shall be followed.

The sponsor, host family, and local program representative must maintain personal contact with the school, must be available and willing to meet with school personnel when problems or circumstances require and must assume full and final responsibility for resolving problems including the early return of the student if personal, family, or school difficulties cannot be resolved.

If a student's grades, attendance, conduct, or discipline are deemed unsatisfactory by the school, the student may be withdrawn.

The international student exchange organization, <u>if applicable</u>, must be approved by and in good standing with the Council on Standards for International Educational Travel (CSIET).

#### **Admissions process**

Approvals for admission must be obtained from the principal or administrative designee by June 1 for fall enrollment or by December 15 for spring enrollment, except under unusual circumstances.

All applications will be screened by the Chief Education Officer or designee before they are forwarded for review and approval of the principal or administrative designee of the designed coordinated school based on the host family's address.

When an international exchange organization wants to enroll an international exchange student, its representative will present required documentation to the Chief Education Officer or designee. The designated school district official will determine if the student's application meets standards established by the District. If the application is approved by the Chief Education Office or designee and the high school principal where the

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Designation: JFABB-R

student wishes to enroll, the high school principal or administrative designee will sign the exchange organization's enrollment form. School District 49 has the right to reject applications.

The student must attend the school in the attendance area in which the host family or sponsor lives, unless an appropriate transfer is approved by the District. Should a large number of foreign exchange students be scheduled for a particular school, a transfer to another school may be recommended by the District in order to create a balance in foreign exchange student enrollment.

Upon the student's arrival in the District, the adult sponsor (host family and/or local representative of the exchange program) and student must complete the online enrollment process through the District 49 Central Registry website <u>and</u> personally come to the Central Enrollment Registration office to complete enrollment registration prior to going to the high school to create a schedule. The international student's passport must be shown at the time of registration. Students must arrive in sufficient time for attendance on the first day of school.

In addition to the district's admission requirements, foreign exchange students requesting admission must submit:

- 1. Birth certificate or other proof of age.
- 2. Recent official transcript with English translation reflecting courses taken and grades earned.
- 3. Records showing required immunizations.
- 4. A letter of application written in English that provides pertinent information about the student, including student's name, age, birth date, home address and phone number, level of education, reasons for wanting to attend school in the District, and the projected duration of enrollment.
- 5. The names, addresses and phone numbers of the exchange student's own parents/guardians, the host family, and the local exchange program representative.
- 6. A current notarized temporary custody agreement between the student's parents and the host family and/or exchange program.

# Foreign students sponsored by an approved program (J-1 Visa)

Only programs designated by the United States Department of State will be considered for placement of foreign students on J-1 visas.

The program must have a local representative residing in or near the District who will meet with the student, host family, and school personnel on a regular basis.

Orientation, both pre-departure and upon arrival in the United States, must be provided to help foreign students adjust to a new culture. Ongoing contact and support from the local representative of the exchange program must also be provided.

Orientation must be provided to the host family in advance of the foreign student's arrival. The family should be acquainted with the needs and requirements of housing a visitor for a long period of time, advised of potential problems in hosting a foreign exchange student, and provided with suggestions for coping with these problems. Ongoing contact and support from the local representative of the exchange program must also be provided.

Designation: JFABB-R

# Foreign exchange students privately sponsored (F-1 Visa)

Pursuant to federal law, only high school students are eligible for F-1 visas. A student may receive F-1 status for no more than twelve months in a public school system. The student must have reimbursed the school district in advance for the full, unsubsidized cost of educating the student. This amount will be determined by the Chief Education Officer or designee.

Should a student not be able to obtain a visa or not attend for some other reason, the tuition will be refunded in full. Should a student attend for less than a full school year, tuition will only be refunded if a true hardship situation is demonstrated. Foreign students on J-1 visas are not subject to tuition.

Foreign students sponsored by relatives or friends (F-1 visa) are not authorized to attend school in the district.

In accordance with federal law, District 49 will not enroll students entering the U.S. on a B-1/B-2 visitor visa.

- Approved: February 14, 1991
- Revised: November 6, 1997
- Revised: September 2, 1999
- Revised: April 28, 2010
- Revised: October 27, 2011
- Revised: August 11, 2016
- Revised: April 12, 2018
- Revised: September 13, 2018



Title	Intra-District Choice/TransfersOpen Enrollment	
Designation	JFBA	
Office/Custodian	Education/Director of Culture & Services	

District 49 is pleased to offer a robust portfolio of schools and educational opportunities to empower students and their families with the ability to seek out, define and pursue their best pathway.

The culture of District 49 acknowledges that students may find their educational pathway outside of the school that is traditionally assigned to them based on where they reside. School of Choice Open enrollment allows students to seek out alternative schools or programs based on their interests and foreseeable outcomes for their post-secondary and/or career objectives.

The Board of Education endorses the neighborhood school concept and makes many decisions based on student population within the attendance areas of residence. The Board recognizes, however, that resident students may wish to attend a school or participate in a program located in an area other than that of their assigned school. Therefore, students shall be allowed to attend any school or participate in any program of their choice on a space available, first-come, first-served basis.

Students may apply for School of Choice in a school outside their attendance area and such applications shall be approved, if there is space available and none of the reasons for denying admission apply.

Students within a designated attendance area shall have priority in registering at their neighborhood school.

Those students exercising choice under the federal No Child Left Behind Act (NCLB) (when school is on improvement status or designated as persistently dangerous or when student is a victim of a violent crime at school) have priority over other students in the exercise of open enrollment under this policy.

Nonresident students from other school districts within the state who are accepted pursuant to the regulations approved by the Board may enroll in particular programs or schools within this district on a space available basis, utilizing the School of Choice application process, without payment of tuition, except as otherwise provided by law.

In implementing the School of Choice open enrollment program, the district is not required to:

- 1. Make alterations in the structure of the requested school or make alterations to the arrangement or function of rooms within a requested school.
- 2. Establish and offer any particular program in a school if such program is not currently offered in such school.
- 3. Alter or waive any established eligibility criteria for participation in a particular program, including age requirements, course prerequisites, and required levels of performance.
- 4. Add additional staff.
- 5. Add a modular or classroom.
- 6. Enroll any nonresident student in any program or school after October 1.

Designation: JFBA

Notwithstanding the provisions of this policy, a student may be assigned outside the attendance area by mutual agreement of the principals in the special interest of the student and/or school.

# School of Choice Enrollment Open enrollment and Transfers

Resident students and their parents/guardians shall be notified on an annual basis of the options available through open enrollment in sufficient time to apply.

Students, including home-schooled students desiring to take classes on a part-time basis, within designated attendance areas shall have priority in registering in that school. Students may apply for open enrollment in a school outside their attendance area and such applications shall be approved if there is space available in the requested school and the application has been submitted on or before April 1st in accordance with the regulations accompanying this policy.

Parents and/or students who desire a change of school after April 1st must submit a letter together with the required form requesting a transfer. The request shall be reviewed and acted upon in accordance with the regulations accompanying this policy.

Open enrollment and transfer students attending a school outside their attendance area shall be granted admission on a year-to-year basis.

Students granted permission to attend a school other than the school in their assigned attendance area shall have the same curricular and extracurricular status as all other students attending the school, as determined by applicable law, bylaws of the Colorado High School Activities Association and the district's eligibility requirements.

Any student enrolled pursuant to this policy shall be allowed to remain enrolled in the school or program through the end of the school year unless overcrowding or other undesirable conditions develop, as described in the accompanying regulation. Students, including home-schooled students desiring to take classes on a parttime basis, within designated attendance areas shall have priority in registering in that school. Students may apply for School of Choice in a school outside their attendance area. The Principal or designee will review such applications to determine if there is space available in the requested school and whether the school or program can meet the student's needs.

Students who were expelled from another school district during the preceding twelve (12) months or whose behavior in another school district during the preceding twelve (12) months was detrimental to the welfare or safety of other students or school personnel may be denied admission.

The Board reserves the right to reseind and/or amend any enrollment of resident or nonresident students if, in its opinion, overcrowding of facilities or other undesirable conditions develop.

### **Transportation**

Transportation for nonresident students who enroll in the district or students granted permission to attend school outside their attendance area shall be furnished by the parents/guardians unless space is available in district buses without disruption of regular routes and loading areas. Homeless students, students in foster care and students with disabilities shall be transported, as necessary, in accordance with state and federal law. See policy JFABD, Homeless Students. Students attending under the NCLB choice option shall be provided transportation at district expense to the extent required by law.

#### **Nondiscrimination**

The Board, the Chief Education Officer, other administrators and district employees shall not unlawfully discriminate based on a student's race, color, national origin, ancestry, creed, sex, sexual orientation (which <u>includes transgender</u>), religion, marital status, disability or need for special education services in the determination or recommendation for action under this policy.

# Employee-Connected School of Choice Open Enrollment Students

If a student's parent or legal guardian is an employee of the district, the student may attend a district school regardless of his or her legal address with the yearly completion of the School of Choiceopen enrollment Form. Children of out of district employees, once enrolled in District 49 schools, will be allowed to attend that school for the duration of the academic year as determined by district administration. Employees of the district whose child(ren)student(s) enroll under School of Choiceopen enrollment into D49 schools will be required to follow "Maintenance of student(s) in good standing" policy. (JFBA-R)

# School of Choice/ClosedOvercapacity Schools-Enrollment schools

Prior to the beginning of each school year and prior to the beginning of second semester, the Zone Leader along with the Principals in their zone shall determine which schools are open to School of Choice enrollment by students who do not reside within district boundaries or who wish to transfer between District 49 schools. Issues to be considered in determining open or closed-to-enrollmentovercapacity schools are staffing levels, current enrollment, facilities, and anticipated growth.

Students desiring to attend a <del>closed-to-enrollment</del>overcapacity schools may be placed on a waiting list for an opening.

# Assignment of Students/Choice/Open Enrollment Students

Resident students and nonresident students from other Colorado school districts may, upon submission and approval of the proper application, choice open enroll in a district program or school outside of their assigned area of attendance. Approved applications for School of Choice open enrollment shall be valid for the duration of the academic level as determined by district administration. No student will be accepted for transfer or School of Choice open enrollment after October 1st without the consent of the Zone Leader or designee.

Students will be considered residents of the district if:

- 1. They live with parents or legal guardians who are residents of the district.
- 2. They reside within a foster home within the district.
- 3. They are foreign exchange students or emancipated juveniles living within the district.

Students who do not belong to a category listed above will be considered out-of-district students and must follow the <u>open</u> enrollment procedures in this document.

The Board reserves the right to rescind and/or amend any or all choice enrollments, or transfers if in its opinion overcrowding of facilities or other undesirable conditions develop.

#### **Transfers**

Students, who wish to change schools because of special or unusual circumstances, may apply for a transfer. When a parent or guardian feels that a transfer to another school is in the best interest of the student, he or she must submit the transfer request form, stating the reasons to the principal of the school in which the student is currently enrolled, and the principal of the requested school. Transfer requests may be approved for the remainder of the school year with consent of both school principals and Zone Leaders or designee. Only one transfer per level is permitted and students should transfer at semester to ensure grades and credits are recorded properly.

# Changes in residence

Students whose place of residence changes within the district or who becomes a nonresident may remain at the school they are currently attending until the end of the current school year for elementary students and until the end of the semester for secondary students, but must fill out an choice open enrollment form. Students in the 12<sup>th</sup> grade may finish the school year at the current school. District 49 reserves the right to refuse out-of-district School of Choice open enrollment to any student whose past behavior indicates a potential risk to the safety and well-being of District 49 students or staff.

# Revocation of School of Choice Open Enrollment Privileges

#### Overview

There may be times when a school of choice an open enrollment request may be denied. It is the aim of District 49 to ensure that a student who resides in District is immediately transferred to their neighborhood with no lapse in educational services. For students who reside out of District, every effort will be made to notify the school district of residence based on the student's most current address in the student information system (SIS) to effectuate a quick transfer of records. When determined that the district of residence must be the party to initiate a records request, once received records will be sent to the requesting district within five (5) business days.

#### Revocation

If a student fails to maintain student in good standing status and/or the parent/guardian fails to communicate, respond or otherwise engage in their student's educational experience to the detriment of the student, a student's School of Choiceopen enrollment privileges may be revoked. If this occurs, and if the student's most current address in the student information system (SIS) reflects an address within the District boundaries, the student will be disenrolled from the choice school and transferred to their neighborhood school based on residence. The neighborhood school will accept the student based on the most current residency in the SIS but will have the right to request an updated acceptable proof of residency document from the parent.

The parents will be notified of the <u>choice open enrollment</u> revocation by, at a minimum, an attempted phone call or email and a letter via certified mail return receipt requested. The times and dates of the phone call or email will be notated by school administration. The certified mail receipt and copy of the letter will be kept in the student's hard-copy file or will be electronically scanned, front and back sides, and uploaded to the student's permanent electronic file along with a copy of the letter.

The registrar at the <u>choice open enrollment</u> school will work with the registrar at the neighborhood school to transfer the enrollment immediately upon parent notification. The <u>choice open enrollment</u> school will send the receiving school the most receipt transcript and grades, when needed, to enable the receiving school to build a schedule and track attendance.

If after enrollment and proof of residency is provided it is determined that the student no longer resides within District 49 boundaries, continued enrollment will be based on Board Policy JFAB Continuing Enrollment of Students Who Become Nonresidents.

For students for whom it is determined that their residence is in fact within District 49 boundaries but not within the boundaries of the school that their enrollment was transferred to based on upon the address within the Student Information System. T., the parent/guardian may request an a School of Choiceopen enrollment subject to Principal/Administrator approval. It will be up to the building administration to determine if an School of Choiceopen enrollment request will be approved or if the student will be transferred to the school that they are zoned to attend based on residence.

#### **Special Education Students**

Requests from the parents of special education students for School of Choice enrollment, or transfer to another school or program shall be considered in accordance with applicable state and federal laws. The student's current Individualized Education Program (IEP) shall be used to determine if the requested school or program can meet the student's needs. Once the student is admitted, the district shall conduct a staffing to update the IEP.

#### **Athletics**

Athletic/activities eligibility of students who are granted choice, open enrollment or transfers at the high school level will be determined in accordance with the rules and regulations of the district, Colorado High School Activities Association, and state law.

# Appeal procedure

Should a request for School of Choice open enrollment or transfer be denied, the parent/guardian will be advised that he/she may appeal the denial by contacting the Zone Leader. The receiving principal will be asked to submit the reason for denial of the request. The Zone Leader considering the appeal will review the parent/guardian request and the principal's decision, and then make a determine ation of the school assignment.

When necessary and upon request, the Chief Education Officer will review the decision of the Zone Leader. Upon request, the Board of Education will review the decision of the Chief Education Officer.

- Adopted: November 3, 1977
- Revised: October 20, 1988
- Revised: November 8, 1990
- Revised: November 6, 1997
- Revised: August 10, 2000
- Revised: July 19, 2004 (emergency approval)
- Revised: September 2, 2004
- Revised: January 10, 2008
- Revised: July 8, 2010
- Revised: June 30, 2011
- Revised: October 13, 2016
- Revised: April 13, 2017
- Revised: September 13, 2018

### LEGAL REFS:

- 20 U.S.C. 1116 (choice options when school in on improvement status under the No Child Left Behind Act of 2001
- 20 U.S.C. 7912 (students who attend a school designated by state as persistently dangerous or who have been victim of a violent crime at school have the option to transfer to a safe school within the district pursuant to the No Child Left Behind Act of 2001)
- C.R.S. 22-1-102 (definition of district resident)
- C.R.S. 22-32-109(1)(II) (Board duty to adopt policies requiring enrollment decisions to be made in a nondiscriminatory manner)
- C.R.S. 22-32-110 (1)(m) (power to fix boundaries)
- C.R.S. 22-36-101 et seq. (open enrollment)

#### **CROSS REFS:**

- EEA, Student Transportation
- IHBG, Home Schooling

- JFBB, Inter-District Choice
- JC, School Attendance Areas
- JF-R, Admission and Denial of Admission
- JJJ, Extracurricular Activity Eligibility
- JFABD, Enrollment of Homeless Students
- JFAB Continuing Enrollment of Students Who Become Nonresidents



Title	Intra-District Choice/Open Enrollment	
Designation	JFBA-R	
Office/Custodian	Education/Director of Culture & Services	

#### **Definitions:**

**Academic Level-** Academic Level refers to the level at which a student is currently enrolled. Levels are divided as follows: Elementary, Middle school and High School.

**Administrative Transfer** - An Administrative Transfer is a process whereby a student may transfer from one district school to another. Transportation may not be provided.

**Attendance Areas** - An Attendance Area is defined as a Board-designated geographical area within which the students attend a particular school (i.e. the neighborhood school).

Choice Open Enrollment - Choice is defined as the process by which resident families may apply to have their children attend another district school. Nonresident families may apply for their children to attend a district school for the duration of an academic level. Transportation may not be provided.

Choice School Open Enrollment School - A Choice School is defined as the school currently attended by a resident student that is not the neighborhood school they would normally attend based on their address or is the school that has accepted a non-resident student.

**Closed** - A closed class, grade level, program, or school is defined as having reached a maximum number of students.

**Neighborhood School** - A Neighborhood School is defined as the school to which a student would attend because the student is a resident and resides within that school's attendance area.

**Nonresident** - A Nonresident is defined as a student living outside the District 49 boundaries (see policy JFBA).

Resident - A Resident is defined as living within the district boundaries when verified by a warranty deed, a bill of sale, a settlement statement from closing, a current formal lease agreement, a current El Paso County tax notice, current utility bill in the parent/guardian's name or a quarters assignment letter from Military Housing, plus Custody documentation if the student does not reside with both biological parents. If the student resides with one biological parent, the documentation must be a court order detailing custody arrangements. Absent of court orders to the contrary, if the person enrolling is listed on the birth certificate, they will be allowed to enroll the child. If the student resides with someone other than a biological parent, proof of legal guardianship is required. (C.R.S. 22-1-102) (see policy JFBA)

#### Attendance areas

Students will attend the district school determined by their residence unless a request to <u>attend enroll in</u> another school or program is approved. No student will be enrolled in a school or program outside the attendance area without prior approval in accordance with these regulations.

Designation: JFBA-R

The Principal of each school will be responsible for checking student enrollment records to determine that each student is a legal resident of that school's attendance area or has an approved application for School of Choiceauthorization for open enrollment or transfer.

Students must register in the school serving their attendance area even though a request is pending for School of Choiceopen enrollment or transfer. Enrollment in the requested school will not be permitted until the student has received written approval for School of Choiceopen enrollment or transfer.

To be considered for School of Choice open enrollment or transfer, students:

- 1. Must be passing all subjects (subject to principal or designee's discretion).
- 2. Must not have been suspended from school for a major disciplinary infraction during the previous semester (subject to principal or designee's discretion).
- 3. Must not have been expelled from school during the previous calendar year.
- 4. Must provide attendance records from previous school year if requested.

# **School of Choice Open Enrollment** Application process

The <u>School of Choiceopen enrollment</u> application process is ongoing with no end date. New in-district students as well as students not residing within District 49 boundaries may request <u>School of Choiceopen enrollment</u> at any time throughout the year.

The Principal of the school where School of Choiceopen enrollment has been requested will make the decision as to whether the School of Choiceopen enrollment application is accepted or rejected based on criteria established in state law and Board policy. When a parent seeks to exercise the No Child Left Behind Act (NCLB) School of Choice option, this decision shall be made in consultation with central administration of the school district. The Principal will be responsible for notifying the parents/guardians and students of approval or disapproval of an choice open enrollment request no later than the end of the academic year in which the request is made for the following year or as soon as possible when the request is made during the summer when the school is not in session.

School of Choice Open enrollment a Applications are available at the district office, on the district and website, and must be returned to the Principal of the school where School of Choice open enrollment is being requested. The applicant will be informed by the Principal or designee regarding the request before the end of the current school year or within a reasonable time if the request is submitted during the summer when school is not in session.

When the number of eligible applicants exceeds the spaces available in a particular program or school to which admission is sought under School of Choice open enrollment, the following priority system shall be used:

First Priority - Resident and Employee Children applicants seeking to renew their <u>School of Choiceopen</u> <u>enrollment</u> placement. Siblings of students placed in a specific school based upon educational programming needs. Sibling placement must be renewed annually.

Designation: JFBA-R

Second Priority - Other resident applicants including siblings of those already attending the same School of Choice open enrollment school and students requesting to continue in a school or feeder pattern to maintain continuity of a program such as International Baccalaureate (IB) or Science Technology Engineering and Math (STEM).

Third Priority - Non-resident applicants currently enrolled in District 49 schools seeking to renew School of Choiceopen enrollment placements.

Fourth Priority- Non-resident applicants new to the district.

The selection of one student from a family does not entitle other students from that family to enroll in the desired program or school.

# Grounds for denying School of Choice Open Enrollment

Reasons used by the Principal to accept or reject School of Choiceopen enrollment requests shall be limited to any of the following:

- 1. There is a lack of space or teaching staff within a particular program or school requested.
- 2. The requested school does not offer appropriate programs or is not structured or equipped with the necessary facilities to meet the special needs of the student or does not offer the particular program requested.
- 3. The student does not meet the established eligibility criteria for participation in a particular program including age requirements, course prerequisites, and required levels of performance.
- 4. The student has been expelled or is in the process of being expelled from any district during the preceding twelve months because of habitually disruptive behavior or for committing a serious offense for which expulsion is mandatory.
- 5. The student exhibited behavior detrimental to the welfare and safety of other pupils or school personnel in another school or school district in the previous twelve months.
- 6. The student fails to comply with the district policy with regards to immunizations.
- 7. A desegregation plan is in effect for the school district, and such denial is necessary in order to enable compliance with the desegregation plan.

Upon enrollment at a school outside the attendance area, the student should plan to remain in that school for a full academic year. Once a student is accepted under the School of Choice enrollment planopen enrollment, every effort will be made to permit the student to complete the highest grade in that building subject to the rights of residents of the attendance area. and students exercising the NCLB School of Choice option.

Students who wish to return to their home school or to <u>pursue choice open enrollment</u> into a different school must submit an <u>School of Choiceopen enrollment</u> request in accordance with these regulations.

Each principal will maintain a file of all School of Choiceopen enrollment requests to that building. A copy will be forwarded to the central office for district-wide data collection purposes.

Designation: JFBA-R

Those students who apply for <u>School of Choiceopen</u> enrollment and cannot be accepted at the time of application will be placed on a waiting list in the order in which the applications are received and will be considered for approval at a later date if space becomes available. The waiting list will be maintained until the end of the 1<sup>st</sup> semester of each year, after which a new waiting list will be developed for the next 12 months.

# **Returning to Neighborhood School**

If a student changes to a different school, his/her eligibility for transportation may be impacted. Students and parents are advised to review district transportation policies and procedures

Students will be permitted to return to their neighborhood school during the regular school year providing there are special or unusual circumstances dictating the need to return. The parent/guardians will contact the neighborhood school and present a current proof of residency document and their identification. The Registrar will then work to transfer the student's enrollment back to the neighborhood school.

# Transportation

Transportation services shall become the responsibility of the resident and non- resident families who utilize the district's School of Choiceopen enrollment option. Parents should review District 49 transportation policies.

#### **Transfers**

Students who wish to change district schools during the school year may apply for a transfer. When a parent or guardian feels that a transfer to another school is in the best interest of the student, he or she must submit the transfer request stating the reasons to the principal of the school in which the student is currently enrolled and the principal of the requested school. Transfer requests may be approved for the remainder of the school year. Only one transfer per level is permitted and students should transfer at semester to ensure grades and credits are recorded properly.

If a transfer request is initiated by the school, the principal of the school in which the student is currently enrolled will convene a conference that must include the principal, the parents or guardians of the student, and the principal of the school to which a transfer is requested. In addition, transfers may be initiated by the Chief Education Officer or designee. Both principals and Zone Leader must approve a transfer.

Transfers will be considered only when the move is educationally desirable. Transfers also may be denied for any reason which would justify denying School of Choiceopen enrollment applications.

#### Maintenance of student in good standing status

Once a student transfer is approved to attend an School of Choice open enrollment school or is transferred to another school within the district, he/she must continue to meet high standards both academically and behaviorally. They are expected to:

Designation: JFBA-R

- 1. Have passing grades in all subjects.
- 2. Adhere to the district's attendance policy
- 3. <u>NotHave not participate in activities that could result in been a school suspension ded or district expulsion from school.</u>

At the principal's discretion, a 9-week probationary period may be granted.

#### **Revocation of School of Choice**

When a student's School of Choiceopen enrollment privileges are revoked and it is determined that the student resides within District 49 boundaries, the student's enrollment will be immediately transferred to the neighborhood school of residence. When residing outside of District 49 boundaries an attempt will be made to notify the district of residence based on the student's most current address in the student information system (SIS).

The primary goal in these instances is to ensure that the student has an active enrollment within District 49 or within their District of residence as quickly as possible.

As Colorado is an <u>choice open enrollment</u> state, it is not entirely within the powers of District 49 to ensure that a student not residing within our boundaries has an immediate transfer of enrollment. The parent/guardians will have the power to enroll within their neighborhood District, or any of multiple avenues of education within the state. In some instances, District 49 staff may be required to wait for a records request from the new school or District. When this occurs, records will be sent on a priority basis to the new school/District within five (5) business days.

# Criteria to determine availability of space or teaching staff

School of Choice enrollment and transfers within the district will be approved subject to space availability in the school requested contingent upon district class size guidelines and subject to availability as determined by the receiving principal taking enrollment projections into consideration. Students whose School of Choiceopen enrollment or transfer requests have been approved will be assigned to classrooms on the basis of available staff and support services as well as the best use of classroom space. Mobile units will not be taken into consideration when determining availability of classroom space.

Requests for enrollment in particular programs will take into consideration the applicant's qualifications for the program.

An School of Choice open enrollment or transfer granted to one child in a family will not necessarily support an approved School of Choice enrollment or transfer of another child in the family.

# Continuing enrollment criteria

Any student enrolled pursuant to this policy shall be allowed to remain enrolled in the school or program through the end of the school year unless the student is expelled from the school or program or the district determines that the student's application contained material misstatements or omissions.

Permission for a student to attend a district school may be rescinded at the end of the school year if the school's growth in enrollment due to an increase in students living in the school's boundary results in inadequate space or resources for enrolled students. In such cases, open enrollment or transfer students will be rescinded for particular schools or programs.

Designation: JFBA-R

Any open enrollment or transfer student may be denied enrollment for the next school year if, due to a change in circumstances, the school would be required to add programs, space or teaching staff or make an alteration to facilities or equipment in order to serve the student or the student no longer meets the established eligibility criteria for the school.

Students whose place of residence changes within the school district during the school year must complete transfer forms for record-keeping purposes. Students will be required to attend the school of their new attendance area the following year unless application is made for open enrollment or transfer. Any student enrolled pursuant to this policy shall be allowed to remain enrolled in the school or program through the end of the school year unless:

- 1. The student is expelled from the school or program
- 2. The student's continued participation in the school or program requires the district to make alterations in the structure of the school or to the arrangement or function of rooms
- 3. There is a lack of space or teaching staff
- 4. The school does not offer appropriate programs or is not equipped to meet the special needs of the student
- 5. The school does not offer a program requested by the student
- 6. The student does not meet established eligibility criteria

Students whose place of residence changes within the school district during the school year must complete School of Choice forms for record-keeping purposes. Students will be required to attend the school of their new attendance area the following year unless application is made and approved for School of Choice.

# Eligibility for activities

Eligibility for participation in extracurricular and interscholastic activities will be determined in accordance with applicable law, the bylaws of the Colorado High School Activities Association and the district's eligibility requirements.

Any student who enrolls in a school outside of the attendance area by falsifying the address forfeits eligibility to participate in the school's activities.

#### Appeal procedure

Should a request for School of Choiceopen enrollment or transfer be denied, the parent/guardian will be advised by the Principal that they may appeal the denial by contacting the Zone Leader of the zone in which the school is located.

Designation: JFBA-R

The Principal shall submit the reason for denial of the request, and the parent/guardian's request, to the Zone Leader considering the appeal. The Zone Leader will review the parent/guardian request and the principal's decision and then make a determination.

Upon request of either the Zone Leader or the parent/guardian, the Chief Education Officer will review the decision of the administrator. The Chief Education Officer's decision shall be final.

- Approved: November 8, 1990
- Revised: November 6, 1997
- Reviewed: August 10, 2000
- Revised: January 10, 2008
- Revised: July 8, 2010
- Revised: June 30, 2011
- Revised: October 13, 2016
- Revised: April 13, 2017
- Revised: September 13, 2018

#### LEGAL REFS:

- Constitution of Colorado, Article IX, Sections 1,2,15
- C.R.S. 22-32-101(Corporate status of school districts)
- C.R.S. 22-32-102 Corporate status-when questioned)



Title	Inter-District Choice/Open EnrollmentOpen Enrollment	
Designation	JFBB	
Office/Custodian	Education/Director of Culture & Services	

District 49 is pleased to offer a robust portfolio of schools and educational opportunities to empower students and their families with the ability to seek out, define and pursue their best pathway.

The culture of District 49 acknowledges that students may find their educational pathway outside of the school that is traditionally assigned to them based on where they reside. School of ChoiceOpen enrollment allows students to seek out alternative schools or programs based on their interests and foreseeable outcomes for their post-secondary and/or career objectives.

The Board of Education recognizes that students may benefit from having a choice of schools to attend within the public school system that is not limited by district boundaries.

Nonresident students from other school districts within the state who apply pursuant to the regulations approved by the Board may enroll in particular programs or schools within this district on a space-available basis without payment of tuition, except as otherwise provided by law.

In providing for admission the open enrollment of nonresident students, the district shall not:

- 1. Make alterations in the structure of the requested school or to the arrangement or function of rooms within a requested school to accommodate the enrollment request.
- 2. Establish and offer any particular program in a school if such program is not currently offered in such school.
- 3. Alter or waive any established eligibility criteria for participation in a particular program, including age requirements, course prerequisites, and required levels of performance.
- 4. Enroll any nonresident student in any program or school after the pupil enrollment count day.

Before considering requests for <u>admission open enrollment</u> from nonresidents, priority shall be given to resident students who apply under the district's <u>School of Choice or open enrollment/</u>-transfer plan.

Students granted permission to attend a school pursuant to this policy shall have the same curricular and extracurricular status as all other students attending the school, as determined by applicable law, bylaws of the Colorado High School Activities Association and the district's eligibility requirements.

Students who were expelled from another school district during the preceding twelve (12) months or whose behavior in another school district during the preceding twelve (12) months was detrimental to the welfare or safety of other students or school personnel may be denied admission.

An elementary student who becomes a nonresident after enrollment or between school years shall be allowed to remain enrolled in or to re-enroll in elementary school in the district in accordance with state law and Board regulations. Secondary students who become nonresidents during the school year may complete the semester or other term for credit. Seniors who become nonresidents during the school year shall be allowed to finish the school year as residents.

The Board reserves the right to rescind and/or amend any enrollment of nonresident students if, in its opinion, overcrowding of facilities or other undesirable conditions develop.

#### **Transportation**

Transportation for students granted permission to enroll pursuant to this policy shall be furnished by their parents/guardians to a designated vehicle stop within the district if arrangements can be made to have the student ride on a district bus without disruption of regular routes and loading areas (not including special education buses and routes).

Homeless students, students in foster care and students with disabilities shall be transported, as necessary, in accordance with state and federal law. Buses from this district may enter the student's district of residence to pick up or deliver the student only with specific permission of the Board of Education of the district of residence. Transportation for nonresident students who enroll in the district shall be furnished by the parents/guardians unless it is determined that transportation is necessary for the district to comply with state and federal law requirements for homeless and disabled students.

#### **Nondiscrimination**

The Board, the Chief Education Officer, other administrators, and district employees shall not unlawfully discriminate based on a student's race, color, sex, sexual orientation (which includes transgender), national origin, ancestry, creed, religion, marital status, disability, or need for special education services in the determination or recommendation of action under this policy.

[LF1]

# Special education

Requests from the parents/guardians of special education students for admission open enrollment shall be considered in accordance with applicable state and federal laws. The student's current Individualized Education Program (IEP) shall be used to determine if the requested school or program can meet the student's needs. Once the student is admitted enrolled, the district shall conduct a staffing to update the IEP.

#### Revocation of School of Choice Open Enrollment

When a student's School of Choice open enrollment privileges are revoked an attempt will be made to notify the district of residence based on the student's most current address in the student information system (SIS).

The primary goal in these instances is to ensure that the student has an active enrollment as quickly as possible.

As Colorado is an <u>choice open enrollment</u> state, it is not entirely within the powers of District 49 to ensure that a student not residing within our boundaries has an immediate transfer of enrollment. The parent/guardians will have the power to enroll within their neighborhood District, or any of multiple avenues of education within the state. In some instances, District 49 staff may be required to wait for a records request from the new school or District. When this occurs, records will be sent on a priority basis to the new school/District within five (5) business days.

- Adopted: May 16, 1996
- Revised: September 2, 1999
- Revised: November 11, 2010
- Revised: October 27, 2011
- Revised: October 13, 2016
- Revised: April 13, 2017
- Revised: September 14, 2017

• Revised: September 13, 2018

#### LEGAL REFS:

- C.R.S. 15-14-104 (delegation of custodial power)
- C.R.S. 19-1-115.5 child in foster care placement is considered resident of the school district in which foster home is located)
- C.R.S. 22-1-102 (2) (definition of resident of district)
- C.R.S. 22-20-106 (designation of general and special education responsibilities for students with disabilities)
- C.R.S. 22-20-107.5 (defining district of residence for students with disabilities)
- C.R.S. 22-20-109 (tuition for special education services)
- C.R.S. 22-32-109 (1)(II) (board duty to adopt policies requiring enrollment decisions to be made in a nondiscriminatory manner)
- C.R.S. 22-32-113 (1)(c) (transportation of students residing in another district)
- C.R.S. 22-32-115 (district may pay tuition for student to attend in another district not to exceed 120% of per pupil general fund cost)
- C.R.S. 22-32-115 (2) (b) (subject to 22-36-101 district must permit any student whose parents are residents of Colorado to attend w/o payment of tuition)
- C.R.S. 22-32-115 (4) (a) (district is not liable for tuition except pursuant to written agreement)
- C.R.S. 22-32-116 (if become non-resident may finish semester, if in 12th grade or may finish year, special rules for elementary students)
- C.R.S. 22-33-103 (any resident may attend district school w/o payment of tuition, tuition can be paid by district of resident pursuant to written agreement, parents may pay tuition if non-Colorado resident)
- C.R.S. 22-33-106 (3) (grounds to deny admission)
- C.R.S. 22-36-101 et seq. (open enrollment policy must have time line and reasons to deny enrollment)
- C.R.S. 22-54-103 (10.5) (definition of pupil enrollment count day)

#### **CROSS REFS:**

- JF-R Admission and Denial of Admission
- JFAB, Continuing Enrollment of Students Who Become Nonresidents
- JFABA, Non-resident Tuition Charges
- JFABD, Homeless Students
- JFABE\*, Students in Foster Care
- JFBA, Intra-District Choice/Transfers
- JJJ, Extracurricular Activity Eligibility



Title	Title   Student Distribution of Noncurricular Materials	
Designation	JICEC	
Office/Custodian	Education/Director of Culture & Services	

To understand Constitutional values such as the right to free speech, students must not only study such principles but also have an opportunity to put them into practice. However, there are limitations on the right of student free speech in the school setting that have been upheld by the courts because of the unique nature of the school community.

It is the goal of this policy to strike a necessary balance between a student's right of free speech and the school's responsibility to maintain an orderly and safe school environment which respects the rights of all students on school grounds and during school-sponsored activities.

Students shall be allowed to may distribute non-curricular materials on school property in accordance with this policy, its subject to restrictions on time, place, and manner of distribution set out in the accompanying regulations and the prohibitions set out below and inapplicable state and federal law.

#### Prohibited distribution

Students shall not distribute any noncurricular materials on school property or at school-sponsored activities or events that in themselves or in the manner they are distributed:

- create or threaten to create a substantial disruption or material interference with the normal operation of the school, school activity or event;
- advocate or encourage unlawful conduct or conduct that violates Board policy, including but not limited to the Board's policies prohibiting unlawful discrimination, harassment and bullying;
- cause or threaten to cause injury to persons or property; or
- are obscene, defamatory or violate any person's privacy rights.

Students who distribute materials in violation of this policy and/or materials that cause a material and substantial disruption, damage to a person or property, or threaten violence to property or persons in the judgment of school officials, shall be subject to appropriate disciplinary action.

School equipment and supplies shall not be used for publication of such material unless authorized as a school-sponsored activity.

This policy and the accompanying regulations shall be made available to all students and teachers at the beginning of each school year and included in all student handbooks.

• Adopted: May 19, 1994

• Revised: September 2, 1999

• Revised: August 10, 2000

• Reviewed: January 14, 2010

• Revised: August 11, 2016

• Revised: September 13, 2018

# **LEGAL REFS:**

- Tinker v. Des Moines Indep. Comm. Sch. Dist., 393 U.S. 503 (1968)
- Taylor v. Roswell Indep. Sch. Dist., 713 F.3d 25 (10th Cir. 2013)
- Colo. Const. Art 9, §5
- C.R.S. 22-1-120 (rights of free expression for public school students)
- C.R.S. 22-32-110 (1)(r) (power to exclude materials that are immoral or pernicious)

#### CROSS REFS:

- JICEA, School-Related Student Publications
- JICED, Student Expression Rights
- JK, Student Discipline, and subcodes
- KDEB, Controversial Communications
- KHC, Distribution/Posting of Promotional Materials

Designation: JICEC



Title Student Distribution of Noncurricular Materials	
Designation   JICEC-R	
Office/Custodian	Education/ Director of Culture & Services

# Approval required prior to distribution

Students who wish to distribute <u>more than 10 items or copies of</u> noncurricular materials on school property or at a school-sponsored activity or event shall submit the material to the school principal for approval at least five school days in advance of the planned distribution date. The principal or principal's designee shall respond to such requests within three school days.

# Appeal

If the principal does not approve the materials for distribution, the principal or principal's designee shall provide a written explanation of why the materials were not approved under the policy accompanying this regulation.

The student may then appeal the decision as follows:

- 1. Within 10 school days of receiving the principal's or designee's decision, the student may file a written notice of appeal with the Chief Education Officer.
- 2. The Chief Education Officer shall make a written determination within 10 school days of receiving the student's appeal.
- 3. Within 10 school days of receiving the Chief Education Officer's decision, the student may submit a written appeal to the Chief Education Officer, requesting a hearing before the Board.
- 4. The Chief Education Officer shall schedule the hearing on the agenda of the next regularly scheduled Board meeting, which generally will be held within 30 days of the filing of a request for a hearing.

After providing the student with an opportunity to be heard, the Board shall render a decision, which shall be final.

The following restrictions will apply to all requests for distribution of noncurricular materials by students:

- 1. Place. Distribution of printed materials must be made at places within the school or on school grounds as designated by the principal, except that in no event may such materials be distributed in any classroom of any building then being occupied by a regularly-scheduled class.
- 2. Time. Distribution may be made one-half hour before school and/or during regularly scheduled lunch periods and/or 15 minutes after the close of school. Any other times during the school day are considered to be disruptive of normal school activities.
- 3. Littering. All distributed <u>noncurricular materials</u> discarded in school or on school grounds must be removed by the persons distributing such materials.
- 4. Manner. No student may in any way be compelled or coerced to accept any noncurricular materials. In the alternative, no school official or student may interfere with materials distributed in accordance with this regulation and its accompanying policy.

Violation of <u>any of these this</u> regulation <u>and/or accompanying policys</u> will be sufficient cause for denial of the privilege to distribute materials at future dates and <u>may be cause</u> for disciplinary action, <u>including suspension and/or expulsion</u>.

- Approved: May 19, 1994Revised: August 10, 2000Revised: January 14, 2010
- Revised: August 11, 2016
- Revised: September 13, 2018

Designation: JICEC-R



Title	Title   Student Records/Release of Information on Students	
Designation	JRA/JRC	
Office/Custodian	Education/Director of Culture & Services	

In recognition of the confidential nature of student education records, no person or agency may access student education records without prior written consent from the student's parent/guardian or the eligible student, except as set forth in law and this policy.

The Chief Education Officer or designee shall provide for the proper administration of student records in accordance with law, including the implementation of safeguard measures or procedures regarding access to and disclosure of student education records.

# Content and custody of student education records

The principal is the official custodian of the records of students in his or her building.

Student education records in all formats and media, including photographic and electronic, are those records that relate directly to a student. Student education records may contain, but will not necessarily be limited to, the following information: identifying data; academic work completed; level of achievement (grades, standardized achievement test scores); attendance data; scores on standardized intelligence, aptitude, and psychological tests; interest inventory results; health and medical information; family background information; teacher or counselor ratings and observations; reports of serious or recurrent behavior patterns, and any individual education program (IEP).

Student education records do not include records maintained by a law enforcement unit of the school or school district that are created by that unit for the purpose of law enforcement.

Nothing in this policy shall prevent administrators, teachers, or staff from disclosing information derived from personal knowledge or observation and not derived from a student's education records.

In accordance with applicable law, requests for inspection and review of student education records, requests for copies of such records, and disclosure of personally identifiable information therein shall be maintained as a part of each student's education record.

School personnel shall use reasonable methods to authenticate the identity of parents, students, school officials, and any other party to whom they disclose student education records. Authentication of identity prior to disclosure of electronic records through passwords or other security measures shall be required. All requests for inspection and review of student education records and requests for copies of such records, as well as disclosure of personally identifiable information except as provided by law, shall be maintained as a part of each student's record.

# Access to student education records by parents and eligible students

A parent/guardian ("parent") has the right to inspect and review their child's education records, if the student is under eighteen (18) years of age. If a student is eighteen (18) years old or older ("eligible student"), the student may inspect or review his or her own education records and provide written consent for disclosure of such records and personally identifiable information therein. However, the parent is also entitled to access his/her child's education records, despite the lack of written consent from the eligible student, if the eligible

student is a dependent for federal income tax purposes or the disclosure is in connection with a health or safety emergency.

Access to student education records by parents or eligible students shall be in accordance with the regulation accompanying this policy.

Designation: JRA/JRC

# Request to amend student education records

A parent or eligible student may ask the District to amend a student education record they believe is inaccurate, misleading, or otherwise violates the privacy rights of the student. Student grades cannot be challenged pursuant to this policy. Requests to amend a student education record shall be in accordance with the regulation accompanying this policy.

#### Disclosure with written consent

Whenever the District is required by law or policy to seek written consent prior to disclosing personally identifiable information from a student's education record, the notice provided to the parent or eligible student shall contain the following:

- a. The specific records to be disclosed;
- b. The specific reasons for such disclosure;
- **c**. The specific identity of any person, agency, or organization requesting such information and the intended uses of the information;
- d. The method or manner by which the records will be disclosed; and
- **e**. The right to review or receive a copy of the records to be disclosed.

The parent's or eligible student's consent shall only be valid for the specific instance for which it was given. Consent for a student to participate in any course, school activity, special education program, or in any other school program shall not constitute the specific written consent required by this policy.

All signed consent forms shall be retained by the District.

#### Disclosure without written consent

The District may disclose student education records or personally identifiable information contained therein without written consent of the parent or eligible student if the disclosure meets one of the following conditions:

- 1. The disclosure is to a school official having a legitimate educational interest in the student education record or the personal identifiable information contained therein. In accordance with law, only those school officials who have a legitimate educational interest as described in this policy shall be permitted access to specific student education records.
  - a. For purposes of this policy, a "school official" is a person employed by the District as an administrator, supervisor, teacher or support staff member (including health or medical staff and law enforcement unit personnel); a person serving on the Board of Education; a person or company with whom the District has outsourced services or functions it would otherwise use its own employees to perform (such as attorney, auditors, consultants or therapist); a parent or student serving on an official committee, such as a disciplinary or grievance committee; or a parent, student or other volunteer assisting another school official in performing his or her tasks.

- **b.** A school official has a "legitimate educational interest" if disclosure to the school official is:
- 6.—(1) necessary for that official to perform appropriate tasks that are specified in his or her position description or by a contract agreement; (2) used within the context of official district business and not for purposes extraneous to the official's areas of responsibility; (3) relevant to the accomplishment of some task or to a determination about the student; and (4) consistent with the purposes for which the data are maintained necessary for that official to perform appropriate tasks that are specified in his or her position description or by a contract agreement;

Designation: JRA/JRC

- 1. used within the context of official District business and not for purposes extraneous to the official's area of responsibility;
- 2. relevant to the accomplishment of some task or to a determination about the student; and 3.b. consistent with the purposes for which the data are maintained.
- 2. The disclosure is to officials of another school, school system or postsecondary institution that has requested the records and in which the student seeks or intends to enroll, or has enrolled. Any records sent during the student's application or transfer period may be supplemented, updated or corrected as necessary.
- 3. The disclosure is to authorized representatives of the Comptroller General of the United States, the Attorney General of the United States, the Secretary of the U.S. Department of Education or state and local educational authorities.
- 4. The disclosure is in connection with a student's application for, or receipt of, financial aid.
- 5. The disclosure is to state and local officials and concerns the juvenile justice system's ability to effectively serve, prior to adjudication, the student whose records are disclosed as provided under the Colorado Open Records Act and Colorado Children's Code. Such records and personally identifiable information shall only be disclosed upon written certification by the officials that the records and information will not be disclosed to any other party, except as specifically authorized or required by law, without the prior written consent of the parent or eligible student.
- 6. The disclosure is to organizations conducting studies for, or on behalf of, educational agencies or institutions to develop, validate or administer predictive tests; to administer student aid programs; or to improve instruction.
- 7. The disclosure is to accrediting organizations for accrediting functions.
- 8. The disclosure is to the parent of an eligible student and the student is a dependent for IRS tax purposes.
- **9**. The disclosure is in connection with an emergency, if knowledge of the information is necessary to protect the health or safety of the student or others.
- 10. The disclosure is to comply with a judicial order or lawful subpoena. The District shall make a reasonable effort to notify the parent or eligible student prior to complying with the order or subpoena unless:
  - a. The court order or subpoena prohibits such notification; or
  - b. The parent is a party to a court proceeding involving child abuse and neglect or dependency matters and the court order is issued in the context of that proceeding.

11. The disclosure is to the Secretary of Agriculture, or authorized representative from the USDA Food and Nutrition Service or contractors acting on behalf of the USDA Food and Nutrition Service, for the purposes of conducting program monitoring, evaluations and performance measurements of state and local educational agencies receiving funding or providing benefits of program(s) authorized under the National School Lunch Act or Child Nutrition Act.

Designation: JRA/JRC

- 12. The disclosure is to an agency caseworker or other representative of a state or local child welfare agency or tribal organization who has the right to access the student's case plan because such agency or organization is legally responsible, in accordance with applicable state or tribal law, for the care and protection of the student.
- **13**. The disclosure is of "directory information" as defined by this policy.

# Disclosure of directory information

Directory information may also be disclosed without written consent of the parent or eligible student. "Directory information" means information contained in a student's education record that would not generally be considered harmful or an invasion of privacy if disclosed. Directory information which may be released includes but is not limited to the student's name, e-mail address, photograph, date and place of birth, major field of study, participation in officially recognized activities and sports, weight and height of members of athletic teams, dates of attendance, grade level, enrollment status, degrees, honors and awards received, the most recent previous education agency or institution attended by the student, and other similar information. Directory information also includes a student identification number or other unique personal identifier displayed on a student ID badge or used by the student to access or communicate in electronic systems, but only if the identifier cannot be used to gain access to student education records except when used in conjunction with one or more factors that authenticate the user's identity, such as a password known only by the authorized user.

Student telephone numbers and addresses shall not be disclosed pursuant to this section.

The parent or eligible student has the right to refuse to permit the designation of any or all of the categories or directory information if such refusal is received in writing in the office of the principal of the school where the student is in attendance no later than September 7 or the following Monday if September 7 is a Saturday or Sunday.

# Disclosure of disciplinary information to school personnel

In accordance with state law, the principal or designee shall communicate disciplinary information concerning any student enrolled in the school to any teacher who has direct contact with the student in the classroom and to any counselor who has direct contact with the student. Any teacher or counselor to whom disciplinary information is reported shall maintain the confidentiality of the information and shall not communicate it to any other person.

State law requires the principal or designee to inform the student and the student's parent when disciplinary information is communicated and to provide a copy of the shared disciplinary information. The student and/or the student's parent may challenge the accuracy of disciplinary information through the process outlined in this policy and accompanying regulation.

# Disclosure to military recruiting officers

Names, addresses, and home telephone numbers as well as directory information of secondary school students shall be released to military recruiting officers within 90 days of the request unless a parent or eligible student submits a written request that such information not be released. Reasonable and customary actual expenses directly incurred by the district in furnishing this information will be paid by the requesting service.

Designation: JRA/JRC

#### Disclosure to Medicaid

In all cases in which a student is enrolled in the Colorado Medicaid program, the district shall release directory information consisting of the student's name, date of birth, and gender to Health Care Policy and Financing (Colorado's Medicaid agency) to verify Medicaid eligibility of students. The district shall obtain written consent annually from a parent before the release of any non-directory information required for billing. To accomplish this, the district shall do <u>at least</u> one <u>or more</u> of the following:

- Include a consent form with the "start of school" information each fall.
- Include a consent provision on the Medical Emergency form.
- Include a consent form with IEP packet materials.

# Disclosure to the Colorado Commission on Higher Education (CCHE)

On or before December 31 of each school year, the school district shall disclose to the CCHE the names and mailing addresses of those students enrolled in the eighth grade for use in mailing the notice of postsecondary educational opportunities and higher education admission guidelines as required by state law.

# Annual notification of rights

The District shall notify parents and eligible students of their rights pursuant to this policy at the beginning of each academic year. For notice to parents or eligible students who are disabled or whose primary or home language is other than English, the format or method of notice will be modified so it is reasonably likely to inform them of their rights.

A copy of the Family Educational Rights and Privacy Act and this policy and accompanying regulation and exhibit may be obtained from the office of the Chief Education Officer during normal business hours.

# Governing law

The district shall comply with the Family Educational Rights and Privacy Act (FERPA) and its regulations as well as state law governing the confidentiality of student education records. The District shall be entitled to take all actions and exercise all options authorized under the law.

Designation: JRA/JRC

In the event this policy or accompanying regulation does not address a provision in applicable state or federal law, or is inconsistent with or in conflict with applicable state or federal law, the provisions of applicable state or federal law shall control.

- Adopted: November 3, 1977
- Revised to conform with practice: date of manual adoption
- Revised to conform with practice: date of manual revision
- Revised: August 4, 1994
- Revised: September 7, 2000
- Revised: August 9, 2001
- Revised: July 10, 2003
- Revised: November 3, 2005
- Revised: July 8, 2010
- Revised: June 30, 2011
- Revised: March 10, 2016
- Revised: September 13, 2018

#### LEGAL REFS:

- 20 U.S.C. 1232g (Family Educational Rights and Privacy Act)
- 20 U.S.C. 7908 (military recruiter access to student records) 20 U.S.C. 7908 (military recruiter information contained in No Child Left Behind Act of 2001)
- 34 C.F.R. §99.1 et seq. (FERPA Regulations)
- C.R.S. 19-1-303 and 304 (records and information sharing under Colorado Children's Code)
- C.R.S. 22-1-123 (district shall comply with FERPA)
- C.R.S. 22-32-109 (1)(ff) (duty to establish policy on disclosing eighth grade students names and mailing addresses to the Colorado Commission on Higher Education)
- C.R.S. 22-32-109.1 (6) (duty to establish policy on sharing information consistent with state and federal law in the interest of making schools safe)
- C.R.S. 22-32-109.3 (2) (duty to share disciplinary and attendance information with criminal justice agencies)
- C.R.S. 22-33-106.5 (court to notify of conviction of crime of violence and unlawful sexual behavior)
- C.R.S. 22-33-107.5 (school district to notify of failure to attend school)
- C.R.S. 22-72-204 (2)(e) (denial of inspection of materials received, made or kept by Safe2Tell Program)
- C.R.S. 24-72-204 (3)(a)(IV) (schools cannot disclose address and phone numbers without consent)
- C.R.S. 24-72-204 (3)(d) (information to military recruiters)
- C.R.S. 24-72-204 (3)(e)(I) (certain FERPA provisions enacted into Colorado Law)
- C.R.S. 24-72-204 (3)(e)(II) (disclosure by staff of information gained through personal knowledge or observation)
- C.R.S. 24-72-205 (5) (fee for copying public record)
- C.R.S. 25.5010116 (confidentiality of HCPF records)

#### **CROSS REFS:**

• JK, Student Discipline

- JLC, Student Health Services and Requirements
- JRCA, Sharing of Student Records/Information between School District and State Agencies
- KLMA, Relations with Military Recruiters, Postsecondary Institutions, and Prospective Employers

Designation: JRA/JRC



Title	Student Records/Release of Information on Students Opt-Out Form	
	for Disclosure of Information to Military Recruiters	
Designation	JRA-E-2/JRC-E-2	
Office/Custodian	Education/Director of Culture & Services	

As a parent, I request that my child's name, address, telephone number and any other directory information not be released to any United States military recruiter.
Signature of parent/guardian
Student's name
Date
As a student who is 18 years of age or older, I request that my name, address, telephone number and any other directory information not be released to any United States military recruiter.
Signature of student
Student's name
Date { } Do not disclose my child's/my name, address, telephone number or directory information to any United States military recruiter.
Signature of parent/guardian or student*
Student's name Date
*Student must be 18 years of age or older to sign.

• Adopted: July 8, 2010

• Reviewed: July 14, 2016

• Revised: September 13, 2018



# BOARD OF EDUCATION ITEM 4 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Kathleen Granaas, Coordinator of Academic Performance

<u>TITLE OF AGENDA ITEM:</u> Overview of 2018 State Assessment Performance

ACTION/INFORMATION/DISCUSSION: Discussion

#### **BACKGROUND OR RATIONALE**

The Colorado Department of Education's assessment system supports the district's evaluation of how students are progressing, and how schools and the district prepare students.

# RELEVANT DATA AND EXPECTED OUTCOMES:

An overview of the state assessment results provides board members background and insight into the district's performance on these assessments.

# IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Replace this text with an overview of the implications/impacts of the proposed action.

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	Student data tells a story of a collection of individual students' progress on a path towards <i>learning</i> . <i>Care</i> and <i>respect</i> are the best lens to view these data.
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	Trust: Assessment results are one indication of district and school performance and one that families rely on to gauge performance of districts, schools and their students.  Portfolio: Assessment results are used to evaluate the effectiveness of instruction and programming among our portfolio of schools.  Success: Overall school assessment results and individual student assessment results, provide teachers and leaders with information to support instructional programming decisions, and developing individual student plans so every student succeeds.

# RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: N/A

**APPROVED BY:** Peter Hilts, Chief Education Officer; Amber Whetstine, Executive Director of Learning Services

**DATE:** August 2, 2018



# State Assessment Summary of Results District 49 Board of Education Meeting August 22, 2018

Presented by Kathleen Granaas, Coordinator of Academic Performance

# Firm Foundation



•Focus: Review the district's recently released state assessment data through the lens of our strategic priority





The Best Choice to Learn, Work and Lead



The Best Choice to Learn, Work and Lead

### **Overall Performance**









# Conveying the Data



- Levels: Performance levels, current performance
- Trends: Looking at our performance over time
- Comparisons: How does our data compare to others?

# Spring 2018 State Assessments



CMAS ELA and Math and DLM	3 <sup>rd</sup> – 8 <sup>th</sup> grades
CMAS Science and CoAlt Science	5 <sup>th</sup> , 8 <sup>th</sup> and 11 <sup>th</sup> grades
CMAS Social Studies and CoAlt Social Studies	4 <sup>th</sup> and 7 <sup>th</sup> grade sample schools
PSAT 8/9 (new)	9 <sup>th</sup> graders
PSAT 10	10 <sup>th</sup> graders
SAT	11 <sup>th</sup> graders

Average Scale Score Distribution Elementary Middle School Math ELA ELA Math 850 830 810 Exceeds 790 Exceeds 770 0 ■ Meets 0000 750 0 00000 0000000 ■ Meets Approached 0 730 Approached 0 710 0 Did not Meet 690 Did not Meet 670 650

The Best Choice to Learn, Work and Lead

Average Scale Score Distribution **PSAT** SAT Math **EBRW** Math **EBRW** 760 800 660 700 ■ Exceeds Exceeds 560 Q 600 O. 0 000 Meets ■ Meets 460 500 8 8 Approached Approached 0 0 0 360 400 0 Did not meet Did not Meet 260 300 160 200 Note: Due to similar scores, some data points overlap

The Best Choice to Learn, Work and Lead

### Power Zone

		ALLIES						
15 16 17 18 D49 CO								
3	ELA				•	706	742	739
3	Math				•	700	740	739
4	ELA				•	721	747	745
4	Math				•	710	735	734
	ELA				•	728	746	746
5	Math				•	710	736	737
	Science				•	572	606	599
	ODYSSE	ΥE	LEM	ENT	AR	Y SCI	HOOL	
		15	16	17	18	3	D49	CO
3	ELA				-	738	742	739
3	Math	_	_		_	728	740	739
				-		120	7 10	700
4	ELA			_	-	741	747	745
4		-	_		↑ •			
4	ELA	-			7 1	741	747	745
4 5	ELA Math	-			1 1	741 718	747 735	745 734

	RIDGEVIEW ELEMENTARY SCHOOL							
15 16 17 18 D49 CO								
3	ELA			_	_	743	742	739
3	Math	_	_		•	742	740	739
4	ELA	_			-	753	747	745
4	Math	_	_		-	736	735	734
	ELA	-	_	_	_	747	746	746
5	Math	_	_	-	_	735	736	737
	Science	_	$\overline{}$	_		574	606	599
	STETSON ELEMENTARY SCHOOL							
	15 16 17 18 D49 CO							

District/

000	000 599			OCIC					
	SKYVIEW MIDDLE SCHOOL								
	15 16 17 18 D49 CO								
6	ELA		746	742	743				
O	Math	<b>→</b>	732	732	733				
7	ELA		752	747	744				
/	Math		732	733	733				
	ELA		760	748	743				
8	Math		735	737	728				
	Science		596	586	580				

ELA

Math

**ELA** 

Math

**ELA** 

Math

Science

### Sand Creek Zone



E	EVANS INTERNATIONAL ELEMENTARY							
	15 16 17 18 D49 CO							
3	ELA		735	742	739			
3	Math		737	740	739			
4	ELA		732	747	745			
4	Math		722	735	734			
	ELA		735	746	746			
5	Math		732	736	737			
	Science	<u></u>	580	606	599			

I	REMINGTON ELEMENTARY SCHOOL						
	15 16 17 18 D49 CO						
3	ELA		741	742	739		
3	Math		748	740	739		
1	ELA		747	747	745		
4	Math	-	738	735	734		
	ELA		752	746	746		
5	Math		736	736	737		
	Science		588	606	599		

SF	SPRINGS RANCH ELEMENTARY SCHOO						
		15 16 17 1	8	D49	CO		
3	ELA	•	771	742	739		
٥	Math	-	764	740	739		
1	ELA		756	747	745		
4	Math	•	750	735	734		
	ELA		750	746	746		
5	Math		749	736	737		
	Science		637	606	599		

	HORIZON MIDDLE SCHOOL						
	15 16 17 18 D49 CO						
6	ELA		743	742	743		
0	Math	-	733	732	733		
7	ELA		744	747	744		
_ ′	Math		730	733	733		
	ELA		745	748	743		
8	Math		731	737	728		
	Science		587	586	580		

### Falcon Zone



	FALCON ELEMENTARY SCHOOL						
		15 16 1	7 18		D49	CO	
3	ELA	-	-	724	742	739	
3	Math	-		736	740	739	
1	ELA			746	747	745	
4	Math	-		735	735	734	
	ELA		<del>-</del>	741	746	746	
5	Math	-		740	736	737	
	Science	<i></i>		601	606	599	

	Meridian Ranch Elementary						
	15 16 17 18 D49 CO						
3	ELA			753	742	739	
٥	Math	-	^	761	740	739	
1	ELA	•	_	748	747	745	
4	Math	_	-	744	735	734	
	ELA			743	746	746	
5	Math	-		738	736	737	
	Science	_		594	606	599	

W	WOODMEN HILLS ELEMENTARY SCHOO						
	15 16 17 18 D49 CO						
3	ELA		737	742	739		
3	Math	-	737	740	739		
1	ELA	•	752	747	745		
4	Math	-	736	735	734		
	ELA		749	746	746		
5	Math	_	744	736	737		
	Science		623	606	599		

	FALCON MIDDLE SCHOOL							
	15 16 17 18 D49 CO							
6	ELA		<u></u>	737	742	743		
0	Math	-		731	732	733		
7	ELA	~	<u></u>	744	747	744		
_ ′	Math		_	736	733	733		
	ELA			745	748	743		
8	Math		^	743	737	728		
	Science	-		609	586	580		

iConnect Zone

	<u> </u>		<u> </u>		
	BANNING	LEWIS RAN	ICH ACA	DEMY	
		15 16 17	18	D49	CO
3	ELA		744	742	739
٥	Math	<u></u>	<b>737</b>	740	739
4	ELA		753	747	745
4	Math	-	738	735	734
	ELA		754	746	746
5	Math		741	736	737
	Science		- 635	606	599
6	ELA	<u></u>	<b>4</b> 745	742	743
0	Math		734	732	733
7	ELA		<b>-</b> 755	747	744
7	Math		739	733	733
	ELA	<b>─</b>	740	748	743
8	Math	~	- 741	737	728
	Science	<u></u>	<b>600</b>	586	580

15 16 17 18 D49 CO  3 ELA 734 742 739  Math 732 740 739  4 ELA 746 747 745  Math 734 735 734  5 Math 735 736 737  Science 592 606 599  6 ELA 738 742 743  Math 732 732 733  7 ELA 752 747 744  Math 732 733 733  ELA 750 748 743  8 Math 745 737 728		IMAGINI	E CLASS	ICAL A	ACADE	MY	
3       Math       732       740       739         4       ELA       746       747       745         Math       734       735       734         5       Math       746       746       746         5       Math       735       736       737         Science       592       606       599         6       ELA       738       742       743         Math       732       732       733         7       ELA       752       747       744         Math       732       733       733         ELA       750       748       743         8       Math       745       737       728			15 16	17 1	8	D49	CO
Math 732 740 739  4 ELA 746 747 745  Math 734 735 734  5 Math 735 736 737  Science 592 606 599  6 ELA 738 742 743  Math 732 732 733  7 ELA 752 747 744  Math 732 733 733  ELA 750 748 743  Math 745 737 728	2	ELA		_	734	742	739
4       Math       734       735       734         ELA       746       746       746       746         5       Math       735       736       737         Science       592       606       599         6       ELA       738       742       743         Math       732       732       733         7       ELA       752       747       744         Math       732       733       733         ELA       750       748       743         8       Math       745       737       728	3	Math	-		732	740	739
Math     734     735     734       ELA     746     746     746     746       5 Math     735     736     737       Science     592     606     599       6 ELA     738     742     743       Math     732     732     733       7 ELA     752     747     744       Math     732     733     733       ELA     750     748     743       8 Math     745     737     728	1	ELA		^	746	747	745
5     Math     735     736     737       Science     592     606     599       6     ELA     738     742     743       Math     732     732     733       7     ELA     752     747     744       Math     732     733     733       ELA     750     748     743       8     Math     745     737     728	4	Math			734	735	734
Science 592 606 599  6 ELA 738 742 743  Math 732 732 733  7 ELA 752 747 744  Math 732 733 733  ELA 750 748 743  8 Math 745 737 728		ELA	-	_	746	746	746
6 ELA 738 742 743  Math 732 732 733  7 ELA 752 747 744  Math 732 733 733  ELA 750 748 743  8 Math 745 737 728	5	Math			735	736	737
6     Math     732     732     733       7     ELA     752     747     744       Math     732     733     733     733       ELA     750     748     743       8     Math     745     737     728		Science			592	606	599
Math 732 732 733 7 ELA 752 747 744 Math 732 733 733 ELA 750 748 743 8 Math 745 737 728	6	ELA		_	738	742	743
Math 732 733 733 733 ELA 750 748 743 Math 745 737 728	0	Math		<u></u>	732	732	733
Math 732 733 733 733 ELA 750 748 743 8 Math 745 737 728	7	ELA		_	752	747	744
8 Math 745 737 728	_ ′	Math		_	732	733	733
110 11 120		ELA			750	748	743
0 500 500	8	Math		4	745	737	728
Science 612 586 580		Science			612	586	580

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Р	OWER TE	СН	NICA	AL E	AR	LY CC	DLLEG	E
		15	16	17	18	3	D49	CO
6	ELA			•	-	738	742	743
O	Math			•	-	735	732	733
7	ELA			•	•	728	747	744
1	Math			•	•	729	733	733
	ELA			•	•	725	748	743
8	Math			-		721	737	728
	Science			_	•	535	586	580

	PPSEL									
		8	D49	CO						
3	ELA	•	$\overline{}$	739	742	743				
3	Math			732	732	733				
4	ELA		•	756	747	744				
4	Math	-	^	743	733	733				
	ELA			745	748	743				
5	Math			723	737	728				
	Science	-		608	586	580				
6	ELA			747	742	743				
0	Math	-		739	732	733				
7	ELA	_	^	758	747	744				
'	Math	-	-	743	733	733				
	ELA	_		749	748	743				
8	Math			739	737	728				
	Science	_	-	595	586	580				

	RMCA									
		15 16 17 1	8	D49	CO					
3	ELA		744	742	739					
٥	Math	-	741	740	739					
4	ELA	<u></u>	746	747	745					
4	Math		738	735	734					
	ELA		740	746	746					
5	Math		731	736	737					
	Science		613	606	599					
6	ELA		738	742	743					
0	Math		723	732	733					
7	ELA	-	746	747	744					
7	Math		726	733	733					
	ELA		742	748	743					
8	Math	<b>→</b>	731	737	728					
	Science	<b>\</b>	588	586	580					

		SSAE			
		15 16 17 1	8	D49	CO
3	ELA	•	X	742	739
٥	Math	•	Х	740	739
4	ELA	•	741	747	745
4	Math	•	731	735	734
	ELA		741	746	746
5	Math		739	736	737
	Science		615	606	599
6	ELA		744	742	743
	Math		745	732	733
7	ELA		741	747	744
_ ′	Math		732	733	733
	ELA		739	748	743
8	Math		746	737	728
	Science		607	586	580

### **SAT Tests**



	FALCON HIGH SCHOOL										
		15	16	17	18	D49	CO				
PSAT 8/9	EBRW			•	448	440	454				
	Math			•	424	422	448				
PSAT 10	EBRW	-			478	451	479				
	Math	-	_	<u>_</u>	435	425	465				
SAT	EBRW		•	_	500	475	513				
	Math		-	<b>_</b>	471	446	501				

SAND CREEK HIGH SCHOOL									
		16	17	18		D49	CO		
PSAT 8/9	EBRW			•	436	440	454		
	Math			•	418	422	448		
PSAT 10	EBRW	•			464	451	479		
PSAI IU	Math	•		_	444	425	465		
CAT	EBRW		•		493	475	513		
SAT	Math		•	<u>_</u>	464	446	501		

,	VISTA RIDGE HIGH SCHOOL										
		15	16	17	18	D49	CO				
PSAT 8/9	EBRW			•	448	440	454				
	Math			•	436	422	448				
PSAT 10	EBRW				467	451	479				
PSAI IU	Math	•			448	425	465				
CAT	EBRW		•		507	475	513				
SAT	Math			_^	483	446	501				

## **SAT Tests**



GOAL ACADEMY									
		16	17	18		D49	CO		
PSAT 8/9	EBRW			•	394	440	454		
	Math			•	372	422	448		
PSAT 10	EBRW		_	_	408	451	479		
PSAI 10	Math	_	_	_	381	425	465		
CAT	EBRW		•		431	475	513		
SAT	Math		1	<u></u>	399	446	501		

PIKES PEAK EARLY COLLEGE									
		15	16	17	18	D49	CO		
PSAT 8/9	EBRW			•	525	440	454		
	Math			•	500	422	448		
PSAT 10	EBRW			_	557	451	479		
FSAI 10	Math		•	•	526	425	465		
SAT	EBRW		~	•	540	475	513		
SAI	Math		-	_	540	446	501		

SSAE												
15 16 17 18 D49 CO												
PSAT 8/9	EBRW			•	495	440	454					
	Math			•	468	422	448					
PSAT 10	EBRW				487	451	479					
	Math		_	-	443	425	465					
SAT	EBRW		•	_	525	475	513					
	Math		•	_	482	446	501					

PATRIOT HIGH SCHOOL										
		15	16	17	18	D49	CO			
PSAT 8/9	EBRW			•	393	440	454			
PSAI 0/9	Math			•	374	422	448			
DCAT 40	EBRW		$\overline{}$	_	389	451	479			
PSAT 10	Math				378	425	465			
CAT	EBRW		•	<u></u>	403	475	513			
SAT	Math				400	446	501			

POWER TECHNICAL EARLY COLLEGE										
		15	16	17	18	D49	CO			
PSAT 8/9	EBRW			•	442	440	454			
PSAI 0/9	Math			•	434	422	448			
PSAT 10	EBRW		•	_	445	451	479			
PSAI IU	Math		•	_	484	425	465			
SAT	EBRW			•	528	475	513			
) SAI	Math			•	501	446	501			

BANNING LEWIS RANCH ACADEMY										
15 16 17 18 D49 CC										
DCAT 0/0	EBRW			•	490	440	454			
PSAT 8/9	Math			•	489	422	448			

### H A 5

### Learn

investigation

Examine status quo Data review / analysis Research best practices Conduct site visits Select an approach Pursue professional learning

### Work preparation

Identify pilot opportunities Develop action plans Design measurement strategies Commit resources Train leaders Evangelize the vision

### Lead

evaluation

Initiate implementation Commence monitoring Measure fidelity Evaluate outcomes End or extend the innovation or commit to transformation

### CULTURE AND STRATEGY OF CONTINUOUS IMPROVEMENT



### Learn reflection

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Review performance data Capture customer voices Generate progress reports Affirm bright spots Recognize effective strategies Validate efficient practices

### Work integration

Plan to expand the innovation Replicate successful processes Refine process tools Script and model best practices Train additional leaders Implement innovation at scale

### Lead

consolidation

Verify and validate results Celebrate innovation Embed transformation Report progress to community Present results externally Project future improvements Launch new cycle



### BOARD OF EDUCATION ITEM 5 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

PREPARED BY: Dr. Kathy Pickering, Coordinator of Professional Learning

TITLE OF AGENDA ITEM: Professional Learning Update

ACTION/INFORMATION/DISCUSSION: Discussion

### BACKGROUND OR RATIONALE

District 49 strives to be the "Best Choice to Learn, Work and Lead." It is critical that the most-qualified teachers, counselors, and special service providers are recruited, selected, supported and developed to maintain a culture of quality and high expectations for student learning. District 49's induction program is intended to support beginning teachers with rich and relevant learning experiences and ongoing mentoring and support.

The induction program is formally re-evaluated every five years to ensure inductees are well-supported and the program follows CDE guidelines and requirements. A review was conducted in the spring of 2018 by a variety of stakeholders including teachers, mentors, and administrators. As a result of this review, key elements of the program were validated and several opportunities for improvements were identified.

In order to provide more consistency in high-quality coaching and support for new educators, the district is emphasizing a rigorous mentor selection process. Moving forward, lead mentors will serve as the primary mentor, coach and supporter of newly hired educators, and will no longer serve as a "mentor of mentors" as in the past. This model emphasizes a quality v. quantity approach and is working well in buildings that have already made this transition.

An increased focus on mentor training was also identified as an area of need. As a result, the district has partnered with the Marzano Research Group to provide high-quality mentor training using Dr. Tina Boogren's "Supporting Beginning Teachers" framework. Dr. Boogren's work outlines four types of support (physical, emotional, instructional, and institutional) and provides essential strategies for mentors and school leaders to develop an effective mentoring program schoolwide. The professional learning team is excited to have Dr. Boogren present to our mentors and building administrators in September with follow-up webinars being held in November and March.

### RELEVANT DATA AND EXPECTED OUTCOMES:

High-quality mentoring and relevant job-embedded learning experiences for new teachers promote teacher development and growth ultimately leading to increases in student achievement. Increases in teacher satisfaction and retention can also be attributed to high levels of support and mentoring.

### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Inner Ring—How we treat of Outer Ring—How we treat u	The most significant influence on a student's success is the effectiveness of his/her teachers. District 49's strategic plan identifies our vision to be the "Best Choice to Learn, Work, and Lead." In order to attain this vision, beginning teachers deserve the highest quality mentoring
u r e	we can provide.



BOE Work Session August 22, 2018 Item 5 continued

**Rock #1**—Establish enduring <u>trust</u> throughout our community

**Rock #2**—Research, design and implement programs for intentional <u>community</u> participation

**Rock #3**— Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>

**Rock #4**— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive

Rock #5— Customize our educational systems to launch each student toward success

In order to be the "Best Choice to Learn, Work, and Lead," it is imperative that District 49 continues to enhance the quality of the induction program by effectively supporting both mentors and beginning teachers through relevant and rich learning experiences. In order to ensure our beginning teachers experience high quality mentoring, an emphasis on mentor selection and training is necessary. High-quality mentoring and relevant job-embedded learning experiences for new teachers promote teacher development and growth ultimately benefiting our students.

### RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: N/A

**APPROVED BY:** Peter Hilts, CEO

**DATE:** August 8, 2018

S





# Professional Learning Update

August 22nd, 2018



# 2018-2019 Area of Focus

Enhancements to our Mentoring/ Induction Program

# Induction Program 5 Year Review



## Induction Program Review

- Completed in Spring 2018
- Teachers, Mentors, Administrators

# Opportunities for Improvement

- Mentor Selection
- Mentor Training

### **Mentor Selection**



Goal: Provide consistent high quality support for beginning teachers

- Emphasizing rigorous mentor selection process
- Lead mentors serve as the primary mentor, coach, and supporter of beginning teachers
  - Model emphasizes a quality vs. quantity approach

# **Mentor Training**



### Investment in our mentors

 High quality mentoring training and ongoing support



# Why is this work important?

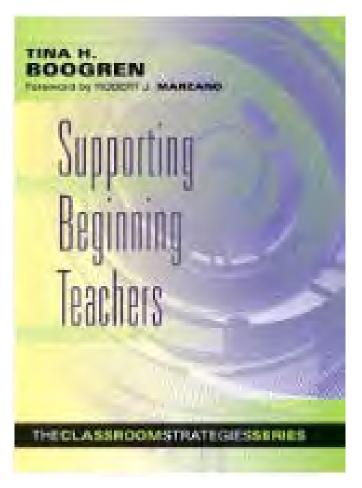


- Retain high quality teachers by providing highest quality support
  - Teacher growth and development is most significant during the first 3 years
  - 50% of teachers leave the profession within the first 7 years- are we doing enough to support them?

# Partnering with Marzano Research







# Mentor Support Framework



- 4 Types of Support
  - Physical
  - Institutional
  - Emotional
  - Instructional



# **Mentor Training**



- Full day training with Dr. Boogren on September 17<sup>th</sup> for mentors and administrators
- Two follow up webinars with Dr. Boogren in November and March
- 4 additional mentor meeting throughout the year







### BOARD OF EDUCATION ITEM 6 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Shannon Hathaway, Risk & Benefits Manager

TITLE OF AGENDA ITEM: Health Plan Update

ACTION/INFORMATION/DISCUSSION: Discussion

### BACKGROUND OR RATIONALE

Risk & Benefits formed a committee and completed a TPA (third party administrator) bid on our self-funded health insurance plan.

### RELEVANT DATA AND EXPECTED OUTCOMES:

Generally, we complete this process every 3 years as a form of due diligence and to make sure that the D49 health insurance remains competitive and to help maintain a healthy fund balance.

### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	Working to provide plans that offer choice in design, innovation and cost.
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	Transparency in financial management and decisions that strive for the best balance in cost, while maintaining employee choice.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** No action needed at this time, presentation is informational. Follow up with plan designs and any possible cost changes will happen in October.

**APPROVED BY:** Brett Ridgway, Chief Business Officer

**DATE: AUGUST 10, 2018** 

### Health Plan Update

Shannon Hathaway

We know from the VOW survey that benefits are highly valued at District 49 and we agree. We want to keep them that way and continue to strive for a balance between cost and employee choice.

For 2019, my goal was to have time to work on solutions that would have long lasting / positive effects on the health plan. I communicated this with our broker team at the end of 2017 and that has been our mission this year.

The following is an update of what has been done to date:

- Formed a committee consisting of D49 employees across varying departments including HR, finance, transportation, nutrition services & wellness (learning services)
- Did a TPA (third party administrator) bid and had the committee interview the finalists
- Asked carriers for innovative plan designs, while keeping costs as low as possible

TPA results: Chose to stay with Anthem for 2019 on a 1 year contract

- They have offered to lower their fees to match other TPA responses
- Staying with same company will bring consistency for staff
- Can increase our wellness budget from \$25 to \$50k
- Offering a new network option that is promised to reduce claims costs considerably
  - Would require the staff member to choose a hospital network and that network would give them the deepest discounts for services. The hospital system choice will be completely the member's to make – keeping the plan an open PPO.



### BOARD OF EDUCATION ITEM 7 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Brett Ridgway, Chief Business Officer

Ron Sprinz, Finance Group Manager

TITLE OF AGENDA ITEM: Preliminary Enrollment Update

ACTION/INFORMATION/DISCUSSION: Discussion

### BACKGROUND OR RATIONALE"

Under current statute, Colorado school districts' program formula funding is largely based on the 'October Count' of full time equivalent students (sFTE). Like many districts, we monitor how enrollment is trending as compared to the adopted budget. sFTE is the largest variable in determining program formula funding and since program formula funding accounts for 94% of our total general fund revenue budget, and since we are continuing to move toward a full student-based funding model, it is very appropriate to monitor sFTE early in the school year to determine what issues may come from fluctuations to the adopted budget in terms of sFTE by school.

### RELEVANT DATA AND EXPECTED OUTCOMES:

The actual October Count result will be the driving factor in compiling the amended budget, to be approved by the Board of Education prior to January 31, 2019. Estimates of how the October Count will unfold, and how that will affect each school and zone in turn, in terms of financial impacts, will be used in strategic decisioning throughout the course of the fall semester.

### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
Λ	Rock #1—Establish enduring <u>trust</u> throughout our community  Rock #2—Research, design and implement programs for intentional <u>community</u> participation	Presenting such information in an open and transparent manner validates the importance placed on community trust.
Strategy	Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	Informed decision making and organizational agility are key strategies we continue to pursue.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** N\A

**APPROVED BY:** Brett Ridgway, Chief Business Officer

**DATE:** August 16, 2018



### BOARD OF EDUCATION WORK SESSION ITEM 8 OPPORTUNITY AND RISK: DECISION ANALYSIS FOR MAJOR DISCUSSION AND ACTION ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Brett Ridgway, Chief Business Officer

<u>TITLE OF AGENDA ITEM:</u> Supplemental Budget Requests

ACTION/INFORMATION/DISCUSSION: Work Session Discussion

**BACKGROUND INFORMATION: DESCRIPTION OF EXPECTATION/NEED/ OPPORTUNITY:** Colorado Revised Statute 22-44-110(5) indicates that "...where money for a specific purpose from other than ad valorem taxes subsequently becomes available to meet a contingency, the board may adopt a supplemental budget for expenditures not to exceed the amount of said money and may appropriate said money therefrom.". This action item is presented to satisfy that legal requirement.

**RATIONALE:** During the ongoing year-end analyses, a couple of funds recognized some revenue sources for 2017/18 that were not budgeted, and expenses were appropriately incurred related to those revenue sources. To appropriately inform and account for those revenues and related expenses, and so as to not exceed previously set appropriation limits, a supplemental budget is necessary and appropriate.

**RELEVANT DATA AND EXPECTED OUTCOMES:** Supplemental budget requests are presented for funds 15 (Capital projects - related to ALLIES financing), fund 18 (insurance reserve - related to unanticipated claims), fund 21 (nutrition services – related to unbudgeted federal revenue), fund 25 (fee for service transportation – related to improved allocations between SPED and regular transportation that drives a change in funding assumptions back from the general fund subsidy process).

**INNOVATION AND INTELLIGENT RISK:** There is no risk to the general fund spend going over budget as a result of these actions. This action supports improved and/or infrequent accounting processes.

### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ure	Inner Ring—How we treat each other	
Cult	Outer Ring—How we treat our work	
	Rock #1—Establish enduring <u>trust</u> throughout our community	Presenting such information in an open and transparent manner validates the importance placed on community trust
V	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Strateg	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	Informed decision making and organizational agility are key strategies we continue to pursue.
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	Informed decision making and organizational agility are key strategies we continue to pursue.



BOE Work Session August 22, 2018 Item 8 continued

**BUDGET IMPACT:** Yes

**AMOUNT BUDGETED:** Amended Budget for impacted funds = \$9.0mm.

Supplemental Budget increase = 4.1mm (\$3.0mm related to ALLIES Capital lease accounting)

Supplemental Budget Proposed \$13.1mm

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move for action at the September regular meeting.

**APPROVED BY:** Brett Ridgway, Chief Business Officer

**DATE:** August 20, 2018

# Supplemental Budget 17/18



- Supplemental Budgets can be passed by BOE when unanticipated sources of revenue were not budgeted.
- -17/18 Summary of requested Supplemental Budgets: \$4.13M
  - 17/18 Supplemental Budgeted revenue requested in Fund 15 (Capital): \$3.03M
  - 17/18 Supplemental Budgeted revenue requested in Fund 18 (Prop Ins): \$270K
  - 17/18 Supplemental Budgeted revenue requested in Fund 21 (Nutrition): \$350K
  - 17/18 Supplemental Budgeted revenue requested in Fund 25 (Trans): \$480K
  - 17/18 Supplemental Budgeted revenue requested in Fund 39 (COP Repay): \$8.3M
- The following slides have Individual Fund Details

# Supplemental Budget 17/18



- 17/18 Amended Budgeted revenue in Fund 15 (Capital) did not include Revenue for:
  - Financing for the ALLIES Building: \$3.0M
  - Interest Earnings: \$32K
- We are requesting a supplemental budget in the amount of \$3.03M in order to account for the increased revenue and to offset the increase spend due to this category.

## Capital – Fund 15 Supplemental



Fund 15 - Capital Reserve - General Fund		13/14		14/15		15/16		16/17		17/18		17/18				17/18
Summary of 17/18 Revenue & Expenses		Actual		Actual		Actual		Actual		Adopted		Amended	Difference		Supplemental	
Beginning Fund Balance	\$	923,793	\$	537,515.00	•	1,222,484.00	•	1,286,849.41	\$		\$	450,750	•		\$	450,750
beginning rund barance	ф	923,793	Þ	337,313.00	Ф	1,222,404.00	Φ.	1,200,049.41	Þ	-	Ф	450,750	Ф	-	ð	450,750
Capital Reserve - Revenue																
Allocation from General Fund (10)	\$	2,000,000	\$	4,000,000	\$	3,500,000	\$	3,500,000	\$	2,500,000	\$	2,777,000	\$	-	\$	2,777,000
Other (ALLIES Financing +Interest)	\$	123,950	\$	3,831	\$	479,218	\$	55,484	\$	-	\$	-	\$	3,031,302	\$	3,031,302
Total Revenue Capital Reserve	<b>*</b>	2,123,950	\$	4,003,831	\$	3,979,218	\$	3,555,484	\$	2,500,000	\$	2,777,000	\$	3,031,302	\$	5,808,302
Total Funds Available	\$	3,047,743	\$	4,541,346	\$	5,201,702	\$	4,842,333	\$	2,500,000	\$	3,227,750	\$	3,031,302	\$	6,259,052
Expenditures by Object Code																
01 - Salaries	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-
02 - Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
03 - Purchased Prof & Tech Services	\$	73,039	\$	70,400	\$	-	\$	81,749	\$	-	\$	-	\$	-	\$	-
04 - Purchased Property Services	\$	463,394	\$	488,275	\$	993,217	\$	814,538	\$	1,000,000	\$	295,235	\$	-	\$	295,235
05 - Other Purchased Services	\$	-	\$	25,224	\$	31,231	\$	-	\$	500,000	\$	-	\$	-	\$	-
06 - Supplies	\$	102,599	\$	62,839	\$	8,663	\$	-	\$	-	\$	-	\$	-	\$	-
07 - Property	\$	1,383,687	\$	2,132,393	\$	2,133,664	\$	2,877,167	\$	500,000	\$	1,483,330	\$	3,031,302	\$	4,514,632
08 - Other	\$	649,310	\$	539,731	\$	246,581	\$	228,619	\$	-	\$	245,187	\$	-	\$	245,187
09 - Other Uses of Funds	\$	(161,799)	\$	-	\$	501,496	\$	389,510	\$	500,000	\$	1,203,998	\$	-	\$	1,203,998
Total Expense Capital Reserve	\$ 2	2,510,230.00	\$	3,318,862.00	\$ .	3,914,852.28	\$ -	4,391,583.19	\$ 2	2,500,000.00	\$	3,227,750.14	\$	3,031,302.00	\$	6,259,052
Ending Fund Balanœ	\$	537,513	\$	1,222,484	\$	1,286,849	\$	450,750.14	\$	-	\$	-	\$	-	\$	-

# Supplemental Budget 17/18



- 17/18 Amended Budgeted revenue in Fund 18 (Property Insurance) did not include Revenue for:
  - Higher insurance reimbursements due to unanticipated event claims: \$270K
- We are requesting a supplemental budget in the amount of \$270K in order to account for the increased revenue and to offset the increase spend due to this category.

## Prop Ins – Fund 18 Supplemental



Fund 18 - Insurance Fund - General Fund											
Summary of 17/18 Expenses	13/14	14/15	15/16	16/17	17/18		17/18				17/18
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	Adopted	I	Amended	D	ifference	Su	<u>pplemental</u>
Beginning Fund Balance	\$ 218,607	\$ 283,898	\$ 262,402	\$ 380,653	\$ 381,018	\$	1,138,775	\$	-	\$	1,138,775
Mill Levy Override - Revenue											
Other Revenue	\$ 129,640	\$ 13,631	\$ 118,027	\$ 1,454,109	\$ 100,000	\$	100,000	\$	270,000	\$	370,000
Allocation from General Fund	\$ 600,000	\$ 625,000	\$ 750,000	\$ 750,000	\$ 900,000	\$	800,000	\$	-	\$	800,000
Total Revenue	\$ 729,640	\$ 638,631	\$ 868,027	\$ 2,204,109	\$ 1,000,000	\$	900,000	\$	270,000	\$	1,170,000
Total Funds Available	\$ 948,247	\$ 922,529	\$ 1,130,429	\$ 2,584,761	\$ 1,381,018	\$	2,038,775	\$	270,000	\$	2,308,775
Expenditures:											
Insuranœ Premiums-Property/Liability	\$ 544,035	\$ 643,321	\$ 641,259	\$ 678,784	\$ 900,000	\$	865,000	\$	-	\$	865,000
Consulting Fees				\$ 32,000		\$	35,000	\$	-	\$	35,000
Deductibles: Repairs & Replacements								\$	-		
Vandalism Claims	\$ -	\$ -	\$ 8,217	\$ -	\$ -	\$	-	\$	-	\$	-
Purchased Prof & Tech Svs	\$ -	\$ -	\$ 99,835	\$ 17,352	\$ 50,000	\$	-	\$	-	\$	-
Purchased Property Services	\$ 5,400	\$ -	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-
Other Purchased Services	\$ 30,711	\$ -	\$ 100	\$ 18,529	\$ -	\$	-	\$	-	\$	-
Hail Claims	\$ -	\$ -	\$ -	\$ 667,503	\$ 50,000	\$	738,775	\$	270,000	\$	1,008,775
Property	\$ 84,203	\$ 16,807	\$ 365	\$ -	\$ -	\$	-	\$	-	\$	-
Other Expenses				\$ 31,818	\$ -	\$	50,000	\$	-	\$	50,000
Total Expense Capital Reserve	\$ 664,349	\$ 660,128	\$ 749,776	\$ 1,445,986	\$ 1,000,000	\$	1,688,775	\$	270,000	\$	1,958,775
Ending Fund Balance	\$ 283,898	\$ 262,402	\$ 380,653	\$ 1,138,775	\$ 381,018	\$	350,000	\$	-	\$	350,000

# Supplemental Budget 17/18



- 17/18 Amended Budgeted revenue in Fund 21 (Nutrition) did not include Revenue for:
  - Unanticipated Federal revenues: \$350K
- We are requesting a supplemental budget in the amount of \$350K in order to account for the increased revenue and to offset the increase spend according to the provisions of the program.

## Nutrition – Fund 21 Supplemental District



Fund 21 - Nutrition Services - Enterprise Fund Summary of 17/18 Expenses	13/14		14/15	15/16		16/17		17/18		17/18				17/18
Summary of 177 to Expenses	Actual		Actual	Actual		Actual		Adopted	1	Amended	D	ifference	Su	pplementa
Beginning Fund Balance	\$ 1,182,378	\$	1,306,293	\$ 1,243,087	\$ 1	,431,315.86	\$ 1	1,230,682.60	\$	1,267,423	\$	-	\$	1,267,423
PP Adj		\$	207,263											
Nutrition - Revenue														
Food Sales - Local	\$ 1,740,492	\$	1,638,116	\$ 1,563,762	\$	1,565,459	\$	1,749,948	\$	1,749,948	\$	-	\$	1,749,948
Other - Local	\$ 47,632	\$	30,812	\$ 7,082	\$	-	\$	-	\$	-	\$	-	\$	-
Reimbursements	\$ 1,549,809	\$	1,697,456	\$ 2,068,071	\$	2,140,083	\$	1,810,590	\$	1,810,590	\$	350,000	\$	2,160,590
U.S.D.A Commodities - Federal	\$ 254,636	\$	-	\$ =	\$	-	\$	=	\$	-	\$	=.	\$	=.
Total Revenue	\$ 3,592,569	\$	3,366,384	\$ 3,638,915	\$	3,705,543	\$	3,560,538	\$	3,560,538	\$	350,000	\$	3,910,538
Total Funds Available	\$ 4,774,946	\$	4,672,676	\$ 4,882,001	\$	5,136,858	\$	4,791,221	\$	4,827,961	\$	350,000	\$	5,177,961
Expenditures:														
01 - Salaries	\$ 1,153,931	\$	1,096,519	\$ 1,126,795	\$	1,226,735	\$	1,205,359	\$	1,205,359	\$	-	\$	1,205,359
02 - Benefits	\$ 311,083	\$	327,257	\$ 337,402	\$	372,518	\$	383,899	\$	383,899	\$	-	\$	383,899
03 - Purchased Prof & Tech Services	\$ 3,988	\$	2,421	\$ 7,117	\$	5,987	\$	15,750	\$	15,750	\$	-	\$	15,750
04 - Purchased Property Services	\$ 125,298	\$	110,849	\$ 127,181	\$	160,542	\$	33,000	\$	33,000	\$	-	\$	33,000
05 - Other Purchased Services	\$ 66,386	\$	68,705	\$ 73,739	\$	102,306	\$	99,850	\$	99,850	\$	-	\$	99,850
06-Cost of Food and Milk Items	\$ 1,442,367	\$	1,453,009	\$ 1,299,775	\$	1,441,345	\$	1,285,911	\$	1,102,979	\$	350,000	\$	1,452,979
06 - Cost of Non-Food Items	\$ 131,596	\$	125,172	\$ 96,596	\$	114,889	\$	-	\$	-	\$	-	\$	-
06 - Supplies	\$ 7,554	\$	9,489	\$ 9,397	\$	8,564	\$	-	\$	-	\$	-	\$	_
06 - U.S.D.A. Commodities	\$ 254,636	\$	-	\$ 299,228	\$	326,131	\$	-	\$	182,932	\$	-	\$	182,932
07 - Equipment Replacement	\$ 1,387	\$	184	\$ 4,690	\$	798	\$	50,000	\$	50,000	\$	-	\$	50,000
07 - Depreciation	\$ 28,722	\$	28,722	\$ -	\$		\$	-	\$	-	\$	-	\$	-
08 - Other Operating Expense	\$ 17,316	\$	_	\$ 18,766	\$	100,000	\$	215,415	\$	215,415	\$	-	\$	215,415
08 - Indirect Costs	\$ -	\$	-	\$ 50,000	\$	9,622	\$	105,671	\$	282,671	\$	-	\$	282,671
09 - Contingency	\$ -	\$	-	\$ -	\$	-	\$	165,684	\$	165,684	\$	-	\$	165,684
Total Expense Capital Reserve	\$ 3,544,264	\$	3,222,327	\$ 3,450,685	\$	3,869,435	\$	3,560,538	\$	3,737,538	\$	350,000	\$	4,087,538
Ending Fund Balance	\$ 1,230,683	<b>*</b> \$	1,243,087	\$ 1,431,316	\$	1,267,423	\$	1,230,682	\$	1,090,423	\$	0	\$	1,090,423

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## Supplemental Budget 17/18



- 17/18 Amended Budgeted revenue in Fund 25 (Transportation) did not include Revenue for:
  - Improved Expense Allocation between General Education and SPED, right sizing the spend breakout. The result being the need to correct the BOE revenue subsidy: \$480K
- We are requesting a supplemental revenue budget in the amount of \$480K in order to account for the increased expenses identified as Gen Ed (FFS) spend.

## Trans(FFS)-Fund 25 Supplemental District



Ending Fund Balance	\$	-	<b>*</b> \$	_	\$	-	\$	(0)	\$ (0)	\$	(0)	\$	-	\$	(0)
Total Expense Grant Funds	\$	1,028,803	\$	1,153,966	\$	1,175,486	\$	1,235,686	\$ 1,270,561	\$	1,270,561	\$	480,000	\$	1,750,561
09 - Other Uses	*	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-
08 - Other Operating Expense	\$	206,396	\$	221,913	\$	104,697	\$	203,052	\$ 210,000	\$	210,000	\$	113,000	\$	323,000
07 - Property Equipment	\$	-	\$	-	\$	-	\$	0	\$ -	\$	-	\$	-	\$	-
06 - Supplies	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-
05 - Other Purchased Services	\$	26,929	\$	23,388	\$	27,857	\$	281	\$ 3,500	\$	3,500	\$	30,000	\$	33,500
04 - Purchased Property Services	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-
03 - Purchased Prof & Tech Services	\$	558	\$	266	\$	112	\$	82	\$ -	\$	-	\$	27,000	\$	27,000
02 - Benefits	\$	290,230	\$	322,581	\$	366,224	\$	407,215.21	\$ 422,293	\$	422,293	\$	190,000	\$	612,293
01 - Salaries	\$	504,690	\$	585,819	\$	676,596	\$	625,055.93	\$ 634,767	\$	634,767	\$	120,000	\$	754,767
Expenditures:															
Total Funds Available		1,028,803	\$	1,153,966	\$	1,175,486	\$	1,235,686	\$ 1,270,560	\$	1,270,560	\$	480,000	\$	1,750,560
		4.020.002		4.480.055	_	4.488.405	_	4.00% (0.5	4.000 0.00		4.000 0.00		400.000		4
Total Revenue	\$	1,028,803	\$	1,153,966	\$	1,175,486	\$	1,235,686	\$ 1,270,560	\$	1,270,560	\$	480,000	\$	1,750,560
Transportation Fees	\$	295,115	\$	326,682	\$	364,619	\$	472,750	\$ 349,574	\$	349,574	\$	-	\$	349,574
General Fund Subsidy	\$	291,252	\$	362,136	\$	295,653		342,998	458,986		500,432	\$	480,000	\$	980,432
State Transportation Subsidy	\$	442,436		465,148		515,215		419,938	462,000		420,554		-	\$	420,554
Transportation - Revenue															
Beginning Fund Balance	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-
		<u>Actual</u>		<u>Actual</u>		<u>Actual</u>		<u>Actual</u>	Adopted	1	Amended	1	Difference	Su	<u>pplemental</u>
Summary of 17/18 Expenses		13/14		14/15		15/16		16/17	17/18		17/18				17/18
Fund 25 - Transportation															

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## Supplemental Budget 17/18



- 17/18 Amended Budgeted revenue in Fund 39 (COP Repayment) did not include Revenue for:
  - Moving the COP Repayments for both Fund 14 MLO 3a and Fund 16 MLO 3b from each corresponding fund to Fund 39. The result being the need to add the correct revenue and expense in Fund 39: \$8.3M
- We are requesting a supplemental revenue budget in the amount of \$8.3M in order to account for the increased expenses identified as MLO 3a & 3b COP Repayments.

## COP Repay–Fund 39 Supplemental District



Fund 39 - COP Repayment Fund										Bridge to		
Summary of 17/18 Expenses	12/13	13/14		14/15	15/16	16/17		17/18	1	Amended		17/18
	Actual	<u>Actual</u>		<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u> </u>	<u> Mended</u>		Budget	Su	<u>pplemental</u>
Beginning Fund Balance	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-
Revenue												
General Fund - Allocation (Funds 14 & 16)	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	8,298,588	\$	8,298,588
Earnings on Investments	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-
Total Revenue	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	8,298,588	\$	8,298,588
Total Funds Available	\$ 	\$ 	\$		\$ 	\$ 	\$		\$	8,298,588	\$	8,298,588
Expenditures:												
COP Principal Payments - Fund 14 & 16	\$ _	\$ -	\$	_	\$ -	\$ -	\$	-	\$	1,740,000	\$	1,740,000
COP Interest Payments - Fund 14 & 16	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	6,558,588	\$	6,558,588
Total Expense Grant Funds	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	8,298,588	\$	8,298,588
Ending Fund Balance	\$ -	\$ -	<b>*</b> \$	-	\$ -	\$ -	\$	-	\$	-	\$	-

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## BOARD OF EDUCATION ITEM 9 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** D. Garza, Executive Assistant to the BOE

TITLE OF AGENDA ITEM: Policy and Procedure Review

ACTION/INFORMATION/DISCUSSION: Discussion

### BACKGROUND OR RATIONALE

Ongoing review of Board policies to ensure compliance with current laws and regulations and to ensure policies align with practices that best serve the district.

### RELEVANT DATA AND EXPECTED OUTCOMES:

Board policies are routinely reviewed to ensure that they are current and reflect applicable federal and/or state regulations as well as the needs and processes of the districts.

No.	Designation	Title	Reviewed by	Recommendations
9.a	GBGA,	Staff Health	P Andersen	Revisions align our policies with
	GBGA-R			CASB guidance
9.b	GBGB	Staff Personal Security and	P Andersen	Revisions align our policies with
		Safety		CASB guidance

### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #7— Customize our educational systems to launch each student toward success	Updating policy to reflect current laws, regulations and best practices provides a solid foundation to lead the district.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** After board review, move 2 policies for action at the next regular board meeting.

**APPROVED BY:** Peter Hilts, Chief Education Officer; Brett Ridgway, Chief Business Officer; Pedro Almeida, Chief Operations Officer

**DATE:** August 10, 2018



### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Staff Health and Medical Examination Requirements(Physical and
	Mental Health Examinations)
Designation	GBGA
Office/Custodian	Business/Director of Human Resources

Through its overall safety program and various policies pertaining to school personnel, the Board of Education shall seek to ensure the safety of District employees during working hours and assist them in the maintenance of good health. It shall encourage all its employees to maintain good health and practice good health habits.

Under the following circumstances, the Board may require <a href="mailto:physical\_medical">physical\_medical</a> examinations of its employees or applicants for employment. The District shall pay for all such <a href="mailto:physical-medical">physical-medical</a> examinations. Results of such <a href="mailto:physical-examinations">physical-examinations</a> shall be maintained in separate medical files and not in the employee's personnel file and may be released only in limited circumstances.

### Routine physical medical examinations

Subsequent to a conditional offer of employment and prior to commencement of work, the District may require an applicant to have a medical examination and to meet any other health requirements that may be imposed by the state. The District may condition an offer of employment on the results of such examination if all entering employees in the applicable job category are subject to such examination.

All employees requiring a commercial driver's license shall be required to maintain a current Medical Examiner's Certificate in compliance with US Department of Transportation regulations. The cost of the physical examination to obtain this certificate will be paid by the District.

### District requested sSpecial examinations

The Board recognizes that an individual's medical diagnosis is privileged information between the patient and medical professionals. However, whenever an employee's medical condition is such that it interferes with the ability to perform required duties or there is an unacceptable risk to the health and safety of others, the District shall take necessary steps to evaluate the employee's condition and make appropriate employment decisions.

The Board may request physical examinations and/or mental health examinations of any employee at any time to determine if the employee has a physical and/or mental condition, disease, or illness which may interfere with the ability to perform required duties or which may pose an unacceptable risk to the health, safety, or welfare of the employee or others. The District shall select the medical professional to conduct such examination and shall pay the costs associated with such examination.

When the employee cannot perform the essential functions of the job with reasonable accommodation or medical evidence establishes that the employee's condition poses a significant risk to the health, safety, or welfare of the employee or others, the District may suspend and/or terminate the employee in accordance with applicable policies and regulations, and applicable law.

### Readily-transmitted communicable diseases

An employee with an acute, common communicable disease shall not report to work during the period of time when contagious/infectious. The District reserves the right to require a physician's statement prior to the employee's return to work.

An employee afflicted with a serious, readily-transmissible disease or condition shall be encouraged to report the existence of the condition or illness in case there are precautions that must be taken to protect the health of others.

Designation: GBGA

### **HIV** infection

Any employee who becomes aware of personal infection with the human immunodeficiency virus (HIV), which although life-threatening poses little risk of transmission in a school setting, is encouraged to report to a designated school administrator the diagnosis of HIV. The administrator shall follow the procedures accompanying this policy to evaluate the employment status of the staff member.

To encourage disclosure, the District shall endeavor to treat these employees in a fair, nondiscriminatory, and confidential manner consistent with the District's legal obligations. Federal and state law mandate, pursuant to provisions protecting persons with disabilities that such employees shall not be discriminated against on the basis of their disability and that reasonable accommodations shall be made to enable qualified individuals with disabilities to continue to work.

### Confidentiality

In all instances, District personnel shall respect the individual's right to privacy and treat any information regarding the medical condition or medical history of an employee or applicant as confidential information. The Cchief Bbusiness Officer or designee shall develop procedures to ensure that all medical information will be held in strict confidence. Any school staff member who violates confidentiality shall be subject to appropriate disciplinary measures.

- Adopted: date of manual revision
- Reviewed: May 11, 2000
- Revised: January 11, 2001
- Revised: March 12, 2009
- Revised: August 11, 2011
- Revised: May 10, 2018
- Revised: September 13, 2018

### **LEGAL REFS:**

- 29 U.S.C. Sec. 794(1983) (Sec. 504 of the Rehabilitation Act)
- 42 U.S.C. Sec. 12101 et seq. (Americans with Disabilities Act)
- 49 C.F.R. Sec. 391.43 (medical examination requirements for commercial driver's license holders)
- C.R.S. 8-2-118 (employer must bear cost of medical exam)
- C.R.S. 22-32-110(1)(k) (board's power to adopt policy related to safety, conduct and welfare of employees)
- C.R.S. 22-63-301 (grounds for teacher dismissal)
- C.R.S. 24-34-401 et seq. (discriminatory or unfair employment practices)
- C.R.S. 25-4-101 et seq. (disease control and sanitary regulations)
- 1CCR 301-26, Rules 4204-R-5.00<del>210</del> (regulations regarding operation of school transportation vehicles; <u>medical</u> <u>exam</u> requirements of physical exam every two years)

#### **CROSS REFS:**

- EBBA, Prevention of Disease/Infection Transmission
- GBA, Open Hiring/Equal Employment Opportunity
- GBJ, Personnel Records and Files
- GBGG, Staff Sick Leave

- GCQF, Discipline, Suspension, and Dismissal of Professional Staff
- GDQD, Discipline, Suspension, and Dismissal of Support Staff

Designation: GBGA



#### BOARD-APPROVED POLICY OF SCHOOL DISTRICT 49

Title	Staff Health (Staff Members with HIV/AIDS/Communicable
	<del>Diseases)</del>
Designation	GBGA-R
Office/Custodian	Business/Director of Human Resources

The following procedures shall be followed\_when evaluating the employment status of an employee infected with human immunodeficiency virus (HIV) including those staff members diagnosed as having Acquired Immune Deficiency Syndrome (AIDS) and those suspected of being infected with HIV.

These procedures also shall apply whenever a school official has reasonable cause to suspect that a staff member is seriously ill and the illness is affecting the <a href="employee's">employee's</a> ability to perform job responsibilities or posing an unacceptable risk to the health and safety of the employee or others. Reasonable cause may exist in but not be limited to situations where the employee's health is observed to be deteriorating to the point of interfering with the performance of duties, when the employee displays persistent physical symptoms of illness, or where there is similar reasonable evidence of such diseaseillness.

### Reporting suspected or confirmed cases

The <u>director of Hh</u>uman <u>Rresources or designee Department</u> will be responsible for coordinating the District's effort to evaluate the employment status of an employee in accordance with these procedures. For purpose of these procedures, the <u>Ddirector of Hh</u>uman <u>Rresources</u> will be referred to as the "school officer."

It is improper for any employee who has knowledge or reasonable grounds to suspect that he/she is infected with a communicable disease to willfully expose or infect another with such a disease, or to knowingly perform an act or engage in conduct which exposes or infects another person with such a disease.

Any staff member infected with HIV is encouraged to report this fact directly to the school officer.

If a supervisor has been informed or has reasonable cause to believe that an employee has an illness that is interfering with job performance or posing an unacceptable health risk to the employee or others, the supervisor shall notify the school officer immediately as soon as possible. The school officer shall confer individually with the supervisor and the staff member to assess the situation.

### Evaluation of employment status

HIV infection is not transmitted casually; therefore, it is not itself a reason to remove a staff member from school. The school officer will determine whether the person who is infected with HIV has a secondary infection such as active tuberculosis that constitutes a recognized risk of transmission in the school setting. This is a medical question which the school officer will answer by consulting with the infected person's physician, a qualified public health official who is responsible for such determinations, and the infected person.

In determining an appropriate response, the District shall consider the most current and reliable medical information available, with particular reference to the dangers of increased risk of transmission to others, and the health risk to the employee as well as the expected type of interaction with others.

If there is no secondary infection that constitutes a medically-recognized risk of transmission in the school setting, the infected person's job assignment will not be altered unless a reassignment is requested as a reasonable accommodation.

If there is no secondary infection that constitutes a medically-recognized risk of transmission in the school setting, the school officer will consult with the physician, public health official, and the infected person. If

necessary, they will develop an individually tailored plan for the staff member. Additional persons may be consulted if this is essential for gaining additional information, but the infected staff member must approve of the notification of any additional persons who would know staff member's identity. Utmost confidentiality will be observed throughout this process.

Designation: GBGA-R

When an employee is determined to be unfit for continued duty because of being incapable of performing the essential functions of the position or poses a direct threat to the health or safety of himself/herself or others, the employee will be entitled to use any accumulated sick leave in accordance with Board policies.

When an employee has exhausted all sick leave and other applicable leave options and is deemed unfit to resume duties, employment will be terminated through the employee's resignation, retirement, or dismissal in accordance with applicable Board policies and applicable law.

The school official will review the case periodically with the infected person and the medical advisors described above.

### Confidentiality

All information gained by the District through the application of the accompanying policy and these procedures including the identity of an employee infected with HIV, shall be treated as confidential. Information will be disclosed only as appropriate in connection with these procedures.

Persons who may know the identity of a staff member infected with HIV are those who with the infected person will determine whether the person has a secondary infection that constitutes a medically-recognized risk of transmission in the school setting. They are the school officer, the personal physician of the infected person, and a public health official who may be able to study the facts of the case sufficiently without needing to know the identity of the staff member to make a decision.

The decision-makers listed above and the infected person will determine whether additional persons such as the school nurse or principal need to know that an infected person works at a specific school. The additional persons will not know the name of the infected person without this person's consent.

All persons shall treat all medical information as highly confidential. No information will be divulged directly or indirectly to any other individuals or groups without the written consent of the infected staff member. All medical information and written documentation of discussions, telephone conversations, proceedings, and meetings will be kept by the school officer in a locked file. Access to this file will be granted only to those persons who have the written consent of the infected staff member.

To further protect confidentiality, names will not be used in documents except when essential. Any document containing the name or any other information that would reveal the identity of the infected person will not be shared with any person, not even for the purposes of work processing or reproduction.

- Adopted: date of manual revision
- Reviewed: May 11, 2000
- Revised: January 11, 2001
- Revised: March 12, 2009
- Revised: August 11, 2011
- Revised: January 10, 2013
- Revised: May 10, 2018
- Revised: September 13, 2018

# District

#### **BOARD-APPROVED POLICY OF DISTRICT 49**

Title	Staff Personal Security and Safety
Designation	GBGB
Office/Custodian	Business and Operations/Director of Human Resources and Director
	of Safety & Security

### Offenses against school employees

The following procedures shall be followed in instances of assault, disorderly conduct, harassment, knowingly false allegation of child abuse, or any alleged offense under the "Colorado Criminal Code" by a student directed towards a teacher or other school employee.

These same procedures shall be followed in instances of damage by a student to the personal property of a teacher or other school employee occurring on district premises.

- 1. The teacher or employee shall file a written complaint with the building principal, <u>z</u>Zone <u>Ll</u>eader, <u>Cc</u>hief <u>Ee</u>ducation <u>Oc</u>fficer, and the <u>Bb</u>oard of <u>Ee</u>ducation.
- 2. The principal shall, after receipt both of the complaint and adequate proof deemed adequate by the principal, of the charges, shall suspend the student for three days in accordance with established procedures.
- 3. The Cchief Eeducation Officer or designee shall initiate procedures for the further suspension or expulsion of the student when injury or property damage has occurred.
- 4. The Chief Eeducation Oofficer or designee shall report the incident to the district attorney or the appropriate local law enforcement agency or officer who shall be requested, upon receiving the report, tothen investigate the incident to determine the appropriateness of filing criminal charges or initiating delinquency proceedings.
- 5. A copy of this policy shall be distributed to each student through the Student Conduct and Discipline Code and posted in each building.

#### Communication of disciplinary information to teachers/counselors

The principal or designee shall communicate the discipline information above concerning any student enrolled in the district to all employees who have direct contact with that student. Any employee who is assigned a student with known serious behavior problems will be informed of the student's behavior record. Any school employee who is provided this information shall maintain its confidentiality and shall not communicate it to any other person.

- Current practice codified: 1980
- Adopted: date of manual adoption
- Revised to conform with practice: date of manual revision
- Revised: May 19, 1994
- Revised: July 12, 2001
- Revised: March 12, 2009
- Revised: June 30, 2011
- Revised: January 12, 2017
- Revised: September 13, 2018

LEGAL REFS:

• C.R.S. 22-32-109.1 (3) (policy regarding offenses against school employees required as part of safe schools plan)

Designation: GBGB

- C.R.S. 22-32-109.1 (9) (immunity provisions in safe schools law)
- C.R.S. 22-32-126 (5)(a) (communication of disciplinary information)

### CROSS REFS:

- ECAC, Vandalism
- JK, Student Discipline
- JKD/JKE, Suspension/Expulsion of Students



## BOARD OF EDUCATION ITEM 10 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

PREPARED BY:

Brett Ridgway, Chief Business Officer

Jodi Poulin, Accounting Group Manager

**TITLE OF AGENDA ITEM:** Monthly Financial Update

ACTION/INFORMATION/DISCUSSION: Discussion

#### **BACKGROUND OR RATIONALE**

Report to the Board of Education the performance of actual revenues and expenditures versus budgeted revenues and expenditures in all funds with comparison to prior year. Reference the first attached spreadsheet: the first column is the list of each fund the District has. The 2016-2017 columns start with the approved budget for the entire year compared to revenues and expenditures through May. Percentages over 100% on a revenue line are good in that we received more revenue than was anticipated. If any of the expenditure lines were higher than the percentage of year concluded, that fund could be an area of possible concern depending upon why it was high. The 2016-2017 year-end fund balance columns are required by statute. This is showing you the budgeted and anticipated end-of-year fund balance. The 2015-2016 columns are the prior year's total budget and the actual through May 2016. These amounts are provided for comparison to the current year amounts.

### RELEVANT DATA AND EXPECTED OUTCOMES:

This report is to keep the BOE informed of spending. It is required quarterly by law, however, it is being provided monthly in D49 in keeping with the Board's goal of financial transparency and fiscal responsibility. It is expected that the monitoring of expenditures will result in keeping spending in line with the Board's goals and direction as budgeted.

IMP	ACTS ON THE DISTRICT'S MISSION PRIORITIES—T	'HE RINGS AND ROCKS:
ė	Inner Ring—How we treat each other	
ulture	Outer Ring—How we treat our work	
Cn		
	Rock #1—Establish enduring <u>trust</u> throughout our community	Clarity and transparency in financial management strategy and decisions.
Λ	Rock #2—Research, design and implement programs for intentional community participation	
Strategy	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
S	<b>Rock #4</b> — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** No specific action necessary beyond recognizing the receipt of these reports and this information.

**APPROVED BY:** Brett Ridgway, Chief Business Officer

**DATE:** August 10, 2018

## **El Paso County School District 49**

**Management Reporting-Appendix B** 



Brett Ridgway, Chief Business Officer
Ron Sprinz, Finance Group Manager Jodi Poulin, Accounting Group Manager

## **Financial Detail Schedules**

June 30, 2018

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## **EL PASO COUNTY SCHOOL DISTRICT 49**

## **MONTHLY FINANCIAL SUMMARY**



June 30, 2018

100.00% of year concluded	158,479,791	153,304,269		35,391,717	(1,328,264)	34,063,454	156,378,058	99,363,411	
		Current Year		_	Fund Balance Wall			Prior Year	
Fund Description	17-18 cBud	17-18 cAct	% of Budget	BoY	YTD Result	EoY	16-17 cBud	16-17 cAct	% of Budge
				<u>Budget</u> Actual	<u>Budget</u> Actual	<u>Budget</u> Actual			
GENERAL FUND (10) Chg. Fund	IBal (1,223,159)	(248,557)					(2,626,581)	(11,249,097)	
Revenue	\$103,170,094	\$102,726,070	99.57%	\$9,982,090	-\$1,223,159	\$8,758,930	\$97,319,774	\$54,074,243	55.
Expenditures	\$104,393,253	\$102,974,626	98.64%	\$9,982,090	-\$248,557	\$9,733,533	\$99,946,355	\$65,323,340	65.
	¥ 10 1,000,±00	ψ.σ <u>=</u> ,σ,σ <u>=</u> σ	33.5.7,0	φο,σο <u>=</u> ,σοσ	Ψ= 10,001	<b>4</b> 0,1 00,000	, , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , ,	
014-3A MLO TRANSACTION FUND (14)	(1,685,057)	5,280,738					(1,251,660)	(4,826,027)	
Revenue	\$7,515,000	\$8,192,252	109.01%	\$6,527,302	<u>-\$1,685,057</u>	\$4,842,245	\$8,080,880	\$1,016,682	12
Expenditures	\$9,200,057	\$2,911,513	31.65%	\$6,527,302	\$5,280,738	\$11,808,040	\$9,332,540	\$5,842,709	62
016-3B MLO TRANSACTION FUND (16)	3,782,249	8,479,093					_	4,377,321	
Revenue	\$8,539,399	\$9,481,850	111.04%	\$7,543,161	\$3,782,249	\$11,325,410	\$3,272,595	\$5,271,729	161
Expenditures	\$4,757,150	\$1,002,757	21.08%	\$7,543,161	\$8,479,093	\$16,022,254	\$3,272,595	\$894,408	27
OAC OR CARITAL PROJECT FUND (AC)	5.040.000	(40,000,000)					(00 500 000)	00.540.007	
016-3B CAPITAL PROJECT FUND (46)  Revenue	5,319,898 \$83,500,000	(42,902,039) \$22,685	0.03%	\$79,275,067	\$5,319,898	\$84,594,965	(83,500,000) <b>\$</b> 0	83,516,637 \$83,516,637	0
Expenditures	\$78,180,102	\$42,924,724	54.90%	\$79,275,067	-\$42,902,039	\$36,373,028	\$83,500,000	\$03,510,037	0
Exportation	Ψ70,100,102	Ψ12,021,121	01.0070	Ψ10,210,001	Ψ12,002,000	φου,στο,σ20	ψου,σου,σου	Ψ	
CHOOL ACTIVITY FUNDS (74, 23)	-	947,079					-	(220)	
Revenue	\$3,500,000 \$3,500,000	\$2,472,138 \$1,525,059	70.63% 43.57%	<u>\$436,164</u> \$436,164	<u>\$0</u> \$947,079	<u>\$436,164</u> \$1,383,243	\$3,500,000 \$3,500,000	\$1,737,913 \$1,738,133	49 49
Expenditures									70

## EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY FINANCIAL SUMMARY



June 30, 2018

100.00% of year concluded	158,479,791	153,304,269 Current Year		35,391,717 <b>Vear End</b>	(1,328,264) Fund Balance Wal	34,063,454	156,378,058	99,363,411 Prior Year	
Fund Description	17-18 cBud	17-18 cAct	% of Budget	BoY  Budget  Actual	YTD Result  Budget  Actual	EoY Budget Actual	16-17 cBud	16-17 cAct	% of Budget
NUTRITION SERVICES (F21) Chg. FundBa Revenue Expenditures	(177,000) \$3,560,538 \$3,737,538	161,324 \$3,939,787 \$3,778,463	110.65% 101.09%	\$1,249,330 \$1,249,330	<u>-</u> \$177,000 \$161,324	<u>\$1,072,330</u> \$1,410,655	(0) \$3,286,187 \$3,286,187	93,718 \$2,347,431 \$2,253,713	71.43 68.58
FFS TRANSPORTATION (F25) Revenue Expenditures	0 \$1,270,560 \$1,270,560	(917,441) \$824,785 \$1,742,226	64.92% 137.12%	<u>\$0</u> \$0	<u>\$0</u> -\$917,441	<u>\$0</u> -\$917,441	- \$1,235,686 \$1,235,686	\$1,001,741 \$1,001,741	81.07 81.07
KIDS' CORNER B/A SCHL (F27) Revenue Expenditures	(46,609) \$1,090,000 \$1,136,609	(88,190) \$1,024,843 \$1,113,034	94.02% 97.93%	<u>\$58,246</u> \$58,246	<u>-\$46,609</u> -\$88,190	<u>\$11,637</u> -\$29,944	(12,000) \$360,000 \$372,000	6,060 \$232,796 \$226,736	64.67 60.95
ANNUAL CAP PROJ's (F15) Chg. FundBa Revenue Expenditures	(450,750) \$2,777,000 \$3,227,750	(462,966) \$5,808,302 \$6,271,268	209.16% 194.29%	<u>\$478,092</u> \$478,092	<u>-\$450,750</u> -\$462,966	<u>\$27,342</u> \$15,126	(1,286,849) \$3,500,000 \$4,786,849	(1,819,965) \$2,360,968 \$4,180,933	67.46 87.34
FEE IN LIEU CAP PROJ (F43) Chg. FundBa Revenue Expenditures	(484,545) \$100,000 \$584,545	505,605 \$715,790 \$210,185	715.79% 35.96%	<u>\$716,114</u> \$716,114	<u>-\$484,545</u> \$505,605	<u>\$231,569</u> \$1,221,719	65,000 \$165,000 \$100,000	192,589 \$192,589 \$0	116.72 0.00

## EL PASO COUNTY SCHOOL DISTRICT 49

## **MONTHLY FINANCIAL SUMMARY**



June 30, 2018

			• • • • • • • • • • • • • • • • • • • •	50, 2010					
100.00% of year concluded	158,479,791	153,304,269		35,391,717	(1,328,264)	34,063,454	156,378,058	99,363,411	
		Current Year			und Balance Walk			Prior Year	
Fund Description	17-18 cBud	17-18 cAct	% of Budget	BoY	YTD Result	EoY	16-17 cBud	16-17 cAct	% of Budget
				<u>Budget</u> Actual	<u>Budget</u> Actual	<u>Budget</u> Actual			
PROP/LIAB INSURANCE (F18 Chg. FundBal	(788,775)	(663,926)					_	293,414	
Revenue	\$900,000	\$1,168,514	129.83%	\$1,700,111	-\$788,775	\$911,336	\$3,500,000	\$1,125,895	32.1
Expenditures	\$1,688,775	\$1,832,440	108.51%	\$1,700,111	-\$663,926	\$1,036,185	\$3,500,000	\$832,481	23.7
HEALTH INSURANCE (F64) Chg. FundBal	171,402	(1,569,288)					(342,480)	(1,436,957)	
numbers exclude Revenue	\$9,323,060	\$7,959,687	85.38%	\$1,529,722	\$171,402	\$1,701,124	\$8,715,860	\$4,587,208	52.6
contra entries Expenditures	\$9,151,658	\$9,528,975	104.12%	\$1,529,722	-\$1,569,288	-\$39,566	\$9,058,340	\$6,024,165	66.5
GRANT PROGRAMS (F22 & F26)	-	(69,966)	21.224			2	1,644	800	
Federal Revenue State Expenditures Local	\$10,113,686 \$10,113,686	\$6,553,681 \$6,623,647	64.80% 65.49%	<u>-\$145</u> -\$145	<u>\$0</u> -\$69,966	<u>-\$145</u> -\$70,111	\$10,003,419 \$10,001,776	\$3,224,974 \$3,224,174	32.2 32.2
COLORADO PRESCHOOL PROGRAM (F19) Revenue	(6,158) \$471,822	(21,344) \$471,822	100.00%	¢04.4E0	¢6.150	\$75,000	- \$459,424	(26,861) \$306,283	66.6
Expenditures	\$471,022 \$477,979	\$493,166	103.18%	<u>\$81,158</u> \$81,158	<u>-\$6,158</u> -\$21,344	\$75,000 \$59,813	\$459,424 \$459,424	\$333,144	66.6 72.5
DANE BALCON SCHOL (F73) Chg. FundBal	(5,669)	(946)					(5,933)	521	
Revenue	\$200	\$54	26.82%	\$5,66 <u>8</u>	-\$5,669	<u>-\$1</u>	\$200	\$521	260.4
Expenditures	\$5,869	\$1,000	17.04%	\$5,668	-\$946	\$4,722	\$6,133	\$0	0.0
BOND REDEMPTION (F31) Chg. FundBal	(5,084,704)	(12,659,478)	405 000/	<b>#</b> F 004.70 <i>*</i>	<b>#F 004 70</b>		(2,670,403)	(7,169,395)	
Revenue Expenditures	\$149,657 \$5,234,361	\$636,432 \$13,295,910	425.26% 254.01%	\$5,084,704 \$5,084,704	<u>-\$5,084,704</u> -\$12,659,478	<u>\$0</u> -\$7,574,774	\$4,849,768 \$7,520,171	\$318,338 \$7,487,733	6.5 99.5

## EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY REVENUE SUMMARY -GENERAL FUND:

June 30, 2018

34		16-17 cAct	17-18 cBud	17-18 cAct	% BUDGET
LOCAL	% of Revenue Budget				
* Property Taxes	12% - 12% - 11%	\$19,303,849	\$20,559,618	\$20,463,410	99.5%
* Delinquent Taxes & Interest	0%	(20,356)	(48,998)	(4,224)	8.6%
* Specific Ownership Tax	1%	2,351,292	2,357,007	3,070,381	130.3%
Specific Ownership Tax-Bond	1% - 13%	759,105	1,111,023	335,663	30.2%
Tuition & Fees		135,512	178,200	147,434	82.7%
Local Grants & Donations		-	-	-	-
Earnings on Investments		119,645	158,712	205,206	129.3%
Charter School Purchased Serv	rices	3,087,260	3,568,994	3,640,962	102.0%
Other Local Revenue		1,186,498	1,124,495	801,547	71.3%
TOTAL LOCAL REVENUE	16% - 16% - 16%	\$26,922,805	\$29,009,050	\$28,660,379	98.8%
	15% - 15% - 14%	23,835,544	25,440,055	25,019,417	
STATE					
* Equalization - State Share	79% - 79% - 79%	\$132,137,627	\$141,083,705	\$141,180,295	100.1%
Equalization - CDE Audit Adjus	stment	(81,280)	(60,955)	(66,798)	
Vocational Education		542,821	-	637,816	-
Special Education		4,019,100	4,050,295	4,100,778	101.2%
Transportation		441,919	481,021	476,789	99.1%
Transportation - CDE Audit Ad	justment	4,425	-	-	
Gifted Revenue		211,523	-	-	-
Other State Revenue		2,011,869	3,291,529	2,347,904	71.3%
TOTAL STATE REVENUE	84% - 83% - 84%	\$139,288,004	\$148,845,595	\$148,676,784	99.9%
	85% - 85% - 85%				
FEDERAL					
Public law 874 - Impact Aid		\$245,178	\$294,718	\$371,296	126.0%
Other Federal Resources		183,590	249,499	266,097	106.7%
TOTAL FEDERAL REVENUE	E ).3% - 0.3% - 0.4%	\$428,768	\$544,217	\$637,393	117.1%
	0% - 0% - 0%				
TOTAL REVENUE		\$166,639,577	\$178,398,862	\$177,974,556	99.8%
Less: Oth Fund Revenue Trans	sfers	(4,758,220)	(3,577,000)	(3,577,000)	100.0%
Less: CPP Transfer		(459,424)	(471,822)	(471,822)	100.0%
Less: Charter School PPR Trar	nsfers	(64,523,001)	(71,179,947)	(71,199,665)	100.0%
NET REVENUE		\$96,898,932	\$103,170,094	\$102,726,070	99.6%
included in School Finance Act Formula					
	I School Student FTE	12,546.64	12,667.42	12,667.42	100.0%
	ated School Net PPR	\$7,723.10	\$8,144.52	\$8,109.47	99.6%
	r School Student FTE	10,811.30	9,819.26	9,819.26	100.0%
Total District	Student FTE (SFTE)	23,357.94	22,486.68	22,486.68	100.0%
		7,113.41	7,323.62	7,381.94	

## **Revenue & Expense Summary**

	_	17-18 cBud	per pupil	17-18 cAct	per pupil
	Formula Program Funding	\$163,951,331	\$7,291	\$164,709,861	\$7,325
	Other Local Revenue	6,141,423	485	5,130,813	405
	Other State Revenue	7,761,891	613	7,496,489	592
	Federal Revenue	544,217	43	637,393	50
•	Gross Revenue	\$178,398,862	\$8,432	\$177,974,556	\$8,372
	Revenue Allocations				
	Capital & Insurance Funds	(3,577,000)	(282)	(3,577,000)	(282)
	Colorado Preschool Program	(471,822)	(37)	(471,822)	(37)
	Charter Schools	(71,179,947)	33	(71,199,665)	57
	Net General Fund Revenue	\$103,170,094	\$8,145	\$102,726,070	\$8,109
40%	General Education (programs 0010-0030)	(41,575,347)	(3,282)	(41,551,154)	(3,280)
4%	Other Instructional (programs 0040-1699)	(4,098,192)	(324)	(3,725,785)	(294)
11%	Special Education (program 1700)	(11,492,831)	(907)	(11,796,727)	(931)
1%	Athletic Extracurricular (program 1800)	(1,088,465)	(86)	(1,104,758)	(87)
0%	Academic Extracurricular (program 1900)	(275,398)	(22)	(347,127)	(27)
57%	Total Instructional Spend	(58,530,233)	(4,621)	(58,525,552)	(4,620)
7%	Student Support Services (program 2100)	(7,463,417)	(589)	(7,333,875)	(579)
5%	Instructional Staff Support (program 2200)	(5,473,882)	(432)	(5,075,596)	(401)
1%	Board Administration (program 2300)	(1,171,461)	(92)	(877,860)	(69)
9%	School Administration (program 2400)	(9,391,670)	(741)	(9,140,476)	(722)
2%	Business Services (program 2500)	(1,660,572)	(131)	(1,608,140)	(127)
10%	Operations & Maintenance (program 2600)	(9,993,974)	(789)	(9,895,345)	(781)
2%	Student Transportation Svc (program 2700)	(2,090,930)	(165)	(1,922,647)	(152)
4%	Central Support Svc (program 2800)	(4,497,779)	(355)	(4,578,969)	(361)
1%	Risk Management (program 2850)	(1,181,772)	(93)	(923,018)	(73)
0%	Facilities Acquisition/Construction	(305,117)	(24)	(289,871)	(23)
3%	Other Uses of Funds	(2,632,447)	(208)	(2,803,279)	(221)
0%	Operating Reserves	-	-	-	-
	TABOR Reserve	-	-	-	-
44%	Total Support Service Spend	(45,863,020)	(3,621)	(44,449,075)	(3,509)
101%	Total Spend	(104,393,253)	(\$8,241)	(\$102,974,626)	(\$8,129)
1%	Fund Balance Change	(\$1,223,159)	(\$97)	(\$248,557)	(\$20)
53%	Direct Instructional Spend	(54,562,528)	(4,307.31)	(54,420,429)	(4,296)
23%	Direct Support Spend	(23,254,225)	(1,835.75)	(22,394,519)	(1,768)
26%	Indirect Spend (Support & Instruct)	(26,576,500)	(2,098.02)	(26,116,431)	(2,062)
	Program Recast of Total Spend	(104,393,253)	(8,241.08)	(102,931,379)	(8,126)

## **EL PASO COUNTY SCHOOL DISTRICT 49**

### MONTHLY EXPENSE SUMMARY -GENERAL FUND ZONES & GROUPS

**EXPENSE SUMMARY GRID** 

number pattern: 17-18 cAct 17-18 cBud



Falcon				Sand Creek				POWER			
30 <b>Zone</b>	Personnel	mplementation		31 <b>Zone</b>	Personnel	Implementation		32 <b>Zone</b>	Personnel	Implementation	
Location	Costs	Costs	Total	Location	Costs	Costs	Total	Location	Costs	Costs	Total
132-Falcon ES	1,940,966	167,880	2,108,846	131-Evans ES	3,130,347	254,111	3,384,459	136-Ridgeview ES	3,724,233	238,472	3,962,705
	1,934,550	171,920	2,106,469		3,099,403	322,779	3,422,182	<del>-</del>	3,721,785	279,642	4,001,427
134-Meridian Rch ES	3,248,295	241,472	3,489,767	135-Remington ES	3,190,097	230,041	3,420,138	139-Stetson ES	3,244,360	196,147	3,440,508
	3,238,552	255,102	3,493,654		3,179,189	252,317	3,431,506		3,207,937	225,725	3,433,662
137-Woodmen Hill ES	4,064,123	267,817	4,331,940	138-Springs Ranch ES	3,151,217	221,165	3,372,382	140-Odyssey ES	3,424,883	206,771	3,631,654
	4,064,623	260,608	4,325,231		3,126,095	268,900	3,394,995		3,381,501	249,440	3,630,941
220-Falcon MS	4,809,011	628,878	5,437,889	225-Horizon MS	4,238,418	392,612	4,631,030	230-Skyview ES	5,528,562	492,613	6,021,175
	4,708,347	682,296	5,390,644		4,274,609	421,601	4,696,210		5,434,705	543,085	5,977,790
310-Falcon HS	6,068,469	1,070,393	7,138,862	315-Sand Creek HS	6,291,799	833,443	7,125,242	320-Vista Ridge HS	7,035,658	809,883	7,845,541
	6,050,387	1,117,136	7,167,523	-	6,259,909	1,007,010	7,266,919		6,891,624	901,360	7,792,983
530-Falcon Zone	250,935	78,547	329,481	531-Sand Creek Zone	558,027	313,145	871,172	532-POWER Zone	565,718	164,654	730,372
	400,582	304,222	704,804	-	631,030	913,234	1,544,265	-	583,445	(282,190)	301,255
Total	20,381,799	2,454,987	22,836,786	Total	20,559,905	2,244,517	22,804,422	Total	23,523,414	2,108,540	25,631,955
	20,397,041	2,791,284	23,188,325 98%		20,570,235	3,185,841	23,756,076 9		23,220,997	1,917,061	25,138,058 102%
0.0%	88%	11%	<sup>5,857</sup> PPEx	0.0%	87%	10%	6,372 <sub>F</sub>	PPEx 0.0%	92%	9%	6,081 PPE
íConnect	<b>.</b> 58.556			Internal				Total			

íConnect			
35 <b>Zone</b>	Personnel	Implementation	
Location	Costs	Costs	Total
510/511 - PLC	1,276,708	229,995	1,506,703
-	1,272,667	340,884	1,613,551
464-SSAE	1,470,697	370,324	1,841,022
-	1,515,642	498,916	2,014,558
340-PPEC	568,278	338,199	906,478
-	557,784	465,948	1,023,732
525-FHP	477,806	141,596	619,402
-	477,844	165,508	643,351
595-other	523,332	122,144	645,475
-	553,920	(124,252)	429,668
522-iConnect Zone	2,480	20,226	22,706
	-	9,433	9,433
Total	4,319,301	1,222,485	5,541,786
	4,377,857	1,356,437	5,734,294 97%
0.0%	76%	23%	7,639 PPE

36-Spec Services 6,032,643 4,638,456 10,671,099 5,834,468 4,759,078 10,593,547 1019 39-Learn Services 2,617,554 1,155,576 3,773,130 2,605,848 1,377,802 3,983,650 95% 38- Central Svcs 2,971,063 1,377,978 4,349,041 3,041,705 1,721,120 4,762,825 91% 33-Info Tech. 77,851 3,001,593 3,079,444 66,230 2,890,203 2,956,432 1049 34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92%		Internal Svcs & Vendors		596,444 Implementation	546,752 (114,765)	
5,834,468         4,759,078         10,593,547         101%           39-Learn Services         2,617,554         1,155,576         3,773,130           2,605,848         1,377,802         3,983,650         95%           38- Central Svcs         2,971,063         1,377,978         4,349,041         4,762,825         91%           33-Info Tech.         77,851         3,001,593         3,079,444         104%         104%           34-Transportation         1,938,540         21,995         1,960,534         104%           37-Facil & Maint         1,991,050         229,868         2,130,917         92%           37-Facil & Maint         1,931,948         379,319         2,311,267         In           1,955,840         193,289         2,149,129         108%           Total         15,569,598         10,574,916         26,144,514           15,405,141         11,171,360         26,576,500		Location	Costs	Costs	Total	
39-Learn Services 2,617,554 1,155,576 3,773,130 2,605,848 1,377,802 3,983,650 95% 38- Central Svcs 2,971,063 1,377,978 4,349,041 3,041,705 1,721,120 4,762,825 91% 33-Info Tech. 77,851 3,001,593 3,079,444 66,230 2,890,203 2,956,432 104% 34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500	3	6-Spec Services	6,032,643	4,638,456	10,671,099	(
39-Learn Services 2,617,554 1,155,576 3,773,130 2,605,848 1,377,802 3,983,650 95% 38- Central Svcs 2,971,063 1,377,978 4,349,041 3,041,705 1,721,120 4,762,825 91% 33-Info Tech. 77,851 3,001,593 3,079,444 66,230 2,890,203 2,956,432 104% 34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500			5,834,468	4,759,078	10,593,547	101%
38- Central Svcs 2,971,063 1,377,978 4,349,041 3,041,705 1,721,120 4,762,825 91% 33-Info Tech. 77,851 3,001,593 3,079,444 66,230 2,890,203 2,956,432 104% 34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500	39	9-Learn Services		1,155,576	3,773,130	
33-Info Tech. 77,851 3,001,593 3,079,444 66,230 2,890,203 2,956,432 104% 34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500			2,605,848	1,377,802	3,983,650	95%
33-Info Tech. 77,851 3,001,593 3,079,444 66,230 2,890,203 2,956,432 104% 34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 Ir 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500		38- Central Svcs	2,971,063	1,377,978	4,349,041	
34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 Ir 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500			3,041,705	1,721,120	4,762,825	91%
34-Transportation 1,938,540 21,995 1,960,534 100% 1,901,050 229,868 2,130,917 92% 37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108% Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500		33-Info Tech.	77,851	3,001,593	3,079,444	
100%			66,230	2,890,203	2,956,432	104%
37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108%  Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500	3	4-Transportation	1,938,540	21,995	1,960,534	
37-Facil & Maint 1,931,948 379,319 2,311,267 In 1,955,840 193,289 2,149,129 108%  Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500	100%		1,901,050	229,868	2,130,917	92%
Total 15,569,598 10,574,916 26,144,514 15,405,141 11,171,360 26,576,500		37-Facil & Maint	1,931,948	379,319		Inte
15,405,141 11,171,360 26,576,500			1,955,840	193,289	2,149,129	108%
		Total	15,569,598	10,574,916	26,144,514	
0.0% 58% 42% 26,576,500			15,405,141	11,171,360	26,576,500	
	'	0.0%	58%	42%	26,576,500	ı

Total				
District	Personnel	Implementation		
Location	Costs	Costs	Total	_
Geo. School bud %	90%	10%		_
Total Geo. ES	29,118,521	2,023,876	31,142,397	
	28,953,634	2,286,432	31,240,067	100%
Total Geo. MS	14,575,992	1,514,104	16,090,095	"
	14,417,661	1,646,982	16,064,644	100%
Total Geo. HS	19,395,926	2,713,719	22,109,645	
	19,201,920	3,025,506	22,227,425	99%
Total Zone Levels	1,377,159	576,573	1,953,731	
	1,615,057	944,699	2,559,756	76%
iConnect Multi	4,316,821	1,202,258	5,519,080	
	4,377,857	1,347,004	5,724,861	96%
nternal Svc & Vendor	15,569,598	10,574,916	26,144,514	"
	15,405,141	11,171,360	26,576,500	98%
Total	84,354,017	18,605,445	102,959,462	_
	83,971,270	20,421,983	104,393,253	98.63%
0.0%	100.46%	91.10%	104,393,253	_

DIRECT SPENDS BY SCHOOL LOCATION June 30, 2018 Other Preschool or Support Services for School Reg. Instruct SPED Instruct Post-Secondary Students Staff Direct Spend Oth Instruct Extracurr Security Admin Total **Total School Locations** (139.440)30,534,030 1,797,542 975,680 2,880,812 6,189,431 514,507 2,399,256 52,349,329 5,195,942 792,746 1,069,384 Salaries 9,535,635 968,305 1,738,785 897,323 1,775,832 548,791 248,373 204,332 330,791 186,923 16.435.090 **Benefits** 17-18 cAct Personnel Costs 40,069,665 6,971,775 2,346,333 1,041,118 1,180,012 3,849,117 1,400,175 7,928,216 701,429 3,296,579 68,784,419 per pupil 3,163.21 550.37 185.23 82.19 93.15 303.86 110.53 625.87 55.37 260.24 5,430.03 109,225 3.551 20.383 232,087 950.164 124,867 87.607 37.707 302.275 32.462 Purch Svc-Prof 107,071 6.181 16.198 198.663 1,116,230 1.444.343 Purch Svc-Prop 856.900 75.846 539 24.635 293.874 13.342 983 50.390 139.550 257.741 Purch Svc-Other 866,011 20,076 135,755 366.824 166,099 11.628 8.908 296.364 2,208,192 4,079,859 Supplies 135,849 52,206 97,362 7,574 165.962 33,354 492,306 Equipment 19.159 693 13,183 10,866 19,225 4,088 16,423 17.715 105,605 206,957 Other ---Other 130.533 235,512 856,533 260,145 232,087 3,753,584 8.030.529 Implementation Costs 1,328,803 16,700 96,104 1,120,529 104.90 10.30 18.59 67.62 20.54 1.32 7.59 88.46 18.32 296.32 633.95 per pupil pupil count Total 41,398,468 7,102,308 2,581,844 1,897,652 1,440,157 3,865,817 1,496,279 9,048,745 933,516 7,050,163 76,814,948 12,667.42 Student FTE 3,268.11 560.68 203.82 149.81 113.69 305.18 118.12 714.33 73.69 556.56 6.063.98 74.6% per pupil 30,368,643 782.227 993.212 52,351,462 5,161,780 1.863.898 2,894,965 1.112.470 6.267.823 524,854 2,381,591 Salaries 9,416,526 1.772.161 540.096 247.004 102,603 968.909 351.119 1,731,724 189.894 894.632 16,214,668 Benefits 1,029,231 3,276,223 68,566,129 88.1% 17-18 cBud Personnel Costs 6,933,941 2,403,994 1,095,815 3,863,874 1,463,589 7,999,547 714,748 39,785,169 3,140.75 547.38 189.78 81.25 86.51 305.02 115.54 631.51 56.42 258.63 5,412.79 per pupil 125,978 114,150 3,551 153,788 38,366 45,365 315,683 209,675 116,240 1.122.797 Purch Svc-Prof 3 158,099 24,500 14,541 261,825 1,179,564 1.638.530 -Purch Svc-Prop 446,781 432,290 1.279.843 78,070 1,003 55,899 17,410 1,433 50,896 196,060 Purch Svc-Other 889,116 20,956 163,027 382,449 156,852 318,911 1,000 2,403,004 4.356.156 13,915 6,927 Supplies 158.270 81,764 100.544 9.422 250 178.600 45.360 574.211 --Equipment 64,325 1,503 16.450 20.200 17,364 23.544 16.423 34,570 900 83.810 279.088 Other Other Implementation Costs 1.473.859 137.612 345.192 1.103.761 253.955 39.142 119.610 1.305.650 211.575 4.260.267 9.250.624 11.9% 20.05 336.32 per pupil 116.35 10.86 27.25 87.13 3.09 9.44 103.07 16.70 730.27 Total 41,259,028 7,071,553 2,749,185 2,132,992 1,349,769 3,903,016 1,583,199 9,305,196 926,323 7,536,490 77,816,753 12,667.42 Student FTE / spend per 3,257.10 558.25 106.55 **6,143.06** 74.5% 217.03 168.38 308.11 124.98 734.58 73.13 594.95

4.307.31

Educat Control 74.5%

1.835.75

	DIREC	CT SPENDS BY SCHOOL LOCAT	ION				Support Se	rvices for	School	Oth Direct	Total	Indirect	Net
Sultaries , 128.088 1,774.200 123.847 17,965 2.267.024 1,606,920 - 6,015,327 11,938,369 Benerillis , 23.317 557,164 33.372 6.817 6.868,676 4.668,944 - 1.466,938 3.036,952 17,146,042 Personnel Costs	June 30	, 2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total
Sultaries , 128.088 1,774.200 123.847 17,965 2.267.024 1,606,920 - 6,015,327 11,938,369 Benerillis , 23.317 557,164 33.372 6.817 6.868,676 4.668,944 - 1.466,938 3.036,952 17,146,042 Personnel Costs	Total Ir	ndirect Locations	72 397	(271 647)	(10)	58		146 749	237 192		(5.257)	252 506	460 069
Benefix   2 2.317   5.51,164   33.372   5.17   69.3676   448.944   - 1.148.938   3.369.522			7	, , ,	( - /	17,965	-		,	-	<del>-</del>	6,015,327	,
17-18 of the Personnel Coats   158 a05   2,31 363   163,218   2,4782   2,960 700   2,055,864   - 7,865,666   15,75,312   12,296			29,317	557,164	39,372	6,817	_	693,676	458,944	-	_	1,849,938	3,636,952
Purch Svv-Prof 3 1.027.407 31,316 - 531,092 269,275 - 2.432,512 4.291,602 Purch Svv-Prop 4 626 - 626 - 6.410 50,333 19,569 202,056 267,017 Purch Svv-Prop 5 1.264,226 321,317 - 160,383 248,136 63,232 2.263,081 4.301,082 Supplies 44.824 106,792 85,559 - 60,944 176,648 3.557 1.267,099 1.772,07 Equipment 7 - 29,477 6,919 - 22,697 18,648 5.538 104,257 187,236 Other 9 - 3,559 4.623 - 3,818 26,200 15 (318,729) (278,624) Other 9 - 3,559 4.623 - 3,818 26,200 15 (318,729) (278,624) Other 9 - 2,548,000 15 (318,729) (278,624) Other 9 - 2,548,000 15 (318,729) (278,624) Other 9 - 2,548,000 15 (318,729) (278,624) (	(170,17	1) 17-18 cAct Personnel Costs	158,405	2,331,363	163,218	24,782	-	2,960,700	2,065,864		<u>-</u>	7,865,266	15,575,312
Purch Svc-Drop			<del>-</del>			-	-			-	-		
Supplies   44.824   166.792   35.559   -   69.964   178.648   -   3.557   1.267.998   1.772.807			-	626	-	-	-	8,410	36,333	-	19,589	202,058	267,017
Equipment   7		Purch Svc-Other 5	-	1,284,226	321,317	-	-	160,383	248,136	-	63,232	2,263,061	4,301,082
Equipment 7 29.477 6.919 - 22.697 18,548 - 5,338 104,267 187,236 Other 8 - 3.559 4.623 - 3.618 28,290 - 15 (318,728) (278,624) Other 8		Supplies 6	44,824	166,792	35,559	-	-	69,954	178,648	-	3,557	1,267,998	1,772,807
Other 8 - 3,559 4,623 - 3,618 28,290 - 15 (318,728) (278,624) Other 9			-	29,477	6,919	-	-	22,697	18,548	-	5,338	104,257	187,236
Implementation Costs			-	3,559	4,623	-	-	3,618	28,290	-	15	(318,728)	(278,624)
Purple		Other 9	-	-	-	-	-	-	-	-	-	-	-
Purch Svc-Prop	630,24	·				-	-			-			
Salaries 1 142,459 1,608,490 101,271 18,094 - 2,294,939 1,626,970 6,060,555 11,852,779  Benefits 2 30,897 530,959 35,875 6,746 - 683,124 432,109 1,832,652 3,552,362  177,18 cBud Personnel Costs 173,356 2,139,450 137,145 24,840 - 2,978,063 2,059,079 7,893,207 15,405,141  per pupil 13,69 168,89 10,83 1.96 - 235,10 162,55 623,11 1,216,12  Purch Svc-Prof 3 - 860,459 34,296 621,222 403,294 2,454,688 4,373,958  Purch Svc-Prop 4 1,850 10 12,500 53,151 - 31,207 247,247 345,965  Purch Svc-Other 5 5,000 1,348,669 348,313 170,844 269,825 - 45,826 2,600,908 4,789,385  Supplies 6 79,270 166,293 33,924 76,223 240,039 - 1,500 1,282,059 1,879,308  Equipment 7 16,000 50,537 2,392 24,901 21,900 - 7,940 133,231 256,990  Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246)  Other 9	460,06	9 pupil count Total					-						
Benefits   2   30,897   530,959   35,875   6,746   -   683,124   432,109   -   -   1,832,652   3,552,362     17-18 cBud   Personnel Costs   173,356   2,139,450   137,145   24,840   -   2,978,063   2,059,079   -   -   7,893,207   15,405,141     Purch Svc-Prof   3   -   860,459   34,296   -   -   621,222   403,294   -   -   2,454,688   4,373,958     Purch Svc-Prop   4   -   1,850   10   -   -   12,500   53,151   -   31,207   247,247   345,965     Purch Svc-Other   5   5,000   1,348,669   348,313   -   -   170,844   269,825   -   45,826   2,600,908   4,789,385     Supplies   6   79,270   166,293   33,924   -   -   76,223   240,039   -   1,500   1,282,059   1,879,308     Equipment   7   16,000   50,537   2,392   -   -   24,901   21,990   -   7,940   133,231   256,990     Other   8   2,000   4,545   6,862   -   -   19,850   34,908   -   -   -   -   -   -     Implementation Costs   102,270   2,432,353   425,797   -   925,540   1,023,206   -   86,474   6,175,721   11,171,360     Purch Count   10,607   2,432,353   425,797   -   925,540   1,023,206   -   86,474   6,175,721   11,171,360     Purch Count   10,607   2,176,825   4,571,802   562,942   24,840   -   3,003,603   3,802,285   -   86,474   14,068,928   26,6576,500     12,667,42   Student FTE / spend per   21,76   36,091   44,44   1,96   -   3,003,603   3,802,285   -   86,474   14,068,928   2,069,602		12,667.42 Student FTE / per pupil	16.04	382.35	44.44	1.96	-	296.58	224.60	-	7.24	1,090.71	2,061.70
17-18 cBud   Personnel Costs   173,356   2,139,450   137,145   24,840   - 2,978,063   2,059,079   7,893,207   15,405,141		Salaries 1	142,459	1,608,490	101,271	18,094	-	2,294,939	1,626,970	-	-	6,060,555	11,852,779
Purch Svc-Prof   3		Benefits 2	30,897	530,959	35,875	6,746	-	683,124	432,109	-	-	1,832,652	3,552,362
Purch Svc-Prof 3 - 860,459 34,296 621,222 403,294 2,454,688 4,373,958  Purch Svc-Prop 4 - 1,850 10 12,500 53,151 - 31,207 247,247 345,965  Purch Svc-Other 5 5,000 1,348,669 348,313 170,844 269,825 - 45,826 2,600,908 4,789,385  Supplies 6 79,270 166,293 33,924 76,223 240,039 - 1,500 1,282,059 1,879,308  Equipment 7 16,000 50,537 2,392 24,901 21,990 - 7,940 133,231 256,990  Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246)  Other 9							-			-	-		
Purch Svc-Prop 4 - 1,850 10 12,500 53,151 - 31,207 247,247 345,965 Purch Svc-Other 5 5,000 1,348,669 348,313 170,844 269,825 - 45,826 2,600,908 4,789,385 Supplies 6 79,270 166,293 33,924 76,223 240,039 - 1,500 1,282,059 1,879,308 Equipment 7 16,000 50,537 2,392 24,901 21,900 - 7,940 133,231 256,990 Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246) Other 9		per pupil	13.69			1.96	-			-	-		
Purch Svc-Other 5 5,000 1,348,669 348,313 170,844 269,825 - 45,826 2,600,908 4,789,385 Supplies 6 79,270 166,293 33,924 76,223 240,039 - 1,500 1,282,059 1,879,308 Equipment 7 16,000 50,537 2,392 24,901 21,990 - 7,940 133,231 256,990 Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246) Other 9		Purch Svc-Prof 3	-	860,459	34,296	-	-	621,222	403,294	-	-	2,454,688	
Supplies 6 79,270 166,293 33,924 76,223 240,039 - 1,500 1,282,059 1,879,308  Equipment 7 16,000 50,537 2,392 24,901 21,990 - 7,940 133,231 256,990  Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246)  Other 9		Purch Svc-Prop 4	-	1,850	10	-	-	12,500	53,151	-	31,207	247,247	345,965
Equipment 7 16,000 50,537 2,392 24,901 21,990 - 7,940 133,231 256,990  Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246)  Other 9		Purch Svc-Other 5	5,000	1,348,669	348,313	=	-	170,844	269,825	-	45,826	2,600,908	4,789,385
Other 8 2,000 4,545 6,862 19,850 34,908 (542,411) (474,246)  Other 9		Supplies 6	79,270	166,293	33,924	-	-	76,223	240,039	-	1,500	1,282,059	1,879,308
Other    Other   9   -   -   -   -   -   -   -   -   -		Equipment 7	16,000	50,537	2,392	-	-	24,901	21,990	-	7,940	133,231	256,990
Implementation Costs   102,270   2,432,353   425,797   -   925,540   1,023,206   -   86,474   6,175,721   11,171,360     per pupil   8.07   192.02   33.61   -     73.06   80.77   -   6.83   487.53   881.90     pupil count   Total   275,625   4,571,802   562,942   24,840   -   3,903,603   3,082,285   -   86,474   14,068,928   26,576,500     12,667.42   Student FTE / spend per   21.76   360.91   44.44   1.96   -   308.16   243.32   -   6.83   1,110.64   2,098.02		Other 8	2,000	4,545	6,862	-	-	19,850	34,908	-	-	(542,411)	(474,246)
per pupil         8.07         192.02         33.61         -         -         73.06         80.77         -         6.83         487.53         881.90           pupil count         Total         275,625         4,571,802         562,942         24,840         -         3,903,603         3,082,285         -         86,474         14,068,928         26,576,500           12,667.42         Student FTE / spend per         21.76         360.91         44.44         1.96         -         308.16         243.32         -         6.83         1,110.64         2,098.02		Other 9								-	-		-
pupil count         Total         275,625         4,571,802         562,942         24,840         -         3,903,603         3,082,285         -         86,474         14,068,928         26,576,500           12,667.42         Student FTE / spend per         21.76         360.91         44.44         1.96         -         308.16         243.32         -         6.83         1,110.64         2,098.02						-							
		pupil count Total	275,625	4,571,802	562,942		-	3,903,603	3,082,285	-	86,474	14,068,928	26,576,500
		12,007.42 Student FTE / spend per	21.76	360.91	44.44		,131,689			Transport		1,110.64 6.6%	2,098.02 True Overhead Rate

DIREC	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	vices for	School	Oth Direct	Total	Indirect	Net
June 30,	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total
Total Pro	ograms	(67.044)	(302.401)	167.331	235.399	(90.387)	183.949	324.112	256.451	(12.450)	766.915	1,461,874
	Salaries 1	30,663,118	6,970,142	1,921,388	810,711	975,680	5,147,836	2,676,303	6,189,431	514,507	8,418,572	64,287,688
	Benefits 2	9,564,952	2,332,996	588,163	255,189	204,332	1,661,981	789,735	1,738,785	186,923	2,748,986	20,072,042
	17-18 cAct Personnel Costs	40,228,070 3,175.71	9,303,138 734.41	2,509,551 198.11	1,065,900 84.15	1,180,012 93.15	6,809,817 537.59	3,466,039 273.62	7,928,216 625.87	701,429 55.37	11,167,558 881.60	84,359,730 6,659.58
	Purch Svc-Prof 3	124,867	1,136,632	34,867	87,607	37,707	531,092	289,658	302,275	232,087	2,464,974	5,241,766
	Purch Svc-Prop 4	107,071	626	6,181	-	16,198	8,410	36,333	198,663	19,589	1,318,288	1,711,360
	Purch Svc-Other 5	75,846	1,284,765	345,952	293,874	13,342	161,366	298,525	139,550	63,232	2,481,530	5,157,982
	Supplies 6	910,835	186,868	171,315	366,824	166,099	81,582	187,556	296,364	3,557	3,481,665	5,852,665
	Equipment 7	135,849	29,477	59,125	97,362	7,574	22,697	18,548	165,962	5,338	137,610	679,542
	Other 8	19,159	4,252	17,806	10,866	19,225	7,706	44,713	17,715	15	(213,123)	(71,667)
	Other 9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs per pupil	1,373,627 108.44	2,642,619 208.62	635,246 50.15	856,533 67.62	260,145 20.54	812,854 64.17	875,334 69.10	1,120,529 88.46	323,817 25.56	9,670,944 763.45	18,571,649 1,466.10
	Total 12,667.42 Student FTE / per pupil	41,601,697 3,284.15	11,945,757 943.03	3,144,797 248.26	1,922,434 151.76	1,440,157 113.69	7,622,671 601.75	4,341,372 342.72	9,048,745 714.33	1,025,247 80.94	20,838,503 1,645.05	102,931,379 8,125.68
	Salaries 1	30,511,103	6,770,270	1,965,168	800,321	993,212	5,189,905	2,739,440	6,267,823	524,854	8,442,146	64,204,240
	Benefits 2	9,447,422	2,303,121	575,971	253,750	102,603	1,652,033	783,228	1,731,724	189,894	2,727,284	19,767,030
	17-18 cBud Personnel Costs per pupil	39,958,525 3,154.43	9,073,391 716.28	2,541,139 200.60	1,054,071 83.21	1,095,815 86.51	6,841,938 540.12	3,522,668 278.09	7,999,547 631.51	714,748 56.42	11,169,429 881.74	83,971,270 6,628.92
	Purch Svc-Prof 3	125,978	974,609	37,847	153,788	38,366	621,222	448,659	315,683	209,675	2,570,927	5,496,755
	Purch Svc-Prop 4	158,099	1,850	24,510	-	14,541	12,500	53,151	261,825	31,207	1,426,810	1,984,495
	Purch Svc-Other 5	83,070	1,349,673	404,211	446,781	17,410	172,278	320,720	196,060	45,826	3,033,198	6,069,227
	Supplies 6	968,386	187,249	196,952	382,449	156,852	90,138	246,965	318,911	2,500	3,685,063	6,235,463
	Equipment 7	174,270	50,537	84,156	100,544	9,422	25,151	21,990	178,600	7,940	178,591	831,201
	Other 8	66,325	6,048	23,312	20,200	17,364	43,394	51,331	34,570	900	(458,601)	(195,158)
	Other 9	-	-	-	-	-	-	-	-	-	-	=
	Implementation Costs	1,576,129 124.42	2,569,965 202.88	770,989 60.86	1,103,761 87.13	253,955 20.05	964,682 76.15	1,142,816 90.22	1,305,650 103.07	298,049 23.53	10,435,989 823.84	20,421,983 1,612.17
	per pupil pupil count 12,667.42 Student FTE / spend per	41,534,654	11,643,356	3,312,127	2,157,832	1,349,769	7,806,620	4,665,484	9,305,196	1,012,797	21,605,418	104,393,253
	12,007.42 Student FTE / Spend per	3,278.86	919.16	261.47	170.35	106.55	616.28	368.31	734.58	79.95	1,705.59	8,241.08

KECI	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	rices for	School	Oth Direct	Total	Indirect		
e 30, 2	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	9
		-	-	-	-	-	-	-	-	-			
con A	Area Zone - Fully Loaded								238,726	351,539		484,500 I	
	Salaries 1	9,399,460	1,387,578	706,194	409,393	859,392	232,663	155,913	2,361,105	15,511,698	3,673,256	19,184,955	5
	Benefits 2	2,929,908	485,267	187,247	132,347	281,791	64,072	59,347	730,121	4,870,100	1,118,879	5,988,980	0
	17-18 cAct Personnel Costs	12,329,368	1,872,845	893,441	541,741	1,141,183	296,734	215,260	3,091,227	20,381,799	4,792,136	25,173,934	
3	per pupil	3,162.28	480.35	229.15	138.95	292.70	76.11	55.21	792.85	5,227.60	1,229.11	6,456.71	
3	Purch Svc-Prof 3	9,925	109,225	8,751	28,341	-	20,383	111,802	25,004	313,431	1,320,904	1,634,335	5
3	Purch Svc-Prop 4	22,136	-	10,181	-	-	-	-	510,097	542,414	82,185	624,599	)
ES	Purch Svc-Other 5	8,358	518	7,471	44,669	550	9,990	-	104,539	176,095	1,335,909	1,512,003	3
ES	Supplies 6	253,947	8,897	62,891	121,048	4,459	965	-	775,628	1,227,834	543,964	1,771,797	7
	Equipment 7	29,028	-	3,103	55,899	-	-	-	48,922	136,952	57,629	194,581	1
	Other 8	4,845	693	13,010	6,843	300	-	-	32,571	58,261	(85,757)	(27,496	3)
=HS =MS =ES	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	328,239	119,332	105,407	256,799	5,309	31,338	111,802	1,496,761	2,454,987	3,254,832	5,709,819	<u> </u>
	per pupil	84.19	30.61	27.04	65.86	1.36	8.04	28.68	383.90	629.66	834.81	1,464.48	8
	<u>pupil count</u> Total	12,657,607	1,992,178	998,847	798,540	1,146,492	328,073	327,062	4,587,988	22,836,786	8,046,968	30,883,753	
ES	3,898.88 Student FTE / per pupil	3,246.47	510.96	256.19	204.81	294.06	84.15	83.89	1,176.75	5,857.27	2,063.92	7,921.19	}
	Salaries 1	9,316,649	1,371,715	799,195	417,362	863,484	253,897	159,468	2,414,754	15,596,523	3,648,143	19,244,666	ò
	Benefits 2	2,892,128	483,286	157,897	130,864	283,343	73,591	59,452	719,957	4,800,518	1,093,374	5,893,892	2
	17-18 cBud Personnel Costs	12,208,777	1,855,001	957,092	548,226	1,146,827	327,487	218,920	3,134,711	20,397,041	4,741,518	25,138,559	
	per pupil	3,131.35	475.78	245.48	140.61	294.14	84.00	56.15	804.00	5,231.51	1,216.12	6,447.64	4
	Purch Svc-Prof 3	11,279	114,125	9,200	43,038	-	38,950	70,706	43,077	330,375	1,346,252	1,676,627	7
	Purch Svc-Prop 4	39,492	-	7,521	-	-	-	-	503,640	550,653	106,484	657,137	7
	Purch Svc-Other 5	11,925	982	10,150	79,530	1,000	6,537	-	203,378	313,502	1,474,115	1,787,617	7
	Supplies 6	299,883	9,835	72,913	118,097	5,934	1,044	-	743,621	1,251,326	578,428	1,829,754	1
	Equipment 7	37,845	-	7,092	55,899	250	-	-	59,909	160,995	79,098	240,093	3
	Other 8	19,925	693	13,274	11,864	300	-	-	138,377	184,433	(145,967)	38,465	5
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
•	Implementation Costs	420,349	125,635	120,150	308,427	7,484	46,531	70,706	1,692,003	2,791,284	3,438,411	6,229,695	<u> </u>
	per pupil	107.81	32.22	30.82	, 79.11	1.92	11.93	18.14	433.97	715.92	881.90	1,597.82	2
	pupil count Total	12,629,126	1,980,635	1,077,242	856,653	1,154,311	374,018	289,627	4,826,713	23,188,325	8,179,928	31,368,253	
	3,898.88 Student FTE / spend per	3,239.17	508.00 6.3%	276.30	219.72	296.06	95.93	74.28	1,237.97	5,947.43	2,098.02	8,045.45	5 d=

ct Personnel Costs  Per pupil Prof Prop Other	Reg. Instruct  9,437,583 2,942,417 12,380,000 3,459.28 42,375 4 36,977 21,201	(70,853) 1,838,477 629,874 2,468,351 689.72	2,634 581,343 154,635 735,978 205.65 17,775	Extracurr  16,242 85,125 22,940 108,065 30,20	Students  9,126 769,334 264,380	Staff (908) 470,546 146,186	Admin 12,766 140,029	Spend	Direct Spend  - 951,654 15,639,384	Spend  122,044 3,371,680	Total 1,073,698 19,011,064	% bu
ct Personnel Costs  per pupil  Prof  Prop	2,942,417 12,380,000 3,459.28 42,375 4	1,838,477 629,874 2,468,351 689.72	581,343 154,635 735,978 205.65	85,125 22,940 108,065	769,334 264,380	470,546	140,029	2,316,947	1	1	1,073,698 19,011,064	sp
ct Personnel Costs  per pupil  Prof  Prop	2,942,417 12,380,000 3,459.28 42,375 4	1,838,477 629,874 2,468,351 689.72	581,343 154,635 735,978 205.65	85,125 22,940 108,065	769,334 264,380	470,546	140,029	2,316,947	1	1	19,011,064	
per pupil Prof	2,942,417 12,380,000 3,459.28 42,375 4	629,874 2,468,351 689.72	154,635 735,978 205.65	22,940 108,065	264,380				13,039,304	3,37 1,000	19,011,004	99
per pupil Prof	12,380,000 3,459.28 42,375 36,977	2,468,351 689.72	735,978 205.65	108,065	*	146,186	51,255					
per pupil Prof	3,459.28 42,375 36,977	689.72	205.65		1,033,714	040 700	· · · · · · · · · · · · · · · · · · ·	708,833	4,920,521	1,027,019	5,947,540	
Prof	36,977		17,775		288.85	616,732 172.33	191,285 53.45	3,025,780 845.48	20,559,905 5,744.95	4,398,699 1,229.11	24,958,604 6,974.05	
Prop	•	-		22,422	-	-	58,674	182,777	324,024	1,212,457	1,536,480	8
	21,201		2,732	-	-	-	-	342,951	382,660	75,437	458,098	8
Julei	,	21	2,063	3,161	433	29,757	-	104,763	161,399	1,226,230	1,387,629	7
	298,644	8,126	47,264	92,168	3,160	454	-	746,878	1,196,695	499,304	1,695,998	g
	35,607	, -	, -	22,759	<u>-</u>	-	_	76,414	134,781	52,898	187,679	
	9,837	_	240	281	60	16,423	_	18,117	44,958	(78,716)	(33,758)	
,	3,007		240	201	-	10,420		10,117	44,500	(70,710)	(00,700)	, ` <u>(</u>
Implementation Costs	444,642	8,147	70,075	140,791	3,653	46,634	58,674	1,471,902	2,244,517	2,987,609	5,232,126	_
per pupil	124.24	2.28	19.58	39.34	1.02	13.03	16.39	411.29	627.17	834.81	1,461.99	
Total 78 Student FTE / per pupil	12,824,642	2,476,498	806,053	248,856	1,037,367	663,366	249,958	4,497,682	22,804,422	7,386,308	30,190,730	
78 Student FTE / per pupil	3,583.52	692.00	225.23	69.54	289.87	185.36	69.84	1,256.76	6,372.12	2,063.92	8,436.04	
	9,561,145	1,785,084	611,656	82,651	780,640	469,459	142,991	2,289,947	15,723,573	3,348,629	19,072,202	
	2,916,823	611,676	122,001	26,366	262,223	150,121	50,522	706,930	4,846,662	1,003,608	5,850,270	
Personnel Costs	12,477,968	2,396,760	733,658	109,017	1,042,863	619,580	193,514	2,996,876	20,570,235	4,352,237	24,922,471	
per pupil	3,486.65	669.71	205.00	30.46	291.40	173.13	54.07	837.40	5,747.83	1,216.12	6,963.96	
Prof	42,877	-	20,000	37,000	-	-	68,511	200,881	369,269	1,235,724	1,604,993	
Prop	60,442	-	2,750	-	-	-	-	389,135	452,327	97,742	550,069	
Other	21,714	21	2,710	4,198	433	26,001	-	156,219	211,296	1,353,090	1,564,386	
	309,622	8,053	49,279	89,505	3,137	454	-	848,066	1,308,115	530,939	1,839,054	
	52,387	-	50	25,083	-	-	-	75,708	153,228	72,604	225,833	
,	13,580	810	240	296	60	16,423	700	659,496	691,605	(133,983)	557,622	
	- 9	-	-	-	-	-	-	-	-	-	-	
	500,622	8,885	75,029	156,082	3,630	42,878	69,211	2,329,505	3,185,841	3,156,115	6,341,957	
Implementation Costs												
per pupil	12,310,330				292.42	185.11						
Purch Svc-Prof Purch Svc-Prop Purch Svc-Other Supplies Equipment Other Other Implementation Costs pe	•	8   13,580   9	8   13,580   810	8   13,580   810   240	13,580   810   240   296	13,580   810   240   296   60     60	Name	Name	13,580   810   240   296   60   16,423   700   659,496   65,496   60   16,423   700   659,496   65,4	13,580   810   240   296   60   16,423   700   659,496   691,605	13,580   810   240   296   60   16,423   700   659,496   691,605   (133,983)	8 13,580 810 240 296 60 16,423 700 659,496 691,605 (133,983) 557,622    Implementation Costs   500,622 8,885 75,029 156,082 3,630 42,878 69,211 2,329,505 3,185,841 3,156,115 6,341,957     Implementation Tosts   139,89 2.48 20.96 43.61 1.01 11.98 19.34 650.92 890.20 881.90 1,772.10     Total 12,978,590 2,405,645 808,686 265,098 1,046,493 662,458 262,725 5,326,382 23,756,076 7,508,352 31,264,428

	T SPENDS BY SCHOOL LOCAT					Support Serv	ices ioi	School	Oth Direct	Total	Indirect	Net	
ie 30,	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	_
W/EE	Tons Fully London	- (000 7.44)	40.000	(400.004)	-	- 4.500	-	- 45.000	- (0.40, 0.00)	- (400,007)	440.750	(050.447	_ % b
WER	Zone - Fully Loaded	(230,744)	40,323	(109,601)	15,571	4,568	19,544	15,066	(248,623)	(493,897) 17,883,700	143,750 3,971,328	21,855,027	) <u>sı</u> 10
	Salaries 1	10,857,303	1,851,745	730,475	259,038	945,700	326,897	197,630	2,714,912				
	Benefits 2	3,391,905	626,520	191,554	74,824	326,208	107,373	71,316	850,014	5,639,715	1,209,672	6,849,387	
HS	17-18 cAct Personnel Costs  per pupil	14,249,209 3,380.39	2,478,265 587.93	922,029 218.74	333,861 79.20	1,271,908 301.74	434,270 103.02	268,946 63.80	3,564,927 845.72	23,523,414 5,580.54	5,181,000 1,229.11	28,704,414 6,809.64	64 63 78.6 08 90.3 22 76.3
S	Purch Svc-Prof 3	66,667	-	11,181	24,005	-	-	59,489	58,933	220,273	1,428,090 88,854	1,648,363	
S	Purch Svc-Prop 4	46,880	-	3,285	-	-	-	_	321,689	371,854		460,708	
3	Purch Svc-Other 5	46,288	<del>-</del>	3,807	24,963	<del>-</del>	8,664	_	104,688	188,409	1,444,313	1,632,722	
, 3	Supplies 6	296,946	2,550	56,071	74,979	4,314	7,489	_	730,287	1,172,636	588,104	1,760,740	
,	Equipment 7	71,214	- -	4,493	17,461	· -	- -	_	42,884	136,052	62,305	198,358	
	Other 8	2,749	-	5,975	3,642	3,128	-	_	3,821	19,315	(92,716)	(73,401)	
/RHS		-	_	-	- · · ·	- -	_	<u>-</u>	-	-	-	_	,
	Other Implemental Implementation 9	530,743	2,550	84,811	145,050	7,442	16,153	59,489	1,262,302	2,108,540	3,518,950	5,627,490	
SMS RvES	per pupil	125.91	0.60	20.12	34.41	1.77	3.83	14.11	299.46	500.22	834.81	1,335.03	
	pupil count Implementation Costs 4,215.26 Student FTE / per pupil	14,779,952 3,506.30	2,480,815 588.53	1,006,840 238.86	478,912 113.61	1,279,350 303.50	450,423 106.86	328,434 77.92	4,827,229 1,145.18	25,631,955 6,080.75	8,699,950 2,063.92	34,331,905 8,144.67	
	1,210.20 Ctddorit 12, por papir												
	Salaries 1	10,677,362	1,877,613	677,195	241,282	930,332	338,189	200,704	2,702,439	17,645,116	3,944,177	21,589,292	
	Benefits 2	3,346,230	640,936	154,740	75,172	326,364	110,713	74,948	846,777	5,575,881	1,182,098	6,757,979	
	17-18 cBud Personnel Costs	14,023,592 3,326.86	2,518,549 597.48	831,935 197.36	316,454 75.07	1,256,696 298.13	448,902 106.49	275,652 65.39	3,549,216 841.99	23,220,997 5,508.79	5,126,275 1,216.12	28,347,271 6,724.92	
		65,922	25	9,166	49,000	290.13	6,415	66,648	82,945	280,121	1,455,495	1,735,617	
	Purch Svc-Prof 3	55,916		4,270	-		3, 3	33,313	351,693	411,879	115,125	527,004	
	Purch Svc-Prop 4	•	-	,		-	-	-	Í	,	· ·	•	
	Purch Svc-Other 5	44,431	-	4,550	26,699	-	9,221	-	162,182	247,083	1,593,734	1,840,818	
	Supplies 6	263,139	2,563	34,787	78,469	4,722	5,429	1,000	855,101	1,245,211	625,366	1,870,577	
	Equipment 7	68,038	-	8,680	18,319	-	-	-	48,618	143,655	85,517	229,172	
	Other 8	28,170	-	3,850	5,540	22,500	-	200	(471,149)	(410,888)	(157,812)	(568,700)	)
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	525,616 124.69	2,589 0.61	65,303 15.49	178,028 42.23	27,222 6.46	21,065 5.00	67,848 16.10	1,029,390 244.21	1,917,061 454.79	3,717,425 881.90	5,634,486 1,336.69	
	pupil count Total	14,549,208	2,521,138	897,238	42.23	1,283,919	469,967	343,500	4,578,606	25,138,058	8,843,700	33,981,758	
	4,215.26 Student FTE / spend per	3,451.56	598.10	212.85	117.31	304.59	111.49	81.49	1,086.20	5,963.58	2,098.02	8,061.60	

EC	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	ices for	School	Oth Direct	Total	Indirect		7
30, 2	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
5	ConnectZone - Fully Loaded	-	- 11,318	105,526	145,414	- 15,687	- 22,339	- 2,411	- (76,025)	- 192,508	24,741	217,249	_ % bi
•	•	839,684	118,141	755,211	39,190	306,386	39,278	20,935	1,195,723	3,314,547	683,516	3,998,063	
	Salaries 1												
	Benefits 2	271,404	34,172	219,687	18,262	95,926	13,160	5,004	347,139	1,004,754	208,200	1,212,954	
	17-18 cAct Personnel Costs  per pupil	1,111,088 1,531.48	152,313 209.94	974,897 1,343.76	57,452 79.19	402,312 554.53	52,438 72.28	25,939 35.75	1,542,862 2,126.62	4,319,301 5,953.55	891,716 1,229.11	5,211,017 7,182.66	i
	Purch Svc-Prof 3	5,900	-	3,551	12,839	-	-	2,123	68,023	92,436	245,793	338,229	64
	Purch Svc-Prop 4	1,078	-	6,181	-	-	-	-	140,155	147,414	15,293	162,707	65
	Purch Svc-Other 5	-	-	24,635	221,081	-	1,979	-	83,301	330,996	248,585	579,581	65
	Supplies 6	16,473	504	135,629	78,630	(304)	-	-	251,763	482,694	101,220	583,914	87
	Equipment 7	-	-	52,185	1,243	-	-	-	31,094	84,522	10,724	95,245	72
	Other 8	1,728	-	13,183	100	600	-	-	68,811	84,422	(15,958)	68,465	-45
	Other 9	-	-	-	-	-	-	-	-	-	-	-	0
'	Implementation Costs	25,179	504	235,364	313,893	296	1,979	2,123	643,148	1,222,485	605,656	1,828,141	
	per pupil	34.71	0.69	324.42	432.66	0.41	2.73	2.93	886.49	1,685.02	834.81	2,519.84	
lled Sch	pupil count Total 725.50 Student FTE / per pupil	1,136,267	152,817	1,210,261	371,344	402,608 554.94	54,417 75.01	28,061 38.68	2,186,010 3,013.11	5,541,786 7,638.57	1,497,372 2,063.92	7,039,158 9,702.49	
3011	725.50 Student FTE / per pupil	1,566.18	210.64	1,668.18	511.85	554.94	75.01	30.00	3,013.11	7,030.57	2,003.92	9,702.49	
	Salaries 1	813,487	127,368	769,063	40,932	320,510	50,926	21,691	1,242,274	3,386,250	678,843	4,065,093	
	Benefits 2	261,345	36,263	208,060	14,602	96,979	16,694	4,972	352,692	991,607	203,454	1,195,061	
	17-18 cBud Personnel Costs	1,074,832	163,631	977,123	55,534	417,489	67,619	26,662	1,594,966	4,377,857	882,297	5,260,154	
	per pupil	1,481.50	225.54	1,346.83	76.55	575.45	93.20	36.75	2,198.44	6,034.26	1,216.12	7,250.38	
	Purch Svc-Prof 3	5,900	-	3,551	24,750	-	-	3,810	105,020	143,031	250,509	393,540	
	Purch Svc-Prop 4	2,250	-	24,500	-	-	-	-	196,920	223,670	19,814	243,485	
	Purch Svc-Other 5	-	-	55,899	336,354	-	9,137	-	106,571	507,961	274,302	782,263	
	Supplies 6	16,473	504	162,900	96,378	122	-	-	275,127	551,503	107,633	659,137	
	Equipment 7	-	-	75,364	1,243	-	-	-	39,726	116,333	14,719	131,052	
	Other 8	2,650	-	16,450	2,500	684	-	-	(208,345)	(186,061)	(27,161)	(213,222)	)
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
,	Implementation Costs	27,273	504	338,665	461,224	806	9,137	3,810	515,019	1,356,437	639,816	1,996,253	
	per pupil	37.59	0.69	466.80	635.73	1.11	12.59	5.25	709.88	1,869.66	881.90	2,751.56	
	pupil count Total 725.50 Student FTE / spend per	1,102,104	164,135	1,315,788	516,759	418,295	76,756	30,472	2,109,985	5,734,294	1,522,113	7,256,407	
	720.00 Student FTE / Spend per	1,519.10	226.24 2.3%	1,813.63 4,271.24	712.28	576.56	105.80	42.00	2,908.32	7,903.92	2,098.02	10,001.94	1

REC	T SPENDS BY SCHOOL LOCAT	ION				Support Serv	vices for	School	Oth Direct	Total	Indirect	Net	
e 30,	, 2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	_
rnal	Service Groups - Allocated	-	(271,647)	205,709	- 58	146 749	- 237 102	3 038	358 076	- 546 752	(546.752)		= % b
ıııaı	•	129,088	1,774,200	123,847	17,965	2,267,024	1,606,920	-	3,014,376	8,933,419	(8,933,419)	_	10
	Salaries 1			,	,	, ,					, , ,		
	Benefits 2 17-18 cAct Personnel Costs	29,317 158,405	557,164 2,331,363	39,372 163,218	6,817 24,782	693,676 2,960,700	458,944 2,065,864		902,551 3,916,927	2,687,840 11,621,260	(2,687,840) (11,621,260)		_ <u>1</u>
)	per pupil	12.50	184.04	12.88	1.96	2,900,700	163.08	-	309.21	917.41	(11,021,200)	-	- 10
)	Purch Svc-Prof 3	-	1,027,407	31,316	-	531,092	269,275	-	564,116	2,423,206	(2,423,206)	-	ç
<u>.</u>	Purch Svc-Prop 4	-	626	-	-	8,410	36,333	14,359	62,166	121,895	(121,895)	-	7
	Purch Svc-Other 5	-	1,284,226	321,317	-	160,383	248,136	33,382	1,533,988	3,581,431	(3,581,431)	-	
	Supplies 6	44,824	166,792	35,559	-	69,954	178,648	3,557	344,933	844,267	(844,267)	-	
	Equipment 7	-	29,477	6,919	-	22,697	18,548	5,138	37,183	119,963	(119,963)	-	
	Other 8	-	3,559	4,623	-	3,618	28,290	15	41,144	81,249	(81,249)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	44,824 3.54	2,512,086 198.31	194,014 15.32	-	796,154 62.85	779,230 61.51	56,451 4.46	2,583,530 203.95	7,172,010 566.18	(7,172,010) (566.18)	-	
	pupil count Total	203,229	4,843,450	357,233 28.20	24,782 1.96	3,756,854	2,845,094	56,451	6,500,457	18,793,269	(18,793,269)	-	
	12,667.42 Student FTE / per pupil	16.04	382.35	28.20	1.96	296.58	224.60	4.46	513.16	1,483.59	(1,483.59)	-	
	Salaries 1	142,459	1,608,490	101,271	18,094	2,294,939	1,626,970	-	3,080,651	8,872,875	(8,872,875)	-	
	Benefits 2	30,897	530,959	35,875	6,746	683,124	432,109	-	889,436	2,609,147	(2,609,147)	-	
	17-18 cBud Personnel Costs	173,356	2,139,450	137,145	24,840	2,978,063	2,059,079	-	3,970,087	11,482,021	(11,482,021)	-	
	per pupil	13.69	168.89	10.83	1.96	235.10	162.55	-	313.41	906.42	(906.42)	-	
	Purch Svc-Prof 3	-	860,459	34,296	-	621,222	403,294	-	588,683	2,507,954	(2,507,954)	_	
	Purch Svc-Prop 4	-	1,850	10	-	12,500	53,151	25,115	63,426	156,053	(156,053)	-	
	Purch Svc-Other 5	5,000	1,348,669	348,313	-	170,844	269,825	24,934	1,871,033	4,038,618	(4,038,618)	-	
	Supplies 6	79,270	166,293	33,924	-	76,223	240,039	1,500	343,024	940,273	(940,273)	-	
	Equipment 7	16,000	50,537	2,392	-	24,901	21,990	7,940	42,184	165,943	(165,943)	-	
	Other 8	2,000	4,545	6,862	-	19,850	34,908	-	(19,006)	49,159	(49,159)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	102,270 8.07	2,432,353 192.02	425,797 33.61	-	925,540 73.06	1,023,206 80.77	59,490 4.70	2,889,345 228.09	7,858,000 620.33	(7,858,000) (620.33)		
	pupil count Total	275,625	4,571,802	562,942	24,840	3,903,603	3,082,285	59,490	6,859,433	19,340,021	(19,340,021)	-	П
	12,667.42 Student FTE / spend per	21.76	360.91	44.44	1.96	308.16	243.32	4.70	541.50	1,526.75	(1,526.75)	-	

	T SPENDS BY SCHOOL LOC					Support Ser		School	Oth Direct	Total	Indirect	Net	
ne 30,	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
ernal	Vendor Groups - Allocated	-	-	-	-	-	-	(8,296)	(106,470)	(114,765)	114.765		% b
	Salaries	1 -	-	-	-	-	-	-	3,000,951	3,000,951	(3,000,951)	-	10
	Benefits	- -	-	-	-	-	-	_	947,387	947,387	(947,387)	-	<u>10</u>
	17-18 cAct Personnel Costs	-	-	-	-	-	-	-	3,948,338	3,948,338	(3,948,338)	-	10
cilities	per pu	il -	-	-	-	-	-	-	311.69	311.69	(311.69)	-	
ansport	t∉Purch Svc-Prof	3	-	-	-	-	-	-	1,868,395	1,868,395	(1,868,395)	-	10
Г.	Purch Svc-Prop	4 -	-	-	-	-	-	5,230	139,892	145,122	(145,122)	-	76
	Purch Svc-Other	5 -	-	-	-	-	-	29,850	729,073	758,923	(758,923)	-	10
	Supplies	- 6	-	-	-	-	-	-	923,065	923,065	(923,065)	-	9
	Equipment	- -	-	-	_	-	-	200	67,073	67,273	(67,273)	-	7
		-	_	_	_	_	_	_	(359,872)	(359,872)	359,872	_	6
	Other	8							(000,012)				
cilities Insport	Other Implementation Costs	99	-	-	-	-		35,279	3,367,627	- 3,402,906	(3,402,906)	-	<u>(</u>
	per pu	- il -	-	-	-	-	-	2.79	265.85	3,402,906 268.63	(3,402,900)	-	- 10
	pupil count Total	<del>-</del>	-	-	-	-	-	35,279	7,315,965	7,351,245	(7,351,245)	-	10
	12,667.42 Student FTE per pur	il -	-	-	-	-	-	2.79	577.54	580.33	(580.33)	-	
	Salaries	1 -	-	-	-	-	-	-	2,979,904	2,979,904	(2,979,904)	-	
	Benefits	2	-	-	-	-	-	-	943,216	943,216	(943,216)	-	
	17-18 cBud Personnel Costs	-	-	-	-	-	-	-	3,923,119	3,923,119	(3,923,119)	-	
	per pu	il -	-	-	-	-	-	-	309.70	309.70	(309.70)	-	
	Purch Svc-Prof	3	-	-	-	-	-	-	1,866,004	1,866,004	(1,866,004)	=	
	Purch Svc-Prop	4 -	-	-	-	-	-	6,093	183,820	189,913	(189,913)	-	
	Purch Svc-Other	5	-	-	-	-	-	20,891	729,875	750,766	(750,766)	-	
	Supplies	-	-	-	-	-	-	-	939,034	939,034	(939,034)	-	
	Equipment	- -	-	-	_	-	-	_	91,047	91,047	(91,047)	_	
		-	_	_	_	_	_	_	(523,405)	(523,405)	523,405	_	
	Other	8	_	_		- -	_	_	(020,700)			_	
	Other Implementation Costs	9	-	-	-	-	-	-	2 202 272	- 2 242 260	- (2.242.260)	-	_
	Implementation Costs per pu	- ii	-	_	-	-	-	26,984 2.13	3,286,376 259.44	3,313,360 261.57	(3,313,360) (261.57)	-	
	pupil count Total	<u> </u>	<u> </u>					26,984	7,209,495	7,236,479	(7,236,479)	-	
	12,667.42 Student FTE / spend per	<u>-</u>	<u>-</u>		_	-		20,904	569.14	571.27	(7,230,479)	-	
	, ponu pon					•		571.27	000.14	011.21	(011.21)		

CT SPENDS BY SCHOOL LOCAT	TON				Preschool or	Support Serv	ices for		School	Other		7
), 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
	-	-	-	-	-	-	-	-	-	-	-	%
aphic Zones	(105,278)	(42,072)	60,602	89,926	(89,175)	21,513	64,581	181,074	(9,603)	637,729	809,297	
Salaries 1	29,694,347	5,077,801	1,044,514	753,556	973,497	2,574,425	1,030,106	5,222,284	493,572	2,170,680	49,034,782	
Benefits 2	9,264,231	1,741,661	329,561	230,111	203,875	872,380	317,631	1,477,617	181,918	811,352	15,430,336	
17-18 cAct Personnel Costs  per pupil	38,958,577 3,331.81	6,819,462 583.21	1,374,076 117.51	983,667 84.12	1,177,372 100.69	3,446,805 294.78	1,347,737 115.26	6,699,901 572.99	675,490 57.77	2,982,032 255.03	64,465,118 5,513.18	
Purch Svc-Prof 3	118,967	109,225	-	74,768	37,707	-	20,383	245,297	229,964	21,418	857,728	
Purch Svc-Prop 4	105,993	-	-	-	16,198	-	-	97,637	-	1,077,101	1,296,929	
Purch Svc-Other 5	75,846	539	-	72,793	13,342	983	48,411	76,343	-	237,646	525,904	
Supplies 6	849,538	19,572	126	288,195	166,099	11,932	8,908	163,378	-	2,089,415	3,597,164	
Equipment 7	135,849	-	22	96,119	7,574	-	-	148,525	-	19,697	407,785	
Other 8	17,431	693	-	10,766	19,225	3,488	16,423	8,005	-	46,504	122,535	
Other 9	-	-	-	-	-	-	-	-	-	-	-	
99) Implementation Costs per pupil	1,303,624 111.49	130,029 11.12	148 0.01	542,641 46.41	260,145 22.25	16,404 1.40	94,125 8.05	739,185 63.22	229,964 19.67	3,491,780 298.62	6,808,044 582.24	
03) pupil count Total	40,262,201	6,949,490	1,374,223	1,526,307	1,437,516	3,463,209	1,441,862	7,439,086	905,454	6,473,812	71,273,162	-
11,692.92 Student FTE / per pupil	3,443.30	594.33	117.53	130.53	122.94	296.18	123.31	636.20	77.44	553.65	6,095.41	
Salaries 1	29,555,156	5,034,412	1,095,926	741,295	992,120	2,574,456	1,061,544	5,262,718	503,163	2,144,422	48,965,212	
Benefits 2	9,155,181	1,735,898	332,372	232,402	102,267	871,930	334,425	1,465,296	184,922	808,368	15,223,061	
17-18 cBud Personnel Costs  per pupil	38,710,337 3,310.58	6,770,310 579.01	1,428,298 122.15	973,696 83.27	1,094,387 93.59	3,446,386 294.74	1,395,969 119.39	6,728,013 575.39	688,086 58.85	2,952,790 252.53	64,188,273 5,489.50	
Purch Svc-Prof 3	120,078	114,150	-	129,038	38,366	-	45,365	258,425	205,865	68,479	979,766	
Purch Svc-Prop 4	155,849	-	-	-	14,541	-	-	134,409	-	1,110,060	1,414,859	
Purch Svc-Other 5	78,070	1,003	-	110,427	17,410	1,433	41,759	117,439	-	404,340	771,882	
Supplies 6	872,644	20,451	127	286,071	156,852	13,793	6,927	201,035	1,000	2,245,753	3,804,652	
Equipment 7	158,270	-	6,400	99,301	9,422	250	-	156,570	-	27,664	457,878	
Other 8	61,675	1,503	-	17,700	17,364	22,860	16,423	24,270	900	302,455	465,150	
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	1,446,587	137,108	6,527	642,537	253,955	38,336	110,474	892,147	207,765	4,158,751	7,894,187	
punil count Total	123.71	11.73	0.56	54.95	21.72	3.28	9.45	76.30	17.77	355.66	675.13	
pupil count 11,692.92 Student FTE / spend per	40,156,924 3,434.29	6,907,418 590.74	1,434,825 122.71	1,616,233 138.22	1,348,342 115.31	3,484,722 298.02	1,506,443 128.83	7,620,161 651.69	895,851 76.61	7,111,541 608.19	72,082,459 6,164.62	
11,002.02 Olddon 1127 opond por	3,434.29	590.74	4,401.27	130.22	110.31	290.02	120.03	051.09	1,763.35	000.19	0,104.02	

.0	I SPENDS DI SCHOOL LOCAT	1014				Freschool of	Support Servi	<u>CES 101</u>		3011001	Other	
0, 2	2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
	<i>iConnectZ</i> one	(24.462)	44.040	406.720	445 444	- (4.242)	45.007		- 75 077	-	- (4.54, 4.02)	100 500
		(34,163)	11,318	106,739	145,414	(1,213)	15,687	22,339	75,377	2,411	(151,402)	192,508
	Salaries 1	839,684	118,141	753,028	39,190	2,183	306,386	39,278	967,147	20,935	228,576	3,314,547
	Benefits 2	271,404	34,172	219,229	18,262	457	95,926	13,160	261,168	5,004	85,971	1,004,754
	17-18 cAct Personnel Costs  per pupil	1,111,088 1,531.48	152,313 209.94	972,257 1,340.12	57,452 79.19	2,640 3.64	402,312 554.53	52,438 72.28	1,228,314 1,693.06	25,939 35.75	314,547 433.56	4,319,301 5,953.55
		5,900	203.34	3,551	12,839	-	-	-	56,978	2,123	11,044	92,436
	Purch Svc-Prof 3	1,078		6,181	-			-		_,	39,130	147,414
	Purch Svc-Prop 4	1,076	-			-	-		101,026	-		
	Purch Svc-Other 5	-	-	24,635	221,081	-	-	1,979	63,207	-	20,095	330,996
	Supplies 6	16,473	504	135,629	78,630	-	(304)	-	132,986	-	118,777	482,694
	Equipment 7	-	-	52,185	1,243	-	-	-	17,437	-	13,657	84,522
	Other 8	1,728	-	13,183	100	-	600	-	9,710	-	59,102	84,422
	Other 9	-	-	-	_	-	-	_	-	-	-	-
	Implementation Costs	25,179	504	235,364	313,893	-	296	1,979	381,344	2,123	261,804	1,222,485
	per pupil	34.71	0.69	324.42	432.66	-	0.41	2.73	525.63	2.93	360.86	1,685.02
	pupil count Total 725.50 Student FTE / per pupil	1,136,267	152,817	1,207,621 1,664.54	371,344	2,640 3.64	402,608	54,417 75.01	1,609,659	28,061	576,351 794.42	5,541,786
	725.50 Student FTE / per pupil	1,566.18	210.64	1,004.54	511.85	3.04	554.94	75.01	2,218.69	38.68	794.42	7,638.57
	Salaries 1	813,487	127,368	767,971	40,932	1,092	320,510	50,926	1,005,105	21,691	237,169	3,386,250
	Benefits 2	261,345	36,263	207,724	14,602	336	96,979	16,694	266,428	4,972	86,264	991,607
	17-18 cBud Personnel Costs	1,074,832	163,631	975,696	55,534	1,427	417,489	67,619	1,271,533	26,662	323,433	4,377,857
	per pupil	1,481.50	225.54	1,344.86	76.55	1.97	575.45	93.20	1,752.63	36.75	445.81	6,034.26
	Purch Svc-Prof 3	5,900	-	3,551	24,750	-	-	-	57,258	3,810	47,761	143,031
	Purch Svc-Prop 4	2,250	-	24,500	-	-	-	-	127,416	-	69,504	223,670
	Purch Svc-Other 5	-	-	55,899	336,354	-	-	9,137	78,621	-	27,950	507,961
	Supplies 6	16,473	504	162,900	96,378	-	122	-	117,876	-	157,251	551,503
	Equipment 7	-	_	75,364	1,243	_	-	-	22,030	-	17,696	116,333
		2,650	_	16,450	2,500	_	684	_	10,300	_	(218,645)	(186,061)
	Other 8	2,000		10, 100	2,000				10,000		(210,010)	(100,001)
	Other 9 Implementation Costs	27,273	504	338,665	461,224	-	806	9,137	413,502	3,810	101,517	1,356,437
	implementation Costs  per pupil	27,273 37.59	0.69	466.80	635.73	-	1.11	9,13 <i>7</i> 12.59	413,502 569.95	5,810 5.25	101,517	1,356,437
	pupil count Total	1,102,104	164,135	1,314,360	516,759	1,427	418,295	76,756	1,685,036	30,472	424,949	5,734,294
	725.50 Student FTE / spend per	1,519.10	226.24	1,811.66	712.28	1.97	576.56	105.80	2,322.59	42.00	585.73	7,903.92
				4,271.24						3,632.68		

Preschool or

Support Services for

Other

School

CT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Serv	ices for		School	Other	
0, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
	-	-	-	-	-	-	-	-	-		_
nnovation Zones	(139,440)	(30,754)	167,341	235,340	(90,387)	37,200	86,920	256,451	(7,192)	486,327	1,001,805
Salaries 1	30,534,030	5,195,942	1,797,542	792,746	975,680	2,880,812	1,069,384	6,189,431	514,507	2,399,256	52,349,329
Benefits 2	9,535,635	1,775,832	548,791	248,373	204,332	968,305	330,791	1,738,785	186,923	897,323	16,435,090
19 17-18 cAct Personnel Costs per pupil	40,069,665 3,163.21	6,971,775 550.37	2,346,333 185.23	1,041,118 82.19	1,180,012 93.15	3,849,117 303.86	1,400,175 110.53	7,928,216 625.87	701,429 55.37	3,296,579 260.24	68,784,419 5,430.03
Purch Svc-Prof 3	124,867	109,225	3,551	87,607	37,707	-	20,383	302,275	232,087	32,462	950,164
Purch Svc-Prop 4	107,071	-	6,181	-	16,198	-	-	198,663	-	1,116,230	1,444,343
Purch Svc-Other 5	75,846	539	24,635	293,874	13,342	983	50,390	139,550	-	257,741	856,900
Supplies 6	866,011	20,076	135,755	366,824	166,099	11,628	8,908	296,364	-	2,208,192	4,079,859
Equipment 7	135,849	-	52,206	97,362	7,574	-	-	165,962	-	33,354	492,306
Other 8	19,159	693	13,183	10,866	19,225	4,088	16,423	17,715	-	105,605	206,957
Other 9	-	-	-	-	-	-	-	-	-	-	-
Implementation Costs  per pupil	1,328,803 104.90	130,533 10.30	235,512 18.59	856,533 67.62	260,145 20.54	16,700 1.32	96,104 7.59	1,120,529 88.46	232,087 18.32	3,753,584 296.32	8,030,529 633.95
92) <u>pupil count</u> Total 12,667.42 Student FTE / per pupil	41,398,468 3,268.11	7,102,308 560.68	2,581,844 203.82	1,897,652 149.81	1,440,157 113.69	3,865,817 305.18	1,496,279 118.12	9,048,745 714.33	933,516 73.69	7,050,163 556.56	76,814,948 6,063.98
Salaries 1	30,368,643	5,161,780	1,863,898	782,227	993,212	2,894,965	1,112,470	6,267,823	524,854	2,381,591	52,351,462
Benefits 2	9,416,526	1,772,161	540,096	247,004	102,603	968,909	351,119	1,731,724	189,894	894,632	16,214,668
17-18 cBud Personnel Costs  per pupil	39,785,169 3,140.75	6,933,941 547.38	2,403,994 189.78	1,029,231 81.25	1,095,815 86.51	3,863,874 305.02	1,463,589 115.54	7,999,547 631.51	714,748 56.42	3,276,223 258.63	68,566,129 5,412.79
Purch Svc-Prof 3	125,978	114,150	3,551	153,788	38,366	-	45,365	315,683	209,675	116,240	1,122,797
Purch Svc-Prop 4	158,099	-	24,500	-	14,541	-	-	261,825	-	1,179,564	1,638,530
Purch Svc-Other 5	78,070	1,003	55,899	446,781	17,410	1,433	50,896	196,060	-	432,290	1,279,843
Supplies 6	889,116	20,956	163,027	382,449	156,852	13,915	6,927	318,911	1,000	2,403,004	4,356,156
Equipment 7	158,270	-	81,764	100,544	9,422	250	-	178,600	-	45,360	574,211
Other 8	64,325	1,503	16,450	20,200	17,364	23,544	16,423	34,570	900	83,810	279,088
Other 9	-	-	-	-	-	-	-	-	-	-	-
Implementation Costs per pupil	1,473,859 116.35	137,612 10.86	345,192 27.25	1,103,761 87.13	253,955 20.05	39,142 3.09	119,610 9.44	1,305,650 103.07	211,575 16.70	4,260,267 336.32	9,250,624 730.27
pupil count Total	41,259,028	7,071,553	2,749,185	2,132,992	1,349,769	3,903,016	1,583,199	9,305,196	926,323	7,536,490	77,816,753
12,667.42 Student FTE / spend per	3,257.10	558.25	217.03	168.38	106.55	308.11	124.98	734.58	73.13	594.95	6,143.06

RECT SPENDS BY SCHOOL LOC	ATION				Preschool or	Support Servi	ces for		School	Other	
ne 30, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
	-	-	-	-	-	-	-	-	-	-	-
Patriot High School											
Salaries	1 496,339	34,862	60,525	39,190	2,183	134,276	16,720	105,287	20,935	47,019	957,335
Benefits	160,500	7,584	22,266	18,262	457	50,899	4,408	30,054	5,004	19,938	319,373
723 17-18 cAct Personnel Costs	656,839	42,446	82,792	57,452	2,640	185,174	21,128	135,340	25,939	66,958	1,276,708
atriot High Voc Ed per po	upil 3,980.84	257.25	501.77	348.19	16.00	1,122.27	128.05	820.24	157.21	405.80	7,737.62
Purch Svc-Prof	3	-	-	12,839	-	-	-	-	1,283	12,713	26,834
Purch Svc-Prop	4 -	-	1,084	-	-	-	-	1,683	-	22,677	25,444
Purch Svc-Other	5	-	713	(466)	-	-	778	10,934	-	5,280	17,239
Supplies	6 4,890	253	10,546	46,782	-	(283)	-	32,129	-	47,452	141,768
Equipment	7 -	-	8,151	1,243	-	-	-	4,632	-	-	14,026
Other	8 356	-	-	100	-	600	-	-	-	3,628	4,684
Other	9 -	-	-	-	-	-	-	-	-	-	-
978 Implementation Costs	5,246	253	20,495	60,497	-	317	778	49,378	1,283	91,749	229,995
per po		1.53	124.21	366.65	-	1.92	4.72	299.26	7.77	556.05	1,393.91
1,701 pupil count Total 165.00 Student FTE / per pi	662,085 upil 4,012.64	42,699 258.78	103,287 625.98	117,949 714.84	2,640 16.00	185,491 1,124.19	21,906 132.76	184,718 1,119.50	27,221 164.98	158,706 961.86	1,506,703 9,131.53
Salaries	1 469,313	37,412	63,487	40,932	1,092	138,336	16,744	114,780	21,691	62,873	966,660
Benefits	151,078	7,606	17,767	14,602	336	49,210	4,378	32,432	4,972	23,626	306,008
17-18 cBud Personnel Costs	620,391	45,017	81,254	55,534	1,427	187,546	21,122	147,213	26,662	86,499	1,272,667
per pi	ıpil 3,759.95	272.83	492.45	336.57	8.65	1,136.64	128.01	892.20	161.59	524.24	7,713.14
Purch Svc-Prof	3	-	-	24,750	-	-	-	-	2,260	16,176	43,186
Purch Svc-Prop	-	-	2,500	-	-	-	-	3,525	-	35,398	41,423
Purch Svc-Other	5	-	763	11,354	-	-	778	11,607	-	8,150	32,653
Supplies	6 4,890	253	14,262	60,853	-	(283)	-	32,735	-	69,005	181,713
Equipment	7 -	-	11,300	1,243	-	-	-	5,972	-	-	18,515
Other	1,000	-	-	2,500	-	600	-	-	-	19,294	23,394
Other	9 -	-	-	-	-	=	-	-	-	-	-
Implementation Costs	5,890	253	28,825	100,699	-	317	778	53,839	2,260	148,023	340,884
per pi		1.53	174.70	610.30	-	1.92	4.72	326.30	13.70	897.11	2,065.96
pupil count Total	626,281	45,270	110,080	156,233	1,427	187,863	21,900	201,052	28,922	234,522	1,613,551
165.00 Student FTE / spend per	3,795.64	274.36	667.15	946.87	8.65	1,138.56	132.73	1,218.49	175.29	1,421.35	9,779.10
			5,692.68						4,086.42		

	T SPENDS BY SCHOOL LOCATI	ON				Preschool or	Support Servi	ces for		School	Other		
30, 2	2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
4	Springs Studio for Academic Excellence	<b>-</b> 312	<b>-</b> 8,747	<b>-</b> 82,703	3,677	-	- 1,780	<b>-</b> 22,237	23,942	<b>-</b> 660	<b>-</b> 29,479	- 173,536	2
•		191,440	83,280	354,992	5,077	_	112,523	22,558	212,976	-	147,858	1,125,627	
	Salaries 1	,		•	_	_				_			
	Benefits 2	65,560	26,587	103,206	-	-	26,597	8,752	58,806	-	55,562	345,071	
	17-18 cAct Personnel Costs  per pupil	257,000 518.67	109,867 221.73	458,198 924.72	-	-	139,120 280.77	31,310 63.19	271,782 548.50	-	203,420 410.54	1,470,697 2,968.11	
	Purch Svc-Prof 3	-	-	3,551	-	-	-	-	-	840	281	4,673	3
	Purch Svc-Prop 4	-	-	4,250	-	-	-	-	1,479	-	10,907	16,636	;
	Purch Svc-Other 5	-	-	20,136	-	-	-	250	17,269	-	5,199	42,855	j
	Supplies 6	-	251	114,785	31,848	-	5	-	-	-	42,924	189,814	ŀ
	Equipment 7	-	-	39,234	-	-	-	-	-	-	9,761	48,995	5
	Other 8	-	-	12,058	-	-	-	-	-	-	55,294	67,352	2
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	-	251 0.51	194,014 391.55	31,848 64.27	-	5 0.01	250 0.51	18,748 37.84	840 1.70	124,367 250.99	370,324 747.37	
	pupil count Total 495.50 Student FTE / per pupil	257,000 518.67	110,118 222.24	652,212 1,316.27	31,848 64.27		139,125 280.78	31,561 63.69	290,529 586.34	840 1.70	327,787 661.53	1,841,022 3,715.48	2
	Salaries 1	A 192,154	89,956	364,778	D	E -	113,466	G 34,182	222,154	-	151,572	1,168,261	≣ I
	Benefits 2	65,158	28,657	95,370	_	-	27,434	12,316	62,368	-	56,077	347,380	)
	17-18 cBud Personnel Costs  per pupil	257,312 519.30	118,614 239.38	460,148 928.65	-	- -	140,900 284.36	46,497 93.84	284,521 574.21	-	207,649 419.07	1,515,642 3,058.81	
	Purch Svc-Prof 3	-	-	3,551	-	-	-	-	-	1,500	4,385	9,437	,
	Purch Svc-Prop 4	-	-	20,000	-	-	-	-	11,950	-	16,839	48,789	}
	Purch Svc-Other 5	-	-	49,663	-	-	-	7,300	17,900	-	9,500	84,363	3
	Supplies 6	-	251	129,088	35,525	-	5	-	-	-	53,628	218,497	,
	Equipment 7	-	-	57,514	-	-	-	-	-	-	10,000	67,514	ļ
	Other 8	-	-	14,950	-	-	-	-	100	-	55,265	70,315	5
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	-	251	274,767	35,525	-	5	7,300	29,950	1,500	149,617	498,916	
	pupil count Total	- 257,312	0.51 118,865	554.53 734,915	71.70 35,525	<del>-</del>	0.01 140,906	14.73 53,797	60.44 314,471	3.03 1,500	301.95 357,266	1,006.89 2,014,558	
	495.50 Student FTE / spend per	519.30	239.89	1,483.18	71.70	-	284.37	108.57	634.65	3.03	721.02	4,065.71	

	018	Reg. Instruct	0000										
		rteg. manuci	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	Pikes Peak Early College	- 158	-	- 7,555	103.453	-	- 10,666	-	(30,433)	-	- 25,856	117.255	_ %
0		151,905	_	35,775	-	_	54,141	_	193,705	_	<del>-</del>	435,526	
	Salaries 1	45,345		13,765			17,265		56,377			132,752	
В	3enefits 2 17-18 cAct Personnel Costs	197,249	-	49,540			71,406		250,083		-	568,278	
	per pupil	1,650.62	-	414.56	-	-	597.54	-	2,092.74	-	-	4,755.46	
Р	Purch Svc-Prof 3	5,900	-	-	-	-	-	-	558	-	(1,949)	4,509	
Р	Purch Svc-Prop 4	-	-	846	-	-	-	-	1,232	-	488	2,566	
Р	Purch Svc-Other 5	-	-	2,066	221,547	-	-	-	19,296	-	1,342	244,251	
S	Supplies 6	11,583	-	-	-	-	(26)	-	60,988	-	1,382	73,927	
Е	Equipment 7	-	-	-	-	-	-	-	11,524	-	-	11,524	
С	Other 8	1,372	-	-	-	-	-	-	50	-	-	1,422	
С	Other 9	-	-	-	-	-	-	-	-	-	-	-	
-	Implementation Costs per pupil	18,854 157.78	-	2,912 24.37	221,547 1,853.95		(26) (0.22)	-	93,649 783.67	- -	1,263 10.57	338,199 2,830.12	
- <u>p</u> i	<u>pupil count</u> Total  119.50 Student FTE / per pupil	216,103 1,808.40	-	52,453 438.93	221,547 1,853.95	-	71,380 597.32		343,732 2,876.41	- -	1,263 10.57	906,478 7,585.58	
	Salaries 1	A 152,020	B -	42,034	D	E	62,542	G <u>-</u>	172,964	-	<del>-</del>	429,561	
	Benefits 2	45,108	-	13,908	_	_	19,020	_	50,187	-	-	128,223	
	17-18 cBud Personnel Costs  per pupil	197,128 1,649.61		55,942 468.13	-	-	81,562 682.53		223,151 1,867.37	-		557,784 4,667.64	_
Р	Purch Svc-Prof 3	5,900	-	-	-	-	-	-	558	-	50	6,508	
Р	Purch Svc-Prop 4	-	-	2,000	-	-	-	-	1,350	-	11,896	15,246	
Р	Purch Svc-Other 5	-	-	2,066	325,000	-	-	-	23,964	-	2,000	353,030	
s	Supplies 6	11,583	-	-	-	-	400	-	52,917	-	9,373	74,272	
	Equipment 7	-	-	-	-	-	-	-	11,308	-	3,800	15,108	
С	Other 8	1,650	-	-	-	-	84	-	50	-	-	1,784	
С	Other 9	-	-	-	-	-	-	-	-	-	-	-	
_	Implementation Costs	19,133 160.11	-	4,066 34.03	325,000 2,719.66	-	484 4.05	-	90,147 754.37	-	27,118 226.93	465,948 3,899.15	
<u>p</u>	Dupil count Total  119.50 Student FTE / spend per	216,261	-	60,008	325,000	-	82,046		313,299	-	27,118	1,023,732	

	ENDS BY SCHOOL LOCATI	ON				Preschool or	Support Servi	ces for		School	Other	
, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
Falco	on Homeschool Program	- 333	-	<b>-</b> 9,688	-	-	<b>-</b> 869	- 108	<b>-</b> 7,899	<b>-</b> 50	<b>-</b> 5,003	23,950
Salari	_	-	-	301,735	-	-	5,446	-	61,183	-	9,468	377,832
Benef		-	_	79,992	_	-	1,165	_	16,798	-	2,019	99,974
	18 cAct Personnel Costs	-	-	381,727	-	-	6,611	_	77,981	-	11,487	477,806
	per pupil	-	-	3,454.54	-	-	59.83	-	705.71	-	103.96	4,324.03
Purch	Svc-Prof 3	-	-	-	-	-	-	-	-	-	-	-
Purch	Svc-Prop 4	417	-	-	-	-	-	-	95,428	-	2,361	98,206
Purch	Svc-Other 5	-	-	1,720	-	-	-	950	-	-	1,556	4,226
Suppli	ies 6	-	-	10,298	-	-	-	-	5,068	-	17,733	33,099
Equip	ment 7	-	-	4,800	-	-	-	-	-	-	-	4,800
Other		-	-	1,125	-	-	-	-	-	-	140	1,265
Other		-	-	-	-	-	-	-	-	-	-	-
50	Implementation Costs	417	-	17,943	-	-	-	950	100,496	-	21,790	141,596
o pupil o	per pupil count Total	3.78 417	-	162.38 399,670	-	<u>-</u>	6,611	8.60 950	909.47 178,477	<del>-</del>	197.19 33,277	1,281.41 619,402
pupii (	110.50 Student FTE / per pupil	3.78	-	3,616.92	-	-	59.83	8.60	1,615.17	-	301.15	5,605.45
Salari	es 1	- A -	-	297,672	- 1)	-	6,165	(÷ -	63,341	-	11,177	378,355
Benef		-	-	80,680	-	-	1,314	-	15,350	-	2,145	99,489
	18 cBud Personnel Costs  per pupil	-	- -	378,351 3,423.99	-	-	7,480 67.69	-	78,690 712.13	-	13,323 120.57	477,844 4,324.38
Durch	Svc-Prof 3	_	-	-	_		-	_	-	50	-	50
		750	_	_	_	_	_	_	103,761	_	2,674	107,186
	Svc-Prop 4	_	_	3,406	_	_	_	1,059	_	_	2,500	6,965
	Svc-Other 5		_	19,550	_	_		-	3,924	_	15,246	38,720
Suppli							_		3,324	-		
Equip		-	-	6,550	-		-	-		-	-	6,550
Other	8	-	-	1,500	-	-	-	-	-	-	4,537	6,037
Other		-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	750 6.79	-	31,006 280.60	-	-	-	1,059 9.58	107,686 974.53	50 0.45	24,958 225.86	165,508 1,497.81
nunii s	per pupil Total	750	-	409,357	-	-	7,480	1,059	186,376	50	38,280	643,351
pupil o	110.50 Student FTE / spend per	6.79	-	3,704.59	_	-	67.69	9.58	1,686.66	0.45	346.43	5,822.19

CI SPE	NDS BY SCHOOL L	LOCAII	ON				Preschool or	Support Ser	vices for		School	Other		
), 2018		_	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
0// 5		DE 1 D 1	-	-	-	-	-	-	-	-	-		-	_ (
	Programs: Excel (503);	READ AC	ot Camps (505),	Summer School (50	on), Creekside S	Success Cen	ter (540)							
Salaries		1	-	-	-	-	-	-	-	-	-	2,480	2,480	J
Benefits		2	-	-	-	-	-	-	-	-	-	-	-	
17-18	cAct Personnel Costs	.,	-	-	-	-	-	-	-	-	-	2,480	2,480	
		per pupil	-	-	-	-	<del>-</del>	-	-	-	-	0.20	0.20	,
Purch Sv	c-Prof	3	-	-	-	-	-	-	-	-	-		-	_
Purch Sv	c-Prop	4	-	-	-	-	-	-	-	-	-	2,697	2,697	
Purch Sv	c-Other	5	-	-	-	-	-	-	-	-	-	4,309	4,309	9
Supplies		6	-	-	-	-	-	-	-	-	-	9,285	9,285	j
Equipmer		7	-	-	-	_	-	-	-	-	-	3,896	3,896	3
Other			-	-	-	_	<u>-</u>	_	_	_	_	40	40	)
Other		8	_	_	_	_	_	_	_		_	-	_	
	Implementation Costs	9			<u> </u>		<u>-</u>	<u> </u>			<u> </u>	20,226	20,226	3
	•	per pupil	-	-	-	-	- -	-	-	-	-	1.60	1.60	)
pupil cour		otal	-	-	-	-	-	-	-	-	-	22,706	22,706	3
12,66	7.42 Student FTE	per pupil	A	В -	- C		E	-	- 	н -	-	1.79	1.79	,
Salaries		1	-	-	-	-	-	-	-	-	-	-	-	
Benefits		2	-	-	-	-	-	-	-	-	-	-	-	
	Bud Personnel Costs		-	-	-	-	-	-	-	-	-	-	-	_
		per pupil	-	-	-	-		-	-	_	-	-	-	
Purch Sv	c-Prof	3	-	-	-	-	-	-	-	-	-	-	-	
Purch Sv	c-Prop	4	-	-	-	-	-	-	-	-	-	2,697	2,697	,
Purch Sv	c-Other	5	-	-	-	-	-	-	-	-	-	2,800	2,800	)
Supplies		6	-	_	-	_	_	-	-	-	-	-	-	
		_	_	_	_	_	_	_	_	_	_	3,896	3,896	3
Equipmer	nt	7												
Other		8	-	-	-	-	-	-	-	-	-	40	40	1
Other		9	-	-	-	-	-	-	-	-	-	-	-	_
	Implementation Costs	per pupil	-	-	-	-	-	-	<u>-</u>	-	- -	9,433 0.74	9,433 0.74	, 1
pupil cour	nt To	otal	-	-	-	-	-	-	-	-	-	9,433	9,433	3
12.66	7.42 Student FTE / spend	per	-	-	-	_	-	_	_	-	-	0.74	0.74	

ect Zone Level s s 8 CACT Personnel Costs ons (523) per pu Svc-Prof Svc-Prop Svc-Other	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff - - -	Security  - 57,636 393,996	Admin -	Direct Spend  - (274,281) 21,751	Total - (215,807) 415,747
s s 8 cAct Personnel Costs ons (523) per pu Svc-Prof Svc-Prop Svc-Other	1 - 2	- - - -	- - - -	- - - -	- - -	- - -	- - -		- - -		
s s 8 cAct Personnel Costs ons (523) per pu Svc-Prof Svc-Prop Svc-Other	1	- - - -	- - - -	- -	- -	-	-		-		
s 8 cAct Personnel Costs ons (523) per pu Svc-Prof Svc-Prop Svc-Other	2 - upil - 3 -	- - -	- - -	-	-			000,000			
8 cAct Personnel Costs ons (523) per pu Svc-Prof Svc-Prop Svc-Other	2		<u>-</u> - -	-	-			00.400			
ons (523) per pu Svc-Prof Svc-Prop Svc-Other	3 - 661	- - -	<del>-</del>	-				99,133 <b>493,129</b>	-	8,451 30,202	107,584 523,332
Svc-Prof Svc-Prop Svc-Other	661	-		-	-	-	-	493,129 679.71	- -	30,202 41.63	721.34
Svc-Prop Svc-Other	661		-	-	-	-	-	56,420	-	-	56,420
Svc-Other		-	-	-	-	-	-	1,203	-	-	1,865
es	5 -	-	-	-	-	-	-	15,708	-	2,409	18,117
	6 -	-	-	-	-	-	-	34,802	-	-	34,802
nent	7 -	-	-	-	-	-	-	1,281	-	-	1,281
	8 -	-	-	-	-	-	-	9,660	-	-	9,660
	9 -	-	-	-	-	-	-	-	-	-	-
Implementation Costs	661	-	-	-	-	-	-	119,073	-	2,409	122,144
per pu bunt Total	0.91 661	-		<u>-</u>	<del>-</del>	<del>-</del>		164.13 612,203	<u>-</u>	3.32 32,612	168.36 645,475
25.50 Student FTE per pu		<u> </u>	<u>-</u>	-	<u> </u>		-	843.84	-	44.95	889.70
S	1 -	-	-	-	-	-	-	431,866	-	11,547	443,413
	2 -	-	-	_	-	-	-	106,092	-	4,415	110,507
B cBud Personnel Costs		-	-	-	-	-	-	537,958	-	15,962	553,920
per pu	ıpil -	-	-	-	-	-	-	741.50	-	22.00	763.50
Svc-Prof	3	-	-	-	-	-	-	56,700	-	27,150	83,850
Svc-Prop	4 1,500	-	-	-	-	-	-	6,830	-	-	8,330
Svc-Other	5	-	-	-	-	-	-	25,150	-	3,000	28,150
es	6	-	-	-	-	-	-	28,300	-	10,000	38,300
nent	7 -	-	=	-	-	-	-	4,750	-	-	4,750
	8 -	-	-	-	-	-	-	10,150	-	(297,782)	(287,632)
	99	-	-	-	-	-	-	-	-	-	-
Implementation Costs		-	-	-	-	-	-		-		(124,252)
		-	<u>-</u>	-	-	_					(171.26)
						_	-	669,838	_	(241,670)	429,668
s Sv Sv	per purc-Prof vc-Prop vc-Other  Implementation Costs per pu	Personnel Costs	Personnel Costs	Personnel Costs	Personnel Costs	Personnel Costs	CBud   Personnel Costs	CEBUIL   Personnel Costs	Personnel Costs  per pupil  537,958  per pupil  541.50  per pupil  741.50  per pupil  per pupil	Personnel Costs  per pupil  c-Prof  3	Personnel Costs  per pupil  c-Prof  3 537,958 - 15,962  c-Prof  6-Prop  4 1,500 56,700 - 22,00  c-Other  5 56,700 - 27,150  c-Other  6 6,830  c-Other  6 25,150 - 3,000  nt  7 28,300 - 10,000  nt  Medium to the transfer of

REC	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		フ
e <b>30</b> ,	, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
20	Falcon Innovation Zone	-	(44.549)	- 67.255	<b>-</b>	- 44 440	7 040	45.046	- 06 494	- (27.425)	142.542	251 520	= % !
ou		9,399,460	(11,542) 1,387,578	67,255 376,773	58,113	11,140 329,421	7,818 859,392	45,946 232,663	96,184	(37,435) 155,913		351,539 45 544 609	<u>\$</u>
	Salaries 1	, ,		,	409,393	,	,	,	1,760,770	,	600,335	15,511,698	
	Benefits 2	2,929,908	485,267	118,269	132,347	68,978	281,791	64,072	494,712	59,347	235,410	4,870,100	
3	17-18 cAct Personnel Costs  per pupil	12,329,368 3,162.28	1,872,845 480.35	495,042 126.97	541,741 138.95	398,398 102.18	1,141,183 292.70	296,734 76.11	2,255,482 578.49	215,260 55.21	835,745 214.36	20,381,799 5,227.60	
	Purch Svc-Prof 3	9,925	109,225	-	28,341	8,751	-	20,383	4,995	111,802	20,009	313,431	
	Purch Svc-Prop 4	22,136	-	-	-	10,181	-	-	33,383	-	476,714	542,414	
	Purch Svc-Other 5	8,358	518	-	44,669	7,471	550	9,990	26,589	-	77,950	176,095	
	Supplies 6	253,947	8,897	-	121,048	62,891	4,459	965	37,472	-	738,156	1,227,834	
	Equipment 7	29,028	-	22	55,899	3,081	-	-	37,493	-	11,429	136,952	
	Other 8	4,845	693	-	6,843	13,010	300	-	6,656	-	25,915	58,261	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	328,239 84.19	119,332 30.61	22 0.01	256,799 65.86	105,385 27.03	5,309 1.36	31,338 8.04	146,587 37.60	111,802 28.68	1,350,174 346.30	2,454,987 629.66	
S	pupil count Total 3,898.88 Student FTE / per pupil	12,657,607 3,246.47	1,992,178 510.96	495,064 126.98	798,540 204.81	503,783 129.21	1,146,492 294.06	328,073 84.15	2,402,069 616.09	327,062 83.89	2,185,919 560.65	22,836,786 5,857.27	
	Salaries 1	9,316,649	1,371,715	432,795	417,362	366,400	863,484	253,897	1,804,750	159,468	610,003	15,596,523	
	Benefits 2	2,892,128	483,286	125,524	130,864	32,373	283,343	73,591	488,761	59,452	231,196	4,800,518	
	17-18 cBud Personnel Costs  per pupil	12,208,777 3,131.35	1,855,001 475.78	558,319 143.20	548,226 140.61	398,773 102.28	1,146,827 294.14	327,487 84.00	2,293,512 588.25	218,920 56.15	841,199 215.75	20,397,041 5,231.51	-
	Purch Svc-Prof 3	11,279	114,125	-	43,038	9,200	-	38,950	16,292	70,706	26,785	330,375	
	Purch Svc-Prop 4	39,492	-	-	-	7,521	-	-	42,739	-	460,901	550,653	
	Purch Svc-Other 5	11,925	982	-	79,530	10,150	1,000	6,537	42,903	-	160,475	313,502	
	Supplies 6	299,883	9,835	-	118,097	72,913	5,934	1,044	40,248	-	703,373	1,251,326	
	Equipment 7	37,845	-	4,000	55,899	3,092	250	-	48,299	-	11,610	160,995	
	Other 8	19,925	693	-	11,864	13,274	300	-	14,260	-	124,117	184,433	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	420,349 107.81	125,635 32.22	4,000 1.03	308,427 79.11	116,150 29.79	7,484 1.92	46,531 11.93	204,741 52.51	70,706 18.14	1,487,262 381.46	2,791,284 715.92	
	pupil count Total	12,629,126	1,980,635	562,319	856,653	514,923	1,154,311	374,018	2,498,253	289,627	2,328,461	23,188,325	
	3,898.88 Student FTE / spend per	3,239.17	508.00	144.23	219.72	132.07	296.06	95.93	640.76	74.28	597.21	5,947.43	

I L U	I SPENDS BY SCHOOL LOCAL	1014				Preschool of	Support Servi	CES IOI		School	Other	
ne 30,	2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
		-	-	-	-	-	-	-	-	-	-	_
31	Sand Creek Innovation Zone		(70,853)	(8,447)	16,242	11,080	9,126	(908)	26,752	12,766	801,948	951,654
	Salaries 1	9,437,583	1,838,477	288,252	85,125	293,091	769,334	470,546	1,602,920	140,029	714,027	15,639,384
	Benefits 2	2,942,417	629,874	93,131	22,940	61,504	264,380	146,186	458,651	51,255	250,182	4,920,521
HS	17-18 cAct Personnel Costs  per pupil	12,380,000 3,459.28	2,468,351 689.72	381,383 106.57	108,065 30.20	354,595 99.08	1,033,714 288.85	616,732 172.33	2,061,571 576.05	191,285 53.45	964,209 269.42	20,559,905 5,744.95
	Purch Svc-Prof	12 275	-	-	22,422	17,775	-	-	178,492	58,674	4,285	324,024
	Purch Svc-Prop 4	36,977	-	-	-	2,732	-	-	32,998	-	309,954	382,660
	Purch Svc-Other 5	21,201	21	-	3,161	2,063	433	29,757	27,777	-	76,987	161,399
	Supplies 6	298,644	8,126	-	92,168	47,264	3,160	454	46,934	-	699,944	1,196,695
	Equipment 7	35,607	-	-	22,759	-	-	-	70,636	-	5,778	134,781
	Other 8	9,837	-	-	281	240	60	16,423	1,247	-	16,870	44,958
	Other 9	-	-	-	-	-	-	-	-	-	-	-
1S S	Implementation Costs	444,642	8,147	-	140,791	70,075	3,653	46,634	358,083	58,674	1,113,818	2,244,517
S	pupil count Total	124.24 12,824,642	2.28 2,476,498	381,383	39.34 248,856	19.58 424,669	1.02 1,037,367	13.03 663,366	100.06 2,419,654	16.39 249,958	311.23 2,078,027	627.17 22,804,422
ES	3,578.78 Student FTE / per pupil	3,583.52	692.00	106.57	69.54	118.66	289.87	185.36	676.11	69.84	580.65	6,372.12
	Salaries 1	9,561,145	1,785,084	282,753	82,651	328,903	780,640	469,459	1,599,226	142,991	690,721	15,723,573
	Benefits 2	2,916,823	611,676	90,183	26,366	31,818	262,223	150,121	453,566	50,522	253,364	4,846,662
	17-18 cBud Personnel Costs	12,477,968	2,396,760	372,937	109,017	360,721	1,042,863	619,580	2,052,792	193,514	944,084	20,570,235
	per pupil	3,486.65	669.71	104.21	30.46	100.79	291.40	173.13	573.60	54.07	263.80	5,747.83
	Purch Svc-Prof	42,877	-	-	37,000	20,000	-	-	177,984	68,511	22,897	369,269
	Purch Svc-Prop 4	60,442	-	-	-	2,750	-	-	50,303	-	338,833	452,327
	Purch Svc-Other 5	21,714	21	-	4,198	2,710	433	26,001	41,561	-	114,658	211,296
	Supplies 6	309,622	8,053	-	89,505	49,279	3,137	454	48,007	-	800,059	1,308,115
	Equipment 7	52,387	-	-	25,083	50	-	-	66,549	-	9,159	153,228
	Other	13,580	810	-	296	240	60	16,423	9,210	700	650,286	691,605
	Other 9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	500,622	8,885	-	156,082	75,029	3,630	42,878	393,614	69,211	1,935,891	3,185,841
	pupil count Total	139.89	2.48		43.61	20.96	1.01	11.98	109.99	19.34	540.94	890.20
	pupil count Total 3,578.78 Student FTE / spend per	12,978,590 3,626.54	2,405,645 672.20	372,937 104.21	265,098 74.08	435,750 121.76	1,046,493 292.42	662,458 185.11	2,446,406 683.59	262,725 73.41	2,879,975 804.74	23,756,076 6,638.04
	5,575.75 Stadent 1 12 / Spond per	3,020.54	012.20	4,598.78	74.08	121.70	292.42	100.11	003.39	2,039.26	004.74	0,030.04

Preschool or

Support Services for

School

Other

EC	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
30,	, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
		-	-		-	-	-	-	-	-	-	-	%
2	POWER Innovation Zone												)
	Salaries 1	10,857,303	1,851,745	379,489	259,038	350,985	945,700	326,897	1,858,594	197,630	856,318	17,883,700	
	Benefits 2	3,391,905	626,520	118,161	74,824	73,393	326,208	107,373	524,254	71,316	325,760	5,639,715	
S	17-18 cAct Personnel Costs	14,249,209	2,478,265	497,650	333,861	424,379	1,271,908	434,270	2,382,848	268,946	1,182,078	23,523,414	
3	per pupil	3,380.39 66,667	587.93	118.06	79.20 24,005	100.68 11,181	301.74	103.02	565.29 61,810	63.80 59,489	280.43 (2,877)	5,580.54 220,273	
	Purch Svc-Prof 3		-	_			-	-			,		
	Purch Svc-Prop 4	46,880	-	-	-	3,285	-	-	31,257	-	290,433	371,854	
	Purch Svc-Other 5	46,288	-	-	24,963	3,807	-	8,664	21,978	-	82,709	188,409	
	Supplies 6	296,946	2,550	126	74,979	55,944	4,314	7,489	78,972	-	651,315	1,172,636	
	Equipment 7	71,214	-	-	17,461	4,493	-	-	40,395	-	2,489	136,052	
	Other 8	2,749	-	-	3,642	5,975	3,128	-	102	-	3,719	19,315	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
3	Implementation Costs	530,743	2,550	126	145,050	84,685	7,442	16,153	234,514	59,489	1,027,788	2,108,540	
S	per pupil	125.91	0.60	0.03	34.41	20.09	1.77	3.83	55.63	14.11	243.83	500.22	
	pupil count Total 4,215.26 Student FTE / per pupil	14,779,952 3,506.30	2,480,815 588.53	497,776 118.09	478,912 113.61	509,064 120.77	1,279,350 303.50	450,423 106.86	2,617,363 620.93	328,434 77.92	2,209,866 524.25	25,631,955 6,080.75	
	1,210.20 отабон (1.2) рографи												
	Salaries 1	10,677,362	1,877,613	380,378	241,282	296,817	930,332	338,189	1,858,741	200,704	843,698	17,645,116	
	Benefits 2	3,346,230	640,936	116,664	75,172	38,076	326,364	110,713	522,968	74,948	323,809	5,575,881	
	17-18 cBud Personnel Costs	14,023,592	2,518,549	497,042	316,454	334,893	1,256,696	448,902	2,381,709	275,652	1,167,507	23,220,997	
	per pupil	3,326.86	597.48	117.91	75.07	79.45	298.13	106.49	565.02	65.39	276.97	5,508.79 280,121	
	Purch Svc-Prof 3	65,922	25	-	49,000	9,166	-	6,415	64,148	66,648	18,797		
	Purch Svc-Prop 4	55,916	-	-	-	4,270	-	-	41,367	-	310,326	411,879	
	Purch Svc-Other 5	44,431	-	-	26,699	4,550	-	9,221	32,975	-	129,207	247,083	
	Supplies 6	263,139	2,563	127	78,469	34,660	4,722	5,429	112,780	1,000	742,321	1,245,211	
	Equipment 7	68,038	-	2,400	18,319	6,280	-	-	41,722	-	6,895	143,655	
	Other 8	28,170	-	-	5,540	3,850	22,500	-	800	200	(471,949)	(410,888)	)
		-	-	-	_	_	-	_	_	-	_	-	
	Other 9 Implementation Costs	525,616	2,589	2,527	178,028	62,776	27,222	21,065	293,792	67,848	735,598	1,917,061	-
	per pupil	124.69	0.61	0.60	42.23	14.89	6.46	5.00	69.70	16.10	174.51	454.79	)
	pupil count Total	14,549,208	2,521,138	499,569	494,482	397,669	1,283,919	469,967	2,675,501	343,500	1,903,105	25,138,058	
	4,215.26 Student FTE / spend per	3,451.56	598.10	118.51	117.31	94.34	304.59	111.49	634.72	81.49	451.48	5,963.58	

CT SPENDS BY SCHOOL LOC	ATION				Preschool or	Support Servi	ces for		School	Other		_
, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	-
Falson Flomenton	- (4.460)	(0.704)	2.040		- 40	- 70	- 2.27	(2.440)	- 070	4.202	<u>-</u>	9
Falcon Elementary	(1,169)	(8,704)	2,849		49	00.205		(3,442)		4,383	(2,376)	
Salaries	1 871,163	226,492	55,577	-	450	88,295	-	192,735	-	52,443	1,487,156	
Benefits	2 262,175	88,365	11,987	-	96	24,665	-	48,443	-	18,078	453,810	
17-18 cAct Personnel Costs  per pu	1,133,338 oil 3,840.78	314,857 1,067.02	67,564 228.97	-	546 1.85	112,960 382.81	-	241,178 817.33	-	70,521 238.99	1,940,966 6,577.76	6
Purch Svc-Prof	<b>3</b> 8,100	-	-	-	-	-	-	-	1,673	506	10,279	j
Purch Svc-Prop	4 2,794	-	-	-	-	-	-	3,721	-	35,942	42,457	,
Purch Svc-Other	5 1,478	-	-	-	-	-	-	2,088	-	6,852	10,418	i
Supplies	6 32,195	-	-	-	-	52	-	4,270	-	64,071	100,587	,
Equipment	7 260	-	-	-	-	-	-	235	-	-	496	6
Other	8 13	-	-	-	-	-	-	460	-	3,171	3,644	ŀ
Other	9	-	-	-	-	-	-	-	-	-	-	
8 Implementation Costs	44,840 bil 151.96		-	-	- -	52 0.18	-	10,774 36.51	1,673 5.67	110,542 374.62	167,880 568.93	
8 pupil count Total	1,178,179	314,857	67,564	-	546	113,012	-	251,952	1,673	181,063	2,108,846	3
295.08 Student FTE / per pu	oil 3,992.74	1,067.02	228.97	-	1.85	382.99	- G	853.84	5.67	613.61	7,146.69	)
Salaries	871,287	219,484	57,961	-	500	88,375	3,307	189,257	-	57,193	1,487,364	,
Benefits	258,161	86,670	12,452	-	95	24,611	-	46,922	-	18,275	447,186	i
17-18 cBud Personnel Costs  per pu	1,129,448 oil 3,827.60	306,154 1,037.53	70,413 238.62	-	595 2.02	112,985 382.90	3,307 11.21	236,179 800.39		75,468 255.76	1,934,550 6,556.02	
Purch Svc-Prof	8,479	-	-	-	-	-	-	-	1,950	506	10,935	j
Purch Svc-Prop	4,931	-	-	-	-	-	-	3,788	-	36,461	45,180	j
Purch Svc-Other	5 1,523	-	-	-	-	-	-	3,560	-	13,810	18,893	ś
Supplies	32,356	-	-	-	-	100	-	4,288	-	56,092	92,836	j
Equipment	7 260	-	-	-	-	-	-	235	-	-	496	į
Other	8 13	-	-	-	-	-	-	460	-	3,108	3,581	
Other	9 -	-	-	-	-	-	-	-	-	-		
Implementation Costs per pu	47,562 oil 161.18	-	-	-	-	100 0.34	-	12,331 41.79	1,950 6.61	109,977 372.70	171,920 582.62	
pupil count Total	1,177,010	306,154	70,413	-	595	113,085	3,307	248,510	1,950	185,445	2,106,469	
295.08 Student FTE / spend per	3,988.78	1,037.53	238.62	_	2.02	383.24	11.21	842.18	6.61	628.46	7,138.64	

	SPENDS BY SCHOOL LOCATI	ON				Preschool or	Support Servi			School	Other		
0, 201	_	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
		-	-	-	_	-	-	-	-	-	-		%
M	eridian Ranch Elementary	(10,248)	1,928	(174)	273	2,491	644	6,393	4,099	1,078	(2,598)	3,887	
Sa	laries 1	1,782,093	180,922	97,440	10,611	450	98,312	5,576	255,178	3,571	46,353	2,480,506	
	nefits 2	538,944	53,217	34,355	4,786	91	32,987	1,192	81,725	763	19,729	767,789	
42)	17-18 cAct Personnel Costs  per pupil	2,321,037 3,223.13	234,138 325.14	131,795 183.02	15,397 21.38	541 0.75	131,299 182.33	6,767 9.40	336,903 467.84	4,334 6.02	66,083 91.77	3,248,295 4,510.77	•
Pu	rch Svc-Prof 3	-	-	-	-	-	-	400	-	1,080	1,306	2,786	
Pu	rch Svc-Prop 4	4,074	-	-	-	-	-	-	4,187	-	51,290	59,551	
Pu	rch Svc-Other 5	1,713	-	-	-	-	-	-	1,889	-	10,062	13,665	
Su	pplies 6	28,254	158	-	205	-	-	-	16,418	-	84,212	129,247	,
Eq	uipment 7	5,557	-	-	-	-	-	-	14,731	-	502	20,791	
Otl	her 8	3,662	-	-	35	-	-	-	795	-	10,940	15,433	
Otl	her 9	-	-	-	-	-	-	-	-	-	-	-	
20	Implementation Costs per pupil	43,260 60.07	158 0.22	-	240 0.33		-	400 0.56	38,021 52.80	1,080 1.50	158,314 219.84	241,472 335.32	
78 <u>pu</u>	pil count Total 720.12 Student FTE / per pupil	2,364,297 3,283.20	234,296 325.36	131,795 183.02	15,637 21.71	541 0.75	131,299 182.33	7,167 9.95	374,924 520.64	5,414 7.52	224,396 311.61	3,489,767 4,846.09	•
Sa	laries 1	1,768,597	184,378	97,440	10,746	2,965	99,175	11,780	254,904	3,454	45,656	2,479,094	
Ве	enefits 2	534,430	51,097	34,182	4,748	68	32,768	1,381	81,074	738	18,974	759,458	
	7-18 cBud Personnel Costs  per pupil	2,303,027 3,198.12	235,474 326.99	131,622 182.78	15,493 21.51	3,033 4.21	131,943 183.22	13,160 18.28	335,978 466.56	4,192 5.82	64,630 89.75	3,238,552 4,497.24	
Pu	rch Svc-Prof	650	-	-	-	-	-	400	-	2,300	1,575	4,925	
	rch Svc-Prop 4	7,000	-	-	-	-	-	-	4,725	-	51,371	63,096	
	rch Svc-Other 5	3,350	-	-	5	-	-	-	4,020	-	17,150	24,525	
Su	pplies 6	28,873	750	-	257	-	-	-	17,000	-	75,881	122,761	
	uipment 7	5,787	-	-	-	-	-	-	16,000	-	502	22,289	
Otl	her 8	5,362	-	-	155	-	-	-	1,300	-	10,688	17,505	
Otl	her 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	51,022 70.85	750 1.04	-	417 0.58	-	-	400 0.56	43,045 59.77	2,300 3.19	157,168 218.25	255,102 354.25	
pu	pil count Total	2,354,049	236,224	131,622	15,910	3,033	131,943	13,560	379,023	6,492	221,798	3,493,654	
	720.12 Student FTE / spend per	3,268.97	328.03	182.78	22.09	4.21	183.22	18.83	526.33	9.01	308.00	4,851.49	

	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
0,	2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	Woodmen Hills Elementary	- (16,525)	- 11,823	6,636	<b>-</b> 1,192	38	<b>-</b> 549	3,002	(3,261)	- 1,209	(11,372)	(6,709)	_ %
	-	2,031,353	374,584	92,923	30,876	8,519	130,293	24,233	294,393	4,872	95,053	3,087,100	,
	Salaries 1			,							•		
	Benefits 2	630,424	127,225	31,521	11,982	1,733	40,096	5,183	83,490	1,041	44,327	977,023	
	17-18 cAct Personnel Costs  per pupil	2,661,777 3,698.56	501,809 697.27	124,444 172.92	42,858 59.55	10,252 14.25	170,389 236.76	29,417 40.87	377,883 525.07	5,913 8.22	139,380 193.67	4,064,123 5,647.13	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	1,923	828	2,751	
	Purch Svc-Prop 4	6,630	-	-	-	-	-	-	9,833	-	61,703	78,166	
	Purch Svc-Other 5	-	-	-	-	-	-	2,547	1,600	-	14,556	18,703	
	Supplies 6	49,714	1,135	-	322	-	534	744	5,901	-	96,436	154,785	•
	Equipment 7	10,023	-	-	-	-	-	-	1,376	-	-	11,399	•
	Other 8	-	-	-	59	-	-	-	-	-	1,954	2,013	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	66,367 92.22	1,135 1.58	-	380 0.53	-	534 0.74	3,291 4.57	18,710 26.00	1,923 2.67	175,477 243.83	267,817 372.13	
	pupil count Total	2,728,144	502,944	124,444	43,238	10,252	170,923	32,708	396,594	7,836	314,857	4,331,940	
	719.68 Student FTE / per pupil	3,790.77	698.84	172.92	60.08	14.25	237.50	45.45	551.07	10.89	437.50	6,019.26	
	Salaries 1	2,015,174	382,302	98,179	31,540	9,266	130,926	27,427	291,544	5,292	98,016	3,089,665	
	Benefits 2	626,232	131,330	32,901	12,025	1,024	40,012	4,992	82,325	1,148	42,968	974,958	
	17-18 cBud Personnel Costs	2,641,405	513,632	131,080	43,566	10,290	170,938	32,419	373,869	6,440	140,984	4,064,623	
	per pupil	3,670.25	713.70	182.14	60.53	14.30	237.52	45.05	519.49	8.95	195.90	5,647.82	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	2,605	828	3,433	
	Purch Svc-Prop 4	7,711	-	-	-	-	-	-	10,477	-	55,239	73,426	
	Purch Svc-Other 5	-	-	-	25	-	-	2,547	1,673	-	16,410	20,656	
	Supplies 6	52,680	1,135	-	750	-	534	744	5,938	-	88,084	149,864	
	Equipment 7	9,823	-	-	-	-	-	-	1,376	-	-	11,199	
	Other 8	-	-	-	90	-	-	-	-	-	1,940	2,030	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs per pupil	70,214 97.56	1,135 1.58	-	865 1.20	-	534 0.74	3,291 4.57	19,464 27.05	2,605 3.62	162,501 225.80	260,608 362.12	
	pupil count Total	2,711,619	514,767	131,080	44,431	10,290	171,472	35,710	393,333	9,045	303,484	4,325,231	
	719.68 Student FTE / spend per	3,767.81	715.27	182.14	61.74	14.30	238.26	49.62	546.54	12.57	421.69	6,009.94	

CI	SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other	
0, 2	018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
)	Falcon Middle Consol.	(83,825)	<b>-</b> 4,465	(1,769)	1,796	2,721	- 7,798	(197)	(3,489)	<b>-</b> 2,210	- 23,045	(47,246
	Salaries 1	2,245,084	296,784	93,683	-	91,888	233,042	23,183	431,991	71,370	146,727	3,633,753
	Benefits 2	708,317	115,727	31,979	-	19,150	86,620	7,390	119,138	27,820	59,118	1,175,258
577	17-18 cAct Personnel Costs  per pupil	2,953,401 3,004.48	412,512 419.65	125,662 127.84	-	111,038 112.96	319,662 325.19	30,573 31.10	551,128 560.66	99,190 100.91	205,845 209.40	4,809,011 4,892.18
	Purch Svc-Prof 3	1,825	109,225	-	-	-	-	-	-	1,268	1,339	113,657
	Purch Svc-Prop 4	3,191	-	-	-	-	-	-	7,588	-	129,232	140,012
	Purch Svc-Other 5	977	-	-	511	-	-	7,443	366	-	17,008	26,305
	Supplies 6	43,979	2,000	-	11,733	11,886	63	221	4,766	-	203,489	278,139
	Equipment 7	5,086	-	-	26,430	-	-	-	18,640	-	50	50,206
	Other 8	970	-	-	-	8,910	-	-	3,616	-	7,064	20,560
	Other 9	-	-	-	-	-	-	-	-	-	-	-
633	Implementation Costs per pupil	56,028 57.00	111,225 113.15	-	38,674 39.34	20,797 21.16	63 0.06	7,664 7.80	34,977 35.58	1,268 1.29	358,182 364.38	628,878 639.75
	pupil count Total 983.00 Student FTE / per pupil	3,009,430 3,061.47	523,736 532.79	125,662 127.84	38,674 39.34	131,834 134.11	319,726 325.25	38,238 38.90	586,106 596.24	100,457 102.19	564,027 573.78	5,437,889 5,531.93
	Salaries 1	2,148,157	295,534	92,364	- 1/	97,453	236,324	25,643	428,673	72,956	152,065	3,549,168
	Benefits 2	703,072	116,292	31,528	-	10,402	89,700	8,107	117,485	27,812	54,780	1,159,180
	17-18 cBud Personnel Costs  per pupil	2,851,229 2,900.54	411,826 418.95	123,893 126.04	-	107,855 109.72	326,024 331.66	33,751 34.33	546,158 555.60	100,767 102.51	206,845 210.42	4,708,347 4,789.77
	Purch Svc-Prof 3	2,150	114,125	-	-	300	-	-	-	1,900	1,348	119,823
	Purch Svc-Prop 4	7,500	-	-	-	-	-	-	8,000	-	147,890	163,390
	Purch Svc-Other 5	1,090	-	-	1,021	550	-	3,990	1,050	-	22,900	30,601
	Supplies 6	43,236	2,250	-	13,019	16,676	1,500	300	3,522	-	201,044	281,547
	Equipment 7	11,475	-	-	26,430	-	-	-	20,187	-	50	58,142
	Other 8	8,925	-	-	-	9,174	-	-	3,700	-	6,994	28,793
	Other 9	-	-	-	-	-	-	-	-	=	-	-
-	Implementation Costs per pupil	74,376 75.66	116,375 118.39		40,470 41.17	26,700 27.16	1,500 1.53	4,290 4.36	36,459 37.09	1,900 1.93	380,226 386.80	682,296 694.10
	pupil count Total 983,00 Student FTE / spend per	2,925,605	528,201 537.34	123,893	40,470	134,555 136.88	327,524 333.19	38,041	582,617 592.69	102,667 104.44	587,072 597.22	5,390,644 5,483.87

RECT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
e 30, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
10. 5.1. 11.1.0	-	_	-	_	-	-	-	-	-	-	-	_ %
10 Falcon High Consol.	(53,468)				5,841		29,189				28,661	
Salaries 1	2,469,766	308,796	41,351	367,907	228,114	306,152	172,787	395,100	76,099	259,759	4,625,830	)
Benefits 2	790,048	99,941	9,326	115,580	47,907	97,357	48,886	109,713	29,723	94,157	1,442,639	
1,699 17-18 cAct Personnel Costs Icon High Voc Ed per pupil	3,259,814 2,760.22	408,737 346.09	50,676 42.91	483,486 409.39	276,021 233.72	403,509 341.67	221,673 187.70	504,813 427.45	105,822 89.60	353,916 299.67	6,068,469 5,138.42	
Purch Svc-Prof	-	-	-	28,341	8,751	-	19,983	-	105,860	16,030	178,964	ļ
Purch Svc-Prop	5,447	-	-	-	10,181	-	-	8,054	-	198,547	222,229	)
Purch Svc-Other 5	4,189	518	-	34,908	7,471	550	-	6,097	-	29,636	83,369	j
Supplies 6	59,259	5,604	-	108,788	51,004	3,810	-	61	-	289,947	518,474	r
Equipment 7	8,102	-	-	29,469	3,081	-	-	1,001	-	10,877	52,529	j
Other 8	200	693	-	6,749	4,100	300	-	-	-	2,786	14,827	
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs per pupil	77,197 65.37	6,815 5.77	-	208,255 176.34	84,588 71.62	4,660 3.95	19,983 16.92	15,213 12.88	105,860 89.64	547,823 463.86	1,070,393 906.34	
12,209) pupil count Total 1,181.00 Student FTE / per pupil	3,337,012 2,825.58	415,552 351.86	50,676 42.91	691,741 585.72	360,609 305.34	408,169 345.61	241,656 204.62	520,026 440.33	211,682 179.24	901,739 763.54	7,138,862 6,044.76	2
Salaries 1	2,403,435	290,017	90,352	375,077	256,216	303,588	175,315	417,856	77,767	255,974	4,645,596	= j
Benefits 2	770,234	96,710	15,360	114,091	20,784	96,153	56,980	108,527	29,755	96,198	1,404,791	
17-18 cBud Personnel Costs  per pupil	3,173,668 2,687.27	386,727 327.46	105,712 89.51	489,167 414.20	277,000 234.55	399,741 338.48	232,295 196.69	526,383 445.71	107,522 91.04	352,172 298.20	6,050,387 5,123.10	
Purch Svc-Prof	-	-	-	43,038	8,900	-	38,550	-	61,951	22,527	174,966	j
Purch Svc-Prop 4	12,350	-	-	-	7,521	-	-	13,250	-	169,940	203,061	ļ.
Purch Svc-Other 5	5,962	982	-	69,229	9,600	1,000	-	13,400	-	50,205	150,378	i
Supplies 6	75,438	5,700	-	100,271	56,237	3,800	-	1,000	-	255,867	498,313	,
Equipment 7	10,500	-	-	29,469	3,092	250	-	800	-	11,058	55,168	,
Other 8	5,625	693	-	11,619	4,100	300	-	-	-	12,912	35,249	)
Other	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs per pupil	109,875 93.04	7,375 6.24		253,625 214.75	89,450 75.74	5,350 4.53	38,550 32.64	28,450 24.09	61,951 52.46	522,509 442.43	1,117,136 945.92	
pupil count Total	3,283,543	394,102	105,712	742,792	366,450	405,091	270,845	554,833	169,473	874,681	7,167,523	3
1,181.00 Student FTE / spend per	2,780.31	333.70	89.51 4,142.76	628.95	310.29	343.01	229.34	469.80	143.50 1,926.27	740.63	6,069.03	5

con Zone Level ries 1 efits 2 7-18 cAct Personnel Costs per pupil th Svc-Prof 3 th Svc-Prop 4 th Svc-Other 5	Reg. Instruct	SPED Instruct  396 - 792 792 0.20 -	Oth Instruct  4,678 (4,201) (899) (5,100) (1.31)	**Extracurr** **3,800**	Post-Secondary	Students	Staff	Security  - 67,469 191,374	Admin -	Direct Spend  - 156,143 -	Total - 375,323 197,354
ries 1  efits 2  7-18 cAct Personnel Costs  per pupil  ch Svc-Prof 3  ch Svc-Prop 4	- -	- 792 <b>79</b> 2	(4,201) (899) (5,100)	-		3,298	6,883	191,374	- - -		375,323
ries 1  efits 2  7-18 cAct Personnel Costs  per pupil  ch Svc-Prof 3  ch Svc-Prop 4	- -	- 792 <b>79</b> 2	(4,201) (899) (5,100)	-		3,298	6,883	191,374	<del>-</del>		
efits 2 7-18 cAct Personnel Costs per pupil th Svc-Prof 3 th Svc-Prop 4	-	792 <b>792</b>	(899) (5,100)	-					-	-	197,334
7-18 cAct Personnel Costs  per pupil  th Svc-Prof 3  th Svc-Prop 4	-	792	(5,100)		-	66					
per pupil th Svc-Prof 3 th Svc-Prop 4				-			1,420	52,202	-	-	53,581
th Svc-Prof 3 th Svc-Prop 4	- -	-	(1.31)		-	3,364	8,304 2.13	243,576	-	-	250,935
th Svc-Prop 4	- -	-		-	-	0.86	2.13	62.47 4,995	-	-	64.36
·	-		-	-	-	-	-	4,995	-	-	4,995
h Svc-Other		-	-	-	-	-	-	-	-	-	-
iii ove-otilei	-	-	-	9,250	-	-	-	14,549	-	(164)	23,635
olies 6	40,547	-	-	-	-	-	-	6,055	-	-	46,602
	-	-	22	-	-	-	-	1,509	-	-	1,530
	-	-	-	-	-	-	-	1,785	-	-	1,785
	_	_	_	_	-	-	_	_	_	-	_
Implementation Costs	40,547	-	22	9,250	-	-	-	28,892	-	(164)	78,547
per pupil	10.40	-	0.01	2.37	-	-	-	7.41	-	(0.04)	20.15
					-				-		329,481
5,898.88 Student FTE / per pupil	10.40 A	0.20 B	(1.30)	2.37	- E	0.86	2.13 G	69.88	-	(0.04)	84.51
ries 1	110,000	-	(3,501)	-	-	5,096	10,425	222,517	-	1,100	345,637
efits 2	-	1,188	(899)	-	-	99	2,131	52,427	-	-	54,945
-18 cBud Personnel Costs	110,000	1,188	(4,401)	-	-	5,195	12,556	274,944	-	1,100	400,582
per pupil	28.21	0.30	(1.13)	-	-	1.33	3.22	70.52	-	0.28	102.74
th Svc-Prof 3	-	-	-	-	-	-	-	16,292	-	-	16,292
th Svc-Prop 4	-	-	-	-	-	-	-	2,500	-	-	2,500
· ·	-	-	-	9,250	-	-	-	19,200	-	40,000	68,450
	67,300	-	-	3,800	-	-	-	8,500	-	26,405	106,005
	-	_	4,000	-	_	_	-	9,700	-	_	13,700
priieri. 7	<u>-</u>	_	_	_	_	_	_	8,800	-	88,475	97,275
											-
9			4.000	40.050		-	-	- 04.000			
•		-				-	-				304,222 78.03
		1 188				5 195	12 556				704,804
					_				-		180.77
per l 3 ri ei er er er l	Implementation Costs	Implementation Costs   9	Implementation Costs	Implementation Costs	Implementation Costs	Implementation   Costs	Implementation Costs   March   March	ment 7 - 22	ment 7 - 22 - 1 1,509    mark   7   - 22   -	Implementation Costs   Modern FTE / per pupil   10,000   1,188   1,000   1,198   1,1	ment 7

. Instruct	(36,983) 294,612 107,349 401,960 654.98 1,641 - 1,641	Oth Instruct  (2,386) 62,301 21,255 83,555 136.15	Extracurr	Post-Secondary  107 1,298 248 1,546 2.52	Students  (3,737) 86,741 35,389  122,130 199.01 1,063 -	Staff  (5,546) 62,361 18,965 81,325 132.52 15,018	Security  (6,896) 254,191 72,991 327,182 533.13 1,257 4,334 1,451 15,334 6,262	Admin	Direct Spend  64,574  91,585  35,065  126,650  206.37  3,240  35,847  11,802  82,283  2,825	771,625 3,130,347 5,100.78 13,197 45,598 28,272 154,159
28,297 1,502,855 479,771 1,982,625 3,230.61 8,700 5,417 - 53,838 875 68,830	294,612 107,349 401,960 654.98 - - - 1,641 -	62,301 21,255 83,555	- - - - - - - - -	1,298 248 1,546	86,741 35,389 122,130 199.01 - -	62,361 18,965 81,325 132.52 - - 15,018	254,191 72,991 327,182 533.13 1,257 4,334 1,451 15,334	2,779 594 3,373 5.50 -	91,585 35,065 126,650 206.37 3,240 35,847 11,802 82,283	2,358,722 771,625 3,130,347 5,100.78 13,197 45,598 28,272 154,159
479,771  1,982,625 3,230.61 8,700 5,417 - 53,838 875 68,830	107,349 401,960 654.98 1,641	21,255 83,555	- - - - - - - -	248 1,546	35,389 122,130 199.01 - - -	18,965 81,325 132.52 - - 15,018	72,991 327,182 533.13 1,257 4,334 1,451 15,334	594 3,373 5.50 -	35,065 126,650 206.37 3,240 35,847 11,802 82,283	2,358,722 771,625 3,130,347 5,100.78 13,197 45,598 28,272 154,159 9,963
1,982,625 3,230.61 8,700 5,417 - 53,838 875 - - 68,830	401,960 654.98 - - - 1,641 - -	83,555	- - - - - - -	1,546	122,130 199.01 - - -	81,325 132.52 - - - 15,018	327,182 533.13 1,257 4,334 1,451 15,334	3,373 5.50 - -	126,650 206.37 3,240 35,847 11,802 82,283	3,130,347 5,100.78 13,197 45,598 28,272 154,159
3,230.61 8,700 5,417 - 53,838 875 - - - 68,830	654.98 - - - 1,641 - -		- - - - - -		199.01 - - -	132.52 - - 15,018	533.13 1,257 4,334 1,451 15,334	5.50 - -	206.37 3,240 35,847 11,802 82,283	5,100.78 13,197 45,598 28,272 154,159
5,417 - 53,838 875 - - 68,830	- - -	- - - - -	- - - -	- - - - -	- - 1,063 -	- 15,018	4,334 1,451 15,334	-	35,847 11,802 82,283	45,598 28,272 154,159
53,838 875 - - 68,830	- - -	- - - -	-	- - - -	- 1,063 -	15,018	1,451 15,334		11,802 82,283	28,272 154,159
53,838 875 - - - 68,830	- - -	- - - -	-	- - -	- 1,063 - -		15,334	-	82,283	154,159
875 - - 68,830	- - -	- - -	- - -	- - -	1,063 - -	-		-		
- - 68,830	- - - 1.641		-	-	-	-	6,262	-	2,825	9,963
-	- - 1.641	-	-	-	_					
-	1.641	-				-	-	-	2,924	2,924
-	1.641		-	-	-	-	-	-	-	-
112.10	2.67	-	-	-	1,063 1.73	15,018 24.47	28,637 46.66	=	138,921 226.37	254,111 414.06
2,051,456 3,342.77	403,601 657.65	83,555 136.15	 	1,546 2.52	123,193 200.74	96,344 156.99	355,819 579.79	3,373 5.50	265,571 432.74	3,384,459 5,514.84
1,523,919	268,904	60,425	-	1,500	84,544	61,135	253,278	3,022	82,885	2,339,613
479,284	97,164	20,744	_	154	34,112	18,663	72,395	643	36,630	759,789
2,003,204 3,264.14	366,068 596.49	81,169 132.26	-	1,654 2.69	118,656 193.35	79,798 130.03	325,673 530.67	3,665 5.97	119,515 194.74	3,099,403 5,050.35
8,700	-	-	-	-	-	-	250	-	7,535	16,485
7,000	-	-	-	-	-	-	8,000	-	48,355	63,355
-	-	-	-	-	-	11,000	3,000	-	15,850	29,850
50,849	550	-	-	-	800	-	9,000	-	83,293	144,493
10,000	-	-	-	-	-	-	3,000	-	2,825	15,825
-	-	-	-	-	-	-	-	-	52,772	52,772
-	-	-	-	-	-	-	-	-	-	-
76,549 124.73	550 0.90	-	-	-	800 1.30	11,000 17.92	23,250 37.88	-	210,630 343.21	322,779 525.96
2,079,753	366,618	81,169	-	1,654	119,456	90,798	348,923	3,665	330,145	3,422,182 5,576.31
	3,264.14 8,700 7,000 - 50,849 10,000 - - - 76,549 124.73	3,264.14 596.49 8,700 - 7,000 50,849 550 10,000 76,549 550 124.73 0.90 2,079,753 366,618	3,264.14     596.49     132.26       8,700     -     -       7,000     -     -       -     -     -       50,849     550     -       10,000     -     -       -     -     -       -     -     -       76,549     550     -       124.73     0.90     -       2,079,753     366,618     81,169       3,388.88     597.39     132.26	3,264.14       596.49       132.26       -         8,700       -       -       -         7,000       -       -       -         50,849       550       -       -         10,000       -       -       -         -       -       -       -         -       -       -       -         76,549       550       -       -         124.73       0.90       -       -         2,079,753       366,618       81,169       -         3,388.88       597.39       132.26       -	3,264.14     596.49     132.26     -     2.69       8,700     -     -     -     -       7,000     -     -     -     -       -     -     -     -     -       50,849     550     -     -     -       10,000     -     -     -     -       -     -     -     -     -       -     -     -     -     -       76,549     550     -     -     -       124.73     0.90     -     -     -       2,079,753     366,618     81,169     -     1,654       3,388.88     597.39     132.26     -     2.69	3,264.14       596.49       132.26       -       2.69       193.35         8,700       -	3,264.14     596.49     132.26     -     2.69     193.35     130.03       8,700     -     -     -     -     -     -       7,000     -     -     -     -     -     -       -     -     -     -     -     11,000       50,849     550     -     -     -     800     -       10,000     -     -     -     -     -     -       -     -     -     -     -     -     -       76,549     550     -     -     -     800     11,000       124.73     0.90     -     -     -     1,654     119,456     90,798       2,079,753     366,618     81,169     -     1,654     119,456     90,798	3,264.14       596.49       132.26       -       2.69       193.35       130.03       530.67         8,700       -       -       -       -       -       250         7,000       -       -       -       -       -       8,000         -       -       -       -       -       11,000       3,000         50,849       550       -       -       -       800       -       9,000         10,000       -       -       -       -       -       3,000         -       -       -       -       -       -       -       3,000         -       -       -       -       -       -       -       3,000         -	3,264.14       596.49       132.26       -       2.69       193.35       130.03       530.67       5.97         8,700       -       -       -       -       -       250       -         7,000       -       -       -       -       -       8,000       -         -       -       -       -       -       11,000       3,000       -         50,849       550       -       -       -       -       -       9,000       -         10,000       -       -       -       -       -       3,000       -         -       -       -       -       -       3,000       -         -       -       -       -       -       3,000       -         -       -       -       -       -       3,000       -         -       -       -       -       -       -       -       -         76,549       550       -       -       -       800       11,000       23,250       -       -         124.73       0.90       -       -       -       1.30       17.92       37.88       -	3,264.14         596.49         132.26         -         2.69         193.35         130.03         530.67         5.97         194.74           8,700         -         -         -         -         -         250         -         7,535           7,000         -         -         -         -         -         8,000         -         48,355           -         -         -         -         -         11,000         3,000         -         15,850           50,849         550         -         -         -         800         -         9,000         -         83,293           10,000         -         -         -         -         -         3,000         -         2,825           -         -         -         -         -         -         -         -         52,772           -

CT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
0, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	-	-	-	- (4,000)	-	-	-	-	-	-	-	_ ′
Remington Elementary	14,421	6,603	(51)			(1,798)	451	362	1,210	(9,406)	11,368	
Salaries 1	1,645,451	275,550	49,116	6,852	4,390	92,294	52,933	198,643	4,863	117,084	2,447,175	
Benefits 2	485,000	89,511	10,690	2,066	928	32,699	18,445	55,842	1,032	46,708	742,922	
17-18 cAct Personnel Costs  per pupil	2,130,451 3,848.50	365,060 659.45	59,806 108.04	8,918 16.11	5,318 9.61	124,993 225.79	71,378 128.94	254,485 459.71	5,895 10.65	163,792 295.88	3,190,097 5,762.67	7
Purch Svc-Prof 3	-	-	-	-	-	-	-	-	945	979	1,924	£
Purch Svc-Prop 4	3,665	-	-	-	-	-	-	5,700	-	33,286	42,651	
Purch Svc-Other 5	-	-	-	-	-	-	2,725	2,633	-	13,091	18,448	į
Supplies 6	59,920	-	-	179	-	307	-	192	-	90,377	150,975	j
Equipment 7	9,816	-	-	-	-	-	-	2,582	-	-	12,398	š
Other 8	-	-	-	96	-	-	-	-	-	3,548	3,644	1
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs  per pupil	73,401 132.59	-	-	275 0.50	-	307 0.55	2,725 4.92	11,106 20.06	945 1.71	141,281 255.21	230,041 415.55	
10 pupil count Total	2,203,852	365,060	59,806	9,193	5,318	125,300	74,103	265,591	6,840	305,073	3,420,138	3
553.58 Student FTE / per pupil	3,981.09	659.45	108.04	16.61	9.61	226.35	133.86	479.77	12.36	551.09	6,178.22	<u>'</u>
Salaries 1	1,661,484	283,439	49,116	5,578	6,000	90,672	52,947	198,693	5,139	100,898	2,453,965	j
Benefits 2	473,860	88,224	10,639	1,716	496	32,531	18,355	55,636	1,111	42,655	725,224	
17-18 cBud Personnel Costs  per pupil	2,135,344 3,857.34	371,663 671.38	59,755 107.94	7,294 13.18	6,496 11.73	123,203 222.56	71,301 128.80	254,329 459.43	6,250 11.29	143,554 259.32	3,179,189 5,742.96	
Purch Svc-Prof 3	-	-	-	-	-	-	-	-	1,800	919	2,719	
Purch Svc-Prop 4	7,740	-	-	-	-	-	-	5,653	-	34,060	47,453	3
Purch Svc-Other 5	-	-	-	-	-	-	3,253	3,470	-	15,471	22,195	j
Supplies 6	65,142	-	-	250	-	300	-	420	-	97,022	163,133	3
Equipment 7	9,816	-	-	-	-	-	-	2,082	-	1,681	13,579	)
Other 8	231	-	-	46	-	-	-	-	-	2,960	3,238	}
Other 9	-	-	-	-	-	-	-	-	-	-	_	
Implementation Costs	82,929	-	-	296	-	300	3,253	11,625	1,800	152,113	252,317	
pupil count Total	149.81 2,218,273	371,663	- 59,755	7,590	6,496	0.54 123,503	5.88 74,555	21.00 265,954	3.25 8,050	274.78 295,667	455.79 3,431,506	
553.58 Student FTE / spend per	4,007.14	671.38	107.94	13.71	11.73	223.10	134.68	480.42	14.54	534.10	6,198.75	

	HON				Preschool or	Support Servi			School	Other		
2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	
		-	-	_	-	-	-	-	-		-	
Springs Ranch Elementary												
Salaries	1,529,904	315,072	64,229	40,400	450	87,046	57,994	198,360	9,464	89,383	2,392,303	i
Benefits	<sub>2</sub> 473,761	98,722	20,378	12,714	96	38,293	19,169	62,784	2,022	30,976	758,914	٠
17-18 cAct Personnel Costs	2,003,665 4,084,94	413,794 843.62	84,607 172.49	53,114 108.29	546 1.11	125,339 255,53	77,163 157.32	261,144 532.40	11,486 23.42	120,359 245,38	3,151,217 6,424,50	
	9 700	-	-	-	-	-	-	-	945	570	10,215	
	2 252	-	-	-	-	-	-	4,334	-	36,471	44,158	}
	5	-	-	-	-	-	2,900	1,872	-	11,492	16,264	ŀ
	6 45,051	-	-	338	-	-	-	-	-	84,747	130,136	j
	7 14,066	-	-	-	-	-	-	-	-	2,953	17,019	)
	8 -	-	-	35	-	-	-	-	-	3,337	3,373	š
Other	9 -	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	71,170	-	-	374	-	-	2,900	6,206	945	139,570	221,165	
		- 440.704	-		-	-						
490.50 Student FTE / per pupil	2,074,835 4,230.04	413,794 843.62	84,607 172.49	53,488 109.05	5 <del>4</del> 6 1.11	125,339 255.53	163.23	267,350 545.06	12,431 25.34	259,929 529.93	3,372,382 6,875.40	
Salaries	1,525,106	293,177	62,896	39,201	1,400	90,921	56,668	197,062	10,354	95,311	2,372,096	<b>≣</b> }
	•			12 395			18 910	62 137		35 719		
per pupil	4,069.89	786.40	168.91	105.19	3.00	264.72	154.08	528.44	25.51	267.14	6,373.28	
Purch Svc-Prof	3 8,700	-	-	-	-	-	-	-	2,000	1,765	12,465	j
Purch Svc-Prop	9,200	-	-	-	-	-	-	4,700	-	38,309	52,209	)
Purch Svc-Other	5	-	-	-	-	-	2,386	3,700	-	17,585	23,671	
Supplies	6 45,071	1,000	-	530	-	-	-	500	-	91,263	138,364	ŀ
Equipment	7 16,971	-	-	-	-	-	-	-	-	2,953	19,924	٠
Other	8 -	-	-	100	-	-	-	-	-	22,167	22,267	,
Other	9 -	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	79,942	1,000	-	630	-	-	2,386	8,900	2,000	174,042	268,900	
					1 /71	120 942						
490.50 Student FTE / spend per	4,232.87	788.44	168.91	106.48	3.00	264.72	158.95	546.58	29.59	621.96	6,921.50	
	Springs Ranch Elementary Salaries Benefits  17-18 cAct Personnel Costs  Purch Svc-Prof Purch Svc-Other Supplies Equipment Other  Implementation Costs  per pupil  Total  490.50 Student FTE / per pupil  Salaries Benefits  17-18 cBud Personnel Costs  per pupil  Purch Svc-Prof Purch Svc-Prop Purch Svc-Prop Purch Svc-Prop Purch Svc-Prop Purch Svc-Other  Supplies Equipment Other  Other  Implementation Costs  per pupil  Diagraphic Supplies  Equipment Other  Other  Other  Other  Other  Other  Other  Other  Implementation Costs  per pupil  Total	Springs Ranch Elementary	Springs Ranch Elementary   1,368   1,529,904   315,072	Springs Ranch Elementary   1,388   27,065   (175)	Springs Ranch Elementary	Springs Ranch Elementary	Springs Ranch Elementary   1.388   1.7089   1.7089   1.208   1.508	Springs Ranch Elementary Salaries  1.529,904 315,072 64,229 40,400 450 87,046 57,994 88-nefits 2,473,761 98,722 20,378 12,714 96 38,293 19,169 17,18-Act Personnel Costs per pupil 4,084,94 843,62 172,49 108,29 11.11 255,53 157,32 Purch Svc-Prof 3,3,53 2,900 Suppiles 6,45,051 1,466	Springs Ranch Elementary Salaries	Springs Ranch Elementary   Salarines   1,525,904   315,072   64,229   40,400   450   87,046   57,994   198,360   9,464	Solutions Ranch Elementary Solutions 1,529,904 315,072 64,229 40,400 450 87,046 57,904 198,380 9,464 89,383 Benefits 1,1529,904 98,776 98,772 90,378 12,714 546 125,339 11,109 62,704 2,022 0,0776 1,718 CARL Personnel Coats per pupil 4,008 94 84,362 172,49 106,29 1,111 255,53 157,32 532,40 23,42 246,38 Purch Svc-Prop 3,3,533	Springs Ranch Elementary Solutions

Preschool or

Support Services for

School

Other

CT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi	ces for		School	Other		
, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	-
	-	-	-	-	-	-	-	-	-	-	-	_ 9
Horizon Middle Consol.						(1,809)		(557)			65,180	
Salaries 1	1,916,771	372,154	52,684	-	65,371	210,193	124,850	289,266	54,796	122,628	3,208,712	2
Benefits 2	616,617	136,046	20,090	-	13,626	70,275	33,344	82,062	24,380	33,268	1,029,707	
2 17-18 cAct Personnel Costs per pupil	2,533,387 3,398.24	508,199 681.69	72,774 97.62	-	78,997 105.97	280,468 376.21	158,194 212.20	371,327 498.09	79,176 106.21	155,895 209.11	4,238,418 5,685.34	
Purch Svc-Prof 3	156	-	-	-	-	-	-	156	3,893	570	4,775	5
Purch Svc-Prop 4	13,259	-	-	-	-	-	-	7,212	-	95,215	115,686	;
Purch Svc-Other 5	9,799	-	-	187	-	-	-	480	-	14,430	24,896	3
Supplies 6	40,860	824	-	17,192	8,129	500	-	1,699	-	142,182	211,386	3
Equipment 7	9,600	-	-	1,958	-	-	-	13,672	-	-	25,230	)
Other 8	7,303	-	-	-	-	-	-	-	-	3,337	10,640	)
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	80,977	824	-	19,337	8,129	500	-	23,219	3,893	255,734	392,612	
per pupil pupil count Total	2,614,365	1.11 509,023	72,774	25.94 19,337	10.90 87,126	0.67 280,968	- 158,194	31.15 394,547	5.22 83,069	343.04 411,629	526.64 4,631,030	
745.50 Student FTE / per pupil	3,506.86	682.79	97.62	25.94	116.87	376.89	212.20	529.24	111.43	552.15	6,211.98	
Salaries 1	1,961,520	371,966	51,516	-	70,387	209,284	121,400	288,153	55,373	126,939	3,256,539	)
Benefits 2	614,965	136,031	18,461	-	7,799	69,375	32,633	81,352	24,455	32,999	1,018,070	)
17-18 cBud Personnel Costs  per pupil	2,576,485 3,456.05	507,997 681.42	69,977 93.87	-	78,186 104.88	278,659 373.79	154,033 206.62	369,505 495.65	79,828 107.08	159,938 214.54	4,274,609 5,733.88	
Purch Svc-Prof 3	156	-	-	-	-	-	-	156	9,200	570	10,082	2
Purch Svc-Prop 4	14,602	-	-	-	-	-	-	8,500	-	94,917	118,019	}
Purch Svc-Other 5	9,654	-	-	187	-	-	-	447	-	20,801	31,089	j
Supplies 6	40,724	824	-	17,130	8,129	500	-	1,699	-	154,168	223,174	Į.
Equipment 7	9,600	-	-	1,958	-	-	-	13,682	-	-	25,240	)
Other 8	10,744	-	-	-	-	-	-	-	-	3,253	13,997	7
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	85,480	824	-	19,275	8,129	500	-	24,484	9,200	273,709	421,601	
per pupil	114.66	1.11	-	25.86	10.90	0.67	-	32.84	12.34	367.15	565.53	
pupil count Total	2,661,965	508,821	69,977	19,275	86,315	279,159	154,033	393,989	89,028	433,647	4,696,210	
745.50 Student FTE / spend per	3,570.71	682.52	93.87	25.86	115.78	374.46	206.62	528.49	119.42	581.69	6,299.41	

ECT SPENDS BY SCHOOL LOCAT	IUN				Preschool or	Support Servi	ces for		School	Other		
30, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
Sand Creek High Consol.	<b>-</b> 8,731	(13,205)	(1,458)	- 19,168	8,380	<b>-</b> 2,965	- 3,924	<b>-</b> 5,119	- 3,221	104,832	<u>-</u> 141.677	<u> </u>
_	2,832,428	581,090	59,922	37,872	221,582	293,060	88,451	378,623	68,127	237,647	4,798,802	
Salaries 1	, ,		,				ŕ	,				
Benefits 2		198,247	20,718	8,160	46,606	87,723	32,423	106,126	23,228	84,614	1,492,997	
(99) 17-18 cAct Personnel Costs d Creek Voc Ed per pupil	3,717,579 3,162.55	779,337 662.98	80,640 68.60	46,032 39.16	268,188 228.15	380,783 323.93	120,874 102.83	484,749 412.38	91,355 77.72	322,261 274.15	6,291,799 5,352.44	1
Purch Svc-Prof 3	24,819	-	-	22,422	17,775	-	-	406	52,891	(1,074)	117,239	)
Purch Svc-Prop 4	11,283	-	-	-	2,732	-	-	10,555	-	109,136	133,706	į
Purch Svc-Other 5	11,402	21	-	2,974	2,063	433	9,113	4,489	-	22,202	52,698	3
Supplies 6	48,201	5,660	-	74,459	39,135	1,290	454	12,470	-	300,354	482,024	ļ
Equipment 7	1,249	-	-	20,801	-	-	-	2,135	-	-	24,186	6
Other 8	2,534	-	-	149	240	60	16,423	461	-	3,723	23,591	l
Other 9	-	-	-	-	-	-	-	-	-	-	-	
320 Implementation Costs per pupil	99,488 84.63	5,682 4.83		120,806 102.77	61,946 52.70	1,783 1.52	25,991 22.11	30,515 25.96	52,891 44.99	434,342 369.50	833,443 709.01	
pupil count Total 1,175.50 Student FTE / per pupil	3,817,067 3,247.19	785,019 667.82	80,640 68.60	166,838 141.93	330,134 280.85	382,566 325.45	146,864 124.94	515,264 438.34	144,246 122.71	756,603 643.64	7,125,242 6,061.46	2
Salaries 1	2,826,066	567,598	58,800	37,872	248,316	296,219	87,624	374,165	69,103	228,583	4,794,346	<b>≡</b> }
Benefits 2	874,785	197,705	20,382	12,254	23,298	87,282	36,926	104,841	22,154	85,936	1,465,563	}
17-18 cBud Personnel Costs	3,700,851 3,148.32	765,303 651.04	79,182 67.36	50,126 42.64	271,614 231.06	383,502 326.25	124,549 105.95	479,006 407.49	91,256 77.63	314,519 267.56	6,259,909 5,325.32	
Purch Svc-Prof 3	25,321	-	-	37,000	20,000	-	-	900	55,511	12,108	150,840	)
Purch Svc-Prop 4	21,900	-	-	-	2,750	-	-	15,400	-	123,192	163,242	!
Purch Svc-Other 5	12,060	21	-	4,011	2,710	433	9,362	8,044	-	34,950	71,591	1
Supplies 6	57,061	5,679	-	71,594	41,150	1,537	454	12,688	-	324,313	514,476	j
Equipment 7	6,000	-	-	23,125	50	-	-	2,135	-	1,700	33,010	)
Other 8	2,605	810	-	149	240	60	16,423	2,210	700	50,654	73,851	ı
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	124,947 106.29	6,510 5.54	-	135,880 115.59	66,900 56.91	2,030 1.73	26,239 22.32	41,377 35.20	56,211 47.82	546,916 465.26	1,007,010 856.67	
pupil count per pupil Total	3,825,798	771,813	79,182	186,006	338,514	385,532	150,788	520,383	147,467	861,435	7,266,919	
1,175.50 Student FTE / spend per	3,254.61	656.58	67.36	158.24	287.97	327.97	128.28	442.69	125.45	732.82	6,181.98	

	SPENDS BY SCHOOL LOCATI					Preschool or	Support Servi			School	Other	
), 2	018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
_	Cond Crook Zone Lovel	- 	-	-	-	1 200	- 0.000	- 0.500	- 27.074	-	- E74 70E	- 672.000
	Sand Creek Zone Level	53,511						6,522	27,974		574,785	673,093
9	Salaries 1	10,175	-	-	-	-	-	83,957	283,837	-	55,700	433,669
E	Benefits 2	2,118	-	-	-	-	-	23,841	78,847	-	19,552	124,357
	17-18 cAct Personnel Costs  per pupil	12,293 3.43	<del>-</del> -	-	-	<del>-</del> -	-	107,798 30.12	362,684 101.34	-	75,252 21.03	558,027 155.93
F	Purch Svc-Prof 3	-	-	-	-	-	-	-	176,674	-	-	176,674
F	Purch Svc-Prop 4	-	-	-	-	-	-	-	863	-	-	863
F	Purch Svc-Other 5	-	-	-	-	-	-	-	16,851	-	3,971	20,822
5	Supplies 6	50,775	-	-	-	-	-	-	17,240	-	-	68,015
E	Equipment 7	-	-	-	-	-	-	-	45,985	-	-	45,985
(	Other 8	-	-	-	-	-	-	-	786	-	-	786
(	Other 9	-	-	-	-	-	-	-	-	-	-	-
_	Implementation Costs	50,775 14.19	-	-	-	-	-	-	258,399 72.20	-	3,971	313,145
r	per pupil	63,068	<del>-</del>	<u>-</u>		<u>-</u>	<u> </u>	107,798	621,083	<del>-</del>	1.11 79,223	87.50 871,172
_	3,578.78 Student FTE / per pupil	17.62	<del>-</del>	<u>-</u>	-	<u>-</u>	-	30.12	173.55	-	22.14	243.43
9	Salaries 1	63,050	-	-	-	1,300	9,000	89,685	287,874	-	56,104	507,013
E	Benefits 2	2,754	-	-	-	-	-	24,635	77,205	-	19,423	124,017
	17-18 cBud Personnel Costs	65,804	-	-	-	1,300	9,000	114,320	365,079	=	75,527	631,030
	per pupil	18.39	-	-	-	0.36	2.51	31.94	102.01	-	21.10	176.33
F	Purch Svc-Prof 3	-	-	-	-	-	-	-	176,678	-	-	176,678
F	Purch Svc-Prop 4	-	-	-	-	-	-	-	8,050	-	-	8,050
F	Purch Svc-Other 5	-	-	-	-	-	-	-	22,900	-	10,000	32,900
5	Supplies 6	50,775	-	-	-	-	-	-	23,700	-	50,000	124,475
E	Equipment 7	-	-	-	-	-	-	-	45,650	-	-	45,650
(	Other 8	-	-	-	-	-	-	-	7,000	-	518,481	525,481
(	Other 9	-	-	-	-	-	-	-	-	-	-	-
_	Implementation Costs  per pupil	50,775 14.19	-	<u>-</u>	-		-		283,978 79.35	- -	578,481 161.64	913,234 255.18
r	oupil count Total	116,579	-	-	-	1,300	9,000	114,320	649,058	-	654,008	1,544,265
-	3,578.78 Student FTE / spend per	32.58	_	_	_	0.36	2.51	31.94	181.36	_	182.75	431.51

CT SPENDS BY SCHOOL L	UCATION				Preschool or	Support Servi	ces for		School	Other		
), 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
Ridgeview Elementary	- 9,218	(14,067)	(2,135)	<b>-</b> 221	- 1,027	(1,608)	- 3,701	- 6,475	3,888	32,000	38,722	_ % _
	1,834,168	345,087	92,504	30,724	450	120,950	67,971	270,362	3,409	89,403	2,855,027	1
Salaries	566,251	98,505	29,147	6,918	92	38,890	21,539	71,638	726	35,500	869,206	
Benefits  17-18 cAct Personnel Costs	2,400,419	443,592	121,652	37,642	542	159,840	89,510	342,000	4,135	124,903	3,724,233	_
	er pupil 3,289.69	607.93	166.72	51.59	0.74	219.06	122.67	468.70	5.67	171.18	5,103.93	
Purch Svc-Prof	3	-	-	-	-	-	-	-	945	538	1,483	
Purch Svc-Prop	4 17,845	-	-	-	-	-	-	6,518	-	31,881	56,244	
Purch Svc-Other	5	-	-	-	-	-	6,230	1,684	-	12,964	20,878	
Supplies	6 50,322	308	-	292	-	884	595	461	-	93,474	146,337	
Equipment	7 10,373	-	-	-	-	-	-	219	-	-	10,592	
Other	8 -	-	-	284	-	-	-	-	-	2,654	2,938	1
Other	9	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	78,540	308	-	576 0.70	-	884	6,825 9.35	8,882	945	141,511	238,472	
88 <u>pupil count</u> Tota	er pupil 107.64 al 2,478,959	0.42 443,900	121,652	0.79 38,218	542	1.21 160,725	96,335	12.17 350,882	1.30 5,080	193.94 266,414	326.82 3,962,705	- ,
729.68 Student FTE / p	er pupil 3,397.32	608.35	166.72	52.38	0.74	220.27	132.02	480.87	6.96	365.11	5,430.74	
Salaries	1,838,560	335,598	91,060	30,662	1,500	119,661	70,555	271,726	3,727	92,780	2,855,829	
Benefits	565,160	93,902	28,457	6,927	69	38,571	22,655	73,548	791	35,876	865,956	
17-18 cBud Personnel Costs	2,403,720	429,500	119,517	37,589	1,569	158,232	93,211	345,274	4,518	128,656	3,721,785	
·	er pupil 3,294.21 650	588.61 25	163.79	51.51	2.15	216.85	127.74	473.19	6.19 4,450	176.32 3,523	5,100.57 8,648	
Purch Svc-Prof	3		_	_		_	_	0.444				
Purch Svc-Prop	22,668	-	-	-	-	-	-	9,411	-	38,295	70,374	
Purch Svc-Other	5	-	-	-	-	-	6,734	1,913	-	18,660	27,308	
Supplies	50,136	308	-	550	-	884	91	539	-	106,760	159,269	
Equipment	7 11,003	-	-	-	-	-	-	219	-	-	11,222	
Other		-	-	300	-	-	-	-	-	2,521	2,821	
Other	9	-	-	-	-	-	-	-	-	-	-	
Implementation Costs	84,457	334	-	850	-	884	6,825	12,083	4,450	169,759	279,642	
	er pupil 115.74 al 2.488 177	0.46 429 834	110 517	1.16 38 430	1 560	1.21 159 117	9.35	16.56 357 357	6.10 8.968	232.65	383.24 4,001,427	
pupil count Tota 729.68 Student FTE / spend p		429,834 589.07	119,517 163.79	38,439 52.68	1,569 2.15	159,117 218.06	100,036 137.10	357,357 489.75	8,968 12.29	298,414 408.97		1,427 183.81
120.00	0,103.00		4,217.65	02.30				. 30 0	1,266.16			#

	T SPENDS BY SCHOOL LOCATI	ION				Preschool or	Support Service	ces for		School	Other		
0, 2	2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
)	Ctataon Flomenton	- (26.445)	45,000	4.455	4 245	- 20	- (4, 220)	- (770)	- (4.245)	4 800	- 45 440		9
	Stetson Elementary	(36,445)	15,990	1,155	1,345	30	(1,239)	(779)	(4,245)	1,899	15,443	(6,846)	
	Salaries 1	1,532,336	408,296	64,419	36,522	450	79,969	82,410	184,519	4,411	79,752	2,473,084	
	Benefits 2	478,067	122,334	15,887	12,112	76	30,194	24,638	55,191	941	31,837	771,276	
'45	17-18 cAct Personnel Costs  per pupil	2,010,404 4,128.14	530,630 1,089.59	80,306 164.90	48,634 99.87	526 1.08	110,163 226.21	107,048 219.81	239,710 492.22	5,352 10.99	111,588 229.13	3,244,360 6,661.93	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	-	1,783	(531)	1,252	
	Purch Svc-Prop 4	4,603	-	-	-	-	-	-	5,301	-	29,613	39,516	
	Purch Svc-Other 5	1,175	-	-	-	-	-	485	1,139	-	11,802	14,600	
	Supplies 6	35,640	-	-	356	-	169	-	4,736	-	79,848	120,749	
	Equipment 7	-	-	-	-	-	-	-	15,415	-	344	15,758	3
	Other 8	-	-	-	75	-	-	-	-	-	4,196	4,271	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
155	Implementation Costs per pupil	41,418 85.05	-	-	431 0.89	-	169 0.35	485 1.00	26,590 54.60	1,783 3.66	125,272 257.23	196,147 402.77	
	pupil count Total	2,051,821	530,630	80,306	49,065	526	110,332	107,532	266,300	7,134	236,860	3,440,508	
	487.00 Student FTE / per pupil	4,213.19	1,089.59	164.90	100.75	1.08	226.55	220.81	546.82	14.65	486.37	7,064.70	
	Salaries 1	1,495,216	418,368	65,435	37,169	500	79,165	81,792	184,734	5,028	78,247	2,445,653	,
	Benefits 2	466,707	128,252	16,027	12,691	56	29,718	24,337	51,821	1,069	31,607	762,284	,
	17-18 cBud Personnel Costs  per pupil	1,961,923 4,028.59	546,620 1,122.42	81,461 167.27	49,860 102.38	556 1.14	108,883 223.58	106,129 217.92	236,555 485.74	6,096 12.52	109,854 225.57	3,207,937 6,587.14	
	Purch Svc-Prof 3	2,600	-	-	-	-	-	-	-	2,937	(531)	5,006	ı
	Purch Svc-Prop 4	3,288	-	-	-	-	-	-	8,050	-	35,924	47,263	,
	Purch Svc-Other 5	1,175	-	-	-	-	-	625	1,470	-	17,950	21,220	ı
	Supplies 6	40,479	-	-	475	-	210	-	4,736	-	84,699	130,599	į
	Equipment 7	45	-	-	-	-	-	-	11,244	-	350	11,639	į.
	Other 8	5,866	-	-	75	-	-	-	-	-	4,056	9,997	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
•	Implementation Costs per pupil	53,453 109.76	-	-	550 1.13	-	210 0.43	625 1.28	25,501 52.36	2,937 6.03	142,449 292.50	225,725 463.50	
	pupil count Total	2,015,376	546,620	81,461	50,410	556	109,093	106,754	262,055	9,033	252,303	3,433,662	1
	487.00 Student FTE / spend per	4,138.35	1,122.42	167.27	103.51	1.14	224.01	219.21	538.10	18.55	518.08	7,050.64	4

ECT SPENDS BY SCHOOL	L LOOA!	1011				Preschool or	Support Servi	CCS IOI		School	Otner	
30, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
O disconstitution		- (40.700)	- 44.040	(700)	- 110	- 0.400	- (4 4 4 7)		- (4.054)	- 740	-	- (740)
0 Odyssey Elementary		(43,723)	14,619	(720)	112	2,429	(4,147)	5,948	(4,251)	742	28,277	(713)
Salaries	1	1,698,546	289,942	66,756	11,615	1,450	92,046	13,983	281,690	11,805	123,516	2,591,347
Benefits	2		99,539	21,043	3,793	300	33,843	9,042	81,053	2,521	46,572	833,536
17-18 cAct Personnel Costs LIES		2,234,376 5,219.53	389,481 909.83	87,799 205.10	15,408 35.99	1,750 4.09	125,889 294.08	23,024 53.79	362,743 847.37	14,326 33.47	170,088 397.33	3,424,883 8,000.57
	per pupil	300	909.83	203.10	33.99	4.09	294.00	-	-	1,035	672	2,007
Purch Svc-Prof	3											
Purch Svc-Prop	4		-	-	-	-	-	-	5,126	-	22,616	34,417
Purch Svc-Other	5	3,416	-	-	-	-	-	362	694	-	14,062	18,534
Supplies	6	56,885	142	-	187	-	280	2,048	8,650	-	66,972	135,165
Equipment	7	1,450	-	-	-	-	-	-	12,397	-	-	13,847
Other	8	-	-	-	24	-	-	-	-	-	2,777	2,801
Other	9	-	-	-	-	-	-	_	-	-	-	-
365 Implementation Co	•	68,727	142	-	211	-	280	2,410	26,867	1,035	107,099	206,771
	per pupil	160.55	0.33	-	0.49	-	0.65	5.63	62.76	2.42	250.19	483.02
742 <u>pupil count</u> 428.08 Student FTE /	Total per pupil	2,303,103 5,380.08	389,623 910.17	87,799 205.10	15,619 36.49	1,750 4.09	126,169 294.73	25,434 59.41	389,610 910.13	15,361 35.88	277,187 647.51	3,631,654 8,483.59
			8 8									
Salaries	1	1,652,241	302,847	66,264	11,715	3,800	84,686	14,273	282,691	11,969	122,214	2,552,699
Benefits	2	525,869	101,254	20,815	3,805	379	37,056	8,144	82,002	2,735	46,744	828,802
17-18 cBud Personnel Costs	per pupil	2,178,109 5,088.09	404,101 943.98	87,079 203.42	15,520 36.26	4,179 9.76	121,742 284.39	22,417 52.37	364,693 851.93	14,703 34.35	168,959 394.69	3,381,501 7,899.23
		520	943.96	203.42	30.20	9.70	204.39	6,415	651.95	1,400	2,538	10,873
Purch Svc-Prof	3								5.405		,	
Purch Svc-Prop	4	9,587	-	-	-	-	-	-	5,435	-	30,575	45,597
Purch Svc-Other	5	5,376	-	-	-	-	-	362	632	-	20,447	26,817
Supplies	6	61,774	142	-	187	-	280	2,188	1,987	-	74,165	140,724
Equipment	7	4,014	-	-	-	-	-	-	12,612	-	-	16,625
Other	8	-	-	-	24	-	-	-	-	-	8,779	8,803
Other	9	-	-	-	-	-	-	-	-	-	-	-
Implementation Co		81,271	142	-	211	-	280	8,965	20,666	1,400	136,505	249,440
<u> </u>	per pupil	189.85	0.33	-	0.49	- 4.470	0.65	20.94	48.28	3.27	318.88	582.69
pupil count 428.08 Student FTE / si	Total	2,259,380	404,243	87,079	15,731	4,179	122,022	31,382	385,359	16,103	305,463	3,630,941
428.08 Student FTE / sp	Jenu pen	5,277.94	944.32	203.42	36.75	9.76	285.04	73.31	900.20	37.62 2,009.74	713.57	8,481.92

Preschool or

Support Services for

School

Other

CISFE	NDS BY SCHOOL LOCATI	ION				Preschool or	Support Servi	ces for		School	Other	
0, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
Skyviev	w Middle Consol.	- (48,737)	1,406	(2,199)	3,999	(16,640)	(1,038)	(534)	<del>-</del> 6,301	3,028	- 11,028	(43,385
Salaries	1	2,622,218	477,689	100,745	-	78,271	248,220	15,718	367,768	55,933	176,419	4,142,982
Benefits	2	860,250	178,578	34,364	-	16,201	89,998	9,525	104,274	23,964	68,427	1,385,581
08 17-18	cAct Personnel Costs  per pupil	3,482,469 3,288.45	656,266 619.70	135,109 127.58	-	94,472 89.21	338,218 319.37	25,243 23.84	472,042 445.74	79,897 75.45	244,847 231.21	5,528,562 5,220.55
Purch Sv	vc-Prof 3	1,403	-	-	-	50	-	-	5,839	1,980	1,157	10,428
Purch Sv	vc-Prop 4	7,185	-	-	-	-	-	-	7,565	-	113,746	128,497
Purch Sv	vc-Other 5	9,968	-	-	1,050	-	-	1,587	1,431	-	19,426	33,462
Supplies	6	51,295	1,507	126	47,824	2,405	1,476	2,834	8,952	-	167,950	284,369
Equipme	ent 7	17,338	-	-	4,810	451	-	-	5,113	-	2,145	29,857
Other	8	2,749	-	-	535	605	-	-	-	-	2,112	6,000
Other	9	-	-	-	-	-	-	-	-	-	-	-
20	Implementation Costs per pupil	89,938 84.93	1,507 1.42	126 0.12	54,218 51.20	3,511 3.32	1,476 1.39	4,421 4.17	28,900 27.29	1,980 1.87	306,537 289.46	492,613 465.17
28 <u>pupil cou</u> 1,05		3,572,407 3,373.38	657,773 621.13	135,235 127.70	54,218 51.20	97,983 92.52	339,694 320.77	29,664 28.01	500,941 473.03	81,877 77.31	551,383 520.66	6,021,175 5,685.72
Salaries	1	2,567,435	478,589	99,108	- 17	66,800	247,964	16,033	367,194	56,650	170,603	4,070,376
Benefits	2	848,311	179,091	33,801	-	9,537	89,194	9,647	103,470	24,055	67,224	1,364,329
	CBud Personnel Costs  per pupil	3,415,746 3,225.44	657,680 621.04	132,909 125.50	-	76,337 72.08	337,158 318.37	25,680 24.25	470,664 444.44	80,705 76.21	237,827 224.58	5,434,705 5,131.92
Purch Sv	vc-Prof 3	2,000	-	-	-	50	-	-	6,000	3,200	2,455	13,705
Purch Sv	vc-Prop 4	15,372	-	-	-	-	-	-	9,000	-	97,439	121,811
Purch Sv	vc-Other 5	15,143	-	-	2,751	-	-	1,500	3,859	-	32,700	55,954
Supplies	6	44,372	1,500	127	47,900	2,900	1,498	1,950	10,520	1,000	182,782	294,549
Equipme		27,862	-	-	5,149	451	-	-	7,200	-	6,545	47,208
Other	8	3,174	-	-	2,417	1,605	-	-	-	-	2,662	9,859
Other	9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	107,924 101.91	1,500 1.42	127 0.12	58,217 54.97	5,006 4.73	1,498 1.41	3,450 3.26	36,579 34.54	4,200 3.97	324,584 306.50	543,085 512.83
pupil cou	unt per pupil total 59.00 Student FTE / spend per	3,523,670	659,180	133,036	58,217	81,343	338,656	29,130	507,243	84,905	562,411	5,977,790

ECT SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Servi			School	Other		
30, 2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
Wata Diday High Oggan	- (00.050)		- 0.000	-	- (00.040)	-	- 44.057	-	-	-	- (50.557	9
Vista Ridge High Consol.	(80,659)	22,318	3,292	9,893	(98,248)	12,601	11,357	5,671	5,508	55,710	(52,557)	) •
Salaries 1	3,164,305	330,132	55,065	180,176	270,364	404,515	62,600	412,007	122,072	379,731	5,380,967	
Benefits 2		127,451	17,720	52,002	56,726	133,283	17,803	114,970	43,164	141,224	1,654,691	
17-18 cAct Personnel Costs a Ridge Voc Ed per pupil	4,114,654 2,722.23	457,583 302.73	72,785 48.15	232,178 153.61	327,090 216.40	537,798 355.80	80,403 53.19	526,977 348.65	165,237 109.32	520,954 344.66	7,035,658 4,654.75	
Purch Svc-Prof 3	64,964	-	-	24,005	11,131	-	-	-	53,746	(4,713)	149,133	}
Purch Svc-Prop 4	10,123	-	-	-	3,285	-	-	6,747	-	92,576	112,732	
Purch Svc-Other 5	31,728	-	-	23,914	3,807	-	-	9,188	-	23,754	92,391	1
Supplies 6	40,431	592	-	26,319	53,547	1,504	-	13,691	-	243,070	379,155	;
Equipment 7	42,052	-	-	12,651	4,042	-	-	1,840	-	-	60,585	5
Other 8	-	-	-	2,725	5,370	3,128	-	102	-	4,562	15,887	7
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs  per pupil	189,299 125.24	592 0.39	-	89,613 59.29	81,182 53.71	4,633 3.07	-	31,568 20.88	53,746 35.56	359,250 237.68	809,883 535.81	
508 <u>pupil count</u> Total	4,303,953	458,176	72,785	321,791	408,271	542,431	80,403	558,545	218,983	880,204	7,845,541	
1,511.50 Student FTE / per pupil	2,847.47	303.13	48.15	212.90	270.11	358.87	53.19	369.53	144.88	582.34	5,190.57	<u>'</u>
Salaries 1	3,107,261	341,611	58,512	161,736	224,217	398,856	70,422	409,872	123,331	368,398	5,264,215	j
Benefits 2	938,448	138,270	17,565	51,749	28,036	131,826	21,338	114,824	46,298	139,057	1,627,409	
17-18 cBud Personnel Costs  per pupil	4,045,708 2,676.62	479,881 317.49	76,077 50.33	213,485 141.24	252,253 166.89	530,681 351.10	91,760 60.71	524,696 347.14	169,629 112.23	507,455 335.73	6,891,624 4,559.46	
Purch Svc-Prof 3	60,152	-	-	49,000	9,116	-	-	400	54,661	10,811	184,140	)
Purch Svc-Prop 4	5,000	-	-	-	4,270	-	-	9,470	-	108,094	126,834	į
Purch Svc-Other 5	22,737	-	-	23,948	4,550	-	-	10,800	-	27,850	89,885	j
Supplies 6	45,453	613	-	29,357	31,760	1,850	-	15,300	-	280,414	404,747	,
Equipment 7	25,114	-	-	13,170	5,829	-	-	3,400	-	-	47,514	į
Other 8	19,130	-	-	2,725	2,245	22,500	-	150	200	1,291	48,240	)
Other 9	-	-	-	-	-	-	-	-	-	-	-	
Implementation Costs per pupil	177,586 117.49	613 0.41	-	118,200 78.20	57,770 38.22	24,350 16.11	-	39,520 26.15	54,861 36.30	428,460 283.47	901,360 596.33	
pupil count Total	4,223,294	480,494	76,077	331,685	310,023	555,031	91,760	564,216	224,490	935,914	7,792,983	
1,511.50 Student FTE / spend per	2,794.11	317.89	50.33	219.44	205.11	367.21	60.71	373.28	148.52	619.20	5,155.79	<u>)</u>

	T SPENDS BY SCHOOL LOCAT	ION				Preschool or	Support Serv	vices for		School	Other		
0, 2	2018	Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total	_
	POWER Zone Level	(20, 200)	-	- 2.400	-		-	- (4.40)	40.400	-	- (440.240)		9
	POWER Zone Level	(30,399)	56					(149)	48,186		(449,219)	(429,117)	
	Salaries 1	5,731	600	-	-	-	-	84,216	342,249	-	7,498	440,294	
	Benefits 2	1,158	112	-	-	-	-	24,826	97,128	-	2,200	125,424	
	17-18 cAct Personnel Costs	6,888	712	-	-	-	-	109,042	439,377	-	9,698	565,718	
	per pupil	1.63	0.17	-	-	-	-	25.87	104.23	-	2.30	134.21	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	55,971	-	-	55,971	
	Purch Svc-Prop 4	448	-	-	-	-	-	-	-	-	-	448	
	Purch Svc-Other 5	-	-	-	-	-	-	-	7,842	-	701	8,543	
	Supplies 6	62,373	-	-	-	(7)	-	2,012	42,483	-	-	106,861	
	Equipment 7	-	-	-	-	-	-	-	5,412	-	-	5,412	
	Other 8	-	-	-	-	-	-	-	-	-	(12,582)	(12,582)	)
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	62,821	-	-	-	(7)	-	2,012	111,708	-	(11,881)	164,654	
	pupil count Total	14.90 69,710	712	-	-	(0.00)	-	0.48 111,054	26.50 551,085	-	(2.82) (2,182)	39.06 730,372	_
	pupil count Total 4,215.26 Student FTE / per pupil	16.54	0.17	- -	<u>-</u>	(7) (0.00)	- -	26.35	130.74	- -	(0.52)	1730,372	
	Salaries 1	16,650	600	-	-	-	-	85,113	342,525	-	11,456	456,344	
	Benefits 2	1,736	168	-	-	-	-	24,593	97,303	-	3,301	127,101	
	17-18 cBud Personnel Costs	18,386	768	-	-	-	-	109,706	439,828	-	14,757	583,445	_
	per pupil	4.36	0.18	-	-	-	-	26.03	104.34	-	3.50	138.41	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	57,748	-	-	57,748	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other 5	-	-	-	-	-	-	-	14,300	-	11,600	25,900	
	Supplies 6	20,925	-	-	-	-	-	1,200	79,698	-	13,500	115,322	
	Equipment 7	-	-	2,400	-	-	-	-	7,047	-	-	9,447	
	Other 8	-	-	-	-	-	-	-	650	-	(491,258)	(490,608)	)
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	20,925	-	2,400	-	-	-	1,200	159,443	-	(466,158)	(282,190)	
	per pupil	4.96	-	0.57	-	-	-	0.28	37.83	-	(110.59)	(66.94)	
	pupil count Total	39,311	768	2,400	-	-	-	110,906	599,271	-	(451,401)	301,255	
	4,215.26 Student FTE / spend per	9.33	0.18	0.57 10.08	-	-	-	26.31	142.17	61.39	(107.09)	71.47	

#### **EL PASO COUNTY SCHOOL DIST**

#### MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM DIRECT SPENDS BY SCHOOL LOCATION

ECT SPENDS BY SCHOOL LOCAT	<b>FION</b>				Support Serv	vices for	School	Oth Direct	Total	Indirect	
30, 2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Net Total
39 Chief Education Officer	72,397	(271,647)	1.585	- 58	- 146,749	- 219,281	2.840	(32.205)	132.068	(132.068)	% b
	129,088	1,774,200	123,847	17,965	2,267,024	1,606,920	2,0 <del>4</del> 0	742,216	6,661,260	(6,661,260)	- <u>sr</u> - 10
Salaries	29,317	557,164	33,562	6,817	693,676	458,944	_	209,459	1,988,938	(1,988,938)	- <u>10</u>
Benefits 2  17-18 cAct Personnel Costs	158,405	2,331,363	157,408	24,782	2,960,700	2,065,864		951,675	8,650,197	(8,650,197)	- <u>10</u>
per pupil	12.50	184.04	12.43	1.96	233.73	163.08	-	75.13	682.87	(682.87)	-
Purch Svc-Prof	-	1,027,407	31,316	-	531,092	269,275	-	14,148	1,873,238	(1,873,238)	- 9
Purch Svc-Prop	-	626	-	-	8,410	25,744	6,991	21,089	62,860	(62,860)	- 7
Purch Svc-Other	-	1,284,226	321,317	-	160,383	248,136	25,847	1,109,353	3,149,261	(3,149,261)	- 9
Supplies	44,824	166,792	35,559	-	69,954	178,648	3,557	69,011	568,345	(568,345)	- 8
Equipment	7 -	29,477	6,919	-	22,697	18,548	-	6,421	84,063	(84,063)	- 6
Other	- R -	3,559	4,623	-	3,618	28,290	15	16,160	56,264	(56,264)	- 95
Other	-	-	-	-	-	-	_	_	-	-	- <u>(</u>
Implementation Costs	44,824	2,512,086	399,734	=	796,154	768,640	36,410	1,236,182	5,794,031	(5,794,031)	- 9
per pupil	3.54	198.31	31.56	-	62.85	60.68	2.87	97.59	457.40	(457.40)	<del></del>
12,667.42 Student FTE per pupil	203,229 16.04	4,843,450 382.35	557,142 43.98	24,782 1.96	3,756,854 296.58	2,834,504 223.76	36,410 2.87	2,187,857 172.72	14,444,228 1,140.27	(14,444,228) (1,140.27)	- 9 -
,											
Salaries	142,459	1,608,490	101,271	18,094	2,294,939	1,626,970	-	722,076	6,514,300	(6,514,300)	-
Benefits	30,897	530,959	31,660	6,746	683,124	432,109	-	210,522	1,926,017	(1,926,017)	
17-18 cBud Personnel Costs	173,356	2,139,450	132,930	24,840	2,978,063	2,059,079	-	932,597	8,440,316	(8,440,316)	-
per pupil	13.69	168.89	10.49	1.96	235.10	162.55	-	73.62	666.30	(666.30)	-
Purch Svc-Prof	3	860,459	34,296	-	621,222	402,094	-	21,845	1,939,916	(1,939,916)	-
Purch Svc-Prop	-	1,850	10	-	12,500	28,151	18,370	23,845	84,726	(84,726)	-
Purch Svc-Other	5,000	1,348,669	348,313	-	170,844	269,825	16,845	1,151,403	3,310,899	(3,310,899)	-
Supplies	79,270	166,293	33,924	-	76,223	238,639	1,500	74,809	670,658	(670,658)	-
Equipment	7 16,000	50,537	2,392	-	24,901	21,990	2,535	6,429	124,782	(124,782)	-
Other	2,000	4,545	6,862	-	19,850	34,008	-	(61,366)	5,899	(5,899)	-
Other	9 -	-	-	-	-	-	-	-	-	-	-
Implementation Costs	102,270	2,432,353	425,797	=	925,540	994,706	39,250	1,216,965	6,136,880	(6,136,880)	-
per pupil Total	8.07	192.02	33.61	-	73.06	78.52	3.10	96.07	484.46	(484.46)	-
pupil count 12,667.42 Student FTE / spend per	275,625 21.76	4,571,802 360.91	558,727 44.11	24,840 1.96	3,903,603 308.16	3,053,785 241.07	39,250 3.10	2,149,562 169.69	14,577,196 1,150.76	(14,577,196) (1,150.76)	-
12,007.12 Ottatone 1 12 7 opena per	21.70	300.91	428.74	1.90	300.10	241.07	722.03	109.09	1,150.76	(1,150.76)	-

	CT SPENDS BY SCHOOL LOCAT	ION				Support Serv		School	Oth Direct	Total	Indirect	Net	
e 30,	, 2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
9	Education Services	<del>-</del> 72,397	(511)	25,361	-	<del>-</del> 79,968	- 119,217	<del>-</del> 4,297	(90,209)	210,520	(210,520)		%
	Salaries 1	129,088	2,232	-	-	363,906	820,379	-	726,044	2,041,649	(2,041,649)	-	
	Benefits 2	29,317	471	-	-	101,591	238,909	-	205,618	575,905	(575,905)	-	
	17-18 cAct Personnel Costs	158,405	2,703	-	-	465,496	1,059,288	-	931,661	2,617,554	(2,617,554)	-	_
	per pupil	12.50	0.21	-	-	36.75	83.62	-	73.55	206.64	(206.64)	-	
	Purch Svc-Prof 3	-	-	-	-	206,809	221,496	-	12,198	440,504	(440,504)	-	
	Purch Svc-Prop 4	-	-	-	-	2,887	25,486	6,219	16,794	51,385	(51,385)	-	
	Purch Svc-Other 5	-	-	225,130	-	21,412	34,740	14,784	27,011	323,076	(323,076)	-	
	Supplies 6	44,824	1,655	1,072	-	11,242	165,980	-	55,587	280,359	(280,359)	-	
	Equipment 7	-	-	4,527	-	10,821	16,574	-	6,421	38,344	(38,344)	-	
	Other 8	-	-	480	-	1,750	4,892	15	14,771	21,907	(21,907)	-	
	9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	44,824 3.54	1,655 0.13	231,209 18.25	-	254,920 20.12	469,168 37.04	21,018 1.66	132,782 10.48	1,155,576 91.22	(1,155,576) (91.22)		
	per pupil pupil Total	203,229	4,358	231,209		720,417	1,528,457	21,018	1,064,443	3,773,130	(3,773,130)	-	_
	12,667.42 Student FTE / per pupil	16.04	0.34	18.25	-	56.87	120.66	1.66	84.03	297.86	(297.86)	-	
	Salaries 1	142,459	1,640	320	-	384,675	826,158	-	699,793	2,055,044	(2,055,044)	-	
	Benefits 2	30,897	706	-	-	98,848	213,199	-	207,154	550,804	(550,804)	-	
	17-18 cBud Personnel Costs	173,356	2,346	320	-	483,523	1,039,357	-	906,947	2,605,848	(2,605,848)	-	_
	per pupil	13.69	0.19	0.03	-	38.17	82.05	-	71.60	205.71	(205.71)	-	
	Purch Svc-Prof 3	-	-	2,980	-	259,507	322,984	-	18,972	604,443	(604,443)	-	
	Purch Svc-Prop 4	-	-	10	-	6,337	25,001	17,470	19,538	68,355	(68,355)	-	
	Purch Svc-Other 5	5,000	-	252,750	-	24,753	40,941	7,845	25,469	356,758	(356,758)	-	
	Supplies 6	79,270	1,500	10	-	12,715	193,929	-	59,406	346,829	(346,829)	-	
	Equipment 7	16,000	-	-	-	11,801	19,455	-	6,429	53,684	(53,684)	-	
	Other 8	2,000	-	500	-	1,750	6,008	-	(62,526)	(52,268)	52,268	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
	Implementation Costs	102,270	1,500	256,250	-	316,862	608,317	25,315	67,288	1,377,802	(1,377,802)	-	_
	per pupil	8.07	0.12	20.23	-	25.01	48.02	2.00	5.31	108.77	(108.77)	-	-
	pupil count Total 12,667.42 Student FTE / spend per	275,625 21.76	3,846	256,570	-	800,385	1,647,674	25,315	974,235	3,983,650	(3,983,650)	-	
	12,007.72 Olddelll I IL / Spelld pel	21.76	0.30	20.25 42.32	-	63.18	130.07	2.00 272.16	76.91	314.48	(314.48)	-	

ECT SPENDS BY SC	PHOOF FOCA!					Support Serv		School	Oth Direct	Total	Indirect	Net	
30, 2018		Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	_
S Special Services		<del>-</del>	(271,136)	(23,776)	- 58	<del>-</del> 66,781	100,064	(1,457)	- 51,914	(77.552)	77,552	_	%
Salaries	1	-	1,771,968	123,847	17,965	1,903,119	786,540	-	16,173	4,619,611	(4,619,611)	-	
Benefits	2	-	556,693	33,562	6,817	592,085	220,035	-	3,841	1,413,032	(1,413,032)	_	
17-18 cAct Personnel	Costs	-	2,328,661	157,408	24,782	2,495,204	1,006,575	-	20,014	6,032,643	(6,032,643)	-	_
	per pupil	-	183.83	12.43	1.96	196.98	79.46	=	1.58	476.23	(476.23)	-	
Purch Svc-Prof	3	-	1,027,407	31,316	-	324,283	47,779	-	1,949	1,432,734	(1,432,734)	-	
Purch Svc-Prop	4	-	626	-	-	5,524	258	772	4,295	11,475	(11,475)	-	
Purch Svc-Other	5	-	1,284,226	96,187	-	138,971	213,395	11,063	1,082,343	2,826,185	(2,826,185)	-	
Supplies	6	-	165,137	34,487	-	58,712	12,668	3,557	13,424	287,986	(287,986)	-	
Equipment	7	-	29,477	2,392	-	11,876	1,975	-	-	45,719	(45,719)	-	
Other	8	-	3,559	4,143	-	1,868	23,398	-	1,389	34,357	(34,357)	-	
Other	9	-	-	-	-	-	-	-	-	-	-	-	
	tation Costs	-	2,510,432	168,525	-	541,234	299,472	15,392	1,103,400	4,638,456	(4,638,456)	-	_
(552) pupil count	per pupil Total		198.18 4,839,092	13.30 325,934	24,782	42.73 3,036,438	23.64 1,306,047	1.22 15,392	87.11 1,123,414	366.17 10,671,099	(366.17)		
12,667.42 Student F		-	382.01	25.73	1.96	239.70	103.10	1.22	88.69	842.41	(842.41)	-	
Salaries	1	-	1,606,850	100,951	18,094	1,910,265	800,812	-	22,283	4,459,255	(4,459,255)	-	
Benefits	2	-	530,253	31,660	6,746	584,276	218,910	-	3,368	1,375,213	(1,375,213)	-	
17-18 cBud Personnel	Costs	-	2,137,103	132,611	24,840	2,494,541	1,019,723	_	25,651	5,834,468	(5,834,468)	-	_
	per pupil	-	168.71	10.47	1.96	196.93	80.50	-	2.02	460.59	(460.59)	-	
Purch Svc-Prof	3	-	860,459	31,316	-	361,715	79,110	-	2,873	1,335,473	(1,335,473)	-	
Purch Svc-Prop	4	-	1,850	-	-	6,164	3,150	900	4,307	16,371	(16,371)	-	
Purch Svc-Other	5	-	1,348,669	95,563	-	146,091	228,884	9,000	1,125,934	2,954,141	(2,954,141)	-	
Supplies	6	-	164,793	33,914	-	63,508	44,710	1,500	15,403	323,829	(323,829)	-	
Equipment	7	-	50,537	2,392	-	13,100	2,535	2,535	-	71,099	(71,099)	-	
Other	8	-	4,545	6,362	-	18,100	28,000	-	1,160	58,167	(58,167)	_	
Other	9	-	-	-	-	-	-	-	-	-	-	-	
	tation Costs	-	2,430,853	169,547	-	608,678	386,388	13,935	1,149,677	4,759,078	(4,759,078)	-	_
nunil coun <del>t</del>	per pupil Total	-	191.90	13.38	- 24.040	48.05	30.50	1.10	90.76	375.69	(375.69)	-	7
pupil count 12,667.42 Student F		- -	4,567,956 360.61	302,158 23.85	24,840 1.96	3,103,219 244.98	1,406,111 111.00	13,935 1.10	1,175,328 92.78	10,593,547 836.28	(10,593,547) (836.28)	-	
12,007.72 Gludent 1	i E / Speria per	-	300.01	386.42	1.90	244.90	111.00	449.86	92.78	(2,243,823)	(2,262,167)	- (18,344	

CT SPENDS BY SCHOOL LOCAT	ION				Support Se	rvices for	School	Oth Direct	Total	Indirect	U
), 2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Net Total
Control Comissos	-		(4.505)	-	-	47.044	- 400		-	(440.704)	
Central Services								397,270	413,784	(413,784)	
Salaries 1	-	-	-	-	-	-	-	2,272,160	2,272,160	(2,272,160)	-
Benefits 2	-	-	5,810	-	-	-	-	693,093	698,903	(698,903)	-
17-18 cAct Personnel Costs  per pupil	-	-	5,810 0.46	-	-	-	-	2,965,253 234.08	2,971,063 234.54	(2,971,063) (234.54)	-
Purch Svc-Prof 3	-	-	-	-	-	-	-	549,968	549,968	(549,968)	-
Purch Svc-Prop 4	-	-	-	-	-	10,590	7,368	41,077	59,034	(59,034)	-
Purch Svc-Other 5	-	-	-	-	-	-	7,535	424,634	432,169	(432,169)	-
Supplies 6	-	-	-	-	-	-	-	275,922	275,922	(275,922)	-
Equipment 7	-	-	-	-	-	-	5,138	30,762	35,900	(35,900)	-
Other 8	-	-	-	-	-	-	-	24,984	24,984	(24,984)	-
Other 9	-	-	-	-	-	-	-	-	-	-	-
12 Implementation Costs per pupil				-		10,590 0.84	20,041 1.58	1,347,348 106.36	1,377,978 108.78	(1,377,978) (108.78)	-
84 pupil count Total	=	-	5,810	-	-	10,590	20,041	4,312,600	4,349,041	(4,349,041)	-
12,667.42 Student FTE / per pupil	-	-	0.46	-	-	0.84	1.58	340.45	343.32	(343.32)	-
Salaries 1	-	-	-	-	-	-	-	2,358,575	2,358,575	(2,358,575)	-
Benefits 2	-	-	4,215	-	-	-	-	678,915	683,130	(683,130)	-
17-18 cBud Personnel Costs	-	-	4,215	-	-	-	-	3,037,490	3,041,705	(3,041,705)	-
per pupil	-	-	0.33	-	-	-	-	239.79	240.12	(240.12)	-
Purch Svc-Prof 3	-	-	-	-	-	1,200	-	566,838	568,038	(568,038)	-
Purch Svc-Prop 4	-	-	-	-	-	25,000	6,745	39,582	71,326	(71,326)	-
Purch Svc-Other 5	-	-	-	-	-	-	8,089	719,630	727,719	(727,719)	-
Supplies 6	-	-	-	-	-	1,400	-	268,215	269,615	(269,615)	-
Equipment 7	-	-	-	-	-	-	5,405	35,756	41,161	(41,161)	-
Other 8	-	-	-	-	-	900	-	42,360	43,260	(43,260)	-
Other 9				<u> </u>	-	-	<u> </u>	=	-		
Implementation Costs	-	-	-	-	-	28,500	20,240	1,672,380	1,721,120	(1,721,120)	-
pupil count pupil total	-		4,215	-	<u>-</u>	2.25 28,500	1.60 20,240	132.02 4,709,870	135.87 4,762,825	(135.87) (4,762,825)	-
12,667.42 Student FTE / spend per	<u>-</u>	-	0.33	-	-	20,500	1.60	371.81	375.99	(375.99)	<u>-</u>
,			0.33			2.20	375.66	37 1.01	0,0.30	(0,0.50)	

CT SPENDS BY SCHOOL	LUCAI	ION				Support Ser		School	Oth Direct	Total	Indirect	Net	
0, 2018	1	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
Business Office		<del>-</del>	-	(1,595)		<del>-</del>	<del>-</del> 17,911	<del>-</del> 199	99,761	- 116,275	(116,275)	_	%
Salaries	1	-	-	-	-	-	-	-	2,215,984	2,215,984	(2,215,984)	-	
Benefits	2	-	-	5,810	-	-	-	-	675,109	680,919	(680,919)	_	
15 17-18 cAct Personnel Costs		-	-	5,810	-	-	-	-	2,891,093	2,896,903	(2,896,903)	-	_
	per pupil	-	-	0.46	-	-	-	-	228.23	228.69	(228.69)	-	
Purch Svc-Prof	3	-	-	-	-	-	-	-	407,162	407,162	(407,162)	-	
Purch Svc-Prop	4	-	-	-	-	-	10,590	7,368	41,077	59,034	(59,034)	-	
Purch Svc-Other	5	-	-	-	-	-	-	7,535	218,292	225,828	(225,828)	-	
Supplies	6	-	-	-	-	-	-	-	273,868	273,868	(273,868)	-	
Equipment	7	-	-	-	_	-	_	5,138	28,470	33,608	(33,608)	_	
	/	_	_	_		_	_	_	6,460	6,460	(6,460)	_	
Other	8								0,400	0,400	(0,400)		
Other	9			<u>-</u>		-	- 40.500	-	-	-	- (4.005.000)	-	_
60 Implementation Cost	ts per pupil	-	-	- -	-	-	10,590 0.84	20,041 1.58	975,330 77.00	1,005,960 79.41	(1,005,960) (79.41)	-	
75 <u>pupil count</u>	Total	-	-	5,810	-	-	10,590	20,041	3,866,422	3,902,863	(3,902,863)	-	_
12,667.42 Student FTE	per pupil	-	-	0.46	-	-	0.84	1.58	305.23	308.10	(308.10)	-	
Salaries	1	-	-	<del>-</del>	-	-	-	-	2,301,862	2,301,862	(2,301,862)	_	
Benefits	2	-	-	4,215	-	-	-	-	660,541	664,756	(664,756)	-	
17-18 cBud Personnel Costs		-	-	4,215	-	_	-	-	2,962,403	2,966,618	(2,966,618)	-	_
	per pupil	-	-	0.33	-	-	-	-	233.86	234.19	(234.19)	-	
Purch Svc-Prof	3	-	-	-	-	-	1,200	-	420,228	421,428	(421,428)	-	
Purch Svc-Prop	4	-	-	-	-	-	25,000	6,745	39,582	71,326	(71,326)	-	
Purch Svc-Other	5	-	-	-	-	-	-	8,089	220,210	228,299	(228,299)	-	
Supplies	6	-	-	-	-	-	1,400	-	266,525	267,925	(267,925)	-	
	_	_	-	_	_	_	- -	5,405	32,286	37,691	(37,691)	_	
Equipment	7						900	3, .30	24,950	25,850	(25,850)		
Other	8	-	-	-	-	-	900	-	24,930	25,650		-	
Other	9	-	-	-	-	-	-	-	-	-	-	-	_
Implementation Cost		-	-	-	-	-	28,500	20,240	1,003,780	1,052,520	(1,052,520)	-	
	per pupil	-	=	4.045	-	-	2.25	1.60	79.24	83.09	(83.09)	-	
pupil count 12,667.42 Student FTE / spe	Total	-	-	4,215	-	-	28,500	20,240	3,966,183	4,019,138	(4,019,138)	-	
12,007.72 Student 1 12 / Spe	na per	-	-	0.33 0.33	-	-	2.25	1.60 316.95	313.10	317.28	(317.28)	-	

	SPENDS BY SCHOOL LOCAT					Support Ser		School	Oth Direct	Total	Indirect	Net	
30, 2	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
) I	Board of Education	-	-	-	-	-	-	-	<del>-</del> 297,509	297,509	(297,509)		%
	Salaries	-	-	-	-	-	-	-	56,176	56,176	(56,176)	_	
		<u>-</u>	_	_	_	_	_	_	17,984	17,984	(17,984)	_	
927	Benefits  17-18 cAct Personnel Costs	<u>-</u>	_	_		_			74,160	74,160	(74,160)	_	_
	per pupil	-	-	0	-	-	-	-	,	5.85	(5.85)	-	
ſ	Purch Svc-Prof	-	-	-	-	-	-	-	142,807	142,807	(142,807)	-	
1	Purch Svc-Prop	-	-	-	-	-	-	-	-	-	-	-	
ŗ	Purch Svc-Other	-	-	-	-	-	-	-	206,342	206,342	(206,342)	_	
	Supplies	- -	-	-	-	-	-	-	2,053	2,053	(2,053)	_	
		- -	_	_	_	_	_	_	2,292	2,292	(2,292)	_	
	Equipment	,							18,524	18,524	(18,524)	_	
(	Other	-	-	-	-	-	-	-	10,524	10,324	(10,524)		
_	Other	-	-	-	-	-	-	-	-	-	- (070.010)	-	
	Implementation Costs  per pupil	-	<del>-</del>	<del>-</del>	-	- -	- -	-	372,018	372,018 29.37	(372,018) (29.37)	-	
509 <u>g</u>	pupil count Total	-	-	-	-	-	-	-	446,178	446,178	(446,178)	-	
	12,667.42 Student FTE / per pupil	Α	- В	- C	- I)	-	-	- (3		35.22	(35.22)	-	
!	Salaries	-	-	-	-	-	-	-	56,713	56,713	(56,713)	-	
ı	Benefits	-	-	-	-	-	-	-	18,374	18,374	(18,374)	-	
	17-18 cBud Personnel Costs	-	-	-	-	-	-	-	75,087	75,087	(75,087)	-	_
	per pupil	-	-	0	-	-	-	-		5.93	(5.93)	-	
ſ	Purch Svc-Prof	-	-	-	-	-	-	-	146,610	146,610	(146,610)	-	
!	Purch Svc-Prop	-	-	-	-	-	-	-	-	-	-	-	
ı	Purch Svc-Other	-	-	-	-	-	-	-	499,420	499,420	(499,420)	-	
	Supplies	- -	-	-	-	-	-	-	1,690	1,690	(1,690)	_	
		· -	-	-	_	-	-	_	3,470	3,470	(3,470)	_	
	Equipment	,				_			17,410	17,410	(17,410)		
	Other	-	-	-	-	-	-	-	17,410			_	
_(	Other	-	-	-	-	-	-	-	-	-	- (000,000)	-	
	Implementation Costs  per pupil	-	<del>-</del>	-	-	-	-	-	668,600	668,600 52.78	(668,600) (52.78)	-	
,	pupil count Total		<u>-</u>		_		_	_	743,687	743,687	(743,687)		
4	12,667.42 Student FTE / spend per	_	-	_			-	-	58.71	58.71	(58.71)	-	

=C	T SPENDS BY SCHOOL LOCATI	ON				Support Ser	rvices for	School	Oth Direct	Total	Indirect	
30,	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Net Total
			-	-	-	-	-	-	-	-		%
7	Facilities & Maintenance	-	-	-	-	-	-	(9,686)	(152,451)	(162,137)	162,137	-
	Salaries 1	-	-	-	-	-	-	-	1,457,723	1,457,723	(1,457,723)	-
	Benefits 2	-	-	-	-	-	-	-	474,225	474,225	(474,225)	-
	17-18 cAct Personnel Costs	-	-	-	-	-	-	-	1,931,948	1,931,948	(1,931,948)	_
	per pupil	-	-	-	-	-	-	-	152.51	152.51	(152.51)	-
	Purch Svc-Prof 3	-	-	-	-	-	-	-	3,510	3,510	(3,510)	-
	Purch Svc-Prop 4	-	-	-	-	-	-	1,965	91,472	93,438	(93,438)	-
	Purch Svc-Other 5	-	-	-	-	-	-	24,961	69,076	94,037	(94,037)	-
	Supplies 6	-	-	-	-	-	-	-	147,123	147,123	(147,123)	-
	Equipment 7	-	-	-	-	-	-	200	54,176	54,376	(54,376)	-
	Other 8	-	-	-	-	-	-	-	(13,164)	(13,164)	13,164	-
	Other 9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	-	-	-	-	-	-	27,126	352,193	379,319	(379,319)	_
	pupil count Total	<u>-</u>	<u>-</u>	<u>-</u>	-	<u>-</u>	<u>-</u>	2.14 27,126	27.80 2,284,141	29.94 2,311,267	(29.94) (2,311,267)	-
	12,667.42 Student FTE / per pupil	- -	- -	- -	<u>-</u>	- -	-	27,120	180.32	182.46	(2,311,207)	<u>-</u>
	Salaries 1	-	-	-	-	-	-	-	1,491,468	1,491,468	(1,491,468)	<del>-</del>
	Benefits 2	-	-	-	-	-	-	-	464,372	464,372	(464,372)	-
	17-18 cBud Personnel Costs	-	-	-	-	-	-	-	1,955,840	1,955,840	(1,955,840)	-
	per pupil	-	-	-	-	-	-	-	154.40	154.40	(154.40)	-
	Purch Svc-Prof 3	-	-	-	-	-	-	-	4,720	4,720	(4,720)	-
	Purch Svc-Prop 4	-	-	-	-	-	-	2,455	74,994	77,450	(77,450)	-
	Purch Svc-Other 5	-	-	-	-	-	-	14,985	51,260	66,244	(66,244)	-
	Supplies 6	-	-	-	-	-	-	-	160,731	160,731	(160,731)	-
	Equipment 7	-	-	-	-	-	-	-	60,332	60,332	(60,332)	-
	Other 8	-	-	-	-	-	-	-	(176,188)	(176,188)	176,188	-
	Other 9	-	-	-	-	-	-	-	-	-	-	-
	Implementation Costs	-	-	-	-	-	-	17,440	175,849	193,289	(193,289)	-
	per pupil	-	-	-	-	=	-	1.38	13.88	15.26	(15.26)	-
	pupil count Total	-	-	-	-	-	-	17,440	2,131,689	2,149,129	(2,149,129)	-
	12,667.42 Student FTE / spend per	-	-	- -		-	-	1.38 169.66	168.28	169.66	(169.66)	-

	T SPENDS BY SCHOOL LOCAT					Support Ser		School	Oth Direct	Total	Indirect	Net	
30,	2018	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	%
4	Transportati SPED Trans, Trip Trans, 1	-	=	-	-	<u>-</u>	<u> </u>	306	170,077	170,383	(170,383)	-	<b>—</b> 70
	Salaries 1	-	-	-	-	-	-	-	1,483,430	1,483,430	(1,483,430)	-	
	Benefits 2	-	-	-	-	-	-	-	455,110	455,110	(455,110)	-	
	17-18 cAct Personnel Costs	-	-	-	-	-	-	-	1,938,540	1,938,540	(1,938,540)	-	_
	per pupil	-	-	-	-	-	-	-	153.03	153.03	(153.03)	-	
	Purch Svc-Prof	-	-	-	-	-	-	-	95,073	95,073	(95,073)	=	
	Purch Svc-Prop	-	-	-	-	-	-	3,264	48,420	51,684	(51,684)	-	
	Purch Svc-Other	-	-	-	-	-	-	1,480	93,437	94,916	(94,916)	-	
	Supplies	-	-	-	-	-	-	-	569,987	569,987	(569,987)	-	
	Equipment 7	_	-	-	-	-	-	-	3,191	3,191	(3,191)	-	
		_	_	_	_	_	_	_	(792,858)	(792,858)	792,858	_	
	Other								(702,000)	(102,000)	702,000		
	Other 9		-	-		-	-	- 4 744	47.054	-	- (24.005)	-	_
	Implementation Costs  per pupil	-	-	-	-	-	<del>-</del> -	4,744 0.37	17,251 1.36	21,995 1.74	(21,995) (1.74)	-	
	pupil count Total	-	-	-	-	-	-	4,744	1,955,790	1,960,534	(1,960,534)	-	_
	12,667.42 Student FTE / per pupil	-	-	-	-	-	-	0.37	154.40	154.77	(154.77)	-	
	Salaries 1	-	-	-	-	-	-	-	1,438,590	1,438,590	(1,438,590)	-	
	Benefits 2	-	-	-	-	-	-	-	462,460	462,460	(462,460)	-	
	17-18 cBud Personnel Costs	-	-	-	-	-	-	-	1,901,050	1,901,050	(1,901,050)	-	_
	per pupil	-	-	-	-	-	-	-	150.07	150.07	(150.07)	-	
	Purch Svc-Prof	-	-	-	-	-	-	-	122,616	122,616	(122,616)	-	
	Purch Svc-Prop	-	-	-	-	-	-	3,637	108,826	112,463	(112,463)	-	
	Purch Svc-Other	-	-	-	-	-	-	1,413	107,214	108,627	(108,627)	-	
	Supplies	-	-	-	-	-	-	-	669,204	669,204	(669,204)	-	
		<del>-</del>	-	-	-	_	_	_	10,324	10,324	(10,324)	_	
	Equipment 7	_	_	_	_	_	_	_	(793,367)	(793,367)	793,367	_	
	Other	- -	-	-	-	-	-	-	(193,301)			-	
	Other	-	-	-	-	-	-	-	-	-	- (000,000)	-	_
	Implementation Costs	-	-	-	-	-	-	5,050	224,817	229,868 18.15	(229,868) (18.15)	-	
	pupil count Total		<u> </u>					5,050	2,125,867	2,130,917	(2,130,917)	-	7
	12,667.42 Student FTE / spend per	-	-	<u>-</u>	-	-	_	0.40	167.82	168.22	(168.22)	-	
	, =			_				168.22	107.02	100.22	(100.22)		

30, 2	2018												
	2010	Reg. Instruct	SPED Instruct	All Oth Instruct	Extracurr	Students	Staff	Admin	Spend	Direct Spend	Spend	Total	
3	Information Information Technology	-	-	-	-	<u> </u>	<u> </u>	1,084	(124,095)	(123,011)	123,011	_	%
	Salaries 1	-	-	-	-	-	-	-	59,798	59,798	(59,798)	-	
	Benefits 2	-	-	-	-	-	-	-	18,052	18,052	(18,052)	-	
1,621)	17-18 cAct Personnel Costs	-	-	-	-	-	-	-	77,851	77,851	(77,851)	-	_
	per pupil	-	-	-	-	-	-	-	6.15	6.15	(6.15)	-	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	1,769,813	1,769,813	(1,769,813)	-	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	-	-	=	
	Purch Svc-Other 5	-	-	-	-	-	-	3,409	566,561	569,970	(569,970)	-	
	Supplies 6	-	-	-	-	-	-	-	205,955	205,955	(205,955)	-	
	Equipment 7	-	-	-	-	-	-	-	9,706	9,706	(9,706)	-	
	Other 8	-	-	-	-	-	-	-	446,150	446,150	(446,150)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	-	
1,390)	Implementation Costs	-	-	-	-	-	-	3,409	2,998,184	3,001,593	(3,001,593)	-	_
	pupil count Total	<del>-</del>	<del>-</del>	<del>-</del>	-	<del>-</del>	<del>-</del>	0.27 3,409	236.68 3,076,034	236.95 3,079,444	(236.95) (3,079,444)	-	_
	12,667.42 Student FTE / per pupil	-	-	-	-	-	-	0.27	242.83	243.10	(243.10)	-	
	Salaries 1	-	-	-	-	-	-	-	49,846	49,846	(49,846)	-	
	Benefits 2	-	-	-	-	-	-	-	16,384	16,384	(16,384)	-	
	17-18 cBud Personnel Costs	-	-	-	-	-	-	-	66,230	66,230	(66,230)	-	_
	per pupil	-	-	-	-	-	-	-	5.23	5.23	(5.23)	-	
	Purch Svc-Prof 3	-	-	-	-	-	-	-	1,738,669	1,738,669	(1,738,669)	-	
	Purch Svc-Prop 4	-	-	-	-	-	-	-	-	-	-	-	
	Purch Svc-Other 5	-	-	-	-	-	-	4,493	571,402	575,895	(575,895)	-	
	Supplies 6	-	-	-	-	-	-	-	109,099	109,099	(109,099)	-	
	Equipment 7	-	-	-	-	-	-	-	20,390	20,390	(20,390)	-	
	Other 8	-	-	-	-	-	-	-	446,150	446,150	(446,150)	-	
	Other 9	-	-	-	-	-	-	-	-	-	-	_	
	Implementation Costs	-	-	-	-	-	-	4,493	2,885,709	2,890,203	(2,890,203)	-	_
	pupil count Total		<u>-</u>					4 402	2,951,939	228.16 2,956,432	(228.16)	-	4
	pupil count Total 12,667.42 Student FTE / spend per	-	-	<del>-</del>	-	-	-	4,493 0.35	2,951,939	2,956,432	(2,956,432) (233.39)	-	

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM PERSONNEL COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

SONNEL COSTS BY SO	HOOL LO	CATION - TOT	AL & PER PU	PIL		Preschool or	Support Servi	ces for		School	Other	
30, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
17-18 cAct	SFTE											
132 Falcon Elementar Personnel Costs	<u>zon</u> 295.08 <sub>30</sub>	<u>e</u> 1,133,338	314,857	67,564	-	546	112,960	-	241,178	-	70,521	1,940,96
134 Meridian Ranch E Personnel Costs	720.12 30	2,321,037	234,138	131,795	15,397	541	131,299	6,767	336,903	4,334	66,083	3,248,29
137 Woodmen Hills E Personnel Costs	719.68 30	2,661,777	501,809	124,444	42,858	10,252	170,389	29,417	377,883	5,913	139,380	4,064,12
220 Falcon Middle Co Personnel Costs	983.00 30	2,953,401	412,512	125,662	-	111,038	319,662	30,573	551,128	99,190	205,845	4,809,01
310 Falcon High Cons Personnel Costs	1,181.00 30	3,259,814	408,737	50,676	483,486	276,021	403,509	221,673	504,813	105,822	353,916	6,068,46
530 Falcon Zone Leve Personnel Costs	3,898.88 30	-	792	(5,100)	-	-	3,364	8,304	243,576	-	-	250,93
131 Evans Elementar Personnel Costs	613.70 31	1,982,625	401,960	83,555	-	1,546	122,130	81,325	327,182	3,373	126,650	3,130,34
135 Remington Eleme Personnel Costs	553.58 31	2,130,451	365,060	59,806	8,918	5,318	124,993	71,378	254,485	5,895	163,792	3,190,09
138 Springs Ranch El Personnel Costs	490.50 31	2,003,665	413,794	84,607	53,114	546	125,339	77,163	261,144	11,486	120,359	3,151,2
225 Horizon Middle CoPersonnel Costs	745.50 a1	2,533,387	508,199	72,774	-	78,997	280,468	158,194	371,327	79,176	155,895	4,238,4
315 Sand Creek High Personnel Costs	1,175.50 31	3,717,579	779,337	80,640	46,032	268,188	380,783	120,874	484,749	91,355	322,261	6,291,79
531 Sand Creek Zone Personnel Costs	3,578.78 31	12.293	-	-	-	_	-	107,798	362,684	_	75,252	558,02
136 Ridgeview Eleme Personnel Costs	729.68	2,400,419	443,592	121,652	37,642	542	159,840	89,510	342,000	4,135	124,903	3,724,23
139 Stetson Elementa Personnel Costs	487.00 32	2,010,404	530,630	80,306	48,634	526	110,163	107,048	239,710	5,352	111,588	3,244,36
140 Odyssey Element Personnel Costs	428.08 32	2,234,376	389,481	87,799	15,408	1,750	125,889	23,024	362,743	14,326	170,088	3,424,88
230 Skyview Middle C Personnel Costs	1,059.00 32	3,482,469	656,266	135,109	13,400	94,472	338,218	25,243	472,042	79,897	244,847	5,528,56
320 Vista Ridge High Personnel Costs	1,511.50 32	, ,	457,583	72,785	232,178	327,090	537,798	80.403	526,977	165,237	520,954	7,035,6
532 POWER Zone Le Personnel Costs	4,215.26 32		712	72,765	232,170	327,090		109,042	439,377		9,698	7,035,03 565,7
•	4,215.26 32	,		458,198		<del>-</del>	139,120	31,310	271,782	-	,	
464 Springs Studio for Personnel Costs		257,000	109,867	458, 198	-	-		31,310		-	203,420	1,470,69
522 iConnect Zone Le Personnel Costs	725.50 35	-	-	-	-	-	-	-	493,129	-	30,202	523,33
525 Falcon Homesch Personnel Costs	110.50 35	-	-	381,727	-	-	6,611	-	77,981	-	11,487	477,80
330 Patriot High Scho Personnel Costs	165.00 35	656,839	42,446	82,792	57,452	2,640	185,174	21,128	135,340	25,939	66,958	1,276,70
540 Other Programs: Personnel Costs	12,667.42 35	-	-	-	-	-	-	-	-	-	2,480	2,48
340 Pikes Peak Early Personnel Costs	119.50 35	197,249	-	49,540	-	-	71,406	-	250,083	-	-	568,27
132 Falcon Elementar PersCost / sFTE	295.08 30	3,840.78	1,067.02	228.97	-	1.85	382.81	-	817.33	-	238.99	6,577.7
134 Meridian Ranch E PersCost / sFTE	720.12 30	,	325.14	183.02	21.38	0.75	182.33	9.40	467.84	6.02	91.77	4,510.7
137 Woodmen Hills E PersCost / sFTE	719.68 30	3,698.56	697.27	172.92	59.55	14.25	236.76	40.87	525.07	8.22	193.67	5,647.1
220 Falcon Middle Co PersCost / sFTE	983.00 30	3,004.48	419.65	127.84	-	112.96	325.19	31.10	560.66	100.91	209.40	4,892.
310 Falcon High Cons PersCost / sFTE	1,181.00 30	2,760.22	346.09	42.91	409.39	233.72	341.67	187.70	427.45	89.60	299.67	5,138.4
530 Falcon Zone Leve PersCost / sFTE	3,898.88 30	-	0.20	(1.31)	-	-	0.86	2.13	62.47	-	-	64.3
131 Evans Elementar PersCost / sFTE	613.70 31	3,230.61	654.98	136.15	-	2.52	199.01	132.52	533.13	5.50	206.37	5,100.7
135 Remington Eleme PersCost / sFTE	553.58 31	3,848.50	659.45	108.04	16.11	9.61	225.79	128.94	459.71	10.65	295.88	5,762.6
138 Springs Ranch El PersCost / sFTE	490.50 31	4,084.94	843.62	172.49	108.29	1.11	255.53	157.32	532.40	23.42	245.38	6,424.5
225 Horizon Middle C(PersCost / sFTE	745.50 31	3,398.24	681.69	97.62	-	105.97	376.21	212.20	498.09	106.21	209.11	5,685.3
315 Sand Creek High PersCost / sFTE	1,175.50 31	3,162.55	662.98	68.60	39.16	228.15	323.93	102.83	412.38	77.72	274.15	5,352.4
531 Sand Creek Zone PersCost / sFTE	3,578.78 31	3.43	-	-	-	-	-	30.12	101.34	-	21.03	155.9
136 Ridgeview Eleme PersCost / sFTE	729.68 32	3,289.69	607.93	166.72	51.59	0.74	219.06	122.67	468.70	5.67	171.18	5,103.9
139 Stetson Elementa PersCost / sFTE	487.00 32	4,128.14	1,089.59	164.90	99.87	1.08	226.21	219.81	492.22	10.99	229.13	6,661.9
140 Odyssey Element PersCost / sFTE	428.08 32	5,219.53	909.83	205.10	35.99	4.09	294.08	53.79	847.37	33.47	397.33	8,000.8
230 Skyview Middle C PersCost / sFTE	1,059.00 32	3,288.45	619.70	127.58	-	89.21	319.37	23.84	445.74	75.45	231.21	5,220.5
320 Vista Ridge High PersCost / sFTE	1,511.50 22	2,722.23	302.73	48.15	153.61	216.40	355.80	53.19	348.65	109.32	344.66	4,654.7
532 POWER Zone Le PersCost / sFTE	4,215.26 22	1.63	0.17	-0.13	133.01	210.70	-	25.87	104.23	109.52	2.30	134.2
464 Springs Studio for PersCost / sFTE	495.50 35	518.67	221.73	924.72			280.77	63.19	548.50		410.54	2,968.
522 iConnect Zone Le PersCost / sFTE	725.50 ss	510.07	221.73	924.72	-	-	200.77	-	679.71	-	41.63	2,900. 721.3
525 Falcon Homesch PersCost / sFTE		-	-	3,454.54	-	-	59.83	-	705.71	-	103.96	4,324.0
	110.50 35			,		40.00						,
330 Patriot High Scho PersCost / sFTE	165.00 35	3,980.84	257.25	501.77	348.19	16.00	1,122.27	128.05	820.24	157.21	405.80	7,737.6
540 Other Programs: PersCost / sFTE	12,667.42 35		-	- 	-	-	-	-	_	-	0.20	0.2
340 Pikes Peak Early PersCost / sFTE	119.50 35	1,650.62	-	414.56	-	-	597.54	-	2,092.74	-	-	4,

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM IMPLEMENTATION COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

LLIVILIATION COSTS		L LOOAHON	- IOIAL & FL	IN I OI IL		FIESCHOOL OF	Support Servi	1005 101		SCHOOL	Other	
e 30, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
17-18 cAct	SFTE											
	zon											
132 Falcon Elementar Implementation C	295.08 90	44,840	-	-	-	-	52	-	10,774	1,673	110,542	167,880
134 Meridian Ranch E Implementation C	720.12 30	43,260	158	-	240	-	-	400	38,021	1,080	158,314	241,472
137 Woodmen Hills E Implementation C	719.68 30	66,367	1,135	-	380	-	534	3,291	18,710	1,923	175,477	267,817
220 Falcon Middle Co Implementation C	983.00 90	56,028	111,225	-	38,674	20,797	63	7,664	34,977	1,268	358,182	628,878
310 Falcon High Cons Implementation C	1,181.00 30	77,197	6,815	-	208,255	84,588	4,660	19,983	15,213	105,860	547,823	1,070,393
530 Falcon Zone Leve Implementation C	3,898.88 30	40,547	-	22	9,250	-	-	-	28,892	-	(164)	78,54
131 Evans Elementar Implementation C	613.70 31	68,830	1,641	-	-	-	1,063	15,018	28,637	-	138,921	254,11
135 Remington Eleme Implementation C	553.58 31	73,401	-	-	275	-	307	2,725	11,106	945	141,281	230,04
138 Springs Ranch El Implementation C	490.50 31	71,170	-	-	374	-	-	2,900	6,206	945	139,570	221,16
225 Horizon Middle Colmplementation C	745.50 31	80,977	824	-	19,337	8,129	500	-	23,219	3,893	255,734	392,612
315 Sand Creek High Implementation C	1,175.50 31	99,488	5,682	-	120,806	61,946	1,783	25,991	30,515	52,891	434,342	833,44
531 Sand Creek Zone Implementation C	3,578.78 s1	50,775	-	-	-	-	-	-	258,399	-	3,971	313,14
136 Ridgeview Eleme Implementation C	729.68 32	78,540	308	-	576	-	884	6,825	8,882	945	141,511	238,47
139 Stetson Elementa Implementation C	487.00 32	41,418	-	-	431	-	169	485	26,590	1,783	125,272	196,14
140 Odyssey Element Implementation C	428.08 32	68,727	142	-	211	-	280	2,410	26,867	1,035	107,099	206,77
230 Skyview Middle C Implementation C	1,059.00 32	89,938	1,507	126	54,218	3,511	1,476	4,421	28,900	1,980	306,537	492,61
320 Vista Ridge High Implementation C	1,511.50 32	189,299	592	-	89,613	81,182	4,633	-	31,568	53,746	359,250	809,88
532 POWER Zone Le Implementation C	4,215.26 32	62,821	-	-	-	(7)	-	2,012	111,708	-	(11,881)	164,65
464 Springs Studio for Implementation C	495.50 35	-	251	194,014	31,848	-	5	250	18,748	840	124,367	370,32
522 iConnect Zone Lε Implementation C	725.50 <sub>35</sub>	661	-	-	-	-	-	-	119,073	-	2,409	122,14
525 Falcon Homesch Implementation C	110.50 35	417	-	17,943	-	-	-	950	100,496	-	21,790	141,59
330 Patriot High Scho Implementation C	165.00 <sub>35</sub>	5,246	253	20,495	60,497	-	317	778	49,378	1,283	91,749	229,99
540 Other Programs: Implementation C	12,667.42 35	-	-	-	-	-	-	-	-	-	20,226	20,22
340 Pikes Peak Early Implementation C	119.50 35	18,854	-	2,912	221,547	-	(26)	-	93,649	-	1,263	338,19
132 Falcon Elementar Implement / sFTE	295.08 30	151.96	-	-	-	-	0.18	-	36.51	5.67	374.62	568.9
134 Meridian Ranch E Implement / sFTE	720.12 30	60.07	0.22	-	0.33	-	-	0.56	52.80	1.50	219.84	335.3
137 Woodmen Hills E Implement / sFTE	719.68 30	92.22	1.58	-	0.53	-	0.74	4.57	26.00	2.67	243.83	372.1
220 Falcon Middle Co Implement / sFTE	983.00 90	57.00	113.15	-	39.34	21.16	0.06	7.80	35.58	1.29	364.38	639.7
310 Falcon High Cons Implement / sFTE	1,181.00 30	65.37	5.77	-	176.34	71.62	3.95	16.92	12.88	89.64	463.86	906.3
530 Falcon Zone Leve Implement / sFTE	3,898.88 30	10.40	-	0.01	2.37	-	-	-	7.41	-	(0.04)	20.1
131 Evans Elementar Implement / sFTE	613.70 31	112.16	2.67	-	-	-	1.73	24.47	46.66	-	226.37	414.0
135 Remington Eleme Implement / sFTE	553.58 s1	132.59	-	-	0.50	-	0.55	4.92	20.06	1.71	255.21	415.5
138 Springs Ranch El Implement / sFTE	490.50 31	145.10	-	-	0.76	-	-	5.91	12.65	1.93	284.55	450.9
225 Horizon Middle Colmplement / sFTE	745.50 s1	108.62	1.11	-	25.94	10.90	0.67	-	31.15	5.22	343.04	526.6
315 Sand Creek High Implement / sFTE	1,175.50 31	84.63	4.83	-	102.77	52.70	1.52	22.11	25.96	44.99	369.50	709.0
531 Sand Creek Zone Implement / sFTE	3,578.78 31	14.19	-	-	-		-	-	72.20	-	1.11	87.5
136 Ridgeview Eleme Implement / sFTE	729.68 32	107.64	0.42	-	0.79	-	1.21	9.35	12.17	1.30	193.94	326.8
139 Stetson Elementa Implement / sFTE	487.00 32	85.05	-	-	0.89	-	0.35	1.00	54.60	3.66	257.23	402.7
140 Odyssey Element Implement / sFTE	428.08 32	160.55	0.33	-	0.49	-	0.65	5.63	62.76	2.42	250.19	483.0
230 Skyview Middle C Implement / sFTE	1,059.00 32	84.93	1.42	0.12	51.20	3.32	1.39	4.17	27.29	1.87	289.46	465.1
320 Vista Ridge High Implement / sFTE	1,511.50 32	125.24	0.39	-	59.29	53.71	3.07	-	20.88	35.56	237.68	535.8
532 POWER Zone Le Implement / sFTE	4,215.26 32	14.90	-	-	-	(0.00)	-	0.48	26.50	-	(2.82)	39.0
464 Springs Studio for Implement / sFTE	495.50 95	-	0.51	391.55	64.27	-	0.01	0.51	37.84	1.70	250.99	747.3
522 iConnect Zone Le Implement / sFTE	725.50 35	0.91	-	-	-	-	-	-	164.13	-	3.32	168.36
525 Falcon Homesch Implement / sFTE	110.50 95	3.78	-	162.38	-	-	-	8.60	909.47	-	197.19	1,281.4
330 Patriot High Scho Implement / sFTE	165.00 35	31.80	1.53	124.21	366.65	-	1.92	4.72	299.26	7.77	556.05	1,393.9
540 Other Programs: Implement / sFTE	12,667.42 35	-	-	-	-	-	-	-	-	-	1.60	1.6
340 Pikes Peak Early Implement / sFTE	119.50 35	157.78		24.37	1,853.95		(0.22)		783.67		10.57	2,830.12

Preschool or

Support Services for

School

DIRECT SPENDS BY SCHO	JOL LOCA	ION - SOMINA	IX I			Freschool of	Support Servi	ces ioi		3011001	Other	
June 30, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
17-18 cAct	SFTE										·	
132 Falcon Elementar Total Direct	<u>zo</u> 295.08	<u>ne</u> 1,178,179	314,857	67,564	_	546	113,012	-	251,952	1,673	181,063	2,108,846
134 Meridian Ranch E Total Direct	720.12	2,364,297	234,296	131,795	15,637	541	131,299	7,167	374,924	5,414	224,396	3,489,767
137 Woodmen Hills E Total Direct	719.68	2,728,144	502,944	124,444	43,238	10,252	170,923	32,708	396,594	7,836	314,857	4,331,940
220 Falcon Middle Co Total Direct	983.00	3,009,430	523,736	125,662	38,674	131,834	319,726	38,238	586,106	100,457	564,027	5,437,889
310 Falcon High Cons Total Direct	1,181.00	3,337,012	415,552	50,676	691,741	360,609	408,169	241,656	520,026	211,682	901,739	7,138,862
530 Falcon Zone Lev∈Total Direct	3,898.88	40,547	792	(5,078)	9,250	-	3,364	8,304	272,468	-	(164)	329,481
131 Evans Elementar Total Direct	613.70	2,051,456	403,601	83,555	-	1,546	123,193	96,344	355,819	3,373	265,571	3,384,459
135 Remington Elem∈Total Direct	553.58	2,203,852	365,060	59,806	9,193	5,318	125,300	74,103	265,591	6,840	305,073	3,420,138
138 Springs Ranch El Total Direct	490.50	2,074,835	413,794	84,607	53,488	546	125,339	80,063	267,350	12,431	259,929	3,372,382
225 Horizon Middle CcTotal Direct	745.50	2,614,365	509,023	72,774	19,337	87,126	280,968	158,194	394,547	83,069	411,629	4,631,030
315 Sand Creek High Total Direct	1,175.50	3,817,067	785,019	80,640	166,838	330,134	382,566	146,864	515,264	144,246	756,603	7,125,242
531 Sand Creek Zone Total Direct	3,578.78	63,068	-	-	-	-	-	107,798	621,083	-	79,223	871,172
136 Ridgeview Eleme Total Direct	729.68	2,478,959	443,900	121,652	38,218	542	160,725	96,335	350,882	5,080	266,414	3,962,705
139 Stetson Elementa Total Direct	487.00	2,051,821	530,630	80,306	49,065	526	110,332	107,532	266,300	7,134	236,860	3,440,508
140 Odyssey Element Total Direct	428.08	2,303,103	389,623	87,799	15,619	1,750	126,169	25,434	389,610	15,361	277,187	3,631,654
230 Skyview Middle C Total Direct	1,059.00	3,572,407	657,773	135,235	54,218	97,983	339,694	29,664	500,941	81,877	551,383	6,021,175
320 Vista Ridge High Total Direct	1,511.50	4,303,953	458,176	72,785	321,791	408,271	542,431	80,403	558,545	218,983	880,204	7,845,541
532 POWER Zone Le Total Direct	4,215.26	69,710	712	-	-	(7)	-	111,054	551,085	-	(2,182)	730,372
464 Springs Studio for Total Direct	495.50	257,000	110,118	652,212	31,848	-	139,125	31,561	290,529	840	327,787	1,841,022
522 iConnect Zone Le Total Direct	725.50	661	-	-	-	-	-	-	612,203	-	32,612	645,475
525 Falcon Homesch Total Direct	110.50	417	-	399,670	-	-	6,611	950	178,477	-	33,277	619,402
330 Patriot High Scho Total Direct	165.00	662,085	42,699	103,287	117,949	2,640	185,491	21,906	184,718	27,221	158,706	1,506,703
540 Other Programs: Total Direct	12,667.42	-	-	-	-	-	-	-	-	-	22,706	22,706
340 Pikes Peak Early Total Direct	119.50	216,103	-	52,453	221,547	-	71,380	-	343,732	-	1,263	906,478
132 Falcon Elementar Tot Dir / sFTE	295.08	3,992.74	1,067.02	228.97	-	1.85	382.99	-	853.84	5.67	613.61	7,146.69
134 Meridian Ranch E Tot Dir / sFTE	720.12	3,283.20	325.36	183.02	21.71	0.75	182.33	9.95	520.64	7.52	311.61	4,846.09
137 Woodmen Hills E Tot Dir / sFTE	719.68	3,790.77	698.84	172.92	60.08	14.25	237.50	45.45	551.07	10.89	437.50	6,019.26
220 Falcon Middle Co Tot Dir / sFTE	983.00	3,061.47	532.79	127.84	39.34	134.11	325.25	38.90	596.24	102.19	573.78	5,531.93
310 Falcon High Cons Tot Dir / sFTE	1,181.00	2,825.58	351.86	42.91	585.72	305.34	345.61	204.62	440.33	179.24	763.54	6,044.76
530 Falcon Zone Leve Tot Dir / sFTE	3,898.88	10.40	0.20	(1.30)	2.37	-	0.86	2.13	69.88	-	(0.04)	84.51
131 Evans Elementar Tot Dir / sFTE	613.70	3,342.77	657.65	136.15	-	2.52	200.74	156.99	579.79	5.50	432.74	5,514.84
135 Remington Elem∈Tot Dir / sFTE	553.58	3,981.09	659.45	108.04	16.61	9.61	226.35	133.86	479.77	12.36	551.09	6,178.22
138 Springs Ranch El Tot Dir / sFTE	490.50	4,230.04	843.62	172.49	109.05	1.11	255.53	163.23	545.06	25.34	529.93	6,875.40
225 Horizon Middle CrTot Dir / sFTE	745.50	3,506.86	682.79	97.62	25.94	116.87	376.89	212.20	529.24	111.43	552.15	6,211.98
315 Sand Creek High Tot Dir / sFTE	1,175.50	3,247.19	667.82	68.60	141.93	280.85	325.45	124.94	438.34	122.71	643.64	6,061.46
531 Sand Creek Zone Tot Dir / sFTE	3,578.78	17.62	-	-	-		-	30.12	173.55	-	22.14	243.43
136 Ridgeview Eleme Tot Dir / sFTE	729.68	3,397.32	608.35	166.72	52.38	0.74	220.27	132.02	480.87	6.96	365.11	5,430.74
139 Stetson Elementa Tot Dir / sFTE	487.00	4,213.19	1,089.59	164.90	100.75	1.08	226.55	220.81	546.82	14.65	486.37	7,064.70
140 Odyssey Element Tot Dir / sFTE	428.08	5,380.08	910.17	205.10	36.49	4.09	294.73	59.41	910.13	35.88	647.51	8,483.59
230 Skyview Middle C Tot Dir / sFTE	1,059.00	3,373.38	621.13	127.70	51.20	92.52	320.77	28.01	473.03	77.31	520.66	5,685.72
320 Vista Ridge High Tot Dir / sFTE	1,511.50	2,847.47	303.13	48.15	212.90	270.11	358.87	53.19	369.53	144.88	582.34	5,190.57
532 POWER Zone Le Tot Dir / sFTE	4,215.26	16.54	0.17	- 4 040 07	-	(0.00)		26.35	130.74	- 4.70	(0.52)	173.27
464 Springs Studio for Tot Dir / sFTE	495.50	518.67	222.24	1,316.27	64.27	-	280.78	63.69	586.34	1.70	661.53	3,715.48
522 iConnect Zone Le Tot Dir / sFTE	725.50		-	- 0.040.00	-	-	-	-	843.84	-	44.95	889.70
525 Falcon Homeschr Tot Dir / sFTE	110.50	3.78	-	3,616.92	-	-	59.83	8.60	1,615.17	-	301.15	5,605.45
330 Patriot High Scho Tot Dir / sFTE	165.00	4,012.64	258.78	625.98	714.84	16.00	1,124.19	132.76	1,119.50	164.98	961.86	9,131.53
540 Other Programs: Tot Dir / sFTE	12,667.42		-	-	4 050 05	-	-	-	- 0.070.44	-	1.79	1.79
340 Pikes Peak Early Tot Dir / sFTE	119.50	1,808.40	-	438.93	1,853.95	-	597.32	-	2,876.41	-	10.57	7,585.58

Preschool or

Support Services for

School

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM PERSONNEL COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

CONTREE COSTS BT 30		OATION - TOT	AL GILKIO	· • •		FIESCHOOL OF	Support Servi	<u>CC3 101</u>		SCHOOL	Other	
0, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
17-18 cBud	SFTE											
132 Falcon Elementar Personnel Costs	<u>zor</u> 295.08 <sub>ss</sub>		306,154	70,413	_	595	112,985	3,307	236,179	-	75,468	1,934,550
134 Meridian Ranch E Personnel Costs	720.12 se	2,303,027	235,474	131,622	15,493	3,033	131,943	13,160	335,978	4,192	64,630	3,238,552
137 Woodmen Hills E Personnel Costs	719.68 30	2,641,405	513,632	131,080	43,566	10,290	170,938	32,419	373,869	6,440	140,984	4,064,623
220 Falcon Middle Co Personnel Costs	983.00 30	2,851,229	411,826	123,893	-	107,855	326,024	33,751	546,158	100,767	206,845	4,708,347
310 Falcon High Cons Personnel Costs	1,181.00 3	3,173,668	386,727	105,712	489,167	277,000	399,741	232,295	526,383	107,522	352,172	6,050,387
530 Falcon Zone Leve Personnel Costs	3,898.88 30	110,000	1,188	(4,401)	-	-	5,195	12,556	274,944	-	1,100	400,582
131 Evans Elementar Personnel Costs	613.70 sr	2,003,204	366,068	81,169	-	1,654	118,656	79,798	325,673	3,665	119,515	3,099,40
135 Remington Eleme Personnel Costs	553.58 31	2,135,344	371,663	59,755	7,294	6,496	123,203	71,301	254,329	6,250	143,554	3,179,18
138 Springs Ranch El Personnel Costs	490.50 31	1,996,281	385,729	82,852	51,597	1,471	129,843	75,578	259,199	12,514	131,031	3,126,09
225 Horizon Middle C(Personnel Costs	745.50 ss	2,576,485	507,997	69,977	-	78,186	278,659	154,033	369,505	79,828	159,938	4,274,60
315 Sand Creek High Personnel Costs	1,175.50 31	3,700,851	765,303	79,182	50,126	271,614	383,502	124,549	479,006	91,256	314,519	6,259,90
531 Sand Creek Zone Personnel Costs	3,578.78 31	65,804	-	-	-	1,300	9,000	114,320	365,079	-	75,527	631,030
136 Ridgeview Eleme Personnel Costs	729.68 32	2,403,720	429,500	119,517	37,589	1,569	158,232	93,211	345,274	4,518	128,656	3,721,78
139 Stetson Elementa Personnel Costs	487.00 32	1,961,923	546,620	81,461	49,860	556	108,883	106,129	236,555	6,096	109,854	3,207,93
140 Odyssey Element Personnel Costs	428.08 32	2,178,109	404,101	87,079	15,520	4,179	121,742	22,417	364,693	14,703	168,959	3,381,50
230 Skyview Middle C Personnel Costs	1,059.00 92	3,415,746	657,680	132,909	· -	76,337	337,158	25,680	470,664	80,705	237,827	5,434,70
320 Vista Ridge High Personnel Costs	1,511.50 32	4,045,708	479,881	76,077	213,485	252,253	530,681	91,760	524,696	169,629	507,455	6,891,62
532 POWER Zone Le Personnel Costs	4,215.26 32	18,386	768	-	· -	-	-	109,706	439,828	· <u>-</u>	14,757	583,44
464 Springs Studio for Personnel Costs	495.50 35	257,312	118,614	460,148	-	-	140,900	46,497	284,521	-	207,649	1,515,64
522 iConnect Zone Le Personnel Costs	725.50 ss		-	-	_	-	-	-	537,958	_	15,962	553,92
525 Falcon Homesch Personnel Costs	110.50 35		-	378,351	_	-	7,480	_	78,690	_	13,323	477,84
330 Patriot High Scho Personnel Costs	165.00 ss	620,391	45,017	81,254	55,534	1,427	187,546	21,122	147,213	26,662	86,499	1,272,66
540 Other Programs: Personnel Costs	12,667.42		-	-	-	-	-	, -	-	-	<u>-</u>	-
340 Pikes Peak Early Personnel Costs	119.50 35	197,128	-	55,942	-	-	81,562	_	223,151	_	_	557,78
132 Falcon Elementar PersCost / sFTE	295.08 30	3,827.60	1,037.53	238.62	-	2.02	382.90	11.21	800.39	-	255.76	6,556.0
134 Meridian Ranch EPersCost / sFTE	720.12 sc	3,198.12	326.99	182.78	21.51	4.21	183.22	18.28	466.56	5.82	89.75	4,497.2
137 Woodmen Hills E PersCost / sFTE	719.68 30	3,670.25	713.70	182.14	60.53	14.30	237.52	45.05	519.49	8.95	195.90	5,647.8
220 Falcon Middle Co PersCost / sFTE	983.00 30	2,900.54	418.95	126.04	-	109.72	331.66	34.33	555.60	102.51	210.42	4,789.7
310 Falcon High Cons PersCost / sFTE	1,181.00 30	2,687.27	327.46	89.51	414.20	234.55	338.48	196.69	445.71	91.04	298.20	5,123.1
530 Falcon Zone Leve PersCost / sFTE	3,898.88 3	28.21	0.30	(1.13)	-	-	1.33	3.22	70.52	-	0.28	102.7
131 Evans Elementar PersCost / sFTE	613.70 sr	3,264.14	596.49	132.26	-	2.69	193.35	130.03	530.67	5.97	194.74	5,050.3
135 Remington Eleme PersCost / sFTE	553.58 31	3,857.34	671.38	107.94	13.18	11.73	222.56	128.80	459.43	11.29	259.32	5,742.9
138 Springs Ranch El PersCost / sFTE	490.50 31	4,069.89	786.40	168.91	105.19	3.00	264.72	154.08	528.44	25.51	267.14	6,373.2
225 Horizon Middle C(PersCost / sFTE	745.50 s <sub>3</sub>	3,456.05	681.42	93.87	-	104.88	373.79	206.62	495.65	107.08	214.54	5,733.8
315 Sand Creek High PersCost / sFTE	1,175.50 31	3,148.32	651.04	67.36	42.64	231.06	326.25	105.95	407.49	77.63	267.56	5,325.3
531 Sand Creek Zone PersCost / sFTE	3,578.78	18.39	-	-	-	0.36	2.51	31.94	102.01	-	21.10	176.3
136 Ridgeview Eleme PersCost / sFTE	729.68 32	3,294.21	588.61	163.79	51.51	2.15	216.85	127.74	473.19	6.19	176.32	5,100.5
139 Stetson Elementa PersCost / sFTE	487.00 32	4,028.59	1,122.42	167.27	102.38	1.14	223.58	217.92	485.74	12.52	225.57	6,587.1
140 Odyssey Element PersCost / sFTE	428.08 32	5,088.09	943.98	203.42	36.26	9.76	284.39	52.37	851.93	34.35	394.69	7,899.2
230 Skyview Middle C PersCost / sFTE	1,059.00 32	3,225.44	621.04	125.50	-	72.08	318.37	24.25	444.44	76.21	224.58	5,131.9
320 Vista Ridge High PersCost / sFTE	1,511.50 32	2,676.62	317.49	50.33	141.24	166.89	351.10	60.71	347.14	112.23	335.73	4,559.4
532 POWER Zone Le PersCost / sFTE	4,215.26 32	4.36	0.18	-	-	<u>-</u>	-	26.03	104.34	-	3.50	138.4
464 Springs Studio for PersCost / sFTE	495.50 35	519.30	239.38	928.65	-	-	284.36	93.84	574.21	-	419.07	3,058.8
522 iConnect Zone Le PersCost / sFTE	725.50		-	-	-	-	-	-	741.50	-	22.00	763.5
525 Falcon Homesch PersCost / sFTE	110.50	- ;	-	3,423.99	-	_	67.69	_	712.13	-	120.57	4,324.3
330 Patriot High Scho PersCost / sFTE	165.00 ss	3,759.95	272.83	492.45	336.57	8.65	1,136.64	128.01	892.20	161.59	524.24	7,713.14
540 Other Programs: PersCost / sFTE	12,667.42		-	-	-	-	-	-	-	-	-	
	,			468.13			682.53		1,867.37			4,667.64

Preschool or

Support Services for

School

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM IMPLEMENTATION COSTS BY SCHOOL LOCATION - TOTAL & PER PUPIL

EMENTATION COSTS		L LOCATION	- IOIAL & FL	IN FOFIL		Preschool or	Support Servi	CES IOI		School	Other	
0, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
17-18 cBud	SFTE											
132 Falcon Elementar Implementation C	<u>zor</u> 295.08	47,562	-	-	-	-	100	-	12,331	1,950	109,977	171,92
134 Meridian Ranch E Implementation C	720.12 ss	51,022	750	-	417	-	-	400	43,045	2,300	157,168	255,10
137 Woodmen Hills E Implementation C	719.68 30	70,214	1,135	-	865	-	534	3,291	19,464	2,605	162,501	260,60
220 Falcon Middle Co Implementation C	983.00 30	74,376	116,375	-	40,470	26,700	1,500	4,290	36,459	1,900	380,226	682,29
310 Falcon High Cons Implementation C	1,181.00 sc	109,875	7,375	-	253,625	89,450	5,350	38,550	28,450	61,951	522,509	1,117,13
530 Falcon Zone Leve Implementation C	3,898.88 30	67,300	-	4,000	13,050	-	-	-	64,992	-	154,880	304,22
131 Evans Elementar Implementation C	613.70 sr	76,549	550	-	-	-	800	11,000	23,250	-	210,630	322,77
135 Remington Eleme Implementation C	553.58 31	82,929	-	-	296	-	300	3,253	11,625	1,800	152,113	252,31
138 Springs Ranch El Implementation C	490.50 31	79,942	1,000	-	630	-	-	2,386	8,900	2,000	174,042	268,90
225 Horizon Middle Colmplementation C	745.50 31	85,480	824	-	19,275	8,129	500	-	24,484	9,200	273,709	421,60
315 Sand Creek High Implementation C	1,175.50 31	124,947	6,510	-	135,880	66,900	2,030	26,239	41,377	56,211	546,916	1,007,01
531 Sand Creek Zone Implementation C	3,578.78	50,775	-	_	-	-	· -	_	283,978	-	578,481	913,23
136 Ridgeview Eleme Implementation C	729.68 32	84,457	334	-	850	-	884	6,825	12,083	4,450	169,759	279,64
139 Stetson Elementa Implementation C	487.00 93	53,453	-	_	550	-	210	625	25,501	2,937	142,449	225,72
140 Odyssey Element Implementation C	428.08 32	81,271	142	_	211	_	280	8,965	20,666	1,400	136,505	249,44
230 Skyview Middle C Implementation C	1,059.00 32	107,924	1,500	127	58,217	5,006	1,498	3,450	36,579	4,200	324,584	543,08
320 Vista Ridge High Implementation C	1,511.50 32	177,586	613	_	118,200	57,770	24,350	-	39,520	54,861	428,460	901,36
532 POWER Zone Le Implementation C	4,215.26	20,925	-	2,400	-	-	-	1,200	159,443	-	(466,158)	(282,19
464 Springs Studio for Implementation C	495.50		251	274,767	35,525	_	5	7,300	29,950	1,500	149,617	498,91
522 iConnect Zone Le Implementation C	725.50	1,500	-		-	_	-	-	131,880	-	(257,632)	(124,25
525 Falcon Homesch Implementation C	110.50	750	_	31,006	_	_	_	1,059	107,686	50	24,958	165,50
330 Patriot High Scho Implementation C	165.00	5,890	253	28,825	100,699	_	317	778	53,839	2,260	148,023	340,88
540 Other Programs: Implementation C	12,667.42				-	_	-	-	-	-,	9,433	9,43
340 Pikes Peak Early Implementation C	119.50 ss	19,133	_	4,066	325,000	_	484	_	90,147	_	27,118	465,94
132 Falcon Elementar Implement / sFTE	295.08 ss	161.18	-	-	-	-	0.34	-	41.79	6.61	372.70	582.6
134 Meridian Ranch E Implement / sFTE	720.12 so	70.85	1.04	_	0.58	-	_	0.56	59.77	3.19	218.25	354.2
137 Woodmen Hills E Implement / sFTE	719.68 30	97.56	1.58	-	1.20	-	0.74	4.57	27.05	3.62	225.80	362.1
220 Falcon Middle Co Implement / sFTE	983.00 30	75.66	118.39	_	41.17	27.16	1.53	4.36	37.09	1.93	386.80	694.1
310 Falcon High Cons Implement / sFTE	1,181.00 30	93.04	6.24	_	214.75	75.74	4.53	32.64	24.09	52.46	442.43	945.9
530 Falcon Zone Leve Implement / sFTE	3,898.88 3	17.26	-	1.03	3.35	-	_	_	16.67	_	39.72	78.0
131 Evans Elementar Implement / sFTE	613.70 sr	124.73	0.90	_	-	-	1.30	17.92	37.88	-	343.21	525.9
135 Remington Eleme Implement / sFTE	553.58 ss	149.81	-	_	0.54	_	0.54	5.88	21.00	3.25	274.78	455.7
138 Springs Ranch El Implement / sFTE	490.50	162.98	2.04	-	1.28	-	-	4.87	18.14	4.08	354.83	548.2
225 Horizon Middle Colmplement / sFTE	745.50 ss	114.66	1.11	_	25.86	10.90	0.67	-	32.84	12.34	367.15	565.5
315 Sand Creek High Implement / sFTE	1,175.50	106.29	5.54	-	115.59	56.91	1.73	22.32	35.20	47.82	465.26	856.6
531 Sand Creek Zone Implement / sFTE	3,578.78	14.19	-	-	-	-	-	-	79.35	-	161.64	255.1
136 Ridgeview Eleme Implement / sFTE	729.68		0.46	-	1.16	-	1.21	9.35	16.56	6.10	232.65	383.2
139 Stetson Elementa Implement / sFTE	487.00 32	109.76	-	_	1.13	_	0.43	1.28	52.36	6.03	292.50	463.5
140 Odyssey Element Implement / sFTE	428.08 32	189.85	0.33	_	0.49	_	0.65	20.94	48.28	3.27	318.88	582.6
230 Skyview Middle C Implement / sFTE	1,059.00 93	101.91	1.42	0.12	54.97	4.73	1.41	3.26	34.54	3.97	306.50	512.8
320 Vista Ridge High Implement / sFTE	1,511.50	117.49	0.41	-	78.20	38.22	16.11	-	26.15	36.30	283.47	596.3
532 POWER Zone Le Implement / sFTE	4,215.26	4.96	-	0.57	-	-	-	0.28	37.83	-	(110.59)	(66.9
464 Springs Studio for Implement / sFTE	495.50		0.51	554.53	71.70	-	0.01	14.73	60.44	3.03	301.95	1,006.8
522 iConnect Zone Le Implement / sFTE	725.50	2.07	-	-		_	-	-	181.78	-	(355.11)	(171.2
525 Falcon Homesch Implement / sFTE	110.50		_	280.60	_	_	_	9.58	974.53	0.45	225.86	1,497.8
330 Patriot High Scho Implement / sFTE	165.00	35.70	1.53	174.70	610.30	_	1.92	4.72	326.30	13.70	897.11	2,065.9
540 Other Programs: Implement / sFTE	12,667.42		-	-	-	-	1.02	7.12	-	-	0.74	2,003.8
340 Pikes Peak Early Implement / sFTE	119.50	160.11	_	34.03	2,719.66	_	4.05	-	754.37	- -	226.93	3,899.1

Preschool or

Support Services for

School

# EL PASO COUNTY SCHOOL DISTRICT 49 MONTHLY EXPENSE SUMMARY -GENERAL FUND: MULTI PROGRAM DIRECT SPENDS BY SCHOOL LOCATION - SUMMARY

INLOT SELINDS DI SCITO	OL LOCAT	IOIA - SOIVIIVIA	17.1			Freschool of	Support Servi	<u>CES 101</u>		SCHOOL	Other	
une 30, 2018		Reg. Instruct	SPED Instruct	Oth Instruct	Extracurr	Post-Secondary	Students	Staff	Security	Admin	Direct Spend	Total
17-18 cBud	SFTE											
	zon											_
132 Falcon Elementar Total Direct	295.08 30		306,154	70,413	-	595	113,085	3,307	248,510	1,950	185,445	2,106,469
134 Meridian Ranch E Total Direct	720.12 30	, ,	236,224	131,622	15,910	3,033	131,943	13,560	379,023	6,492	221,798	3,493,654
137 Woodmen Hills E Total Direct	719.68 30	2,711,619	514,767	131,080	44,431	10,290	171,472	35,710	393,333	9,045	303,484	4,325,231
220 Falcon Middle Co Total Direct	983.00 90	2,925,605	528,201	123,893	40,470	134,555	327,524	38,041	582,617	102,667	587,072	5,390,644
310 Falcon High Cons Total Direct	1,181.00 30	3,283,543	394,102	105,712	742,792	366,450	405,091	270,845	554,833	169,473	874,681	7,167,523
530 Falcon Zone Leve Total Direct	3,898.88 30	177,300	1,188	(401)	13,050	-	5,195	12,556	339,937	-	155,980	704,804
131 Evans Elementar Total Direct	613.70 a1	2,079,753	366,618	81,169	-	1,654	119,456	90,798	348,923	3,665	330,145	3,422,182
135 Remington Elem∈ Total Direct	553.58 31	2,218,273	371,663	59,755	7,590	6,496	123,503	74,555	265,954	8,050	295,667	3,431,506
138 Springs Ranch El Total Direct	490.50 31	2,076,222	386,729	82,852	52,227	1,471	129,843	77,965	268,099	14,514	305,073	3,394,995
225 Horizon Middle CoTotal Direct	745.50 s1	2,661,965	508,821	69,977	19,275	86,315	279,159	154,033	393,989	89,028	433,647	4,696,210
315 Sand Creek High Total Direct	1,175.50 31	3,825,798	771,813	79,182	186,006	338,514	385,532	150,788	520,383	147,467	861,435	7,266,919
531 Sand Creek Zone Total Direct	3,578.78 31	116,579	-	-	-	1,300	9,000	114,320	649,058	-	654,008	1,544,265
136 Ridgeview Eleme Total Direct	729.68 32	2,488,177	429,834	119,517	38,439	1,569	159,117	100,036	357,357	8,968	298,414	4,001,427
139 Stetson Elementa Total Direct	487.00 32	2,015,376	546,620	81,461	50,410	556	109,093	106,754	262,055	9,033	252,303	3,433,662
140 Odyssey Element Total Direct	428.08 32		404,243	87,079	15,731	4,179	122,022	31,382	385,359	16,103	305,463	3,630,941
230 Skyview Middle C Total Direct	1,059.00 32	3,523,670	659,180	133,036	58,217	81,343	338,656	29,130	507,243	84,905	562,411	5,977,790
320 Vista Ridge High Total Direct	1,511.50 32	4,223,294	480,494	76,077	331,685	310,023	555,031	91,760	564,216	224,490	935,914	7,792,983
532 POWER Zone Le Total Direct	4,215.26 32	39,311	768	2,400	-	-	-	110,906	599,271	-	(451,401)	301,255
464 Springs Studio for Total Direct	495.50 35	257,312	118,865	734,915	35,525	-	140,906	53,797	314,471	1,500	357,266	2,014,558
522 iConnect Zone L∈ Total Direct	725.50 35	1,500	-	-	-	-	-	-	669,838	-	(241,670)	429,668
525 Falcon Homesch Total Direct	110.50 35	750	-	409,357	-	-	7,480	1,059	186,376	50	38,280	643,351
330 Patriot High Scho Total Direct	165.00 35	626,281	45,270	110,080	156,233	1,427	187,863	21,900	201,052	28,922	234,522	1,613,551
540 Other Programs: Total Direct	12,667.42 35	-	-	-	-	-	-	-	-	-	9,433	9,433
340 Pikes Peak Early Total Direct	119.50 35	216,261	-	60,008	325,000	-	82,046	-	313,299	-	27,118	1,023,732
132 Falcon Elementar Tot Dir / sFTE	295.08 30	3,988.78	1,037.53	238.62	-	2.02	383.24	11.21	842.18	6.61	628.46	7,138.64
134 Meridian Ranch ETot Dir / sFTE	720.12 30	3,268.97	328.03	182.78	22.09	4.21	183.22	18.83	526.33	9.01	308.00	4,851.49
137 Woodmen Hills E Tot Dir / sFTE	719.68 30	3,767.81	715.27	182.14	61.74	14.30	238.26	49.62	546.54	12.57	421.69	6,009.94
220 Falcon Middle Co Tot Dir / sFTE	983.00 30	2,976.20	537.34	126.04	41.17	136.88	333.19	38.70	592.69	104.44	597.22	5,483.87
310 Falcon High Cons Tot Dir / sFTE	1,181.00 30	2,780.31	333.70	89.51	628.95	310.29	343.01	229.34	469.80	143.50	740.63	6,069.03
530 Falcon Zone Leve Tot Dir / sFTE	3,898.88 30	45.47	0.30	(0.10)	3.35	-	1.33	3.22	87.19	-	40.01	180.77
131 Evans Elementar Tot Dir / sFTE	613.70 31	3,388.88	597.39	132.26	-	2.69	194.65	147.95	568.56	5.97	537.96	5,576.31
135 Remington Eleme Tot Dir / sFTE	553.58 31	4,007.14	671.38	107.94	13.71	11.73	223.10	134.68	480.42	14.54	534.10	6,198.75
138 Springs Ranch El Tot Dir / sFTE	490.50 31	4,232.87	788.44	168.91	106.48	3.00	264.72	158.95	546.58	29.59	621.96	6,921.50
225 Horizon Middle CrTot Dir / sFTE	745.50 s1	3,570.71	682.52	93.87	25.86	115.78	374.46	206.62	528.49	119.42	581.69	6,299.41
315 Sand Creek High Tot Dir / sFTE	1,175.50 31	3,254.61	656.58	67.36	158.24	287.97	327.97	128.28	442.69	125.45	732.82	6,181.98
531 Sand Creek Zone Tot Dir / sFTE	3,578.78	32.58	-	-	-	0.36	2.51	31.94	181.36	-	182.75	431.51
136 Ridgeview Eleme Tot Dir / sFTE	729.68 32		589.07	163.79	52.68	2.15	218.06	137.10	489.75	12.29	408.97	5,483.81
139 Stetson Elementa Tot Dir / sFTE	487.00 32	4,138.35	1,122.42	167.27	103.51	1.14	224.01	219.21	538.10	18.55	518.08	7,050.64
140 Odyssey Element Tot Dir / sFTE	428.08 32	5,277.94	944.32	203.42	36.75	9.76	285.04	73.31	900.20	37.62	713.57	8,481.92
230 Skyview Middle C Tot Dir / sFTE	1,059.00 32	3,327.36	622.45	125.62	54.97	76.81	319.79	27.51	478.98	80.17	531.08	5,644.75
320 Vista Ridge High Tot Dir / sFTE	1,511.50 32	2,794.11	317.89	50.33	219.44	205.11	367.21	60.71	373.28	148.52	619.20	5,155.79
532 POWER Zone Le Tot Dir / sFTE	4,215.26 22	9.33	0.18	0.57	-	-	-	26.31	142.17	-	(107.09)	71.47
464 Springs Studio for Tot Dir / sFTE	495.50 35	519.30	239.89	1,483.18	71.70		284.37	108.57	634.65	3.03	721.02	4,065.71
522 iConnect Zone Le Tot Dir / sFTE	725.50 35	2.07	209.09	1,700.10	71.70	_	207.07	100.57	923.28	-	(333.11)	
525 Falcon Homesch Tot Dir / sFTE	110.50 35	6.79	- -	3,704.59	<u>-</u>	_	67.69	9.58	1,686.66	0.45	346.43	5,822.19
330 Patriot High Scho Tot Dir / sFTE	165.00 <sub>35</sub>	3,795.64	274.36	667.15	946.87	8.65	1,138.56	132.73	1,218.49	175.29	1,421.35	9,779.10
540 Other Programs: Tot Dir / sFTE	12,667.42 35		214.30	007.15	940.87	6.00	1,138.56	132.73	1,210.49	173.29	1,421.35	9,779.10
S .			-	- 502.46	2 710 66	-		-	2 621 74	-		
340 Pikes Peak Early Tot Dir / sFTE	119.50 35	1,809.71	-	502.16	2,719.66	-	686.58	-	2,621.74	-	226.93	8,566.79

Preschool or

Support Services for

School

### District Financial Summary Key Financial Categories

June 30, 2018

2017-18 Fiscal Year



Percent of year completetd	100.00%																		
alaries & Benefits		Regular				Extra Duty, A		Gross		Life				Tuition				Dist Paid	Total
	103%	<u>Salary</u>	<u>Subs</u>	<u>Overtime</u>	X Duty		Milge, PERA	Salary	<u>General</u>	<u>Insurance</u>	<u>LTD</u>	<u>Medicare</u>	<u>PERA</u>	Reimburs	<u>Health</u>	<u>Dental</u>	<u>Vision</u>	Employee	Salary &
S&B Category ->	_	0110	0120	0130	0150	0154	0152	Paid	0200	0211	0213	0221	0230	0240	0251	0252	0253	Benefits	Benefits
18 cAct	# of	0159			0135	0158	0160												
Job Class	eHC	0115			0153	0155	0170												
Administrators	57	6,685,560	_	_	_	_	85,656	6,771,216	_	11,652	13,398	94,208	1,271,487	_	400,791	26,368	2,743	1,820,645	8,591,862
Prof Instructional	849	40,223,586	1,218,890	12	377,516	1,230,118	13,760	43,063,881	_	67,077	77,276	595,838	8,250,984	_	3,955,105	274,784	27,975	13,249,039	56,312,920
Prof Other	8	2,334,612	-	20,134	17,665	1,230,110	7,724	2,380,135	_	4,065	4,679	32,928	454,338	_	231,640	14,931	1,615	744,196	3,124,331
Paraprofessionals	297	4,285,203	173,396	4,226	145,754	38,713	-	4,647,292	_	9,197	7,494	63,140	879,498	_	719,915	66,852	7,284	1,753,380	6,400,672
Admin Support	70	2,761,166	58,686	75,202	31,012	-	_	2,926,066	_	4,646	5,387	40,363	555,786	_	297,280	26,122	2,771	932,355	3,858,420
Other	91	4,063,530	89.114	147,655	164.826	33,972	_	4,499,098	_	6,473	7.467	63,627		-	580,353	40,126	4,112	1,572,427	6,071,525
Other	91	4,063,530	89,114	147,055	104,820	33,972	-	4,499,098	-	6,473	7,467	03,027	870,270	-	580,353	40,126	4,112	1,572,427	0,071,525
Total	1,372	60,353,657	1,540,086	247,229	736,773	1,302,803	107,140	64,287,688	-	103,111	115,700	890,104	12,282,363	-	6,185,082	449,183	46,500	20,072,042	84,359,730
		71.5%	1.8%	0.3%	0.9%	1.5%	0.1%	76.2%	-	0.1%	0.1%	1.1%	14.6%	-	7.3%	0.5%	0.1%	23.8%	
			3,934,032	-		2,146,716.14						1.4%	19.1%						
(O a Durd																			
18 cBud Job Class	# of																		
Administrators	eHC	0.040.047		(24.400)	4 700	2.050	07.440	0.700.040		44.050	40.007	04.405	4 050 700		205 505	20, 205	2.504	4 000 440	0.500.400
	51	6,648,817	-	(31,466)	1,700	3,850	97,110	6,720,012	-	11,659	13,387	94,125	1,258,706	-	395,565	26,205	3,501	1,803,149	8,523,160
Prof Instructional	782	40,067,233	1,091,491	100	373,258	1,296,937	64,881	42,893,899	-	67,082	77,178	580,081	7,991,850	-	3,924,102	275,737	27,952	12,943,983	55,837,882
Prof Other	4	2,381,314	-	16,929	3,271	6,459	58,627	2,466,600	-	4,084	4,694	32,917	450,924	-	233,398	14,281	2,326	742,623	3,209,223
Paraprofessionals	274	4,403,361	207,269	11,669	103,192	31,865	(23,965)	4,733,391	-	9,066	7,806	64,980	908,839	-	756,482	70,085	7,555	1,824,814	6,558,205
Admin Support	63	2,818,776	57,831	59,546	22,901	800	-	2,959,855	-	4,763	5,394	40,326	548,265	-	293,426	25,342	4,210	921,725	3,881,580
Other	82	4,025,434	110,637	105,181	162,466	26,500	266	4,430,484	-	6,715	7,834	64,626	838,830	-	567,518	38,215	6,999	1,530,736	5,961,220
Total	1,256	60,344,935	1,467,228	161,959	666,788	1,366,411	196,919	64,204,240	-	103,369	116,295	877,055	11,997,414	-	6,170,490	449,865	52,543	19,767,030	83,971,270
		71.9%	1.7%	0.2%	0.8%	1.6%	0.2%	76.5%	-	0.1%	0.1%	1.0%	14.3%	-	7.3%	0.5%	0.1%	23.5%	
			3,859,305	-	:	2,230,117.45													
18 cBud avg. per	# of																		
Job Class	<u>eHC</u>																		<u>p</u>
Administrators	51	130,012	-	(615)	33	75	1,899	131,404	-	228	262	1,841	24,613	-	7,735	512	68	35,259	166,663
Prof Instructional	782	51,268	1,397	0	478	1,659	83	54,885	-	86	99	742	10,226	-	5,021	353	36	16,562	71,447
Prof Other	4	595,329	-	4,232	818	1,615	14,657	616,650	-	1,021	1,174	8,229	112,731	-	58,349	3,570	581	185,656	802,306
Paraprofessionals	274	16,044	755	43	376	116	(87)	17,247	-	33	28	237	3,311	-	2,756	255	28	6,649	23,896
Admin Support	63	44,742	918	945	364	13	-	46,982	-	76	86	640	8,703	-	4,658	402	67	14,631	61,612
	82	49,241	1,353	1,287	1,987	324	3	54,196	-	82	96	791	10,261	-	6,942	467	86	18,725	72,920
Other	02																		
Other	1,256	48,050	1,168	129	531	1,088	157	51,123	-	82	93	698	9,553	-	4,913	358	42	15,740	66,863
Other	1,256	48,050 71.9%	1,168 1.7%	129 0.2%	531 0.8%	1,088 1.6% 96.3%	157 0.2%	51,123 76.5%	-	82 0.1%	93 0.1%	698 1.0%	9,553 14.3%	- -	4,913 7.3%	358 0.5%	42 0.1%	15,740 23.5%	66,863

### **District Financial Summary** Key Financial Categories

June 30, 2018

2017-18 Fiscal Year

Percent of year completetd 100.00%



Utilities & Supplies																	ء د ہما	
B 7 F (1 F )	<u>FES</u> 132	MRES	WHES	<u>FMS</u> 220	<u>FHS</u> 310	<u>EES</u> 131	<u>RES</u> 135	SRES	<u>HMS</u> 225	SCHS	RVES	<u>SES</u> 139	<u>OES</u> 140	SMS	<u>VRHS</u>	<u>PLC</u> 510	Central	
Building / Location ->	132	134 Falor	137 on Area Zone	220	310	131		138 Creek Zone		315	136		140 OWER Zone	230	320	510	Office	All Other
17-18 cAct		i aici	on Area Zone		I		Sanu	SIEEK ZUIIE				Г	JWLK ZUIIE	;	ļ			
Object Code																		2,592,793
0411 Water/Sewage	22,337	36,996	38,965	95,734	155,930	12,099	15,498	24,614	60,731	65,820	21,141	9,521	12,589	45,812	58,384	_	45,464	721,635
0421 Disposal Services	4,464	5,536	6,466	9,362	11,108	4,639	5,150	5,021	6,186	9,728	5,021	3,196	5,021	10,035	8,984	_	22,645	122,560
0621 Natural Gas	6,418	10,810	12,844	24,631	21,283	10,543	11,950	9,005	13,021	56,495	12,325	14,489	6,301	22,051	24,252	-	2,446	258,864
0622 Electricity	38,799	48,578	62,878	132,799	174,805	51,673	58,276	56,856	93,852	185,114	61,893	48,416	44,858	108,960	156,276	-	165,698	1,489,733
0610 Supplies-Instructional	26,258	45,035	44,599	51,030	64,817	59,837	57,066	42,276	43,883	64,145	39,538	34,761	35,726	66,190	56,219	_	-	731,381
Supplies-Other	2,041	8,635	12,417	55,001	108,287	12,757	(24,795)	639	45,203	56,126	19,256	5,771	11,752	53,682	81,775	-	915,580	1,364,127
0640 Books	12,019	14,011	744	5,641	13,916	3,031	27,024	1,896	4,522	4,449	- -	14,490	2,333	16,995	-	-	41,626	162,696
0643 Periodicals	-	-	-	2,026	-	-	-	137	593	-	-	-	-	58	-	-	38,061	40,875
47.40 o Durd																		
17-18 cBud Object Code																		2,675,92
0411 Water/Sewage	22,337	36,212	40,000	125,798	136,564	21,500	15,498	24,614	65,377	81,000	23,650	15,400	14,704	54,166	62,649	_	48,822	788,29
421 Disposal Services	4,299	5,342	6,003	9,053	10,763	4,431	4,962	4,837	5,834	9,205	4,837	3,500	4,837	9,698	8,800	_	25,985	122,39
621 Natural Gas	8,000	12,000	14,500	24,900	24,300	14,949	15,595	10,200	16,749	70,094	13,500	15,000	10,027	32,000	32,000	-	24,092	337,90
0622 Electricity	33,000	40,100	53,000	127,775	158,789	46,720	60,586	56,856	93,852	185,114	62,663	50,986	44,858	110,332	159,251	-	143,456	1,427,336
610 Supplies-Instructional	26,484	46,880	45,124	50,808	81,938	48,350	59,631	43,988	43,747	73,490	39,183	36,841	37,672	59,967	63,216	_	_	757,32
Supplies-Other	(1,720)	7,293	12,250	61,934	81,115	16,624	(25,621)	5,684	53,400	64,780	30,594	9,933	14,379	64,732	79,223	-	1,101,806	1,576,40
0640 Books	12,020	14,011	744	4,170	19,700	2,900	28,987	1,896	4,522	5,954	-	14,989	4,803	9,878	-	-	78,642	203,21
0643 Periodicals	-	-	37	2,450	-	-	-	200	593	-	-	-	-	106	-	-	29,612	32,998
77-18 cAct % of 17-18 cBud Object Code																		83,130.7 96.9%
411 Water/Sewage	100%	102%	97%	76%	114%	56%	100%	100%	93%	81%	89%	62%	86%	85%	93%	_	93%	91.59
421 Disposal Services	104%	104%	108%	103%	103%	105%	104%	104%	106%	106%	104%	91%	104%	103%	102%	_	87%	100.19
621 Natural Gas	80%	90%	89%	99%	88%	71%	77%	88%	78%	81%	91%	97%	63%	69%	76%	-	10%	76.6%
622 Electricity	118%	121%	119%	104%	110%	111%	96%	100%	100%	100%	99%	95%	100%	99%	98%	-	116%	104.49
0610 Supplies-Instructional	99%	96%	99%	100%	79%	124%	96%	96%	100%	87%	101%	94%	95%	110%	89%	-	-	96.6%
Supplies-Other	(119%)	118%	101%	89%	133%	77%	97%	11%	85%	87%	63%	58%	82%	83%	103%	-	83%	86.5%
0640 Books	100%	100%	100%	135%	71%	105%	93%	100%	100%	75%	-	97%	49%	172%	-	-	53%	80.1%

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### District Financial Summary Key Financial Categories

June 30, 2018

2017-18 Fiscal Year



Percent of year completetd	100.00%																		
	Bldg	<u>FES</u>	MRES	<u>WHES</u>	<u>FMS</u>	<u>FHS</u>	<u>EES</u>	<u>RES</u>	<u>SRES</u>	<u>HMS</u>	<u>SCHS</u>	RvES	<u>SES</u>	<u>OES</u>	<u>SMS</u>	<u>VRHS</u>	<u>PLC</u>	<b>Charters</b>	Warehouse
	Loc	132	134	137	220	310	131	135	138	225	315	136	139	140	230	320	510	9xx	740
Income & Expense Items	3		Falco	on Area Zone				Sand 0	Creek Zone				PO	WER Zone	!				
Student Meal Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Emp. Meals
Adult Meal Revenue		3	245	788	106	209	347	368	33	194	159	221	13	558	172	140	-	320	-
Ala Cart Revenue		1,118	13,293	5,693	62,625	64,838	1,366	4,216	3,878	37,926	31,711	5,453	2,729	4,839	43,314	59,146	-	13,231	All Other Rev
Federal/State Revenue		67,545	56,311	85,977	98,374	74,765	201,361	121,158	62,225	158,825	136,139	97,566	100,814	101,150	186,341	115,921	-	120,253	1,795,814
Total Revenue		68,666	69,848	92,459	161,105	139,811	203,074	125,743	66,136	196,944	168,008	103,240	103,556	106,547	229,826	175,206	-	133,804	1,795,814 #
Salaries & Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,684,041)
Employee Meal Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Supplies		(13,636)	(18,947)	(20,697)	(104,296)	(86,804)	(28,669)	(23,169)	(14,735)	(54,982)	(76,749)	(25,047)	(18,399)	(18,945)	(124,648)	(100,581)	-	(40,692)	(589,739)
Purchased Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(213,343)
Other Supplies & Equipm	nent	(62,122)	(40,537)	(51,208)	(74,266)	(124,537)	(62,701)	(45,890)	(49,333)	(94,148)	(95,079)	(54,868)	(66,722)	(53,543)	(110,036)	(114,860)	-	(126,556)	706,064
Total Expense		(75,758)	(59,484)	(71,905)	(178,562)	(211,341)	(91,371)	(69,059)	(64,069)	(149,131)	(171,828)	(79,915)	(85,121)	(72,489)	(234,683)	(215,442)	-	(167,248)	(1,781,059) #
Net Income		(7,092)	10,364	20,554	(17,457)	(71,530)	111,703	56,683	2,067	47,814	(3,820)	23,325	18,435	34,058	(4,857)	(40,235)	-	(33,444)	14,755
						17-18 cAct	161,324 O	perating Incon	ne / (Loss)				(1,270,430) C	urr Op Res	ource	Tot	tal Rev / Exp	3,939,787	(3,778,463)
17-18 cBud												2.55 mos.	(1,496,927)	(226,497)	(4,490,781)	0.3000	IndCostRate	Total Net Inc	161,324
Income & Expense Items	3											(146,720.16)	(51,817)	(43,027)	(148,903)	-154096.47	(last year)		-
Student Meal Revenue	=	_	-	_	_	-	-	_	-	-	-	_	-	-	-	-	-	-	Emp. Meals
Adult Meal Revenue		115	513	1,435	954	1,090	1,698	849	894	1,772	1,076	405	791	1,064	1,765	962	-	817	694,977
Ala Cart Revenue		1,183	13,372	6,018	65,599	74,705	2,476	4,867	5,413	35,579	32,785	4,300	2,941	5,387	48,921	58,364	-	6,154	All Other Rev
Federal/State Revenue		77,438	53,370	80,855	93,754	75,984	211,111	154,469	66,812	165,514	135,395	96,466	93,846	114,533	163,485	111,815	-	88,057	698,395
Total Revenue		78,736	67,255	88,308	160,306	151,779	215,285	160,185	73,119	202,865	169,256	101,171	97,578	120,984	214,171	171,141	-	95,028	1,393,372
Salaries & Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,684,041)
Employee Meal Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Supplies		(12,155)	(12,568)	(17,949)	(106,155)	(94,893)	(26,497)	(18,549)	(17,314)	(18,264)	(85,332)	(19,352)	(16,474)	(15,392)	(115,970)	(94,469)	-	(23,644)	(589,739)
Purchased Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(213,343)
Other Supplies & Equipm	nent	(54,352)	(39,563)	(59,602)	(65,466)	(119,542)	(52,256)	(46,614)	(41,065)	(55,387)	(88,910)	(41,267)	(49,241)	(36,413)	(73,597)	(112,466)	-	(100,973)	481,275
Total Expense		(66,507)	(52,131)	(77,551)	(171,621)	(214,435)	(78,753)	(65,163)	(58,379)	(73,651)	(174,242)	(60,619)	(65,715)	(51,805)	(189,567)	(206,935)	-	(124,617)	(2,005,848)
Net Income		12,229	15,124	10,757	(11,315)	(62,656)	136,532	95,021	14,740	129,214	(4,986)	40,552	31,862	69,179	24,604	(35,794)	-	(29,589)	(612,476)
					1	17-18 cBud	(177,000) O	perating Incon	ne / (Loss)							Tot	tal Rev / Exp	3,560,538	(3,737,538)
17-18 cAct % of 17-18 c	cBud																	Total Net Inc	(177,000)
Income & Expense Items	6																		
Student Meal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adult Meal Revenue		3%	48%	55%	11%	19%	20%	43%	4%	11%	15%	55%	2%	52%	10%	15%	-	39%	-
Ala Cart Revenue		95%	99%	95%	95%	87%	55%	87%	72%	107%	97%	127%	93%	90%	89%	101%	-	215%	-
Federal/State Revenue		87%	106%	106%	105%	98%	95%	78%	93%	96%	101%	101%	107%	88%	114%	104%	-	137%	257%
Total Revenue		87%	104%	105%	100%	92%	94%	78%	90%	97%	99%	102%	106%	88%	107%	102%	-	141%	129%
Salaries & Benefits		-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		100%
<b>Employee Meal Benefits</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Food Supplies		112%	151%	115%	98%	91%	108%	125%	85%	301%	90%	129%	112%	123%	107%	106%	-	172%	100%
Purchased Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100%
Other Supplies & Equipm	nent	114%	102%	86%	113%	104%	120%	98%	120%	170%	107%	133%	135%	147%	150%	102%	-	125%	147%
Total Expense		114%	114%	93%	104%	99%	116%	106%	110%	202%	99%	132%	130%	140%	124%	104%	-	134%	89%
Net Income		(58%)	69%	191%	154%	114%	82%	60%	14%	37%	77%	58%	58%	49%	(20%)	112%	-	113%	(2%)
		,																	

### District Financial Summary Key Financial Categories

June 30, 2018

2017-18 Fiscal Year



March   Loc   132   134   137   220   319   131   135   138   138   130   230   320   330   464   Total Foliation   To	hool Fees Accts Bld		<u>FES</u>	MRES	WHES	<u>FMS</u>	FHS	EES	RES	SRES	HMS	<u>SCHS</u>	RvES	SES	<u>OES</u>	<u>SMS</u>	<u>VRHS</u>	PHS	SSAE	_
All Other Abdelic Funds  Frincipal's Discretionary  All Other Abdelic Funds  Frincipal's Discretionary  All Other Abdelic Funds  Total Abdelic Funds  Total Abdelic Funds  Total Face Cash Ballancos  Zone School Subtotal  Zone Cocation Funds  Total Zone  (1,960)  (1,960)  (1,960)  (2,00)  (3,00)  (3,00)  (4,00)  (4,00)  (5,00)  (5,00)	18 cAct Loc	;	132	134	137	220	310	131	135	138	225	315	136	139	140	230	320	330	464	Total
All Other Albelet Funds Total Assignment Funds All other Albelet Funds All other Albelet Funds Total Assignment Total Assignm	ccount Balances			Falc	on Area Zone			2							POWER Zone	)		iConn	ect Zone	
Athletic Discretionary		1						Criteria = All	Funds >	\$11,500	§ All funds <	(\$100)	3 / 0					İ	ĺ	
All Other Athletic Funds	1		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Athletic Discretionary			-	-	-	-	-	-	-	_	-	-	-	_	-	-	-	-	-	
Athletic Discretionary			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Athletic Discretionary			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Athletic Discretionary			-	-	-	_	-	-	-	-	-	_	-	-	-	_	-	-	-	
Athletic Discretionary				-	-		-	_		_	-		_	_	-		-		-	
Athletic Discretionary																				
Athletic Discretionary			_	_	_	_				_	_			_	_	_	_		_	
Athletic Discretionary			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Total Academic Funds			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Athletic Discretionary			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Athletic Discretionary			_	-	_	_	_	-	_	_	_	_	-	_	-	_	-	_	-	
Athletic Discretionary			-	-	-	_	_	-	_	_	-	_	-	_	-	-	_	-	-	
Athletic Discretionary			-	-	_	_	-	-	-	_	-	-	-	_	-	-	_	-	-	
Athletic Discretionary  All Other Athletic Funds Total Athletic Funds Total Athletic Funds Principal's Discretionary All Other Action Funds Total Funds Tota	All Other Academic Fu	nd	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
All Other Athletic Funds Total Athletic Funds Total Athletic Funds Total Action Funds Total Funds Funds Total Funds Funds Total Funds Funds Funds Total Funds Fu	Total Academic Funds		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
All Other Athletic Funds Total Athletic Funds Principal's Discretionary All Other Action Funds Total Action	Athletic Discretionary	1		_	_			1		_			1 _	_			_	_	_ 1	
Principal's Discretionary	Attrictic Discretionary		_	_	_	_				_	_			_	_	_	_		_	
Principal's Discretionary			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Principal's Discretionary			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Principal's Discretionary			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Principal's Discretionary         - <td></td> <td></td> <td>_</td> <td></td>			_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Principal's Discretionary			-	-	-	_	_	-	_	_	-	_	-	_	-	-	_	-	-	
Principal's Discretionary			-	-	-	_	_	-	_	_	-	_	-	_	-	-	_	-	-	
Principal's Discretionary         - <td></td> <td></td> <td>-</td> <td>_</td> <td>-</td> <td>-</td> <td></td>			-	-	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-	
Principal's Discretionary			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Principal's Discretionary         - <td></td> <td></td> <td>-</td> <td></td>			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Principal's Discretionary			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Principal's Discretionary	All Other Athletic Fund	S	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
All Other Action Funds	Total Athletic Funds		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
All Other Action Funds	Principal's Discretionar	y	-	-	-	-	-	-	_	_	_	-	-	-	-	-	-	_	_	
Total Action Funds         -			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Action Funds         -	All Other Action Funds		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Zone School Subtotal       -       -       -       -       -       -       -       -       -       -       (1       -       -       -       -       (1       -       -       -       -       -       (1       - <td>Total Action Funds</td> <td></td> <td>-</td> <td></td>	Total Action Funds		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Zone School Subtotal       -       -       -       -       -       -       -       -       -       -       (1       -       -       -       (1       -       -       -       (1       - <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td>		•						•					•					•		
Zone School Subtotal       -       -       -       -       -       -       -       -       -       -       (1       -       -       -       -       (1       -       -       -       -       -       (1       - <td>otal Fee Cash Balances</td> <td>2</td> <td>_</td> <td>_</td> <td>_</td> <td>_</td> <td>-</td> <td>1 .</td> <td>-</td> <td>-</td> <td>-</td> <td>_</td> <td>1</td> <td>-</td> <td>_</td> <td>-</td> <td>_</td> <td></td> <td></td> <td></td>	otal Fee Cash Balances	2	_	_	_	_	-	1 .	-	-	-	_	1	-	_	-	_			
Zone Location Funds         -         (1,960)         -         -         (1, 1,960)         -         -         -         (1, 1,960)         -         -         -         (1, 1,960)         -         -         -         -         (1, 1,960)         -		•	-	-	-	-	-	_	-	-	-	-	_	-	-	-	-	_		
Total Zone         -         (1,960)         -         -         (1,960)           Central & Other Funds Held         559.							-					(1 960)					-			(1
Central & Other Funds Held 559	Total Zone							1				(1,960)	4							(1
Central & Other Funds Held 559	. 516. 20110							1				(1,500)	<u>′1</u>				7	I	į.	
																	Ce	ntral & Othe	er Funds Held	

### District Financial Summary Key Financial Categories

June 30, 2018

2017-18 Fiscal Year



ool Activity Accts Bldg 8 cAct Loc	<u>FES</u> 132	MRES 134	<u>WHES</u> 137	<u>FMS</u> 220	<u>FHS</u> 310	<u>EES</u> 131	<u>RES</u> 135	<u>SRES</u> 138	<u>HMS</u> 225	<u>SCHS</u> 315	<u>RvES</u> 136	<u>SES</u> 139	<u>OES</u> 140	<u>SMS</u> 230	<u>VRHS</u> 320	<u>PHS</u> 330	<u>SSAE</u> 464	Total
ccount Balances	102		on Area Zone		010	101		Creek Zon		010	100		OWER Zone		020		ect Zone	Total
ccount Balances						Criteria = All Fi	ınds >	\$10,500	<u> </u>	\$750)	3 / 3							
Prog 0013 - 3rd grade	-	-	-	-	-	(1,050)	-	-	-	-	-	-	-	-	-	-	-	(1,
	-	-	-	-	-	7,153	28	-	-	-	-	-	-	-	-	-	-	7
	-	-	-	-	-	2,734	-	-	-	-	-	-	-	-	-	-	-	2
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	
Prog 1084 - Aviation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,477)	-	-	(
	-	-	-	-	-	375	-	-	-	-	-	-	-	-	-	-	-	
All Others Assistances From	-	-	-	-	-	-	-	- (0.10)	-	-	-	-	-	-	-	-	-	•
All Other Academic Fund Total Academic Funds	-	1,786	-	-	1,525	22,939	37	(218)		306	-	-	72	325	70	-	-	2
•	-	1,786	-	-	1,525	21,889	37	(218)	(414)	306	-	-	72	325	(1,407)	-	-	2
Athletic Discretionary	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	100	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	365	274	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	370	-	-	-	-	-	
All Other Athletic Funds Total Athletic Funds	-	-	-	-	158	-	365 365	274 274	296 296	50		370	-	100	-	-	-	
•	-	-	-	-	158	-	365	2/4	296	50	-	370	-	100	-	-	-	
Principal's Discretionary	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	1,644	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	464	-	
	-	-	-	-	-	-	-	-	-	-	- ,	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	1,656	-	-	-	-	-	-	
All Other Astion Funds	-	-	-	-	- 0.054	-	-	-	-	- 0.400	-	-	-	-	-	-	-	
All Other Action Funds Total Action Funds	-	-	-	-	6,951 6,951	5,064 5,064	-	-	-	3,129 3,129	1,671 1,671		-	-	152 152	504 504	-	1°
Total Action Funds	-	-	-	-	6,951	5,064	-	-	-	3,129	1,671	-	-	-	152	504	-	1
otal SAA Cash Balances	-	- 1,786	-	-	- 8,635	- 26,953	- 402	- 56	- (118)	- 3,485	- 1,671	- 370	- 72	- 425	(1,255)	- 504	-	42
Zone School Subtotal	-	1,780	-	-	10,421	20,953	402	90	(118)	30,778	1,071	370	12	425	1,283	504	504	4.
Zone Location Funds					10,421					(1,960)					1,203		504	(
Total Zone					10,421				_	28,818				<del>-</del>	1,283	-	504	4
TOTAL ZOTIC					10,421					20,010					·			
															Cen	tral & Othe	r Funds Held	1,114

### District Financial Summary Key Financial Categories

June 30, 2018

2017-18 Fiscal Year



Launch Report		ne - location			one - locatio			e - location			ocations 510, 5			Other Location			Total District	
-	17-18 cAct	17-18 cBud	16-17 cAct	17-18 cAct	17-18 cBud	16-17 cAct	17-18 cAct	17-18 cBud	16-17 cAct	17-18 cAct	17-18 cBud	16-17 cAct	17-18 cAct	17-18 cBud	16-17 cAct	17-18 cAct	17-18 cBud	16-17 cAct
Concurrent Enrollment																•		
F10- support staff	83,255	81,813	75,007	75,380	74,950	51,567	80,172	79,189	70,319	-	-	-				238,808	235,952	196,894
tuition	(534)	3,050	-	(3,230)	7,200	-	(5,836)	4,500	-	-	-	-				(9,600)	14,750	-
books	15,735	15,850	-	5,750	7,600	-	5,984	11,350	-	-	-	-				27,469	34,800	-
transport																-	-	-
other	49,573	81,600	52,813	221	1,700	10,514	3,480	6,000	49,256	69	-	64				53,342	89,300	112,648
F14- support staff	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
tuition	48,775	57,596	-	-	-	-	98,059	252,500	-	-	-	-				146,833	310,096	-
books	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
transport																-	-	-
other																-	-	-
Tot- support staff	83,255	81,813	75,007	75,380	74,950	51,567	80,172	79,189	70,319	-	-	-	-	-	-	238,808	235,952	196,894
tuition	48,241	60,646	-	(3,230)	7,200	-	92,223	257,000	-	-	-	-	-	-	-	137,234	324,846	-
books	15,735	15,850	-	5,750	7,600	-	5,984	11,350	-	-	-	-	-	-	-	27,469	34,800	-
transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
other	49,573	81,600	52,813	221	1,700	10,514	3,480	6,000	49,256	69	-	64		-		53,342	89,300	112,648
			<del>-</del>															
Teacher Development	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
Ascent Program Tuition	14,778	25,000	-	22,422	37,000	-	24,005	49,000	-	-	-	-				61,205	111,000	-
Total CCE Investment	196,804	239,909	127,820	78,121	91,450	62,082	181,859	353,539	119,575	69		64				456,852	684,898	309,541
AVP / AVB Programs																		
F10- AVP tuition													121,414	122,500	124,101	121,414	122,500	124,101
AVB tuition													-	_	85,750	-	-	85,750
transport													480	500	456	480	500	456
Total AVP/B Investment	-	-	-	-	-	-	-	-	-	-	-	-	121,893	123,000	210,307	121,893	123,000	210,307
CTE Programs																		
support staff	75,230	78,348	70,773	29,051	32,972	28,456	39,615	43,951	38,803	_	_	_				143,897	155,270	138,032
business	. 0,200	. 0,0 .0	,	20,00	02,012	20, .00	00,010	.0,00.	00,000			ı				0,00.	.00,2.0	.00,002
marketing																		
biotech																		
ACE																		
7.02																		
related clube																		
related clubs	706 781	740 614	582 320 l	160 030	182 662	140 950	318 501	280 705	410 321	17 009	19 147	1 467	495 154	AA2 225	427 QQ4	1 600 374	1 665 452	1 572 010
All Other Programs	706,781 782,011	740,614 818,962	582,329 653.101	160,939	182,663	140,850	318,591 358 207	280,705	419,381	17,908	18,147	1,467	495,154	443,325	427,984	1,699,374	1,665,453	1,572,010
	706,781 782,011	<b>740,614</b> 818,962	582,329 653,101	160,939 189,990	182,663 215,634	140,850 169,306	318,591 358,207	280,705 324,655	<b>419,381</b> 458,184	17,908 17,908	18,147 18,147	1, <b>467</b> 1,467	495,154 495,154	443,325 443,325	427,984 427,984		1,665,453 1,820,723	1,572,010 1,710,042
All Other Programs						,	,		,					,		1,843,270	, ,	
All Other Programs  Total CTE Investment	782,011	818,962	653,101	189,990	215,634	169,306	358,207	324,655	458,184	17,908	18,147	1,467	495,154	443,325	427,984	1,843,270	1,820,723	1,710,042

### **Student Transportation Program**

Operational & Financial Data Review June 30, 2018

Julie 30	, 2010	17-18 cAct	17-18 cBud	Variance	% of Budget	16-17 cAct
Fund 10	): General Fund Program	17 10 0/101	17 10 0040	variance	100%	10 17 6/161
Revenu	<u>e</u>					
3160	State Subsidy	480,540.15	481,021.47	(481.32)	100%	441,918.77
2774	Activity Chargebacks	275,627.57	187,647.11	87,980.46	147%	297,924.79
	Misc Revenue	5,830.00	5,830.00	-	100%	5,830.00
	Adjusted Revenue	761,997.72	674,498.58	87,499.14	113%	745,673.56
Expense	<u>es</u>					
2710	Transportation Administration	351,206.22	368,682.41	(17,476.19)	95%	290,143.57
2720	General Transportation	432,407.30	242,362.90	190,044.40	178%	408,533.41
2721	SPED Transportation	1,158,801.90	1,233,028.63	(74,226.73)	94%	1,180,439.40
2740	Transportation Mechanics	298,785.61	319,940.80	(21,155.19)	93%	326,927.39
2774	Activity Transportation	(100,775.18)	48,220.06	(148,995.24)	-209%	73,230.71
2850	Workman's Comp	87,156.62	95,753.81	(8,597.19)	91%	104,012.40
	All Other Expenses	8,579.37	10,575.96	(1,996.59)	81%	4,828.40
	Gross Expense	2,236,161.84	2,318,564.57	82,402.73	96%	2,388,115.28
Fu	nd 10 Net Revenue / (Expense)	(1,474,164.12)	(1,644,065.99)	(169,901.87)	90%	(1,642,441.72)
	Net Activity Transportation	376,402.75	139,427.05	236,975.70	270%	224,694.08

					100.0%	percent of year completed	
Transpo	rtation Department : Overall				% of	Full Year	
Spend A	cross Funds	17-18 cAct	17-18 cBud	Variance	Budget	Forecast	16-17 cAct
Revenue	<u>)</u>						
	Other Subsidy	824,785.23	458,986.00	(365,799.23)	180%	824,785.23	-
2720	FFS Transport Revenue	325,596.83	349,574.30	23,977.47	93%	325,596.83	472,437.50
3160	State Subsidy	983,022.18	943,021.47	(40,000.71)	104%	983,022.18	861,856.76
2774	Activity Transportation	275,627.57	187,647.11	(87,980.46)	147%	275,627.57	297,924.79
	Misc Revenue	5,830.00	5,830.00	-		5,830.00	5,830.00
	Adjusted Revenue	1,584,246.58	1,480,242.88	(104,003.70)	107%	1,584,246.58	1,632,219.05
Expense	<u>s</u>						
2710	Transportation Administration	351,206.22	368,682.41	17,476.19	95%	351,206.22	290,143.57
2720	General Transportation	2,051,591.28	1,512,923.16	(538,668.12)	136%	2,051,591.28	1,651,864.48
2721	SPED Transportation	1,158,801.90	1,233,028.63	74,226.73	94%	1,158,801.90	1,180,439.40
2740	Transportation Mechanics	298,785.61	319,940.80	21,155.19	93%	298,785.61	326,927.39
2774	Activity Transportation	(100,775.18)	48,220.06	148,995.24	-209%	(100,775.18)	73,230.71
2850	Workman's Comp	115,659.14	95,753.81	(19,905.33)	121%	115,659.14	104,293.57
	All Other Expenses						
	Gross Expense	3,875,268.97	3,578,548.87	(296,720.10)	108%	3,875,268.97	3,626,899.12
	•			,			
Overall	Dept Net Revenue / (Expense	(2,291,022.39)	(2,098,305.99)	192,716.40	109%	(2,291,022.39)	(1,994,680.07)

### Fund 25: Fee-for-Service Program

#DIV/0! #DIV/0!	Free & Reduced Subsidy Other General Fund Subsidy	824,785.23 -	281,806.00 177,180.00	542,979.23 (177,180.00)	293% 0%	(67,864.36) 67,864.36
3160	State Subsidy	502,482.03	462,000.00	40,482.03	109%	419,937.99
2720	FFS Transport Revenue	325,596.83	349,574.30	(23,977.47)	93%	472,437.50
	Misc Revenue	(828,078.86)	-	(828,078.86)		#N/A
	Total Revenue	824,785.23	1,270,560.30	(445,775.07)	65%	1,235,686.26
Expense	<u>es</u>					
2720	General Transportation	1,619,183.98	1,270,560.26	(348,623.72)	127%	1,243,331.07
2850	Workman's Comp	28,502.52	-	(28,502.52)		281.17
	All Other Expenses	94,539.89	-	(4,202.03)		(7,925.98)
	Total Expense	1,742,226.39	1,270,560.26	(471,666.13)	137%	1,235,686.26
Fu	nd 25 Net Revenue / (Expense)	(917,441.16)	0.04	917.441.20	########	

### Ridership Statistics

		17-18 cAct Ridership				16-17 cAct	Ridership	
Rides YTI	FFS	Free/Reduced	SPED	Total Rides	FFS	F & R	SPED	Total Rides
August				-	39,813	13,649	6,005	59,467
September				-	55,028	18,125	6,554	79,707
October				-	28,811	9,773	3,638	42,222
November				-	48,815	18,162	5,629	72,606
December				-	30,833	12,117	3,634	46,584
January				-	34,882	20,425	5,793	61,100
February				-	48,075	22,123	6,018	76,216
March				-	41,365	29,068	8,123	78,556
April				-	47,744	23,926	6,274	77,944
May	-	304,318	54,018	358,336	45,551	23,292	5,852	74,695
Full Year	-	304,318	54,018	358,336	420,917	190,660	57,520	669,097
	0.0%	84.9%	15.1%		62.9%	28.5%	8.6%	
	0.0%	100.0%		•				
YTD	-	304,318	54,018	358,336	45,551	23,292	5,852	74,695
	0.0%	1306.5%	923.1%	479.7%				

## EL PASO COUNTY SCHOOL DISTRICT 49 GENERAL FUND CASH TREND

June 30, 2018



## EL PASO COUNTY SCHOOL DISTRICT 49 CAPITAL RESERVE & MLO FUNDS - EXPENSE TREND

June 30, 2018



		Capital Rese	erve Fund	<u>15</u>				<u>2</u>	014-3A MLC	) Priorities	Fund	<u>14</u>		
	30	31	32	35	33, 34, 36, 37, 38, 39			30	31	32	35	910, 930,945,950,951,952	33, 34, 36, 37, 38, 39	
<u>17-18 cAct</u>	Falcon	Sand Creek	POWER	iConn	Internal Vend/Svc	Total District	17-18 cAct	Falcon	Sand Creek	POWER	iConn	iConn Charters	Intern V/S	Total District
Salaries	-	-	-	-	-	-	Salaries	121,344	100,456	217,907	112,829		76,315	763,566
Benefits	-	-	-	-	-	-	Benefits	27,908	22,344	65,236	31,649		18,253	165,389
Personnel Costs	-	-	-	-	-	-	Personnel Costs	149,251	122,800	283,143	144,478	134,716	94,568	928,955
Purch Svc-Prof	-	-	-	-	-	-	Purch Svc-Prof	75,319	50,951	120,897	94,285	-	21,369	362,820
Purch Svc-Prop	-	115,672	-	-	-	115,672	Purch Svc-Prop	-	-	-	-	-	-	-
Purch Svc-Other	-	-	-	-	-	-	Purch Svc-Other	26,476	815	4,037	833	-	1,816	33,978
Supplies	-	-	-	-	-	-	Supplies	99,086	274,506	178,381	4,457	27,500	151,852	735,782
Equipment	-	25,843	2,897,168	138,225	1,682,956	4,744,191	Equipment	151,177	9,678	97,543	54,430	319,543	104,368	736,739
Other	-	-	967,571	443,834	-	1,411,405	Other	-	-	-	-	-	113,239	113,239
Other	-	-	-	-	-	-	Other	-	-	-	-	-	-	-
Implementation Costs	-	141,515	3,864,739	582,059	1,682,956	6,271,268	Implementation Costs	352,058	335,950	400,859	154,005	347,043	392,644	1,982,558
Total	-	141,515	3,864,739	582,059	1,682,956	6,271,268	Total	501,309	458,750	684,001	298,482	481,759	487,212	2,911,513
<u>17-18 cBud</u>							17-18 cBud							
Salaries	-	-	-	-	-	-	Salaries	167,330	80,654	196,793	92,302	228,578	339,178	1,104,835
Benefits	-	-	-	-	-	-	Benefits	22,751	19,555	55,508	25,793		16,129	139,736
Personnel Costs	-	-	-	-	-	-	Personnel Costs	190,081	100,209	252,301	118,095	228,578	355,307	1,244,570
Purch Svc-Prof	-	-	-	-	-	-	Purch Svc-Prof	88,484	65,000	275,339	202,500	-	14,261	645,583
Purch Svc-Prop	-	115,672	-	-	-	115,672	Purch Svc-Prop	14,184	-	-	-	-	-	14,184
Purch Svc-Other	-	-	-	-	-	-	Purch Svc-Other	26,289	630	4,046	679	-	1,896	33,540
Supplies	-	-	-	-	-	-	Supplies	171,327	278,517	220,997	4,457		158,865	861,663
Equipment	-	-	13,338	138,225		1,660,983	Equipment	272,480	54,045	127,452	54,430		191,166	1,036,008
Other	-	-	1,055,853	443,834	(48,592)	1,451,095		105,468	22,549	11,604	7,550	503,906	4,713,431	5,364,508
Other	-	-	-	-	-	-	Other	-	-	-	-	-	-	-
Implementation Costs	-	115,672	1,069,191	582,059		3,227,750	<u>'</u>	678,233	420,741	639,438	269,616		5,079,620	7,955,487
Total	-	115,672	1,069,191	582,059	1,460,829	3,227,750	Total	868,314	520,950	891,739	387,711	1,096,418	5,434,927	9,200,057
cAct v cBud							cAct v cBud							
Salaries	-	-	-	-	-	-	Salaries	45,987	(19,802)	(21,114)	(20,527		262,863	341,268
Benefits	-	-	-	-	-	-	Benefits	(5,157)	(2,789)	(9,728)	(5,855		(2,124)	(25,653
Personnel Costs	-	-	-	-	-	-	Personnel Costs	40,830	(22,592)	(30,842)	(26,383)	) 93,862	260,739	315,615
Purch Svc-Prof	-	-	-	-	-	-	Purch Svc-Prof	13,165	14,049	154,442	108,215	-	(7,108)	282,763
Purch Svc-Prop	-	-	-	-	-	-	Purch Svc-Prop	14,184	-	-	-	-	-	14,184
Purch Svc-Other	-	-	-	-	-	-	Purch Svc-Other	(187)	(185)	9	(154	) -	80	(438
Supplies	-	-	-	-	-	-	Supplies	72,240	4,011	42,615	-	-	7,014	125,881
Equipment	-	(25,843)	(2,883,831)	-	(173,535)	(3,083,208)	Equipment	121,304	44,368	29,909	-	16,891	86,798	299,269
Other	-	-	88,283	-	(48,592)	39,690	Other	105,468	22,549	11,604	7,550	503,906	4,600,192	5,251,269
Other	<u> </u>	-	-	-	-	-	Other		-	-	-	-	-	-
Implementation Costs	-	(25,843)	(2,795,548)	-	(222,127)	(3,043,518	Implementation Costs	326,175	84,791	238,579	115,611	520,797	4,686,975	5,972,929
Total	-	(25,843)	(2,795,548)	-	(222,127)	(3,043,518)	Total	367,005	62,200	207,737	89,228	614,659	4,947,714	6,288,544

# District Financial Summary Grant Accounting Review

## June 30, 2018

### **Grant Programs - 17-18 cAct**

0017.40.5: 17		5	1900	<b>-</b>	300	400	500	600	700	800	- · · · ·			0 ()/	- : D: 1
2017-18 Fiscal Year		Begining Balance		Total	_						Total		Revenue &	Current Year	Ending Balance
Percent of year completetd		Sheet Revenue (Accr) / Deter	Recognized Revenue	Personnel Costs	Professional Professional	urchase Services Property	Other	Supplies	Equipment	Other	Implementation Costs	Grand Total Spend	Expense Balance Test	Net Receipts (Distributions)	Sheet Revenue (Accr) / Defer
29 Active Local		(Acci)/ Delei	Revenue	COSIS	Fiolessional	Floperty	Other	Supplies	Lquipinent	Other	COSIS	Total Spellu	Dalatice Test	(Distributions)	(ACCI) / Delei
20 Active State/I				1											
SCHS-SCETC	1017	9,088	12,054	-	(800)	-	-	-	(11,254)	-	(12,054)	(12,054)	-	7,500	4,533
PLC-Century Link	1028	488	488	-	-	-	-	(488)	-	-	(488)	(488)	-	-	-
FES-Fuel up to Play	1050	533	839	-	-	-	-	(346)	(135)	(358)	(839)	(839)	-	2,806	2,500
EES-FEF -HOEHN	1053	1,121	30,536	-	-	-	-	(30,536)	-	-	(30,536)	(30,536)	-	30,927	1,512
SCHOOL SPONSORED	1099	2,410	14,934	(14,829)	-	-	(33)	(73)	-	-	(105)	(14,934)	-	12,524	-
Communications Scholarship	1120		-	-	-	-	-	-	-	-	-	-	-	9,471	9,471
FES- Colorado Knights of Columb	1126		1,020	-	-	-	-	(1,020)	-	-	(1,020)	(1,020)	-	2,231	1,211
ANTHEM WELLNESS FUND	1133		36,119	-	(22,473)	-	-	(13,646)	-	-	(36,119)	(36,119)	-	79,978	43,859
CHF-CREATING HEALTHY SCH	( 1201	12,905	50,599	(15,070)	(2,400)	-	(6,917)	(26,212)	-	-	(35,529)	(50,599)	-	52,174	14,481
FHS-CYBER PATRIOT	1202	260	1,414	-	-	-	(260)	(1,154)	-	-	(1,414)	(1,414)	-	1,600	446
FHS-AGRICULTURE	1204	2,571	616	-	-	-	-	(616)	-	-	(616)	(616)	-	2,500	4,455
SCHS-EPCPH SWAT GRANT	1208	, -	5,025	-	-	-	-	(5,025)	-	-	(5,025)	(5,025)	-	8,749	3,724
VRHS-EPCA Grant	1210	1 -	671	-	-	-	-	(671)	-	-	(671)	(671)	-	1,000	329
WHES-Sharon Ray Donation	1211	, -	849	-	-	-	-	(849)	-	-	(849)	(849)	-	1,500	651
PHS-CONSTRUCTION GRANT	1213	1 -	1,732	-	-	-	-	(1,732)	-	-	(1,732)	(1,732)	-	4,360	2,628
SCHS-IFC PATHS PLUS	1214	, -	1,500	(591)	-	-	(4)	(905)	-	-	(909)	(1,500)	-	1,500	-
WHES-A/F GRANT	1215	, -	500	-	-	-	-	(500)	-	-	(500)	(500)	-	1,000	500
HMS-IBARMS GRANT	1216	, -	2,500	-	-	-	-	(2,500)	-	-	(2,500)	(2,500)	-	2,500	-
C&I-ACTIVE SCHOOLS-SUPPLIE	1217	-	-	-	-	-	-	-	-	-	-	-	-	1,000	1,000
CHF-CARE Grant	1218	-	-	-	-	-	-	-	-	-	-	-	-	24,455	24,455
<b>CULTURE &amp; SVS TRAINING</b>	1219	-	-	-	-	-	-	-	-	-	-	-	-	3,000	3,000
VRHS-AFCEA GRANT SOLAR S	( 1220	-	771	-	-	-	-	-	(771)	-	(771)	(771)	-	771	-
FHS-CENTURY LINK GRANT	1221		-	-	-	-	-	-	-	-	-	-	-	4,680	4,680
FHS-AFCEA GRANT FOR CALC	l 1222		-	-	-	-	-	-	-	-	-	-	-	3,300	3,300
NS-STETSON KITCHEN REMOD	2997		-	-	-	-	-	-	-	-	-	-	-	158,317	158,317
CO-FUTURE CO FUNDING INT I	1 2998		2,089	-	-	-	-	-	-	-	=	-	2,089	577,162	575,072
District Laptop Sales	2999	13,117	34,705	-	(34,054)	-	_	(651)	-	_	(34,705)	(34,705)	-	128,610	107,022
ROTC	9001	(25,315)	116,705	-	(7,395)	-	(3,290)	(77,523)	-	(28,496)	(116,705)	(116,705)	-	164,703	22,683
Grants Unassigned Budget	4000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
			'	ı							•	•		•	•

# District Financial Summary Grant Accounting Review June 30, 2018

### Grant Programs - 17-18 cAct



June 30, 2018		8100 D - minimus D - I - m - m	1900	T-4-1	300	400	500	600	700	800	500 T-4-1	ı	D 0	0	L Fadina Palana
2017-18 Fiscal Year	1 400 000/	Begining Balance	Danaminad	Total	-						Total	0	Revenue &	Current Year	Ending Balance
Percent of year completeto		Sheet Revenue (Accr) / Defer	Recognized Revenue	Personnel Costs	Professional P	urchase Services Property	Other	Supplies	Equipment	Other	Implementation Costs	Grand Total Spend	Expense Balance Test	Net Receipts (Distributions)	Sheet Revenue (Accr) / Defer
29 Active Local		(Acci)/ Delei	rtevenue	00313	Tiolessional	1 Toperty	Other	Supplies	Equipment	Other	00313	Total Opena	Dalance Test	(Distributions)	(Acci)/ Delei
20 Active State/	Fed Grants	1 1									i	ı			Ì
State & Federal Grants															
EXP & At Risk Students	3183	-	73,796	(63,466)	-	-	(5,836)	(3,294)	(314)	(886)	(10,330)	(73,796)	-	73,796	-
Counselor Corps Grant	3192	-	66,400	-	-	-	(66,400)	-	-	-	(66,400)	(66,400)	-	66,400	-
EARLY LITERACY GRANT	3203	-	154,487	(157,639)	(33,756)	-	(11,119)	(27,435)	-	-	(72,309)	(229,948)	(75,461)	247,956	93,469
STATE LIBRARY GRANT	3207	-	-		-	_	-	-	-	_	` - '	-	-	_	-
SCHOOL TURNAROUND GRAN	Т 3227	_	35,000	_	(35,000)	_	_	_	_	_	(35,000)	(35,000)	_	175,000	140,000
CAREER SUCCESS PILOT	3237	_	11,082	_	-	_	_	(11,082)	_	_	(11,082)	(11,082)	_	21,029	9,948
TITLE 1	4010	(230,790)	1,186,882	(1,045,343)	(48,860)	_	(29,526)	(59,293)	(3,905)	_	(141,584)	(1,186,926)	(44)	1,194,208	(223,464
IDEA PART B	4027	(256,256)	2,813,027	(2,182,542)	(205,920)	_	(424,564)	-	(0,000)	_	(630,484)	(2,813,027)	- ()	2,027,744	(1,041,538
Perkins	4048	(73,735)	68,744	(6,140)	(6,600)	_	(18,578)	(20,122)	(14,338)	(2,967)	(62,604)	(68,744)	_	73,786	(68,693
IDEA Preschool	4173	(4,754)	25.949	(22,141)	(0,000)	_	(111)	(3,696)	(11,000)	(2,001)	(3,807)	(25,949)	_	12,518	(18,184
TITLE IV	4186	(4,754)	20,040	(22,171)			-	(0,000)		_	(0,007)	(20,545)	_	12,010	(10,104
TITLE V	4298		-								_				_
TITLE II-D	4318	_	-	-	-	-	-		-	-	-	-	_	-	-
	4316	- 3,626	- 58.679		(10.465)	-	(40.040)		-	-	(40.244)	- (E0 670)	-	- 19,571	- (25.402
TITLE III			,	(18,366)	(10,465)	-	(13,342)	(16,507)	-	-	(40,314)	(58,679)	-		(35,482
TITLE II-A	4367	8,153	182,960	(55,372)	(56,203)	-	(62,756)	(8,629)	-	-	(127,588)	(182,960)	-	93,272	(81,534
TITLE II-D-ARRA	4386	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE I-A-ARRA	4389	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IDEA PART B-ARRA	4391	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RVES-IDEA-Preschool-ARRA	4392	-	-	-	-	-	-	-	-	-	-	-	-	-	-
C&I -TITLE IV-A-PARENT ENGA		-	22,301	(22,180)	-	-	(121)	-	-	-	(121)	(22,301)	-	18,161	(4,140
VRHS-EASI GRANT	5010	-	14,419	(219)	(12,000)	-	-	(2,200)	-	-	(14,200)	(14,419)	-	-	(14,419
INDICATOR 14	5027	-	7,400	(1,700)	-	-	(2,000)	-	-	-	(2,000)	(3,700)	3,700	7,400	-
SWAP 6126	5 5126	-	-	-	-	-	-	-	-	-	-	-	-	-	-
REMS-Security	5184	-	-	-	-	-	-	-	-	-	-	-	-	-	-
STEM 6215	5 5215 .	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Startup	5282	(31,977)	442,990	-	-	-	(442,990)	-	-	-	(442,990)	(442,990)	-	288,166	(186,801
ESCAPE IB GRANT	5330	-	-	-	-	-		-	-	-	- 1	-	-	-	-
School Improvement Program	5377	-	-	-	_	-	-	_	-	-	-	_	-	-	-
RTTT-EARLY LIT	5412	(2,000)	10,925	_	(10,925)	_	-	-	-	_	(10,925)	(10,925)	_	12,925	_
SWAP-OCC/PREP	6126	-	-	_	-	_	_	_	_	_	-	-	_	-	_
K12 STEM-SUB	6215	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Charter School Startup	6282	_	_	_	_	_	_	_	_	_	_	_	_	_	_
PRESCHL-PYRAMID	6323	_	_		_				_	_	_	_	_	-	_
TITLE III IMMIGRANT Program	6365	_	_							_			_	_	
NBCT Grant	6397	_	-	-	-	-	-	-	-	-	-	-	_	-	-
		_	_	-	-	-	-	-	-	-	-	-	-	-	-
DODEA AIM TITLE III Set Aside	7030	- (720)	- 3,895	-	-	-	-	(2.00E)	-		- (2.005)	(2.005)	-	- (440)	- /F 004
	7365	` ′	,	(70.444)	(400 400)	-	- (4.4.070)	(3,895)	-	- (054)	(3,895)	(3,895)	- (054)	(419)	(5,034
AIM - ES	7556	87,022	276,628	(72,111)	(166,132)	-	(14,373)	(24,012)	-	(251)	(204,767)	(276,879)	(251)	160,761	(28,845
IGNITE-DoDEA GRANT	8556	-	64,539	(43,595)	(11,780)	- (0.000)	(4,707)	(4,457)	(00.005)		(20,944)	(64,539)	-	44,472	(20,067
Medicaid	9003	147,580	708,861	(424,603)	(99,351)	(3,396)	(22,563)	(86,844)	(69,865)	(2,239)	(284,257)	(708,861)	-	1,769,368	1,208,088
Dept of Defense	9005	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Combined Grant Results		(336,671)	6,553,681 -	(4,145,907)	(764,114)	(3,396)	(1,138,538)	(435,914)	(100,582)	(35,196) -	(2,477,740)	(6,623,647)	(69,966)	7,603,484	713,132
Fund 22	Accrued	(1,535,821)	6,228,963	(4,115,417)	(696,992)	(3,396)	(1,118,985)	(271,465)	(88,422)	(6,342)	(2,185,602)	(6,301,019)	(72,056)	6,306,115	(276,697
Fund 26	Deferred	1,199,150	324,717	(30,490)	(67,122)		(19,553)	(164,449)	(12,160)	(28,854)	(292,138)	(322,628)	2,089	1,297,369	989,829
Combined		(336,671)	6,553,681	(4,145,907)	(764,114)	(3,396)	(1,138,538)	(435,914)	(100,582)	(35,196)	(2,477,740)	(6,623,647)	(69,966)	7,603,484	713,132

#### District Financial Summary Grant Accounting Review



#### Grant Programs - 17-18 cBud

June 30, 2018 (should be zero) 2017-18 Fiscal Year Begining Balance Total Revenue & **Ending Balance** Total Current Year Percent of year completetd 100.00% Sheet Revenue Recognized Personnel Purchase Services Implementation Grand Expense Net Receipts Sheet Revenue Other Total Spend (Accr) / Defer Revenue Costs Professional Supplies Equipment Costs Balance Test (Distributions) (Accr) / Deter Property 29 Active Local Grants 20 Active State/Fed Grants SCHS-SCETC 1017 16,588 (800)(15,788)(16,588)(16,588)16,588 PLC-Century Link 1028 488 (488) (488) (488 488 FES-Fuel up to Play 1050 3,339 (2.846)(135)(358)(3,339)(3,339)3,339 EES-FEF -HOEHN 1053 32.049 (32.049)(32.049)(32.049)32.049 SCHOOL SPONSORED 1099 14,934 (14,829)(33)(73)(105)(14,934)14.934 Communications Scholarship 1120 9,471 (7,971)(1,500)(9,471)(9,471) 9,471 FES- Colorado Knights of Columb 1126 2,231 (2,231)(2,231)(2,231)2,231 (79,978) 79.978 (43,375)(79,978 79.978 ANTHEM WELLNESS FUND 1133 (36,603)CHF-CREATING HEALTHY SCHC 1201 65,079 (47,904)(65,079)(17,176)(6,066)(9,163)(32,674)65,079 FHS-CYBER PATRIOT 1202 1,860 (260)(1,600)(1,860)(1,860)1,860 FHS-AGRICULTURE 1204 5,071 (5,071)(5,071 (5,071 5,071 -(7,949)SCHS-EPCPH SWAT GRANT 1208 8,749 (800 (8,749)(8,749 8,749 1210 VRHS-EPCA Grant 1,000 (1,000)(1,000)(1,000)1,000 WHES-Sharon Ray Donation 1211 1,500 (1,500)(1,500)(1,500)1,500 PHS-CONSTRUCTION GRANT 1213 4.360 (4,360)(4,360)(4,360)4.360 1,500 (500)(1,000)(1,000) 1,500 SCHS-IFC PATHS PLUS 1214 (1,500)WHES-A/F GRANT 1215 1,000 (1,000)(1,000)(1,000)1,000 HMS-IBARMS GRANT 1216 2.500 (2.500)(2.500)(2,500)2.500 C&I-ACTIVE SCHOOLS-SUPPLIE 1217 1,000 (1,000)(1,000)(1,000)1,000 CHF-CARE Grant 1218 24,455 (24,455)(24,455)(24,455)24,455 (3,000)3.000 **CULTURE & SVS TRAINING** 1219 3.000 (3.000)VRHS-AFCEA GRANT SOLAR SO 1220 771 (771)(771 (771 771 FHS-CENTURY LINK GRANT 1221 4,680 (4,680)(4,680)(4,680)4.680 FHS-AFCEA GRANT FOR CALCU 1222 3.300 (3.300)(3,300)(3,300)3.300 NS-STETSON KITCHEN REMOD 2997 CO-FUTURE CO FUNDING INT IN 2998 575,072 (575,072)(575,072) (575,072 575,072 District Laptop Sales 2999 141.727 (34.054)(107.673)(141.727) (141.727 141.727 ROTC 9001 139,388 (8,598)(10,640)(91,633)(28,517 (139,388) (139,388 139,388

### District Financial Summary Grant Accounting Review June 30, 2018

### Grant Programs - 17-18 cBud

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Grant Accounting Revie	ew					Grant P	rograms - 1 <i>1-</i> 1	o CBua							77
June 30, 2018		8100	1900		300	400	500	600	700	800			(should be zero)		
2017-18 Fiscal Year		Begining Balance		Total							Total		Revenue &	Current Year	Ending Balance
Percent of year completeto	100.00%	Sheet Revenue	Recognized	Personnel		chase Services		5 E		en.	Implementation	Grand	Expense	Net Receipts	Sheet Revenue
29 Active Local		(Accr) / Deter	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Balance Test	(Distributions)	(Accr) / Defer
20 Active State/	Fed Grants														
Otata O Fadaval Ovasta															
State & Federal Grants															
EXP & At Risk Students	3183	-	73,796	(63,466)	-	-	(5,836)	(3,294)	(314)	(886)	(10,330)	(73,796)	-	73,796	-
Counselor Corps Grant	3192	-	66,400	-	-	-	(66,400)	-	-	-	(66,400)	(66,400)	-	66,400	-
EARLY LITERACY GRANT	3203	-	247,956	(157,639)	(51,701)	-	(11,119)	(27,498)	-	-	(90,317)	(247,956)	-	247,956	-
STATE LIBRARY GRANT	3207		-	-	-	-	-	-	-	-	-	-	-	-	-
SCHOOL TURNAROUND GRAN	7 3227		175,000	-	(175,000)	-	-	-	-	-	(175,000)	(175,000)	-	175,000	-
CAREER SUCCESS PILOT	3237		21,029	-	-	-	-	(21,029)	-	-	(21,029)	(21,029)	-	21,029	-
TITLE 1	4010		1,401,813	(1,063,520)	(53,556)	-	(30,652)	(71,398)	(7,173)	(175,514)	(338,293)	(1,401,813)	-	1,401,813	-
IDEA PART B	4027		3,084,495	(2,423,833)	(205,920)	-	(454,742)	-	-	-	(660,662)	(3,084,495)	-	3,084,495	-
Perkins	4048		78,872	(6,500)	(7,070)	-	(18,578)	(27,659)	(15,831)	(3,234)	(72,372)	(78,872)	-	78,872	-
IDEA Preschool	4173		27,069	(22,632)	-	-	(300)	(4,137)	-	-	(4,437)	(27,069)	-	27,069	-
TITLE IV	4186		-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE V	4298		-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE II-D	4318		-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III	4365	-	90,182	(26,886)	(18,000)	-	(18,296)	(27,000)	-	-	(63,296)	(90,182)	-	90,182	-
TITLE II-A	4367	-	305,286	(81,317)	(89,200)	-	(122,528)	(12,241)	-	-	(223,969)	(305,286)	-	305,286	-
TITLE II-D-ARRA	4386		-	-	- ·	_	_	- ·	-	_	-	- '	_	-	-
TITLE I-A-ARRA	4389		-	_	-	_	_	-	-	-	-	-	_	-	-
IDEA PART B-ARRA	4391		-	-	-	-	-	-	-	-	-	-	-	-	-
RVES-IDEA-Preschool-ARRA	4392		-	_	-	_	_	-	-	-	-	-	_	-	-
C&I -TITLE IV-A-PARENT ENGA	C 4424	_	23,086	(22,954)	_	_	(132)	_	_	_	(132)	(23,086)	_	23,086	_
VRHS-EASI GRANT	5010	_	26,400	(8,400)	(12,000)	_	-	(6,000)	_	_	(18,000)	(26,400)	_	26,400	_
INDICATOR 14	5027	_	3,700	(1,700)	-	_	(2,000)	-	_	_	(2,000)	(3,700)	_	3,700	_
	5 5126	_	-	-	_	_	-	_	_	_	-	-	_	-	_
REMS-Security	5184	_	_	_	_	_	_	-	_	_	_	_	_	_	_
STEM 6215		_	_	_	_	_	_	_	_	_	_	_	_	_	_
Charter School Startup	5282	_	442,990	_	_	_	(442,990)	_	_	_	(442,990)	(442,990)	_	442,990	_
ESCAPE IB GRANT	5330	_	-	_	_	_	-	_	_	_	-	-	_	-	_
School Improvement Program	5377	_	_	_	_	_	_	_	_	_	_	_	_	_	_
RTTT-EARLY LIT	5412		10,925	_	(10,925)	_	_	_	_	_	(10,925)	(10,925)	_	10,925	_
SWAP-OCC/PREP	6126	_		_	(10,020)	_	_	_	_	_	(10,020)	(10,020)	_	-	_
K12 STEM-SUB	6215	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Charter School Startup	6282	_	_	_	_	_	_	_	_	_	_	_	-	_	_
PRESCHL-PYRAMID	6323		_	-	-		-	_	-	-	-	-	-	_	-
TITLE III IMMIGRANT Program	6365	_	_	_	_	_	_	_	_	_	_	_	_	_	_
NBCT Grant	6397		-	_	_	_	_	_	_	_	_	_ [	_	_	
DODEA AIM	7030	_	_	_	_		_	_		_	_	_	_	_	_
TITLE III Set Aside	7365	-	7,572	-				(7,572)	-	-	(7,572)	(7,572)	-	7,572	_
AIM - ES	7556		7,572 421,481	(88,134)	(270,832)	-	(27,845)	(34,669)	-	-	(333,347)	(7,372) (421,481)	-	421,481	-
IGNITE-DoDEA GRANT	8556		81,740	(54,990)	(15,250)	-	(4,707)	(6,793)	-	-	(26,750)	(421,461) (81,740)	-	81,740	-
Medicaid	9003		1,390,000	(468,300)	(112,700)	(4,000)	(30,600)	(123,405)	(450,500)	(200,495)	(921,700)	(1,390,000)	-	1,390,000	
Dept of Defense	9005	1 -	1,390,000	(+00,500)	(112,700)	(7,000)	(30,000)	(123,405)	(+30,300)	(200,493)	(321,700)	(1,580,000)	-	1,390,000	-
Combined Grant Results	<del>3</del> 003	-	- 10,113,686	(7,793,668)	(1,115,047)	(4,000)	(1,265,871)	1,541,787	(1,065,584)	(411,303)	(2,320,017)	(10,113,686)	-	10,113,686	-
Fund 22	Accrued	-	8,959,546	(7,758,164)	(1,022,154)	(4,000)	(1,236,725)	1,915,443	(473,818)	(380,129)	(1,201,382)	(8,959,546)	_	8,959,546	_
Fund 22 Fund 26	Deferred	1	6,959,546 1,154,140	(35,505)	(92,893)	(4,000)	(1,236,725)	(373,656)	(473,616) (591,766)	(300,129)	(1,201,382)	(6,959,546) (1,154,140)	-	1,154,140	-
Combined	Pelelied	-	10,113,686	(7,793,668)	(1,115,047)	(4,000)	(1,265,871)	1,541,787	(1,065,584)	(411,303)	(2,320,017)	(10,113,686)	-	10,113,686	-
Combined		1	10,113,000	(1,193,000)	(1,115,047)	(4,000)	(1,200,071)	1,041,767	(1,005,564)	(411,303)	(2,320,017)	(10,113,000)	-	10,113,086	- 1

# District Financial Summary Grant Accounting Review June 30, 2018

### Grant Programs - cAct v cBud



Grant Accounting Nevi							ograms - CACI								
June 30, 2018		8100	1900	-	300	400	900	600	700	800		_	(should be zero)		_
2017-18 Fiscal Year		Begining Balance		Total							Total		Revenue &	Current Year	Ending Balance
Percent of year completet	td 100.00%	Sheet Revenue	Recognized	Personnel		Purchase Services					Implementation	Grand	Expense	Net Receipts	Sheet Revenue
29 Active Local	I Grants	(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Balance Test	(Distributions)	(Accr) / Defer
20 Active State	/Fed Grants														
SCHS-SCETC	1017	9,088	4,533	-	-	-	-	-	(4,533)	-	(4,533)	(4,533)	-	(9,088)	(4,533
PLC-Century Link	1028	488	-	-	-	-	-	-	-	-	=	-	=	(488)	-
FES-Fuel up to Play	1050	533	2,500	-	-	-	-	(2,500)	-	-	(2,500)	(2,500)	-	(533)	(2,500
EES-FEF -HOEHN	1053	1,121	1,512	-	-	-	-	(1,512)	-	-	(1,512)	(1,512)	-	(1,121)	(1,512
SCHOOL SPONSORED	1099	2,410	-	-	-	-	-	-	-	-	=	-	-	(2,410)	-
Communications Scholarship	1120	7,681	9,471	-	-	-	-	(7,971)	-	(1,500)	(9,471)	(9,471)	-	(7,681)	(9,47
FES- Colorado Knights of Colum	nb 1126	1,020	1,211	-	-	-	-	(1,211)	-	-	(1,211)	(1,211)	-	(1,020)	(1,21
ANTHEM WELLNESS FUND	1133	13,909	43,859	-	(20,902)	-	-	(22,957)	-	-	(43,859)	(43,859)	-	(13,909)	(43,859
CHF-CREATING HEALTHY SCH	HC 1201	12,905	14,481	(2,106)	(3,666)	-	(2,247)	(6,462)	-	-	(12,375)	(14,481)	-	(12,905)	(14,48
FHS-CYBER PATRIOT	1202	260	446	-	-	-	-	(446)	-	-	(446)	(446)	-	(260)	(446
FHS-AGRICULTURE	1204	2,571	4,455	-	-	-	-	(4,455)	-	-	(4,455)	(4,455)	-	(2,571)	(4,45
SCHS-EPCPH SWAT GRANT	1208	2,729	3,724	-	-	-	-	(2,924)	-	(800)	(3,724)	(3,724)	-	(2,729)	(3,724
VRHS-EPCA Grant	1210	1,000	329	-	-	-	-	(329)	-	-	(329)	(329)	-	(1,000)	(329
WHES-Sharon Ray Donation	1211	1,500	651	-	-	-	-	(651)	-	-	(651)	(651)	-	(1,500)	(65)
PHS-CONSTRUCTION GRANT	1213	2,100	2,628	-	-	-	-	(2,628)	-	-	(2,628)	(2,628)	-	(2,100)	(2,628
SCHS-IFC PATHS PLUS	1214	, -	-	91	-	-	4	(95)	-	-	(91)	-	-	-	-
WHES-A/F GRANT	1215	, -	500	-	-	-	-	(500)	-	-	(500)	(500)	-	-	(500
HMS-IBARMS GRANT	1216	, -	-	-	-	-	-	-	-	-	=	-	-	-	-
C&I-ACTIVE SCHOOLS-SUPPL	IE 1217	, -	1,000	-	-	-	-	(1,000)	-	-	(1,000)	(1,000)	-	-	(1,000
CHF-CARE Grant	1218	, -	24,455	-	-	-	-	(24,455)	-	-	(24,455)	(24,455)	-	-	(24,455
CULTURE & SVS TRAINING	1219	, -	3,000	(3,000)	-	-	-	-	-	-	-	(3,000)	-	-	(3,000
VRHS-AFCEA GRANT SOLAR	S( 1220	, -	-	-	-	-	-	-	-	-	=	-	-	-	-
FHS-CENTURY LINK GRANT	1221	, -	4,680	-	-	-	-	(4,680)	-	-	(4,680)	(4,680)	-	-	(4,680
FHS-AFCEA GRANT FOR CALC	CL 1222	, -	3,300	-	-	-	-	(3,300)	-	-	(3,300)	(3,300)	-	-	(3,300
NS-STETSON KITCHEN REMO	D 2997	, -	-	-	-	-	-	-	-	-	-	-	-	(158,317)	(158,317
CO-FUTURE CO FUNDING INT	II 2998	, -	572,983	-	-	-	-	-	(575,072)	-	(575,072)	(575,072)	(2,089)	(2,089)	(575,072
District Laptop Sales	2999	13,117	107,022	-	-	-	-	(107,022)	-	-	(107,022)	(107,022)	-	(13,117)	(107,022
ROTC	9001	(25,315)	22,683	-	(1,203)	-	(7,350)	(14,110)	-	(20)	(22,683)	(22,683)	-	25,315	(22,683
Grants Unassigned Budget	4000	-	979,753	(3,267,892)	-	-	-	2,288,139	-	_	2,288,139	(979,753)	_	979,753	_

# District Financial Summary Grant Accounting Review June 30, 2018

### Grant Programs - cAct v cBud

D/60	-

Grant Accounting Revie	W					Grant Fi	rograms - caci	v CDuu							202
June 30, 2018		8100	1900		300	400	500	600	700	800			(should be zero)		
2017-18 Fiscal Year		Begining Balance		Total							Total		Revenue &	Current Year	Ending Balance
Percent of year completetd	100.00%	Sheet Revenue	Recognized	Personnel		urchase Services				6311	Implementation	Grand	Expense	Net Receipts	Sheet Revenue
29 Active Local C		(Accr) / Deter	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Balance Test	(Distributions)	(Accr) / Defer
20 Active State/F	ed Grants									,			1		1
State & Federal Grants															
State & Federal Grants															
EXP & At Risk Students	3183		-	-	-	-	-	-	-	-	-	-	-	-	-
Counselor Corps Grant	3192		-	-	-	-	-	-	-	-	-	-	-	-	-
EARLY LITERACY GRANT	3203	-	-	-	(17,945)	-	-	(63)	-	-	(18,008)	(18,008)	(18,008)	(93,469)	(93,469)
STATE LIBRARY GRANT	3207	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SCHOOL TURNAROUND GRANT	3227	-	-	-	(140,000)	-	-	-	-	-	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)
CAREER SUCCESS PILOT	3237	-	-	-	-	-	-	(9,948)	-	-	(9,948)	(9,948)	(9,948)	(9,948)	(9,948)
TITLE 1	4010	(230,790)	214,931	(18,178)	(4,696)	-	(1,126)	(12,105)	(3,268)	(175,514)	(196,709)	(214,887)	44	669,184	223,464
IDEA PART B	4027	(256,256)	271,468	(241,291)	-	-	(30,178)	-	-	-	(30,178)	(271,468)	-	1,569,262	1,041,538
Perkins	4048	(73,735)	10,128	(360)	(470)	-	(0)	(7,537)	(1,493)	(267)	(9,768)	(10,128)	-	152,556	68,693
IDEA Preschool	4173	(4,754)	1,120	(491)	-	-	(189)	(441)	-	-	(630)	(1,120)	-	24,058	18,184
TITLE IV	4186	- 1	-	-	-	-	-	-	-	_	-	-	-	-	-
TITLE V	4298	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE II-D	4318	-	-	_	_	-	_	_	-	-	-	-	-	-	-
TITLE III	4365	3,626	31,503	(8,520)	(7,535)	-	(4,954)	(10,493)	-	-	(22,982)	(31,503)	-	63,359	35,482
TITLE II-A	4367	8,153	122,326	(25,945)	. , ,	_	(59,772)	(3,612)	_	_	(96,381)	(122,326)	_	195,707	81,534
TITLE II-D-ARRA	4386	-	_	-	_	_	_		_	_	-	-	_	-	_
TITLE I-A-ARRA	4389	_	_	_	_	_	_	_	_	_	_	_	_	_	_
IDEA PART B-ARRA	4391	_	_		_		_		_	_	_	-	_	-	-
RVES-IDEA-Preschool-ARRA	4392	_	_	_	_	_	_	_	_	_	_	_	_	_	_
C&I -TITLE IV-A-PARENT ENGAG		_	785	(774)	_	_	(11)	_	_	_	(11)	(785)	_	4,925	4,140
VRHS-EASI GRANT	5010	_	11,981	(8,181)		_	(11)	(3,800)		_	(3,800)	(11,981)	_	26,400	14,419
INDICATOR 14	5027	_	(3,700)	(0,101)		_		(0,000)		_	(0,000)	(11,501)	(3,700)	(3,700)	14,410
	5126	_	(0,700)								_	_	(0,100)	(0,700)	_
REMS-Security	5120					-			-		-				
STEM 6215		-	-	-	-	-	-	-	-	-	-	-	_	-	-
Charter School Startup	5215	. (31,977)	-	-	-	-	-	-	-	-	-	-	-	218,778	- 186,801
		` ' '		-	-	-	-	-	-	-	-	-	-	•	100,001
ESCAPE IB GRANT	5330	-	-	-	-	-	-	-	-	-	=	-	-	=	-
School Improvement Program	5377 .	- (0.000)	-	-	-	-	-	-	-	-	-	-	-	- 0.000	-
RTTT-EARLY LIT	5412	(2,000)	-	-	-	-	-	-	-	-	-	-	-	2,000	-
SWAP-OCC/PREP	6126	-	-	-	-	-	-	-	-	-	-	-	-	-	-
K12 STEM-SUB	6215 .	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Startup	6282	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PRESCHL-PYRAMID	6323	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III IMMIGRANT Program	6365	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NBCT Grant	6397	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DODEA AIM	7030	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TITLE III Set Aside	7365	(720)	3,677	-	-	-	-	(3,677)	-	-	(3,677)	(3,677)	-	9,431	5,034
AIM - ES	7556	87,022	144,853	(16,023)	(104,700)	-	(13,472)	(10,658)	-	251	(128,579)	(144,602)	251	86,676	28,845
IGNITE-DoDEA GRANT	8556		17,201	(11,395)	* * * * * * * * * * * * * * * * * * * *	-	-	(2,336)	-	-	(5,806)	(17,201)	-	37,268	20,067
Medicaid	9003	147,580	681,139	(43,697)	(13,349)	(604)	(8,037)	(36,561)	(380,635)	(198,256)	(637,443)	(681,139)	-	(674,528)	(1,208,088)
Dept of Defense	9005	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Combined Grant Results		(306,731)	3,316,589 (∠43,410)	(3,647,761)	(350,933)	(604)	(127,333)	1,977,701 -	(965,002)	(376,107)	157,722	(3,490,039)	(173,450)	2,910,188	(713,132)
Fund 22	Accrued	(1,535,821)	2,730,583	(3,642,747)	(325,162)	(604)	(117,740)	2,186,908	(385,396)	(373,787)	984,220.00	(2,658,527.09)	72,055.55	3,117,712	1,728,201
Fund 26	Deferred	1,229,089	829,422	(5,014)	(25,771)	-	(9,593)	(209,207)	(579,606)	(2,320)	(826,498)	(831,512)	(2,089)	(207,524)	(2,441,333)
Combined		(306,731)	3,560,005	(3,647,761)		(604)	(127,333)	1,977,701	(965,002)	(376,107)	157,722	(3,490,039)		2,910,188	(713,132

# District Financial Summary Special Programs Review June 30, 2018 2017-18 Fiscal Year

Tr-18 cAct	ue Recognized		Professional	(7,180)	Other  (1,421,117)  (692,500) (391,158) (3,329) (2,168) (4,805)  (5,860) (5,951)	(188,994) (133,030) (1,285) (958) (862) (1,268)	(34,533) (2,435) (1,934)	Other (209,513) - (1,960) - (431)	Total Implementation Costs  (3,330,971)  (692,500) (932,937) (4,614) (3,126) (8,032)	Grand Total Spend  SPED ct. 1,539  (16,271,116)  - (1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680) (60,903)	(836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	Current Year Net Receipts (Distributions)  Gross / SPED (10,572.52) (44,095.16) (800.87) Ogram for Geo. →	Net Cost per total sFTE  Net / SPEI (8,185.11 (34,137.91 (620.03 (618.53 (41.19 (142.38 (5.42 (0.31 (22.70 (28.45
Special Education Programs	Revenue  Rev	Costs  of General Progra  (12,940,144)  (388,441)  (2,803,389)  (137,658)  (81,469)  (746,535)  (648,680)  (60,903)  (734,421)  (2,456,837)  (400,690)  -  (101,026)	Professional  ams  (1,469,633)  (403,993) (731,914) (725)	(7,180)	(1,421,117) (692,500) (391,158) (3,329) (2,168) (4,805) (5,860) (5,951)	(188,994) (133,030) (1,285) (958) (862) (1,268)	(34,533) - - (2,435) - (1,934) - -	(209,513) - - (1,960) - (431) -	(3,330,971) (692,500) (932,937) (4,614) (3,126) (8,032)	Total Spend  SPED ct. 1,539  (16,271,116) (1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	Spec. sFTE 369 (12,596,888) Pro (836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	(Distributions)  Gross / SPED (10,572.52) (44,095.16) (800.87)	Per total sFTE  Net / SPEI (8,185.11 (34,137.91 (620.03 (618.53 (41.19 (142.38 (5.42 (0.31 (22.70 (28.45
Designated Funding   Grant Code   ECEA Fund 10   3130   25	0.5	(12,940,144) (388,441) (2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	(1,469,633) (403,993) (731,914) (725)	- (362) - - - - - - - - - (54)	(692,500) (391,158) (3,329) (2,168) (4,805) - - - - (5,860) (5,951)	- (133,030) (1,285) (958) (862) - - - - (1,268)	- (2,435) - (1,934) - - -	(209,513) - - (1,960) - (431) -	(3,330,971) 	(16,271,116)  - (1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(12,596,888)  Pro (836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	(10,572.52) (44,095.16) (800.87)	(8,185.1 (34,137.9 (620.0 (618.5 (41.1 (142.3 (5.4 (0.3 (22.7 (28.4
Designated Funding	0.5	(12,940,144) (388,441) (2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	(1,469,633) (403,993) (731,914) (725)	- (362) - - - - - - - - - (54)	(692,500) (391,158) (3,329) (2,168) (4,805) - - - - (5,860) (5,951)	- (133,030) (1,285) (958) (862) - - - - (1,268)	- (2,435) - (1,934) - - -	- (1,960) - (431) - -	(692,500) (932,937) (4,614) (3,126) (8,032)	(16,271,116)  - (1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(12,596,888)  Pro (836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	(10,572.52) (44,095.16) (800.87)	(8,185. (34,137.5) (620.0) (618.5) (41. (142.5) (5.4) (0.5) (22.7) (28.4)
Designated Funding   Grant Code   EFTE	0.5	(388,441) (2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	- (403,993) - - - - - - (731,914) (725) -	- (362) - - - - - - - - - (54)	(692,500) (391,158) (3,329) (2,168) (4,805) - - - - (5,860) (5,951)	- (133,030) (1,285) (958) (862) - - - - (1,268)	- (2,435) - (1,934) - - -	- (1,960) - (431) - -	(692,500) (932,937) (4,614) (3,126) (8,032)	(16,271,116)  - (1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(12,596,888)  Pro (836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	(44,095.16) (800.87)	(34,137.9 (620.0 (618.5 (41.1 (142.3 (5.4 (3.2 (0.3 (22.7 (28.4
CECA Fund 10   3130   25   Program Name   Prog # General   1700	0.5	(388,441) (2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	- (403,993) - - - - - - (731,914) (725) -	- (362) - - - - - - - - - (54)	(692,500) (391,158) (3,329) (2,168) (4,805) - - - - (5,860) (5,951)	- (133,030) (1,285) (958) (862) - - - - (1,268)	- (2,435) - (1,934) - - -	- (1,960) - (431) - -	(692,500) (932,937) (4,614) (3,126) (8,032)	(1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	(800.87)	(620.0 (618.5 (41.1 (142.5 (5.4 (0.5 (22.7 (28.4
Program Name         Prog # General         1700           General         1700         1700           Iotal SPED School Levels Adaptive Pysical Disability         1710         1720           Vision Impaired         1720         1720         1720           Hearing Impaired         1730         1720         1720           BLIC - Sig Lim Intell Cap         1740         1720         1720           BLIC - Sig Lim Intell Cap         1740         1720         1720           BLIC - Sig Lim Intell Cap         1740         1720         1720           BLIC - Sig Lim Intell Cap         1740         1720         1720           BLIC - Sig Lim Intell Cap         1740         1720         1720           BLIC - Sig Lim Intell Cap         1740         1720         1720           BLIC - Sig Lim Intell Cap         1750         1720         1720           BLIC - Sig Lim Intell Cap         1750         1720         1720           BLIC - Sig Lim Intell Cap         1760         1720         1720           BLIC - Sig Lim Intell Cap         1760         1720         1720           BLIC - Sig Lim Intell Cap         1770         1720         1720           BLIC - Sig Lim Intell Cap         1770	0.5	(388,441) (2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	- (403,993) - - - - - - (731,914) (725) -	- (362) - - - - - - - - - (54)	(692,500) (391,158) (3,329) (2,168) (4,805) - - - - (5,860) (5,951)	- (133,030) (1,285) (958) (862) - - - - (1,268)	- (2,435) - (1,934) - - -	- (1,960) - (431) - -	(692,500) (932,937) (4,614) (3,126) (8,032)	(1,080,941) (3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	, ,	(618.5 (41.7 (142.5 (5.4 (3.2 (0.5 (22.7 (28.4
Seneral	22.0	(388,441) (2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	(403,993) (731,914) (725) -	- (362) - - - - - - - - - - (54)	(692,500) (391,158) (3,329) (2,168) (4,805) - - - - - (5,860) (5,951)	- (133,030) (1,285) (958) (862) - - - - - (1,268)	(2,435)  (1,934)  	- (431) - - -	(932,937) (4,614) (3,126) (8,032)	(3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(836,850) (2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)	ogram for Geo.→	(41.1 (142.5 (5.4 (3.2 (0.3 (22.7 (28.4
Total SPED School Levels	22.0	(2,803,389) (137,658) (81,469) - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	(403,993) (731,914) (725) -	(362) - - - - - - - - - - (54)	(391,158) (3,329) (2,168) (4,805) - - - - - (5,860) (5,951)	(133,030) (1,285) (958) (862) - - - - - (1,268)	(2,435) - - (1,934) - - -	- (431) - - -	(932,937) (4,614) (3,126) (8,032)	(3,736,327) (142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(2,892,616) (110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)		(142.3 (5.4 (3.2 (0.3 (22.7 (28.4
Adaptive Pysical Disability	0.2	(137,658) (81,469) 	- - - - - (731,914) (725) -	- - - - - - - - (54)	(3,329) (2,168) (4,805) - - - - (5,860) (5,951)	(1,285) (958) (862) - - - - (1,268)	(1,934) - - -	- (431) - - -	(4,614) (3,126) (8,032)	(142,272) (84,595) (8,032) (595,700) (746,535) (648,680)	(110,145) (65,492) (6,218.57) (461,183) (577,958) (502,200)		(5.2 (3.2 (0.3 (22.7 (28.4
Internation	0.1	(81,469)  - (595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690)  - (101,026)	- - - (731,914) (725) -	- - - - - - - - (54)	(2,168) (4,805) - - - - - (5,860) (5,951)	(958) (862) - - - - - - (1,268)	- (1,934) - - -	- (431) - - -	(3,126) (8,032) - - -	(84,595) (8,032) (595,700) (746,535) (648,680)	(65,492) (6,218.57) (461,183) (577,958) (502,200)		(3.2 (0.3 (22.7 (28.4
Hearing   Impaired   1730   1740   1750   1740   1750		(595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	- - - (731,914) (725) -	- - - - - - (54)	(4,805) - - - - - (5,860) (5,951)	(862) - - - - - (1,268)	(1,934) - - - -	(431) - - -	(8,032) - -	(8,032) (595,700) (746,535) (648,680)	(6,218.57) (461,183) (577,958) (502,200)		(0.3 (22.7 (28.4
SELIC - Sig Lim Intell Cap	7.2 - 29.1 - 27.3 - 0.1 - 5.2 - 22.6 - 3.5	(595,700) (746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	- - - (731,914) (725) -	- - - - - - (54)	- - - (5,860) (5,951)	- - - - (1,268)	- - - -	- - -	- -	(595,700) (746,535) (648,680)	(461,183) (577,958) (502,200)		(22.7 (28.4
SIED - Sig ID Emot Disab	29.1	(746,535) (648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	- - (731,914) (725) - -	(54)	- - (5,860) (5,951)	- - (1,268)	- 	-	- - - -	(746,535) (648,680)	(577,958) (502,200)		(28.4
SOCO - Autism (Soc/Comr   1760   17	27.3	(648,680) (60,903) (734,421) (2,456,837) (400,690) - (101,026)	(725) - -	(54)	- (5,860) (5,951)		-		- - -	(648,680)	(502,200)		
SLD - Speech/Lang Disab   1770   1756   1770   1756   1770   1756   1771   1756   1771   1756   1771   1756   1771   1756   1771   1756   1771   1756   1771   1756   1771   1756   1771   1775   17	0.1 - 5.2 - '2.6 - 3.5 - 	(60,903) (734,421) (2,456,837) (400,690) - (101,026)	(725) - -	(54)	- (5,860) (5,951)		-		-				
## Speech Path / Language	5.2 - 2.6 - 3.5 - 	(734,421) (2,456,837) (400,690) - (101,026)	(725) - -	(54)	(5,951)			-	-	(60.903)		<mark>.</mark>	(24.7
### Aultiple Handicap	72.6 - 3.5 - 	(2,456,837) (400,690) - (101,026)	(725) - -	(54)	(5,951)						(47,150)		(2.3
Treschool	3.5	(400,690) - (101,026)	-				-	-	(739,041)	(1,473,462)	(1,140,735)		(56.
xtended School Year       1798         ummer School       1799         ocial Work / Behavioral Sr       2113         ecords       2125         WAAAC Admin       2126         ealth Svc / Nurses       2130         sychologist       2140         eaf & HH       2150         occupational/Physical Ther       2161         T       2162         T       2162         omm. Care       2230         dministration       2721         ransportation       2721         ther Miscellaneous       2410         pecific Administration       2410         Grant       Grant Code         IDEA Title VIB 22       4027	- -	- (101,026)	-	(210)		(30,786)	(25,109)	-	(62,625)	(2,519,462)	(1,950,535)		(96.0
ummer School       1799         ocial Work / Behavioral Sr       2113         ecords       2125         WAAAC Admin       2126         ealth Svc / Nurses       2130         sychologist       2140         eaf & HH       2150         occupational/Physical Ther       2161         T       2162         T       2162         comm. Care       2230         dministration       2721         ransportation       2721         ther Miscellaneous       2410         pecific Administration       2410         Grant       Grant Code         IDEA Title VIB 22       4027			-		(119,614)	(7,642)	-	(1,168)	(128,634)	(529,324)	(409,796)		(20.
ocial Work / Behavioral Sr         2113         2105           ecords         2125         2125           WAAAC Admin         2126         2125           ealth Svc / Nurses         2130         2155           sychologist         2140         2155           eaf & HH         2150         2155           occupational/Physical Ther         2160         2155           T         2161         2025           T         2162         2025           CC-PRESCHL         2210         2162           omm. Care         2230         2025           dministration         2231         2025           other Miscellaneous         2721         2725           pecific Administration         2410         240           Grant         Grant Code           IDEA Title VIB 22         4027         (256,2			_	-	-	-	-	-	-	-	-		-
Records	0.4 -	(144,739)	-	-	(58,856)	(1,284)	-	-	(60,141)	(161,166)	(124,773)		(6.
WAAAC Admin ealth Svc / Nurses       2126       1228		. ,/	-	-	-	-	-	-	-	(144,739)	(112,055)	l l	(5.
Lealth Svc / Nurses   2130	1.1	(3,364)	-	-	-	-	-	-	-	(3,364)	(2,604.03)		(0.
Sychologist   2140   21205		-	-	-	-	-	-	-	-	-	-		-
Deaf & HH	6.3	(479,206)	-	-	(6,389)	(3,437)	(100)	(20)	(9,947)	(489,153)	(378,696)		(18.6
Ccupational/Physical Ther   2160   21005   2	0.7 -	(762,124)	(221,131)	-	(6,083)	(1,526)	-	-	(228,739)	(990,863)	(767,114)	<mark> </mark>	(37.7
T	0.4	(267,805)	-	(5,524)	(1,864)	(1,346)	(2,982)	-	(11,715)	(279,521)	(216,401.36)		(10.6
T 2162 2008  CC-PRESCHL 2210 2108  omm. Care 2230 2230  dministration 2231 22308  ransportation 2721 2708  ther Miscellaneous pecific Administration 2410 2410  Grant Grant Code  IDEA Title VIB 22 4027 (256,2	- 8.0	(629,952)	-	-	(175)	-	-	-	(175)	(630,127)	(487,836)		(24.0
CC-PRESCHL   2210   2210   2210   2220   2		-	(79,742)	-	(8,381)	(2,154)	-	-	(90,277)	(90,277)	(69,890.96)		(3.4
Comm. Care         2230         2231		-	(20,547)	-	(3,940)	(558)	-	-	(25,046)	(25,046)	(19,390)		(0.9
Administration         2231         2238		(96,888)	-	-	-	-	-	-	-	(96,888)	(75,009)	ľ	(3.6
ransportation 2721 278 Other Miscellaneous Specific Administration 2410 2410  Grant Grant Code IDEA Title VIB 22 4027 (256,2	0.0	-	-	-	-	-	-	-	-	-	-	Admin for All	-
Other Miscellaneous Specific Administration 2410  Grant Grant Code  IDEA Title VIB 22 4027 (256,2	0.7	(425,663)	-	(258)	(5,942)	(2,857)	(1,975)	(23,030)	(34,061)	(459,724)	(355,912)	(16.02)	(17.5
Grant         Grant Code           IDEA Title VIB 22         4027         (256,2)	2.0 -	(974,655)	(2,575)	-	(12,591)	-	-	(182,904)	(198,070)	(1,172,726)	(907,909)	per pupil	(44.6
Grant         Grant Code           IDEA Title VIB 22         4027         (256,2)		-	-	-	(86,650)	-	-	-	(86,650)	(86,650)	(67,083.45)		(3.3
IDEA Title VIB 22 4027 (256,2		-	-	(772)	(4,863)	_	-	-	(5,635)	(5,635)	(4,362)		(0.2
IDEA Title VIB 22 4027 (256,2	<u> </u>	•			,			<u> </u>					
	0.040.007	(0.400.540)	(005,000)		(404 504)				(000, 404)	(0.040.007)		0.007.744	(4.044.5)
Drogram Nama Drog #	256) 2,813,027	(2,182,542)	(205,920)	-	(424,564)	-	-	-	(630,484)	(2,813,027)	-	2,027,744	(1,041,53
Program Name Prog # otal School Programs 170X	1	(4.070.004)	-	-	(420.004)	-	-		(400,004)	(510,208.28)	(4.044.745)		
	-	(1,672,334)	(005,000)	-	(139,381)	-	-	-	(139,381)	(1,811,715)	(1,811,715)		
oth Instruct Svcs 1770	-	-	(205,920)	-	-	-	-	-	(205,920)	(205,920)	(205,920)		
WAAAC 1780	-	-	-	-	(050 100)	-	-	-	(050,400)	(050,400)	-		
ther Dist/BOCES 2150 20200	-	-	-	-	(256,483)	-	-	-	(256,483)	(256,483)	(256,483)		
dministration 2231 223100	-	-	-	-	(20,450)	-	-	-	(20,450)	(20,450)	(20,450)		
/orkman's Comp 2850 3350	-	-	-	-	(8,250)	-	-	-	(8,250)	(8,250)	(8,250)		
Grant Grant Code													
		(22,141)	-	-	(111)	(3,696)	-	-	(3,807)	(25,949)	-	12,518	(18,18
Grand Total Consolidated	754) 25,949	(15,144,828)	(1,675,553)	(7,180)	(1,845,793)	(192,690)	(34,533)	(209,513)	(3,965,263)	(19,110,091)	(12,596,888)	2,039,461	(1,060,34
C:\Users\bridgway\Google Drive\2017-18\201806\FS	754) 25,949 6,513,203	•	( ,,)	(-,,	Page 77 / 9		(,)	(,,	(-,,)	( -,,)	, , , , , , , , , , , , , , , , , , , ,	8/20/2018 - 12	

Begining Balance

Total

# District Financial Summary Special Programs Review June 30, 2018

2017-18 Fiscal Year		Sheet Revenue	Recognized	Personnel	Dı	urchase Services					Implementation	Grand		Net Receipts	Net Cost
Percent of year comple	etetd 100.00%	(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Net Cost	(Distributions)	per total sFTE
r crociii or year compie	21Ctd 100.0070	(1.001) / 20101									500	rotal opolia	.100 0000	(2.00.000.00)	por total or 12
Special Education Pro	arams	& Special Education	Component of	General Progra	ıms <sup>™</sup>	400	500	600	700	800	900	SPED ct.	Spec. sFTE	Gross / SPED	Net / SPED
17-18 cBud	granio	a opoolal Eddodlor	r component or	Conorai i rogia								1,539	373	(10,459.25)	(8,104.45)
Designated Funding	Grant Cod	le eFTE										1,559	373	(43,154.93)	(33,438.99)
ECEA Fund 10			0.004.045	(40.700.075)	(4.000.450)	(44.744)	(4 507 005)	(400,005)	(00.707)	(000,000)	(0.007.440)	(40,000,700)	(40, 470, 744)		
	3130	233.9	3,624,045	(12,709,375)	(1,323,452)	(11,714)	(1,527,685)	(193,925)	(63,707)	(266,930)	(3,387,413)	(16,096,789)	(12,472,744)	(792.29)	(613.92)
Program Name	Prog #	ı		-	-	-	-	-	-			- 1			
General	1700	17.00 -	-	(366,963)	-	-	(726,373)	-	-	-	(726,373)	(1,093,336)	(847,181)	iii	(41.70)
Total School Programs	170X	75.7	-	(2,771,947)	(206,150)	(1,300)	(411,474)	(127,286)	(9,906)	(3,160)	(759,276)	(3,531,224)	(2,736,201)		(134.68)
Adaptive Pysical Disabi		17.00 -	-	(136,817)	-	-	(4,000)	(1,500)	-	-	(5,500)	(142,317)	(110,275)	(790,648.78)	(5.43)
Vision Impaired	1720	17.00	-	(81,360)	-	-	(2,500)	(1,500)	-	-	(4,000)	(85,360)	(66,142)		(3.26)
Hearing Impaired		17.00	-	-	-	-	(4,700)	(1,230)	(1,934)	(145)	(8,009)	(8,009)	(6,206)		(0.31)
SLIC - Sig Lim Intell Ca	p 1740	17.00 15.9	-	(593,964)	-	-	-	-	-	-	-	(593,964)	(460,238)	""	(22.65)
SIED - Sig ID Emot Disa	ab 1750	17.00 27.1	-	(736,230)	_	_	-	_	_	_	-	(736,230)	(570,474)		(28.08)
SOCO - Autism (Soc/Co		17.00 25.5	_	(651,010)	_	_	_	_	_	_	_	(651,010)	(504,441)		(24.83)
SLD - Speech/Lang Dis		17.00 -	_	(59,243)	-	_	_	_	-	_	_	(59,243)	(45,905)	···	(2.26)
Speech Path / Language		17.00 3.5	[ ]	(723,321)	(766,620)	-	(6,732)	(1,268)	-	_	(774,620)	(1,497,941)	(1,160,693)		(57.13)
			-							-					
MH - Multiple Handicap Preschool		17.00 67.3	-	(2,421,692)	(1,265)	(300)	(6,869)	(31,911)	(38,697)	- /4 000	(79,042)	(2,500,734)	(1,937,716)	m	(95.38)
		1,791.00 12.5	-	(392,090)	-	(250)	(118,795)	(9,873)	-	(1,600)	(130,518)	(522,608)	(404,948)		(19.93)
Extended School Year	1798	17.00	-	-	-	-	-	-	-	-	-	-	-		-
Summer School	1799	17.00 -	-	9,969	(574)	-	(66,926)	(3,000)	-	-	(70,500)	(60,531)	(46,903)	···	(2.31)
Social Work / Behaviora		2,113.00	-	(216,248)	-	-	-	-	-	-	-	(216,248)	(167,562)		(8.25)
Records		2,123.00 1.0	-	(5,195)	-	-	-	-	-	-	-	(5,195)	(4,025.43)		(0.20)
SWAAAC Admin	2126	2,123.00	-	-	-	-	-	-	-	-	-	-	-		-
Health Svc / Nurses	2130	2,123.00 5.5	-	(415,760)	_	(290)	(6,250)	(4,000)	(100)	(50)	(10,690)	(426,450)	(330,439)		(16.26)
Psychologist		2,123.00	-	(754,181)	(201,000)		(6,025)	(1,800)	- -	-	(208,825)	(963,006)	(746,194)	···	(36.73)
Deaf & HH	0450	2,123.00	_	(251,356)	_	(5,524)	(2,200)	(1,976)	(3,000)	_	(12,700)	(264,056)	(204,607)		(10.07)
Occupational/Physical 1		2,123.00	_	(638,607)	_	(0,02.)	(175)	(1,510)	(0,000)		(175)	(638,782)	(494,966)		(24.36)
OT OT	0101	2,123.00		-	(100,757)	_	(8,005)	(2,500)	_		(111,262)	(111,262)	(86,212)		(4.24)
PT	0400		-				(3,982)			-	, , ,	, , ,			, ,
ECC-PRESCHL		2,123.00	-	- (00 450)	(21,000)	-		(881)	-	-	(25,863)	(25,863)	(20,040)	m	(0.99)
		221.00	-	(93,450)	-	-	-	-	-	-	-	(93,450)	(72,411)		(3.56)
Comm. Care		2,222.00	-	-	-	-	-	-	-	-	-	-	-	All charters	-
Administration		2,231.00	-	(426,038)	-	(3,150)	(6,830)	(4,100)	(2,535)	(24,000)	(40,615)	(466,653)	(361,591)	(16.08)	(17.80)
Transportation	2721	27.00	-	(975,874)	(16,080)	-	(20,500)	(1,100)	(5,000)	(237,975)	(280,655)	(1,256,529)	(973,633)	per pupil	(47.92)
Other Miscellaneous		-	-	(8,000)	(1,000)	-	(120,349)	-	-	-	(121,349)	(129,349)	(100,227.15)		(4.93)
Administration	2410	241.00	-	-	_	(900)	(5,000)	-	(2,535)	-	(8,435)	(8,435)	(6,536)		(0.32)
	0 10 1										<u> </u>	•			
<u>Grant</u>	Grant Cod	<u>ie</u>													
IDEA Title VIB 22	4027	-	3,084,495	(2,423,833)	(205,920)	-	(454,742)	-	-	-	(660,662)	(3,084,495)	-	3,084,495	-
Program Name	Prog #	·		(518,888.63)	-	-	-	-	-		- <u>-</u>	(518,888.63)			
Total School Programs	170X		-	(1,904,944)	-	-	(139,626)	-	-	-	(139,626)	(2,044,570)	(2,044,570)		
Oth Instruct Svcs	1770	17.00	-	-	(205,920)	-	-	-	-	-	(205,920)	(205,920)	(205,920)		
SWAAAC	1780	17.00	-	-	-	-	-	-	-	-	- 1	- 1	-		
Other Dist/BOCES	2150	2,123.00	-	-	-	-	(256,483)	-	-	-	(256,483)	(256,483)	(256,483)		
Administration	2231		_	_	_	_	(38,633)	_	_	-	(38,633)	(38,633)	(38,633)		
Workman's Comp	2850		_	_	_	_	(20,000)	_	_	_	(20,000)	(20,000)	(20,000)		
			<u> </u>				(20,000)				(20,000)	(20,000)	(20,000)		
<u>Grant</u>	Grant Cod	<u>le</u>													
IDEA Title VIB PS 22	4173	-	27,069	(22,632)	-	-	(300)	(4,137)	-	-	(4,437)	(27,069)	-	27,069	-
Grand Total Consolidate	ed		6,735,609	(15,155,840)	(1,529,372)	(11,714)	(1,982,727)	(198,062)	(63,707)	(266,930)	(4,052,512)	(19,208,353)	(12,472,744)	3,110,772	(614)
			<u> </u>		(1,020,072)	(11,71-7)			(00,707)	(200,000)	(4,002,012)	(10,200,000)	(12,712,177)		
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Total

### **District Financial Summary**

Special Programs Review
June 30, 2018
2017-18 Fiscal Year

June 30, 2018 2017-18 Fiscal Year		egining Balance Sheet Revenue	Recognized	Total Personnel	D	urchase Services					Total Implementation	Grand		Current Year Net Receipts	Net Cost
Percent of year completetd 100.		(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Net Cost	(Distributions)	per total sFTE
Special Education Programs cAct v cBud Designated Funding Grant	& Sp : Code	ecial Education (	Component of (	General Progra	ams	460	500	500	700	800	500	SPED ct.	Spec. sFTE (4)	Gross / SPED (113.27) (940.24)	Net / SPE (26,033.4 32,818.9
	30	25.9	50,183	(230,769)	(146,181)	4,534	106,568	4,931	29,173	57,417	56,442	(174,327)	(124,144)	(9)	(6
Program Name Pro	og #			-	-	-	-	-	-	-			-		
	700 17.00 70X	0.5	-	(21,478)	- (407.040)	-	33,873	- (5.744)		- 4 000	33,873	12,395	12,395	nm	
	740	6.2 0.2	-	(31,442) (841)	(197,842)	938	20,316 671	(5,744) 215	7,471 -	1,200 -	(173,661) 886	(205,103) 45	(205,103) 45		(
Vision Impaired 17	'10 17.00 '20 17.00	0.2	-	(109)			332	542		-	874	765	765	000	
	'30 17.00	-	_	(103)	_	_	(105)	368	- -	(286)	(24)	(24)	(24)		(
	'40 17.00	1.3	-	(1,736)	-	-	-	-	-	-	-	(1,736)	(1,736)	nm	(
	'50 <sub>17.00</sub>	2.0	-	(10,305)	-	-	-	-	-	-	-	(10,305)	(10,305)		(
	'60 <sub>17.00</sub>	1.8	-	2,329	-	-	-	-	-	-	-	2,329	2,329		
	770 17.00	0.1	-	(1,659)	-	-	-	-	-	-	-	(1,659)	(1,659)		(
	771 17.00	1.7	-	(11,100)	34,707	-	872	0	-	-	35,579	24,479	24,479		
	'80 <sub>17.00</sub>	5.3	-	(35,144)	540	246	918	1,124	13,588	-	16,416	(18,728)	(18,728)		(
	'91 <sub>1,791.00</sub>	1.0	-	(8,600)	-	40	(819)	2,231	-	432	1,884	(6,715)	(6,715)		(
	798 <sub>17.00</sub>	-	-	-	-	-	-	-	-	-	-	-	-		-
	'99 <sub>;;</sub>	-	-	(110,995)	574	-	8,070	1,716	-	-	10,359	(100,635)	(100,635)	mo	
	13 2,113.00 25 2,123.00	0.4 0.1	-	71,509 1,831	-	-	-	-	-	-	-	71,509 1,831	71,509 1,831		
	26 z,123.00	0.1	-	1,031	-	-	-	-	-	-	-	1,031	1,031		
	30 2,123.00	0.8	_	(63,446)	-	290	(139)	563	- 0	30	743	(62,703)	(62,703)		- (
	40 2,123.00	0.7	-	(7,943)	(20,131)	-	(58)	274	-	-	(19,914)	(27,857)	(27,857)		(
	50 2,123.00	0.4	_	(16,449)	-	_	336	630	18	_	985	(15,464)	(15,464)		
	60 2,123.00	0.8	-	8,655	-	-	0	-	-	-	0	8,655	8,655		
	61 2,123.00	-	-	-	21,015	-	(376)	347	-	-	20,985	20,985	20,985		
	62 2,123.00	-	-	-	453	-	42	323	-	-	817	817	817		
	210 221.00	-	-	(3,438)	-	-	-	-	-	-	-	(3,438)	(3,438)		
	230 2,222.00	0.0	-	-	-	-	-	-	-	-	-	-	-	All charters	-
	231 2231.00	0.7	-	375	-	2,892	888	1,243	560	970	6,554	6,929	6,929	0.06	
	'21	2.0	-	1,218	13,505	-	7,909	1,100	5,000	55,071	82,585	83,803	83,803	per pupil	
	reral 27.00 110 241.00	-	=	8,000	1,000	-	33,699	-	-	-	34,699	42,699	42,698.69		
dministration 24	FTU 241.00	-	-	-	-	128	137	-	2,535	-	2,800	2,800	2,800		
	: Code													_	
	)27	(256,256)	(271,468)	241,291	-	-	30,178	-	-	-	30,178	271,468	(0)	(1,056,751)	(1,041,53
	og #		_	8,680.35	-	-	<del>-</del>	-	-	-	- -	8,680.35			
	ОХ 770		-	232,610	-	-	245	-	-	-	245	232,855	232,855		
	770 17.00 780 17.00		=	-	-	-	-	-	-	-	-	-	-		
	50 2,123.00		-	-	-	-	-	-	-	-	-	-	-		
	231 2,231.00		-	-	-	-	- 18,183	-	-	-	- 18,183	- 18,183	- 18,183		
	350 285.00		-	-	-	-	11,750	-	-	-	11,750	11,750	11,750		
	: Code														
DEA Title VIB PS 22 41	73	(4,754)	(1,120)	491	-	-	189	441	-	-	630	1,120	-	(14,551)	(18,18
Grand Total Consolidated		1	(222,406)	11,012	(146,181)	4,534	136,934	5,372	29,173	57,417	87,249	98,262	(124,144)		
Grand Total Consolidated		I.	(222,400)	11,012	(140,101)	4,554	130,934	3,372	29,173	57,417	67,249	90,202	(124,144)		

### **District Financial Summary**

Special Programs Review June 30, 2018 Begining Balance Total Total

<b>June 30, 2018</b> 2017-18 Fiscal Year	Sheet Revenue	Recognized	l otal Personnel		Purchase Services					। ota। Implementation	Grand	I	Net Receipts	Net Cost
Percent of year completetd 100.00%	(Accr) / Defer	Revenue	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total Spend	Net Cost	(Distributions)	per total sFTE
1 disant of your completion 100.00%	8100	1900		300	400	500	600	700	800	500				P 12 1
Consolidated PreSchool Analysis														
<b>Tuition Based</b> Program Fund 10 0040												of non-SPED of total spend		of non-SPED HC of total headcount
CY Headcount is 7936.252817-18 cAct		153,350	(262,085)	-	-	-	(1,906)	-	(609)	(2,515)	(264,600	(111,250)	153,350	
27% of total PK; and 17-18 cBud		178,200	(238,011)	-	-	(30)	(6,826)	-	(790)	(7,646)	(245,657	(67,457)	178,200	
100% of Tuition + CPP. cAct v cBud		24,850	24,073	-	-	(30)	(4,920)	-	(181)	(5,131)	18,942		24,850	
16-17 cAct is 7936.2528, 27%-17 cAct		139,880	(239,872)	-	-	-	(2,000)	-	(437)	(2,437)	(242,310			
												of total spend of non-SPED		of total headcount of non-SPED HC
Colorado Preschool Program										per pupil		of non-SPED		of non-SPED HC
Fund 19 0040										#DIV/0!		of total spend		of total headcount
CY Headcount is 0 17-18 cAct	(11,486)	471,822	(320,640)	-	-	(133,638)	(38,130)	-	(759)	(172,526)	(493,166	, , , ,		
0% of total PK; and 17-18 cBud	(11,486)	471,822	(317,702)	-	-	(118,073)	(38,768)	-	(3,436)	(160,277)	(477,979	, , , ,		
0% of Tuition + CPP. cAct v cBud		-	2,937	-	-	15,565	(639)	-	(2,677)	12,249	15,187	15,187	-	
16-17 cAct is 0, 0% & 0% 16-17 cAct	(8,289)	459,424	(321,719)	-	-	(115,653)	(12,285)	-	(1,479)	(129,416)	(451,136	•	467,713	
										#DIV/0!		of total spend		of total headcount
										per pupil	65%	of non-SPED	0%	of non-SPED HC
PreK Special Ed Program														
Fund 10 1791									1			of total spend		of total headcount
CY Headcount is 20652.34817-18 cAct		153,350	(400,690)	-	(210)	(119,614)	(7,642)	-	(1,168)	(128,634)	(529,324	(375,974)		
72% of total PK 17-18 cBud		178,200	(392,090)	-	(250)	(118,795)	(9,873)	-	(1,600)	(130,518)	(522,608			
cAct v cBud		24,850	8,600	-	(40)	819	(2,231)	-	(432)	(1,884)	6,715		24,850	
16-17 cAct is 20652.348, 72%-17 cAct		139,880	(471,841)	-	(196)	(116,852)	(5,936)	-	(1,668)	(124,653)	(596,493			
											46%	of total spend	72%	of total headcount
All Preschool Programs All Funds											45	average per pupil	spend	
17-18 cAct		778,522	(983,414)	-	(210)	(253,252)	(47,678)	-	(2,536)	(303,676)	(1,287,089	(508,568)	778,522	-
17-18 cBud		828,222	(947,804)	-	(250)	(236,898)	(55,468)	-	(5,826)	(298,442)	(1,246,245	(418,024)	828,222	-
cAct v cBud		49,700	35,610	-	(40)	16,354	(7,790)	-	(3,290)	5,234	40,844	90,544	49,700	-
16-17 cAct		739,184	(1,033,432)	-	(196)	(232,505)	(20,222)	-	(3,583)	(256,506)	(1,289,939	(550,754)	739,184	-
									•	•	45	average per pupil	spend	<del>-</del>
												5	-	

District Financial Summary Special Programs Review

· ·	plementation Costs	Grand Total Spend	Net Cost	Net Receipts (Distributions)	Net Cost per total sFTE
Other Designated Funding 17-18 cAct	500	Total Spend	Net Cost	(Distributions)	per total sFTE
Other Designated Funding 17-18 cAct					P
					,
CVA Fund 10 3120 - 637.816 (1.158.967) (13.563) - (165.691) (370.111) (119.540) (15.398)					
	(684,303)	(1,843,270)	(1,205,454)		1 - 1
ECEA Fund 10 3130 - 3,674,228 (12,940,144) (1,469,633) (7,180) (1,421,117) (188,994) (34,533) (209,513)	(3,330,971)	(16,271,116)	(12,596,888)		
ELPA Fund 10 3140 - 235,395 (1,278,450) (1,617) - (109,140) (44,021) (8,794) (104)	(163,676)	(1,442,125)	(1,206,730)		
G&T Fund 10 3150 - 213,292 (459,004) (33,665) - (38,205) (34,595) (2,392) (0)	(108,857)	(567,861)	(354,569)		
READ Act 10 3206 - 392,340 (191,886) (25,500) - (78,496) (92,049)	(196,045)	(387,931)	4,409		
Transportation 10 3160 - 480,540 (1,938,540) (139,132) (46,694) (18,871) (569,078) (3,191) 792,858	15,892	(1,922,647)	(1,442,107)		
DOE ImpAid 10 4041 - 364,306	-	( .,-=, ,	364,306		1
DOD ROTC 10 9001 - 273,086 (717,383) (1,702)	(1,702)	(719,085)	(445,998)		
DOD ImpAid 10 9005	(1,702)	(110,000)	(110,000)		
CPP Fund 19 3141 (11,486) 471,822 (320,640) (133,638) (38,130) - (759)	(172,526)	(493,166)	(21,344)	450,477	(32,831)
State NutrMatch 51 3161 (37,575)	(,===)	(100,100)	(37,575)	(37,575)	
Start Smart 51 3164 (7,120)		_	(7,120)	(7,120)	
K-2 Reduced 51 3169 (22,837)	-	-			
	-		(22,837)	(22,837)	- 1
Commodities 51 4550 - (247.054)	-	-	- (0.47.054)	(047.054)	- 1
FR Bkfast 51 4553 (217,951)	-	-	(217,951)	(217,951)	-
FR Lunch 51 4555 (1,598,010)	-	-	(1,598,010)	(1,598,010)	-
Other Designated Funding 17-18 cBud	/=00 ==0.I	// aaa =aa\l			1 1
CVA Fund 10 3120 - 965,455 (1,092,167) (18,038) - (226,490) (380,108) (122,961) 19,041	(728,556)	(1,820,723)			-
ECEA Fund 10 3130 - 3,624,045 (12,709,375) (1,323,452) (11,714) (1,527,685) (193,925) (63,707) (266,930)	(3,387,413)	(16,096,789)	(12,472,744)		
ELPA Fund 10 3140 - 235,395 (1,294,516) (37,458) - (118,861) (47,191) (10,000) (18,000)	(231,510)	(1,526,026)	(1,290,631)		1
G&T Fund 10 3150 - 213,292 (464,411) (33,459) - (39,707) (35,497) (2,392) (612)	(111,666)	(576,078)	(362,786)		1
READ Act 10 3206 - 392,340 (221,545) (28,479) - (80,502) (154,324)	(263,305)	(484,850)	(92,509)		
Transportation 10 3160 - 481,021 (1,901,050) (166,334) (106,300) (31,960) (668,829) (10,324) 793,867	(189,881)	(2,090,930)	(1,609,909)		1
DOE ImpAid 10 4041 - 291,661	-	-	291,661		1
DOD ROTC 10 9001 - 252,556 (702,652) (4,143)	(4,143)	(706,796)	(454,239)		1
DOD ImpAid 10 9005	-	-	-		
CPP Fund 19 3141 (11,486) 471,822 (317,702) (118,073) (38,768) - (3,436)	(160,277)	(477,979)	(6,158)	465,664	(17,644)
State NutrMatch 51 3161 -	-	-	-	-	-
Start Smart 51 3164 (3,837)	-	-	(3,837)	(3,837)	-
K-2 Reduced 51 3169 (19,984)	-	-	(19,984)	(19,984)	-
Commodities 51 4550 -	-	-	- 1	· -	-
FR Bkfast 51 4553 (210,123)	-	_	(210,123)	(210,123)	- 1
FR Lunch 51 4555 (1,576,646)	-	-	(1,576,646)	(1,576,646)	
Other Designated Funding cAct v cBud	•	-	,	, , , , , , , , , , , , , , , , , , , ,	
CVA Fund 10 3120 - 327,640 66,800 (4,474) - (60,799) (9,998) (3,421) 34,439	(44,253)	22,547	350,187		
ECEA Fund 10 3130 - (50,183) 230,769 146,181 (4,534) (106,568) (4,931) (29,173) (57,417)	(56,442)	174,327	124,144		1
ELPA Fund 10 3140 - (16,066) (35,841) - (9,722) (3,170) (1,206) (17,896)	(67,835)	(83,901)	(83,901)		
G&T Fund 10 3150 - (5,408) 207 - (1,502) (902) - (612)	(2,809)	(8,216)	(8,216)		1
READ Act 10 3206 (29,659) (2,979) - (2,006) (62,275)	(67,260)	(96,919)	(96,919)		1
Transportation 10 3160 - 481 37,490 (27,202) (59,606) (13,089) (99,752) (7,133) 1,008	(205,773)	(168,283)	(167,801)		
	(200,770)	(100,203)	(72,645)		1
	(0.444)				1
DOD ROTC 10 9001 - (20,530) 14,730 (2,441) DOD ImpAid 10 9005	(2,441)	12,289 -	(8,241)		1
	- 12,249	- 15,187	- 15,187	15,187	15,187
	12,248	10,107			
State NutrMatch 51 3161 37,575	-	-	37,575	37,575	
Start Smart 51 3164 3,283	-	-	3,283	3,283	-
K-2 Reduced 51 3169 2,854	-	-	2,854	2,854	-
Commodities 51	-	-			-
FR Bkfast 51 4553 7,828	-	-	7,828	7,828	
FR Lunch 51 4555 21,364 PRINCIPLE OF THE	-	-	21,364	21,364	-

### District Financial Summary

by Operating Fund June 30, 2018



Characteristics   Characteri	Percent of year completet	d 100%	General Fund	CPP	Insurance/Risk	Grants	2014-3A MLO	2016-3B MLO	Bond Redemp & CapLeasePays	Cap Reserve	Cap Projects Building Fund	2016-3B Cap Projects	Kids' Corner	FFS Transportation	Nutrition Services	Fiduciary
Property	Fund #s -	>	10	19	18,64	22 & 26	14	16	31 / 39	15	43	46	27	25	21	73,23,74
Probed Cash	Consolidated Balance Shoe	, t Summai	·	6	10	ū	14	15	15	17	18	19	20	21	22	17_18_cAct
Pooleg		Coulina	У													17-10 CACL
Direct Color   Dir			(3,516,554)	_	_	-	_	_	_	_	_	_	_	_	_	469,496
Interfund Receivable   19,201,60   19,775   19,775   18,785   19,775   18,204   12,211,79   12,179   19,093   12,470,40   19,095   10,485,60   10,4	Other Cash			-	71,244	575,072	11,990,001	12,458,643	(7,574,778)	157,153	-	46,495,572	21,973	50,599	53,831	
Defer Assets   Sept	External Receivables		(4,568)	-	-	1,728,201	-	-	-	-	-	-	-	-	6,754	-
Total Labilities	Interfund Receivables		9,220,156	159,775	475,075	465,767	85,966	2,294,659	4	-	1,221,719	-	(3,993)	-	1,247,094	559,781
Capabilities						-					-	-				-
Recounts Payable   426.838   426.8	Total Assets		24,331,057	159,775	546,319	2,769,040	12,165,208	14,854,916	(7,574,774)	476,677	1,221,719	46,495,572	17,980	75,792	1,418,536	1,718,413
Interfund Payables   8,097.412   -   2,338   -   -   392.372   6,253.60   40,131   (1,035.008)   -   (275,305)   Payarol Labilities   (1,045.058)   (1,045																
Payrol   Liabilities   (5.746 653)   (77.867)   (78.67)   (20.6753)   (2.441.33)   (2.441.33)   (4.510)				(22,095)		(190,921)	(199,413)	(14,510)	-		-		,	-	(2,012)	-
Deferred Revenue   Closs   C					(2,338)		-	-	-	(392,372)	-	(6,253,460)				(275,305)
Ches	•			(77,867)	-		-	-	-	-	-	-	(2,707)	41,775	25,419	-
Total Liabilities (93,620) Boy room to 10% (14,380,984) (99,962) (119,681) (2,839,007) (199,413) (14,510) - (488,893) - (11,310,309) (47,924) (993,233) (148,106) 762,518  Equity (892,620) Boy room to 10% (993,620) (81,158) (3,229,834) 145 (6,527,302) (7,543,161) (5,084,704) (478,092) (716,114) (79,275,067) (58,246) - (1,249,330) (441,833) (441,			(108,289)	-		(2,441,333)	-	-	-	-	-	-	-	-		1,037,823
Equity   (692,620    Boy round Balance   9,82%   (9,982,090)   (81,158)   (3,229,834)   145   (6,527,302)   (7,543,161)   (5,084,704)   (478,092)   (716,114)   (79,275,067)   (58,246)   - (1,249,300)   (418,333)   (418,333)   (20,149,340)   (1,423,404)   (1,429,404)			- (4.4.000.004)	(00.000)		- (0.000.007)	- (400, 440)	- (4.4.540)		(400,000)	-	- (11 010 000)	- (47.004)	(000,000)	, , ,	700 540
For part	Total Liabilities		(14,380,984)	(99,962)	(119,681)	(2,839,007)	(199,413)	(14,510)	-	(488,893)	-	(11,310,309)	(47,924)	(993,233)	(148,106)	762,518
Character   Char	<b>Equity</b> (692,620	)) BoY roc	om to 10%													
Current Year Results   Dudget   Current Year Results   Dudget   Current Year Results   Dudget   Current Year Results   Dudget   Current Year Results   Current		9.82%	(9,982,090)	(81,158)	(3,229,834)		(6,527,302)	, , , , , ,	(5,084,704)		(716,114)	, , , , , , ,	(58,246)	-		(441,833)
Total Equity (Fund Balance) 8.21% (9,950,073) (59,813) (426,638) 69,966 (11,965,755) (14,840,406) 7,574,774 12,216 (1,221,779) (35,185,263) 29,944 917,441,16 (1,270,430) 0.33623234 (0.336232343 (0.33623234) 0.33623234 (0.33623234) 0.33623234 (0.33623234) 0.33623234 (0.33623234) 0.33623234 (0.33623234) 0.33623234 (0.3	Other Equity Adjustments	0	· · · · · · · · · · · · · · · · · · ·	-			(157,755)	1,181,848	-				-	-		(615,693.97)
Total Liabilities & Equity (24,331,057) (159,775) (546,319) (2,769,040) (12,165,208) (14,854,916) 7,574,774 (476,677) (1,221,719) (46,495,572) (17,980) (75,792) (1,418,536) (1,718,413) (1,018,000) (1,019,000) (							( , , ,		, ,							
Total Liabilities & Equity (24,331,057) (159,775) (546,319) (2769,040) (12,165,208) (14,854,916) 7,574,774 (476,677) (1,221,719) (46,495,572) (17,980) (75,792) (1,418,536) (1,718,413) (1,035,008) 1,247,094 (284,766) (1,718,413) (1,035,008) 1,247,094 (284,766) (1,718,413) (1,035,008) 1,247,094 (284,766) (1,718,413) (1,035,008) 1,247,094 (284,766) (1,035,008) (1,035,008) 1,247,094 (284,766) (1,035,008) (1,035,008) 1,247,094 (284,766) (1,035,008) (1,035,008) 1,247,094 (2,085,273) (1,035,008) (1,035,008) 1,247,094 (2,085,273) (1,035,008) 1,247,094 (2,085,273) (1,035,008) 1,247,094 (2,085,273) (1,035,008) 1,247,094 (2,085,273) (1,035,008) (1,035,008) 1,247,094 (2,085,273) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008) 1,247,094 (2,085,073) (1,035,008																
Interfund Netting 1,122,743 159,775 472,736 465,767 85,966 2,294,659 4 (392,372) 1,221,719 (6,253,460) (44,123) (1,035,008) 1,247,094 284,476      1,122,743		9.36%														
1,122,743   159,775   472,736   465,767   85,966   2,294,659   4 (392,372)   1,221,719   (6,253,460)   (44,123)   (1,035,008)   1,247,094   284,476   1,248,476	lotal Liabilities & Equity		(24,331,057)	, , ,		(2,769,040)	(12,165,208)	(14,854,916)		(476,677)	(1,221,719)			, , ,	(, , ,	(1,718,413)
17-18 CACT   F10 B / (W)   C102,726,070   (471,822)   (3,557,349)   (6,553,681)   (8,192,252)   (9,481,850)   (636,432)   (5,808,302)   (715,790)   (22,685)   (1,024,843)   (824,785)   (3,939,787)   (3,859,271)	Interfund Netting		1,122,743			465,767	85,966	2,294,659		(392,372)	1,221,719					284,476
Revenue (444,024) (102,726,070) (471,822) (3,557,349) (6,553,681) (8,192,252) (9,481,850) (636,432) (5,808,302) (715,790) (22,685) (1,024,843) (824,785) (3,939,787) (3,859,271) (5,808,971) (5,808,302) (715,790) (22,685) (1,024,843) (824,785) (3,939,787) (3,859,271) (5,808,802) (715,790) (1,808,802) (715,790) (1,024,843) (1,024,844) (1,024,844) (1,024,844) (1,024,844) (1,024,844) (1,024,844) (1,024,844) (1,024,844) (1,024,8			, , -					, - ,		( ,- ,	, , -	(=, ==,	( , -,	( ,,,,,,,,,,	, ,	
Expense 1,418,627 102,974,626 493,166 5,790,563 6,623,647 2,911,513 1,002,757 13,295,910 6,271,268 210,185 42,924,724 1,113,034 1,742,226 3,778,463 2,435,867 Net Results 974,603 248,557 21,344 2,233,214 69,966 (5,280,738) (8,479,093) 12,659,478 462,966 (505,605) 42,902,039 88,190 917,441.16 (161,324) (1,423,404) Expense 17-18 cAct % of 17-18 cBud 99% 103% 53% 65% 32% 21% 254% 194% 36% 55% 98% 137% 101% 69% 17-18 cBud 1,418,627 Pace = 100% Revenue (103,170,094) (471,822) (10,223,060) (10,113,686) (7,515,000) (8,539,399) (149,657) (2,777,000) (100,000) (83,500,000) (1,090,000) (1,270,560) (3,560,538) (3,500,200) Expense 98.64% 104,393,253 477,979 10,840,433 10,113,686 9,200,057 4,757,150 5,234,361 3,227,750 584,545 78,180,102 1,136,609 1,270,560 3,737,538 3,505,869 Net Results 1,223,159 6,158 617,373 - 1,685,057 (3,782,249) 5,084,704 450,750 484,545 (5,319,898) 46,609 (0.04) 177,000 5,669 17-18 cAct Encumbrances (102,974,626) (493,166) (5,790,563) (6,623,647) (2,911,513) (1,002,757) (13,295,910) (6,271,268) (210,185) (42,924,724) (1,113,034) (1,742,226) (3,778,582) (2,435,867)	17-18 cAct F10 B / (W	<u>/)</u>	-	-		-	-	-	-	-	-	-	-	-	-	-
Net Results 974,603 248,557 21,344 2,233,214 69,966 (5,280,738) (8,479,093) 12,659,478 462,966 (505,605) 42,902,039 88,190 917,441.16 (161,324) (1,423,404)   Expense 17-18 cAct % of 17-18 cBud 99% 103% 53% 65% 32% 21% 254% 194% 36% 55% 98% 137% 101% 69%    17-18 cBud 1,418,627 Pace = 100%    Revenue (103,170,094) (471,822) (10,223,060) (10,113,686) (7,515,000) (8,539,399) (149,657) (2,777,000) (100,000) (83,500,000) (1,090,000) (1,270,560) (3,560,538) (3,500,200)    Expense 98.64% 104,393,253 477,979 10,840,433 10,113,686 9,200,057 4,757,150 5,234,361 3,227,750 584,545 78,180,102 1,136,609 1,270,560 3,737,538 3,505,869    Net Results 1,223,159 6,158 617,373 - 1,685,057 (3,782,249) 5,084,704 450,750 484,545 (5,319,898) 46,609 (0.04) 177,000 5,669    17-18 cAct Encumbrances (102,974,626) (493,166) (5,790,563) (6,623,647) (2,911,513) (1,002,757) (13,295,910) (6,271,268) (210,185) (42,924,724) (1,113,034) (1,742,226) (3,778,582) (2,435,867)	Revenue (444,024	1)	(102,726,070)	(471,822)	(3,557,349)	(6,553,681)	(8,192,252)	(9,481,850)	(636,432)	(5,808,302)	(715,790)	(22,685)	(1,024,843)	(824,785)	(3,939,787)	(3,859,271)
Expense 17-18 cAct % of 17-18 cBud 99% 103% 53% 65% 32% 21% 254% 194% 36% 55% 98% 137% 101% 69% 17-18 cBud 1,418,627 Pace = 100% Revenue (103,170,094) (471,822) (10,223,060) (10,113,686) (7,515,000) (8,539,399) (149,657) (2,777,000) (100,000) (83,500,000) (1,090,000) (1,270,560) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3,500,200) (3,560,538) (3	, , , , , ,	7	102,974,626	493,166	5,790,563	6,623,647						42,924,724	1,113,034	1,742,226	3,778,463	2,435,867
17-18 cBud   1,418,627   Pace = 100%   Revenue   (103,170,094)   (471,822)   (10,223,060)   (10,113,686)   (7,515,000)   (8,539,399)   (149,657)   (2,777,000)   (100,000)   (83,500,000)   (1,090,000)   (1,270,560)   (3,560,538)   (3,500,200)   (3,500,538)   (3,500,200)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,538)   (4,500,500)   (4,500,5														,		(1,423,404)
Revenue         (103,170,094)         (471,822)         (10,223,060)         (10,113,686)         (7,515,000)         (8,539,399)         (149,657)         (2,777,000)         (100,000)         (83,500,000)         (1,090,000)         (1,270,560)         (3,560,538)         (3,500,200)           Expense         98.64%         104,393,253         477,979         10,840,433         10,113,686         9,200,057         4,757,150         5,234,361         3,227,750         584,545         78,180,102         1,136,609         1,270,560         3,737,538         3,505,869           Net Results         1,223,159         6,158         617,373         -         1,685,057         (3,782,249)         5,084,704         450,750         484,545         (5,319,898)         46,609         (0.04)         177,000         5,669           17-18 CACT Encumbrances         (102,974,626)         (493,166)         (5,790,563)         (6,623,647)         (2,911,513)         (1,002,757)         (13,295,910)         (6,271,268)         (210,185)         (42,924,724)         (1,113,034)         (1,742,226)         (3,778,582)         (2,435,867)	· · · · · · · · · · · · · · · · · · ·			103%	53%	65%	32%	21%	254%	194%	36%	55%	98%	137%	101%	69%
Expense         98.64%         104,393,253         477,979         10,840,433         10,113,686         9,200,057         4,757,150         5,234,361         3,227,750         584,545         78,180,102         1,136,609         1,270,560         3,737,538         3,505,869           Net Results         1,223,159         6,158         617,373         -         1,685,057         (3,782,249)         5,084,704         450,750         484,545         (5,319,898)         46,609         (0.04)         177,000         5,669           17-18 cAct Encumbrances         (102,974,626)         (493,166)         (5,790,563)         (6,623,647)         (2,911,513)         (1,002,757)         (13,295,910)         (6,271,268)         (210,185)         (42,924,724)         (1,113,034)         (1,742,226)         (3,778,582)         (2,435,867)		7 Pace = 1														
Net Results 1,223,159 6,158 617,373 - 1,685,057 (3,782,249) 5,084,704 450,750 484,545 (5,319,898) 46,609 (0.04) 177,000 5,669  17-18 cAct Encumbrances (102,974,626) (493,166) (5,790,563) (6,623,647) (2,911,513) (1,002,757) (13,295,910) (6,271,268) (210,185) (42,924,724) (1,113,034) (1,742,226) (3,778,582) (2,435,867)					, , ,	, , , ,										
17-18 cAct Encumbrances (102,974,626) (493,166) (5,790,563) (6,623,647) (2,911,513) (1,002,757) (13,295,910) (6,271,268) (210,185) (42,924,724) (1,113,034) (1,742,226) (3,778,582) (2,435,867)		98.64%														
	NEI KESUIIS		1,223,159	6,158	617,373	-	1,685,057	(3,782,249)	5,084,704	450,750	484,545	(5,319,898)	46,609	(0.04)	177,000	5,669
1.418.627.10 (15,186.55) 5.049.870.46 3.450.039.01 5.288.579.35 3.764.592.88 ###################################	17-18 cAct Encumbrances		(102,974,626)		(5,790,563)	(6,623,647)	(2,911,513)	(1,002,757)	(13,295,910)		(210,185)	(42,924,724)	(1,113,034)	(1,742,226)		(2,435,867)
			1,418,627.10	(15,186.55)	5,049,870.46	3,490,039.01	6,288,543.55	3,754,392.88	#######################################	#######################################	374,360.23	35,255,378.01	23,575.45	(471,666.13)	(41,044.01)	1,070,002

## District Financial Summary by Operating Fund

June 30, 2018



Percent of year completetd 100%	General Fund	CPP I	nsurance/Risk	Grants	2014-3A MLO	2016-3B MLO	Bond Redemp & CapLeasePays	Cap Reserve	Cap Projects Building Fund	2016-3B Cap Projects	Kids' Corner	FFS Transportation	Nutrition Services	Fiduciary
Fund #s ->	10	19	18,64	22 & 26	14	16	31 / 39	15	43	46	27	25	21	73,23,74
1 2 3	5	6	10	в	14	15	15	17	18	19	20	21	2	25
Revenue Categorical	17-18 cAct													17-18 cAct
Property Tax	20,499,728	-	-	-	-	-	-	-	-	-	-	-	-	=
Specific Ownership Tax	3,406,043	-	-	-	-	-	-	-	-	-	-	-	-	-
Abatements	(40,542)	_	_	_	_	_	_	_	_	_	_	_	_	_
Subtotal Net Tax Revenue	23,865,229	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Cost Reimb.	3,828,483	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income	. 205,206	-	36,536	-	-	564,471	578,679	31,302	-	22,685	-	310	-	8,821
All Other Local Revenue	. (3,067,023)	_	2,720,813	324,717	8,192,252	8,917,379	57,753	3,000,000	715,790	_	1,024,843	325,597	1,730,407	3,850,451
Total Local Revenue	24,831,896	-	2,757,349	324,717	8,192,252	9,481,850	636,432	3,031,302	715,790	22,685	1,024,843	325,907	1,730,407	3,859,271
State Share (Equalization)	. 141,180,295	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other State Revenue	. 7,496,489	-	-	573,715	-	-	-	-	-	-	-	502,482	67,532	_
Total State Revenue	148,676,784	-	-	573,715	-	-	-	-	-	-	-	502,482	67,532	-
Federal Revenue	. 637,393	-	-	5,655,248	-	-	-	-	-	-	-	-	2,141,848	-
Interfund Transfers	. (3,577,000)	-	800,000	-	-	-	-	2,777,000	-	_	-	-	-	-
Per-Pupil Direct Allocations	. (471,822)	471,822	-	-	_	-	-	-	-	_	-	-	-	-
Charter School Allocation	. (71,199,665)	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other Revenue	3,828,483	-	0	-	-	_	-	-	-	-	-	(3,604)	-	(0)
Total Other Revenue	(71,420,003)	471,822	800,000	-	-	-	-	2,777,000	-	-	-	(3,604)	-	(0)
Total Revenue	102,726,070	471,822	3,557,349	6,553,681	8,192,252	9,481,850	636,432	5,808,302	715,790	22,685	1,024,843	824,785	3,939,787	3,859,271
Expense Categorical by Object														
Regular Salaries	. (60,194,496)	(238,984)	-	(3,029,936)	(655,373)	(824,064)	-	-	-	-	(491,849)	(586,029)	(1,226,957)	-
Other Salaries (sub, extra, etc.)	. (4,093,192)	(561)	-	(128,604)	(108,194)	-	-	-	-	-	(108,400)	(280,974)	(58,390)	-
Medicare	(890,104)	(3,238)	-	(34,836)	(9,035)	(9,363)	-	-	-	-	(7,602)	(11,564)	(17,803)	-
PERA (employer share)	. (12,282,363)	(44,802)	-	(483,158)	(121,941)	(130,009)	-	-	-	-	(103,948)	(156,510)	(244,456)	-
Insurance & Other	(6,899,576)	(33,054)	-	(469,373)	(34,414)	(6,455)	-	-	-	-	(66,673)	(262,770)	(136,435)	_
Total Personnel Costs	(84,359,730)	(320,640)	-	(4,145,907)	(928,955)	(969,891)	-	-	-	-	(778,472)	(1,297,847)	(1,684,041)	-
Purchase Services-Professiona sa	(5,241,766)	-	(9,589,570)	(764,114)	(362,820)	(24,042)	(4,884)	-	(30,622)	(30,179,809)	(28,374)	(26,525)	(16,035)	(126,953)
Purchase Services-Property	. (1,711,360)	-	-	(3,396)	-	-	-	(115,672)	(179,563)	-	(173,380)	-	(91,131)	(36,315)
Purchase Services-Other	. (5,197,478)	(133,638)	4,893,538	(1,138,538)	(33,978)	(8,511)	-	-	-	-	(15,615)	(28,804)	(106,176)	(73,862)
Supplies	. (5,852,665)	(38,130)	(1,094,531)	(435,914)	(735,782)	-	-	-	-	(1,284)	(101,003)	-	(1,844,106)	(1,980,831)
Equipment	. (679,542)	-	-	(100,582)	(736,739)	(312)		(4,744,191)	-	(12,743,631)	(9,301)	-	(15,660)	-
Other	67,916	(759)	0	(35,196)	(113,239)	0	(13,291,026)	(1,411,405)	-	(0)	(6,889)	(389,050)	(21,315)	(217,906)
Total Implementation Costs	(18,614,896)	(172,526)	100,365,567	(2,477,740)	(1,982,558)	(32,866)	(13,295,910)	(6,271,268)	(210,185)	(42,924,724)	(334,561)	(444,379)	(2,094,422)	(2,435,867)
Total Expense	(102,974,626)	(493,166)	(5,790,563)	(6,623,647)	(2,911,513)	(1,002,757)	(13,295,910)	(6,271,268)	(210,185)	(42,924,724)	(1,113,034)	(1,742,226)	(3,778,463)	(2,435,867)
Net Revenue (Expense)	(248,557)	(21,344)	(2,233,214)	(69,966)	5,280,738	8,479,093	(12,659,478)	(462,966)	505,605.02	(42,902,039)	(88,190)	(917,441)	161,324	1,423,404

## District Financial Summary by Operating Fund

June 30, 2018



Percent of year completetd 100%	6 General Fund	CPP I	nsurance/Risk	Grants	2014-3A MLO	2016-3B MLO	Bond Redemp & CapLeasePays (	Cap Reserve	Cap Projects Building Fund	2016-3B Cap Projects	Kids' Corner	FFS Transportation	Nutrition Services	Fiduciary
Fund #s ->	10	19	18,64	22 & 26	14	16	31 / 39	15	43	46	27	25	21	73,23,74
Revenue Categorical	17-18 cBud	6	10	13	14	15	15	17	18	19	20	21	22	2 17-18 cBud
Property Tax	20,565,478	_	_	_	_	_	_	_	_	_	_	_	_	-
Specific Ownership Tax	3,468,030	-	-	-	-	-	-	-	-	-	-	-	-	-
Abatements Subtotal Net Tax Revenue	(54,858) 23,978,649	-	-	-	<u>-</u>	<u>-</u>	-	<u>-</u>	<u>-</u>	_ 	-	- -	-	-
Charter School Cost Reimb.	3,765,923	-	-	_	-	_	-	_	-	-	_	-	-	-
Interest Income	158,712	-	-	-	15,000	-	-	-	-	_	_	_	-	50
All Other Local Revenue	(2,660,158)	-	9,423,060	1,154,140	7,500,000	8,539,399	149,657	-	100,000	-	1,090,000	808,560	1,749,948	3,500,150
Total Local Revenue	25,243,127	-	9,423,060	1,154,140	7,515,000	8,539,399	149,657	-	100,000	-	1,090,000	808,560	1,749,948	3,500,200
State Share (Equalization)	141,083,705	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other State Revenue	<sub></sub> 7,761,891	_	_	817,131	_	_	_	_	_	_	_	462,000	23,821	_
Total State Revenue	148,845,595	-	-	817,131	-	-	-	-	-	-	-	462,000	23,821	-
Federal Revenue	544,217	-	-	8,142,414	-	-	-	-	-	-	-	-	1,786,769	-
Interfund Transfers	(3,577,000)	-	800,000	-	-	-	-	2,777,000	-	83,500,000	-	-	-	-
Per-Pupil Direct Allocations	(471,822)	471,822	-	-	-	_	-	_	-	-	_	_	-	-
Charter School Allocation	(71,179,947)	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other Revenue	3,765,923	-	_	(0)	_	_	_	_	_	-	-	_	-	-
Total Other Revenue	(71,462,845)	471,822	800,000	(0)	-	-	-	2,777,000	-	83,500,000	-	-	-	-
Total Revenue	103,170,094	471,822	10,223,060	10,113,686	7,515,000	8,539,399	149,657	2,777,000	100,000	83,500,000	1,090,000	1,270,560	3,560,538	3,500,200
<b>Expense Categorical by Object</b>														
Regular Salaries	(60,105,360)	(235,199)	-	(5,972,173)	(990,621)	(517,313)	-	-	-	-	(454,351)	, , ,	(1,179,859)	-
Other Salaries	(4,098,881)	(900)	-	(192,971)	(114,214)	-	-	-	-	-	(93,150)		(25,500)	-
Medicare	(877,055)	(3,883)	-	(35,361)	(7,458)	(5,257)	-	-	-	-	(6,633)	,	(17,051)	-
PERA (employer share)	(11,997,414)	(54,227)	-	(492,537)	(99,138)	(72,614)	-	-	-	-	(89,053)	(74,654)	(231,252)	-
Insurance	(6,892,561)	(23,493)	-	(1,100,626)	(33,139)	(5,847)		-	-	-	(49,849)	(158,088)	(135,595)	-
Total Personnel Costs	(83,971,270)	(317,702)	-	(7,793,668)	(1,244,570)	(601,030)	-	-	-	-	(693,035)		(1,589,257)	-
80%	30.8%	34.6%	-	26.4%	12.6%	16.2%	-	-	-	-	26.6%	32.6%	31.8%	-
Purchase Services-Professiona	(5,496,755)	-	(9,036,658)	(1,115,047)	(645,583)	(16,952)	(25,000)	-	-	(56,489,162)	(33,600)	-	(15,750)	(126,066)
Purchase Services-Property	(1,984,495)	-	-	(4,000)	(14,184)	-	-	(115,672)	-	-	(105,000)	-	(33,000)	-
Purchase Services-Other	(6,069,227)	(118,073)	(915,000)	(1,265,871)	(33,540)	(5,751)	-	-	-	-	(34,820)	,	(99,850)	(80,113)
Supplies 6%	(6,235,463)	(38,768)	(738,775)	1,541,787	(861,663)	-	-	-	-	(2,000)	(96,150)		(1,285,911)	(3,125,609)
Equipment 1%	700 (831,201)	-	-	(1,065,584)	(1,036,008)	(341)		(1,660,983)	(584,545)	(19,320,221)	(13,480)		(50,000)	-
Other	195,158	(3,436)	(150,000)	(411,303)	(5,364,508)	(4,133,076)		(1,451,095)	-	(2,368,719)	(160,524)	(276,089)	(663,770)	(174,081)
Total Implementation Costs	(20,421,983)	(160,277)	(10,840,433)	(2,320,017)	(7,955,487)	(4,156,120)	(5,234,361)	(3,227,750)	(584,545)	(78,180,102)	(443,574)	(279,089)	(2,148,281)	(3,505,869)
Total Expense	(104,393,253)	(477,979)	(10,840,433)	(10,113,686)	(9,200,057)	(4,757,150)	(5,234,361)	(3,227,750)	(584,545)	(78,180,102)	(1,136,609)	(1,270,560)	(3,737,538)	(3,505,869)
Net Revenue (Expense)	(1,223,159)	(6,158)	(617,373)	-	(1,685,057)	3,782,249	(5,084,704)	(450,750)	(484,545)	5,319,898	(46,609)	0	(177,000)	(5,669)

## District Financial Summary by Operating Fund

June 30, 2018



Percent of year completetd 1	100%	General Fund	CPP II	nsurance/Risk	Grants	2014-3A MLO	2016-3B MLO	Bond Redemp & Capl easePays	Cap Reserve	Cap Projects Building Fund	2016-3B Cap Projects	Kids' Corner	FFS Transportation	Nutrition Services	Fiduciary
Fund #s ->	_	10	19	18,64	22 & 26	14	16	31 / 39	15	43	46	27	25	21	73,23,74
1 2	3	5	6	10	13	14	15	15	17	18	19	20	21	22	25
Revenue Categorical	C	Act v cBud													cAct v cBud
Property Tax	1110	65,750	-	-	-	-	-	-	-	-	-	-	-	-	-
Specific Ownership Tax	1120	61,986	-	-	-	-	-	-	-	-	-	-	-	-	-
Abatements	1141	(14,316)	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal Net Tax Revenue		113,420	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter School Cost Reimb.	1850	(62,560)	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income	1500	(46,495)	-	(36,536)	-	15,000	(564,471)	, , ,	(31,302)	-	(22,685)	-	(310)	-	(8,771)
All Other Local Revenue	1000	406,865	-	6,702,247	829,422	(692,252)	(377,980)		(3,000,000)		_	65,157	482,963	19,541	(350,301)
Total Local Revenue		411,230	-	6,665,711	829,422	(677,252)	(942,451)	) (486,775)	(3,031,302)	(615,790)	(22,685)	65,157	482,653	19,541	(359,071)
State Share (Equalization)	3110	(96,590)	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other State Revenue	3000	265,401	-	-	243,416	-	-	-	-	-	-	-	(40,482)	(43,711)	-
Total State Revenue	"""	168,811	-	-	243,416	-	-	-	-	-	-	-	(40,482)	(43,711)	-
Federal Revenue	4000	(93,175)	-	-	2,487,166	-	-	-	-	-	-	-	-	(355,079)	-
Interfund Transfers	5200	-	-	-	-	_	_	-	_	_	83,500,000	_	_	-	_
Per-Pupil Direct Allocations	9600	-	-	-	-	_	_	_	_	-	_	_	-	-	_
Charter School Allocation	5700	19,718	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other Revenue		(62,560)	-	-	-	-	-	-	-	-	-	-	3,604	-	0
Total Other Revenue		(42,842)	-	-	-	-	-	-	-	-	83,500,000	-	3,604	-	0
Total Revenue		444,024	-	6,665,711	3,560,005	(677,252)	(942,451)	) (486,775)	(3,031,302)	(615,790)	83,477,315	65,157	445,775	(379,249)	(359,071)
Expense Categorical by Object	:														
Regular Salaries	110	89,137	3,785	-	(2,942,237)	(335,248)	306,751	-	-	-	-	37,499	25,147	47,099	-
Other Salaries	100	(5,689)	(339)	-	(64,367)	(6,020)	-	-	-	-	-	15,250	93,871	32,890	-
Medicare	221	13,048	(645)	-	(526)	1,577	4,106		-	-	-	969	819	752	-
PERA (employer share)	230	284,949	(9,425)	-	(9,379)	22,802	57,395		-	-	-	14,895	81,856	13,203	-
Insurance	200	7,015	9,561	-	(631,253)	1,274	609	-	-	-	-	16,824	104,682	839	-
Total Personnel Costs		388,460 365.5%	2,937 (14.8%)	-	(3,647,761) 21.3%	(315,615) (7.5%)	368,861 20.2%	-	-	-	-	85,437 62.0%	306,376 157.4%	94,783 18.5%	-
Purchase Services-Professiona	300	(254,989)	-	552,912	(350,933)	(282,763)	7,091	(20,116)	_	30,622	(26,309,353)	(5,226)	26,525	285	886
Purchase Services-Property	400	(273,135)	_	-	(604)	(14,184)		-	_	179,563	_	68,380	-	58,131	36,315
Purchase Services-Other	500	(871,749)	15,565	(5,808,538)	(127,333)	438	2,760	_	_	-	_	(19,205)	25,804	6,327	(6,251)
Supplies	600	(382,798)	(639)	355,756	1,977,701	(125,881)	-	-	_	_	(716)	4,853	_	558,195	(1,144,778)
Equipment	700	(151,658)	-	-	(965,002)	(299,269)	(28)	-	3,083,208	(584,545)	(6,576,590)	(4,179)	-	(34,340)	-
Other	_	2,964,496	(33,050)	(1,191,965)	6,603,971	7,325,818	3,375,710		(6,126,726)	748,720	68,142,037	(106,484)	(830,371)	(724,306)	2,183,830
Total Implementation Costs		1,030,167	(18,124)	(6,091,835)	7,137,800	6,604,158	3,385,532	(8,061,549)	(3,043,518)	374,360	35,255,378	(61,862)	(778,042)	(135,708)	1,070,002
Total Expense		1,418,627	(15,187)	5,049,870	3,490,039	6,288,544	3,754,393	(8,061,549)	(3,043,518)	374,360	35,255,378	23,575	(471,666)	(40,925)	1,070,002
Net Revenue (Expense)		1,862,652	(15,187)	573,877	7,050,044	5,611,292	2,811,942	(8,548,324)	(6,074,819)	(241,430)	118,732,693	88,732	(25,891)	(420,175)	710,931

### **EL PASO COUNTY SCHOOL DISTRICT 49 District Financial Summary**

General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
2017 101100011001								Personnel	Puro	chased Servic	es				Implementation	Grand
Percent of year com	pletetd 100%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		10	120	150	130	100	200		300	400	500	600	700	800	900	
Financial Expense Vie	ws by Progran	n, by Object		140											Instruction	nal Programs
							30.8%	30.5%								
Elementary School	17-18 cAct	13,910,221	576,196	252,365	8,345	14,747,127	4,542,576	19,289,704	25,800	56,583	7,783	534,189	52,422	3,675	680,451	19,970,155
	17-18 cBud	13,854,370	556,900	314,630	33,833	14,759,733	4,495,890	19,255,623	30,299	81,376	16,424	572,314	83,719	13,472	797,603	20,053,226
	cAct v cBud	(55,851)	(19,296)	62,265	25,488	12,606	(46,687)	(34,080)		24,793	8,641	38,125	31,297	9,797	117,151	83,071
	% Diff	100.4%	103.5%	80.2%	24.7%	99.9%	101.0%	100.2%	85.2%	69.5%	47.4%	93.3%	62.6%	27.3%	85.3%	99.6%
							32.2%									
Middle School	17-18 cAct	6,503,404	239,891	51,119	380	6,794,793	2,188,694	8,983,487		23,635	20,744	151,960	32,024	11,022	242,769	9,226,257
	17-18 cBud	6,473,459	238,233	82,610	(52,366)	6,741,935	2,170,041	8,911,976		37,474	92,288	164,232	48,937	(51,556)	295,680	9,207,656
	cAct v cBud	(29,944)	(1,658)	31,491	(52,746)	(52,858)	(18,654)	(71,511)		13,838	71,544	12,271	16,914	(62,579)	52,911	(18,600)
	% Diff	100.5%	100.7%	61.9%	(0.7%)	100.8%	100.9%	100.8%	78.6%	63.1%	22.5%	92.5%	65.4%	(21.4%)	82.1%	100.2%
High Cohool	47.40 - 4 - 4	0.004.000	224 545	450.077	4.040	0.404.400	31.1%	44.054.070	05.000	00.050	47.000	004.000	E4 400	4.400	450 407	40 405 000
High School	17-18 cAct	8,631,960	334,545	152,877	1,816	9,121,198	2,833,681	11,954,879		26,853	47,320	224,686	51,403	4,462	450,407	12,405,286
	17-18 cBud cAct v cBud	8,543,620	276,654	177,106 24,229	20,054 18,238	9,017,434 (103,764)	2,781,492 (52,190)	11,798,925 (155,953)		39,250 12,397	40,759 (6,561)	231,840 7,154	41,614 (9,789)	30,010 25,548	474,846 24,439	12,273,771 (131,514)
	% Diff	(88,340) 101.0%	(57,891) 120.9%	86.3%	9.1%	101.2%	101.9%	101.3%		68.4%	116.1%	96.9%	123.5%	25,546 14.9%	94.9%	101.1%
	70 DIII	101.0%	120.9%	00.3%	9.170	101.270	101.9%	101.5%	104.7 70	00.4%	110.170	90.9%	123.5%	14.9%	94.9%	101.176
Curriculum	17-18 cAct	_	_	_	_ [	_		_	I -	_	_	_	_	. 1	. 1	. 1
<u>Garriodiam</u>	17-18 cBud	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
	cAct v cBud	_	_	_	_		_	_	_	_				-	_	_
	% Diff	_	_	_	_	-	_	_	_	_	_	_	-	_	_	_
							31.3%		•					'		
Regular Education PreS	Schodl7-18 cAct	166,162	32,020	1,042	396	199,621	62,464	262,085	-	-	-	1,906	-	609	2,515	264,600
·	17-18 cBud	164,833	9,500	1,042	735	176,110	61,901	238,011	-	-	30	6,826	-	790	7,646	245,657
	cAct v cBud	(1,330)	(22,520)	-	339	(23,511)	(562)	(24,073)	-	-	30	4,920	-	181	5,131	(18,942)
	% Diff	100.8%	337.1%	100.0%	53.9%	113.4%	100.9%	110.1%	-	-	-	27.9%	-	77.1%	32.9%	107.7%
							31.0%									
Career & Tech Ed	17-18 cAct	614,506	-	10,640	-	625,145	194,003	819,148		-	497,537	373,092	107,123	10,737	1,076,097	1,895,245
	17-18 cBud	593,117	-	22,500	-	615,617	192,696	808,312	153,788	-	651,501	383,797	110,544	19,910	1,319,539	2,127,851
	cAct v cBud	(21,389)	-	11,860	-	(9,529)	(1,308)	(10,836)		-	153,964	10,704	3,421	3,201	237,470	226,634
	% Diff	103.6%	-	47.3%	-	101.5%	100.7%	101.3%	57.0%	-	76.4%	97.2%	96.9%	53.9%	81.6%	89.1%
0.00 - 1.0 - 1.1 - 1.					1		31.5%		1					1		
Gifted & Talented Ed	17-18 cAct	284,378	1,080	14,283	6,623	306,364	96,381	402,745		-	22,155	34,460	2,392	4,143	94,466	497,211
	17-1 <u>8 cBud</u>	333,865	990	17,668	6,454	358,977	101,959	460,936	31,316	-	21,530	33,887	2,392	6,362	95,488	556,423
	cAct v cBud	49,488	(90)	3,385	(170)	52,613	5,578	58,191	-	-	(625)	(572)	-	2,219	1,022	59,212
	% Diff	85.2%	109.1%	80.8%	102.6%	85.3%	94.5%	87.4%	100.0%	-	102.9%	101.7%	100.0%	65.1%	98.9%	89.4%

### **EL PASO COUNTY SCHOOL DISTRICT 49 District Financial Summary**

General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
2017-10113cai 1 cai								Personnel	Puro	chased Service	ces				Implementation	Grand
Percent of year compl	etetd 100%	Sal-Regular	Sal-Sub	Sal-Extra Sa	al-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
	,	10	120	150	130	100	200	_	300	400	500	600	700	800	500	_
Financial Expense View	s by Progran	n, by Object													<u>Instructi</u>	onal Programs
					1		44.1%		I					1		
Alternative Ed	17-18 cAct	63,854	-	2,688	123	66,665	29,389	96,054	-	1,931	96,802	13,474	8,172	11,003	131,382	227,436
	17-18 cBud	61,395	50	2,500	9,732	73,677	24,874	98,552	-	4,500	124,862	19,261	17,700	12,500	178,822	277,374
	cAct v cBud % Diff	(2,458) 104.0%	50	(188) 107.5%	9,609 1.3%	7,013 90.5%	(4,515)	2,498 97.5%	-	2,569	28,060	5,786 70.0%	9,528 46.2%	1,497 88.0%	47,440 73.5%	49,938 <b>82.0%</b>
	% DIII	104.0%	-	107.5%	1.3%	90.5%	118.2% 31.0%	97.5%	-	42.9%	77.5%	70.0%	40.2%	88.0%	73.5%	82.0%
ESL Ed	17-18 cAct	813,809	_	6,442	147	820,399	254,240	1,074,639	I			126		_	126	1,074,766
LOL Lu	17-18 cBud	810,279	_	6,037	227	816,544	251,742	1,068,286		_	_	127	_	-	127	1,068,413
	cAct v cBud	(3,530)		(405)	80	(3,855)	(2,499)	(6,354)	_			1 1			1	(6,353)
	% Diff	100.4%	_	106.7%	64.7%	100.5%	101.0%	100.6%	_	_	_	99.5%	_	_	99.5%	100.6%
	, o 2	.0070			· · · / · /		-	.00.070				00.070		ļ	00.070	.00.070
Summer School	17-18 cAct	_	_		-	_	_	_	_	_	1,475	1,072	4,527	-	7,075	7,075
	17-18 cBud	-	_	320	-	320	-	320	2,980	10	_	10	-	-	3,000	3,320
	cAct v cBud	_	-	320	-	320	-	320	2,980	10	(1,475)	(1,062)	(4,527)	(0)	(4,075)	(3,755)
	% Diff	-	-	-	-	-	-	-	-	-	-	10,724.5%	-	-	235.8%	213.1%
							29.9%		-							
Falcon Virtual Academy	17-18 cAct	759,158	2,716	44,287	5,230	811,391	242,753	1,054,143	3,551	4,250	21,856	130,573	44,034	2,289	206,553	1,260,696
	17-18 cBud	752,318	1,764	58,056	13,162	825,299	233,102	1,058,402	3,551	20,000	53,069	152,271	64,064	4,058	297,014	1,355,416
	cAct v cBud	(6,840)	(952)	13,768	7,932	13,908	(9,650)	4,258	-	15,750	31,213	21,698	20,031	(2,746)	85,946	90,204
	% Diff	100.9%	154.0%	76.3%	39.7%	98.3%	104.1%	99.6%	100.0%	21.3%	41.2%	85.8%	68.7%	56.4%	69.5%	93.0%
0 :151 "					1		33.6%		l							
Special Education	17-18 cAct	6,519,138	174,368	92,343	68,052	6,853,901	2,301,847	9,155,748	1,136,632	626	1,284,780	185,213	29,477	4,252	2,640,980	11,796,727
	17-18 cBud	6,429,620	141,614	31,068	51,874	6,654,176	2,270,491	8,924,666	974,609	1,850	1,349,373	185,749	50,537	6,048	2,568,165	11,492,831
	cAct v cBud	(89,518)	(32,754)	(61,275)	(16,178)	(199,725)	(31,356)	(231,081)	(162,022)	1,224	64,593	535	21,060	1,796	(72,815)	(303,896)
	% Diff	101.4%	123.1%	297.2%	131.2%	103.0%	101.4%	102.6%	116.6%	33.8%	95.2%	99.7%	58.3%	70.3%	102.8%	102.6%
Extracurricular Programs	17-18 cAct	15,079	_	960,601	. 1	975,680	20.9% 204,332	1,180,012	37,707	16,198	13,342	166,099	7,574	19,225	260,145	1,440,157
Extracumcular Frograms	17-18 cBud	16,909	-	976,152	150	993,212	102,603	1,100,012	38,366	14,541	17,410	156.852	9,422	17,364	253,955	1,349,769
	cAct v cBud	1,830		15,552	150	17,532	(101,729)	(84,198)	659	(1,657)	4,068	(9,248)	1,848	(1,861)	(6,190)	(90,387)
	% Diff	89.2%	-	98.4%	-	98.2%	199.1%	107.7%	98.3%	111.4%	76.6%	105.9%	80.4%	110.7%	102.4%	106.7%
	70 Bill	00.270		30.470	1	30.270	100.170	107.770	30.070	111.470	70.070	100.070	00.470	110.770	102.470	100.1 70
							31.3%									-
Total Instructional	17-18 cAct	38,281,668	1,360,816	1,588,686	91,113	41,322,283	12,950,361	54,272,644	1,421,680	130,076	2,013,794	1,816,852	339,148	71,416	5,792,965	60,065,610
Programs	17-18 cBud	38,033,786	1,225,705	1,689,689	83,855	41,033,034	12,686,789	53,719,823	1,330,588	199,000	2,367,246	1,907,164	428,929	58,957	6,291,885	60,011,708
_	cAct v cBud	(247,882)	(135,111)	101,002	(7,258)	(289,249)	(263,572)	(552,821)	(91,092)	68,924	353,452	90,313	89,781	(22,947)	488,431	(64,390)
	% Diff	100.7%	111.0%	94.0%	108.7%	100.7%	102.1%	101.0%	106.8%	65.4%	85.1%	95.3%	79.1%	121.1%	92.1%	100.1%
					•				-						•	

### **District Financial Summary**

General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
2011 1011000110001								Personnel	Puro	chased Servic	es				Implementation	Grand
Percent of year com	pletetd 100%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		300	400	500	600	700	800	500	
Financial Expense Vie	ws by Prograr	n, by Object													Sur	port Programs
0, 1, 10, 1					1		34.1%									1
Student Services	17-18 cAct	2,166,208	16,428	63,505	7,440	2,253,581	767,471	3,021,051	322,666	5,524	32,599	18,319	3,082	40	382,229	3,403,280
	17-1 <u>8 cBud</u>	2,194,130	24,657	27,840	10,104	2,256,731	760,865	3,017,595	324,257	6,164	32,387	19,624	3,100	74,500	460,031	3,477,627
	cAct v cBud	27,922	8,229	(35,665)	· ·	3,150	(6,606)	(3,456)	1,591	640	(212)	1,305	18	74,460	77,802	74,347
	% Diff	98.7%	66.6%	228.1%	73.6%	99.9%	100.9% 31.9%	100.1%	99.5%	89.6%	100.7%	93.3%	99.4%	0.1%	83.1%	97.9%
Attendance Services	17-18 cAct	979,295	37,017	7,452	22,456	1,046,220	333,620	1,379,840	8,505	2,887	13,732	9,808	2,081	1,750	38,762	1,418,603
Attendance dervices	17-18 cBud	1,003,562	39,076	- ,402	22,842	1,065,479	332,714	1,373,040	10,000	2,988	14,703	9,995	3,060	1,750	42,495	1,440,689
	cAct v cBud	24,267	2,059	(7,452)		19,259	(906)	18,353	1,495	101	971	187	979	-	3,733	22,086
	% Diff	97.6%	94.7%	(7,102)	98.3%	98.2%	100.3%	98.7%	85.1%	96.6%	93.4%	98.1%	68.0%	100.0%	91.2%	98.5%
	,, 2	0070	<b>5</b> , 6		33.373	00.270	-	3373	1 00,0	00.070	33.170	33,0	33.375	100.070	1 0279	00.070
Section 504	17-18 cAct	-	-	_	-	-	-	-	-	-	-	-	-	-	- 1	-
	17-18 cBud	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	cAct v cBud	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	% Diff	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
							30.7%									
Guidance Couseling	17-18 cAct	1,679,650	-	1,565	-	1,681,215	516,047	2,197,262	-	-	983	8,000	-	4,088	13,072	2,210,334
	17-18 cBud	1,676,276		4,100	-	1,680,376	514,148	2,194,524	-	-	1,433	10,609	250	23,544	35,836	2,230,360
	cAct v cBud	(3,374)	-	2,535	-	(839)	(1,899)	(2,738)	-	-	450	2,608	250	19,456	22,764	20,026
	% Diff	100.2%	-	38.2%	-	100.0%	100.4%	100.1%	-	-	68.6%	75.4%	-	17.4%	36.5%	99.1%
FCI Cumpart	47.40 - 4 - 4		4.005	00.050	0.400	04.070	11.3%	00.707	1 4 047		400.070	44.004	0.704	4 000	100,000	400 400
ESL Support	17-18 cAct	-	1,305	20,659	2,108	24,072	2,725	26,797	1,617	-	106,372	44,021	8,794	1,828	162,633	189,429
	17-18 cBud cAct v cBud	-	(1,305)	37,905 17,246	5,000 2,892	42,905 18,833	1,922 (803)	44,827 18,030	37,458 35,841	-	113,704 7,332	47,191 3,170	10,000 1,206	18,000 (6,362)	226,353 41,187	271,179 59,217
	% Diff	_	(1,305)	54.5%	42.2%	56.1%	141.8%	59.8%	4.3%	_	93.6%	93.3%	87.9%	10.2%		69.9%
	/0 DIII	-	-	34.3 /6	42.2 /0	50.176	29.2%	39.6 /6	4.576	-	93.0 %	93.3 //	07.970	10.2 /0	71.070	09.970
Learning Services	17-18 cAct	829,071	7,653	59,659	5,154	901,538	263,454	1,164,992	220,435	25,486	17,325	138,030	4,042	493	405,811	1,570,803
<u>Loanning Convicco</u>	17-18 cBud	844,977	- ,555	55,942	4,230	905,149	261,649	1,166,798	226,514	25,001	21,748	154,820	6,707	1,310	436,100	1,602,898
	cAct v cBud	15,906	(7,653)	(3,717)	,	3,612	(1,805)	1,806	6,079	(485)	4,422	16,790	2,665	817	30,289	32,095
	% Diff	98.1%	-	106.6%	121.8%	99.6%	100.7%	99.8%		101.9%	79.7%	89.2%	60.3%	37.6%		98.0%
							32.4%		•							
Mentor Program	17-18 cAct	151,795	-	65,773	-	217,568	70,600	288,167	2,349	-	14,790	4,629	-	-	21,769	309,936
-	17-18 cBud	164,635	7,400	78,900	7,639	258,573	53,647	312,221	7,143	-	15,790	7,430	-	250	30,613	342,834
	cAct v cBud	12,840	7,400	13,127	7,639	41,006	(16,952)	24,053	4,793	-	1,000	2,801	-	250	8,844	32,898
	% Diff	92.2%	-	83.4%	-	84.1%	131.6%	92.3%	32.9%	-	93.7%	62.3%	-	-	71.1%	90.4%

### **District Financial Summary**

General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
2017 10110001 1001								Personnel	Pur	chased Servic	es				Implementation	Grand
Percent of year comp	letetd 100%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		300	400	500	600	700	800	900	
Financial Expense View	s by Progran	n, by Object													<u>Sup</u>	port Programs
							31.1%		1						1	1
Staff Dev (Instructional)	17-18 cAct	140,295	2,324	2,200	5,318	150,137	46,648	196,784	66,874	-	252,955	22,562	115	16,742	359,247	556,032
	17-18 cBud	138,754	25,309	10,500	5,100	179,663	50,368	230,031	123,552	-	258,209	55,308	331	20,423	457,823	687,854
	cAct v cBud	(1,541)	22,985	8,300	(218)	29,526	3,720	33,246	56,678	-	5,254	32,746	216	3,681	98,576	131,822
	% Diff	101.1%	9.2%	21.0%	104.3%	83.6%	92.6%	85.5%	54.1%	-	98.0%	40.8%	34.8%	82.0%	78.5%	80.8%
A	47.40 . 4 . 1	4.40.000	004		4 455	440.740	29.5%	404.007	400.004		7.070	4 404	0.744		040.450.	404.004
<u>Assessment</u>	17-18 cAct	140,909	684	-	1,155	142,749	42,118	184,867	198,304	-	7,679	1,434	8,741	-	216,158	401,024
	17-18 cBud	140,913	2,700	-	800	144,413	42,384	186,797	249,507	3,349	10,050	2,720	8,741	- (0)	274,367	461,164
	cAct v cBud	4	2,016	-	(355)	1,664	266	1,931	51,203	3,349	2,371	1,286	400.00/	(0)	58,209	60,140
	% Diff	100.0%	25.3%	-	144.4%	98.8%	99.4%	99.0%	79.5%	-	76.4%	52.7%	100.0%	-	78.8%	87.0%
Grant Writing	17-18 cAct	_			- 1	_	1	_	I _		_		_	- 1	_ 1	. 1
Clarit Writing	17-18 cBud				_	_	_	_	90,250					_	90,250	90,250
	cAct v cBud				-		-	-	90,250						90,250	90,250
	% Diff	_	_	_	_	-	_	_	-	_	_	_	_	_	-	-
	70 B.III				I		33.3%		1					ı	ı	1
School Libraries	17-18 cAct	611,527	3,315	3,549	5,471	623,862	208,009	831,872	_	_	_	_	_	- 1	- 1	831,872
	17-18 cBud	611,104	7,725	1,800	3,562	624,191	209,877	834,068	_	_	_	_	_	-	_	834,068
	cAct v cBud	(423)	4,410	(1,749)		328	1,868	2,196	_	_	_	_	_	-	-	2,196
	% Diff	100.1%	42.9%	197.2%	153.6%	99.9%	99.1%	99.7%	-	_	_	-	-	-	-	99.7%
					•		28.0%		•					•	•	
Spec Ed Supervision	17-18 cAct	487,073	_	10,800	1,426	499,298	139,810	639,108	-	258	5,942	2,857	1,975	23,030	34,061	673,170
	17-18 cBud	487,907	2,450	7,200	1,022	498,579	138,538	637,117	-	3,150	6,830	4,100	2,535	24,000	40,615	677,732
	cAct v cBud	834	2,450	(3,600)	(404)	(719)	(1,272)	(1,991)	-	2,892	888	1,243	560	970	6,554	4,563
	% Diff	99.8%	-	150.0%	139.5%	100.1%	100.9%	100.3%	-	8.2%	87.0%	69.7%	77.9%	96.0%	83.9%	99.3%
							24.5%		-					_	_	
Voc Ed Supervision	17-18 cAct	232,251	-	5,885	5	238,140	58,400	296,540	-	-	7,513	21,021	12,417	4,448	45,398	341,938
	17-18 cBud	230,366	500	600	-	231,466	67,455	298,921	-	_	18,143	23,908	12,417	4,448	58,916	357,836
	cAct v cBud	(1,885)	500	(5,285)	(5)	(6,674)	9,055	2,381	-	-	10,630	2,887	-	(0)	13,517	15,898
	% Diff	100.8%	-	980.8%	-	102.9%	86.6%	99.2%	-	-	41.4%	87.9%	100.0%	100.0%	77.1%	95.6%
							26.0%									
Extracurric. (N/A) Superv		179,195	-	(1,114)	· ·	183,542	47,660	231,202		10,590	-	-	-	-	10,590	241,791
	17-18 cBud	187,748	-	(1,114)	,	190,605	49,617	240,222	1,200	25,000	-	1,400	-	900	28,500	268,722
	cAct v cBud	8,552	-	-	(1,490)	7,063	1,957	9,020	1,200	14,411	-	1,400	-	900	17,911	26,931
	% Diff	95.4%	-	100.0%	137.5%	96.3%	96.1%	96.2%	-	42.4%	-	-	-	-	37.2%	90.0%

### **District Financial Summary**

General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
2017 10110001 1001								Personnel	Puro	chased Servic	es				Implementation	Grand
Percent of year com	pletetd 100%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		300	400	500	600	700	800	500	
Financial Expense View	ws by Progran	n, by Object													<u>Sur</u>	port Programs
							26.8%							ı		
Career Pathways	17-18 cAct	114,010	2,232	-	-	116,242	31,149	147,390		-	(15)	1,655	-	-	1,640	149,030
	17-18 cBud	114,455	1,640	-	-	116,095	32,630	148,725	-	-	300	1,500	-	-	1,800	150,525
	cAct v cBud	445	(592)	-	-	(147)	1,481	1,334	-	-	315	(155)	-	-	160	1,495
	% Diff	99.6%	136.1%	-	-	100.1%	95.5% 32.0%	99.1%	-	-	(5.0%)	110.3%	-	-	91.1%	99.0%
Board of Education	17-18 cAct	52,172	_	77	3,927	56,176	17,984	74,160	280,095	_	202,184	2,053	2,292	17,708	504,332	578,492
Board of Eddeation	17-18 cBud	52,289	_	100	4,324	56,713	18,374	75,087	321,410	_	494,120	1,690	3,470	16,590	837,280	912,367
	cAct v cBud	117	_	23	397	537	390	927	41,315	_	291,936	(363)		(1,118)	332,948	333,876
	% Diff	99.8%	_	76.8%	90.8%	99.1%	97.9%	98.8%		_	40.9%	121.5%	66.1%	106.7%	60.2%	63.4%
					•		26.9%		•					!	•	•
Superintendent & Comm	Rel.7-18 cAct	202,936	-	7,200	-	210,136	56,533	266,669	-	-	19,422	2,312	2,479	8,485	32,699	299,368
	17-18 cBud	202,936	-	7,200	(35,341)	174,795	56,178	230,973	590	-	11,080	3,960	3,490	9,000	28,120	259,093
	cAct v cBud	-	-	-	(35,341)	(35,341)	(355)	(35,696)		-	(8,342)	1,648	1,011	515	(4,579)	(40,275)
	% Diff	100.0%	-	100.0%	-	120.2%	100.6%	115.5%	-	-	175.3%	58.4%	71.0%	94.3%	116.3%	115.5%
							28.1%		1					ı		
School Administration	17-18 cAct	6,103,312	10,425	45,095	30,598	6,189,431	1,738,785	7,928,216		218,252	202,782	299,921	171,300	17,730	1,212,260	9,140,476
	17-18 cBud	6,118,209	10,605	114,550	24,459	6,267,823	1,731,724	7,999,547	315,683	293,033	241,886	320,411	186,541	34,570	1,392,123	9,391,670
	cAct v cBud % Diff	14,897 99.8%	180 98.3%	69,455 39.4%	(6,140) 125.1%	78,392 98.7%	(7,061) 100.4%	71,331 99.1%	13,408 95.8%	74,781 74.5%	39,104 83.8%	20,490 93.6%	15,241 91.8%	16,840 51.3%	179,863 87.1%	251,194 97.3%
	ااال %	99.076	90.3%	39.4%	125.1%	90.7%	31.3%	99.176	95.6%	74.5%	03.0%	93.0%	91.0%	31.3%	07.170	97.5%
Business Services	17-18 cAct	1,092,548	3,477	11,767	4,036	1,111,828	348,460	1,460,288	59,399	6,763	22,206	46,991	17,877	(5,385)	147,852	1,608,140
<u> </u>	17-18 cBud	1,119,407	3.477	10,200	17,459	1,150,543	346,047	1,496,590	52.550	9,410	22,640	47,805	20,117	11,460	163,982	1,660,572
	cAct v cBud	26,859	-	(1,567)	13,423	38,715	(2,413)	36,302	(6,849)	2,647	434	814	2,240	16,845	16,130	52,432
	% Diff	97.6%	100.0%	115.4%	23.1%	96.6%	100.7%	97.6%	113.0%	71.9%	98.1%	98.3%	88.9%	(47.0%)	90.2%	96.8%
					•		35.9%		•					, ,	•	•
Ops & Maint - Plant Svc	s 17-18 cAct	3,289,091	83,842	57,041	126,672	3,556,646	1,276,429	4,833,075	21,007	1,264,715	11,615	2,446,765	79,393	45,562	3,869,058	8,702,133
	17-18 cBud	3,278,791	99,759	22,366	163,934	3,564,851	1,255,552	4,820,403	50,787	1,310,600	11,310	2,628,083	97,137	(117,757)	3,980,160	8,800,563
	cAct v cBud	(10,300)	15,916	(34,674)		8,205	(20,877)	(12,672)		45,885	(306)	181,318	17,743	(163,319)	111,102	98,430
	% Diff	100.3%	84.0%	255.0%	77.3%	99.8%	101.7%	100.3%	41.4%	96.5%	102.7%	93.1%	81.7%	(38.7%)	97.2%	98.9%
Conveity Cyon Facilities	47.40 - 4 - 1				1		-		00.445					ĺ	00.445	00.445
Security Svcs - Facilities		-	-	-	-	-	-	-	23,415	-	-	4.000	-	-	23,415	23,415
	17-18 cBud cAct v cBud	<u>-</u>	-	<u> </u>	-	<del>-</del>	-	-	49,213 25,798			1,000 1,000	<del>-</del>	990 990	51,203 27,788	51,203 27,788
	% Diff	-	-	-	-	-	-	-	47.6%	_	_	1,000	_	990	45.7%	45.7%
	اااط ٥/	-	-	-	-	-	-	-	+1.0/0	-	-	-	-	-	45.7 /0	+0.1 /0

### **EL PASO COUNTY SCHOOL DISTRICT 49 District Financial Summary** General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
2017 10110001 1001								Personnel	Puro	chased Servic	es			ı	mplementation	Grand
Percent of year compl	letetd 100%	Sal-Regular	Sal-Sub	Sal-Extra	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		300	400	900	600	700	800	500	
Financial Expense Views	s by Progran	n, by Object													<u>Sur</u>	port Programs
							34.6%									
Security Svcs - Safety	17-18 cAct	650,620	4,350	120	30,766	685,857	237,176	923,033	221,317	-	395	16,026	3,942	5,085	246,764	1,169,797
	17-18 cBud	665,436	5,180		29,614	700,230	239,656	939,886	173,927	_	2,559	16,872	2,939	6,025	202,322	1,142,208
	cAct v cBud	14,816	829	(120)	(1,152)	14,373	2,480	16,853	(47,390)	-	2,164	846	(1,003)	940	(44,442)	(27,589)
	% Diff	97.8%	84.0%	-	103.9%	97.9%	99.0%	98.2%	127.2%	-	15.4%	95.0%	134.1%	84.4%	122.0%	102.4%
Ctudent Transport Cuss	47.40 - 4 - 4	4 404 674	0.007	24.407	054.700	4 400 400	30.7%	4 000 540	400 400	40.004	40.074	FC0 070	2.404	(700.050)	(45.000)	4 000 047
Student Transport Svcs	17-18 cAct 17-18 cBud	1,191,674	2,627 5,847	34,427 26,500	254,703	1,483,430 1,438,590	455,110 462,460	1,938,540	139,132 166,334	46,694	18,871	569,078 668,829	3,191	(792,858) (793,867)	(15,892) 189,881	1,922,647
	cAct v cBud	1,214,047 22,373	3,220	(7,927)	192,196 (62,507)	(44,840)	7,350	1,901,050 (37,490)		106,300 59,606	31,960 13,089	99,752	10,324 7,133	(1,008)	205,773	2,090,930 168,283
	% Diff	98.2%	44.9%	129.9%	132.5%	103.1%	98.4%	102.0%		43.9%	59.0%	85.1%	30.9%	99.9%	(8.4%)	92.0%
	/0 DIII	90.270	44.570	129.970	132.370	103.170	29.7%	102.070	03.070	43.970	39.070	05.170	30.970	99.970	(0.470)	92.070
Communications	17-18 cAct	366,210	_	3,852	488	370,549	110,018	480,567	80,141	115	105,369	66,330	5,208	697	257,861	738,427
<u></u>	17-18 cBud	359,675	_	5,265	2,619	367,559	106,829	474,388	84,800	500	99,665	67,081	5,574	1,440	259,060	733,448
	cAct v cBud	(6,535)	_	1,414	2,131	(2,990)	(3,189)	(6,179)		385	(5,704)	750	366	743	1,199	(4,979)
	% Diff	101.8%	-	73.1%	18.6%	100.8%	103.0%	101.3%		23.0%	105.7%	98.9%	93.4%	48.4%	99.5%	100.7%
					•		28.0%		•					•	•	•
Human Resources	17-18 cAct	789,160	3,590	14,273	4,358	811,381	227,146	1,038,528	87,027	-	16,465	58,229	3,240	6,733	171,695	1,210,223
	17-18 cBud	834,735	5,200	14,426	6,578	860,939	218,136	1,079,074	87,900	-	17,554	62,725	3,700	7,150	179,029	1,258,103
	cAct v cBud	45,574	1,610	153	2,220	49,557	(9,011)	40,547	873	-	1,088	4,496	460	417	7,334	47,881
	% Diff	94.5%	69.0%	98.9%	66.2%	94.2%	104.1%	96.2%	99.0%	-	93.8%	92.8%	87.6%	94.2%	95.9%	96.2%
							30.2%									
Information Systems	17-18 cAct	59,798	-	-	-	59,798	18,052	77,851	1,769,813	-	3,081	205,955	9,706	-	1,988,554	2,066,405
	17-18 cBud	49,846	-	209	-	50,055	16,384	66,439	1,738,669	-	3,081	109,099	20,390	0	1,871,239	1,937,678
	cAct v cBud	(9,952)	-	209	-	(9,743)	(1,669)	(11,412)	(31,144)	-	-	(96,856)		(0)	(117,315)	(128,727)
	% Diff	120.0%	-	-	-	119.5%	110.2%	117.2%	101.8%	-	100.0%	188.8%	47.6%	-	106.3%	106.6%
Telecommunications	17-18 cAct				- I			_	I		563,915	_		. 1	563,915	563,915
Telecommunications	17-16 CACL	-	-	-	-	_	_	-	_	_	568,550	_	-	-	568,550	568,550
	cAct v cBud						_				4,635			-	4,635	4,635
	% Diff	_	_	_	-	_	<u>-</u>	- -	_	-	99.2%	_	_	_	99.2%	99.2%
	,0 DIII				I		30.9%		ı		00.270			I	00.270	33.270
Risk Management Svcs	17-18 cAct	276,662	_	3,600	- 1	280,262	86,677	366,939	17,240	_	500,023	37,782	519	515	556,079	923,018
	17-18 cBud	272,088	_	600	-	272,688	91,614	364,302	50,100	_	715,920	50,050	700	700	817,470	1,181,772
	cAct v cBud	(4,574)	-	(3,000)	-	(7,574)	4,937	(2,637)	32,860	-	215,897	12,268	181	185	261,391	258,755
	% Diff	101.7%	-	600.0%	-	102.8%	94.6%	100.7%	34.4%	-	69.8%	75.5%	74.2%	73.6%	68.0%	78.1%

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### **District Financial Summary**

General Fund Programs - Expense Review

June 30, 2018

2017-18 Fiscal Year								Total							Total	
								Personnel	Pur	chased Servi	ces			I	mplementation	Grand
Percent of year comp	oletetd 100%	Sal-Regular	Sal-Sub	Sal-Extra S	Sal-OT & Oth	Salaries	Benefits	Costs	Professional	Property	Other	Supplies	Equipment	Other	Costs	Total
		110	120	150	130	100	200		300	400	500	600	700	800	900	
Financial Expense View	vs by Prograi	m, by Object					_								<u>s</u>	upport Programs
Other Support Svcs	17-18 cAct	-	_	_	-	_	-	-	_	_	1,505	_	_	816	2,321	2,321
	17-18 cBud	-	-	-	-	-	-	-	-	-	1,700	-	-	820	2,520	2,520
	cAct v cBud	-	-	-	-	-	-	-	-	-	195	-	-	4	199	199
	% Diff	-	-	-	-	-	-	-	-	-	88.5%	-	-	99.5%	92.1%	92.1%
Planning & Construction	17-18 cAct	71,750	_	_	-	71,750	21,599	93,349	-	-	1,430	12,036	-	-	13,466	106,816
	17-18 cBud	71,750	-	-	448	72,198	21,471	93,669	1,340	-	4,150	12,091	750	800	19,131	112,799
	cAct v cBud	-	-	-	448	448	(129)	319	1,340	-	2,720	54	750	800	5,664	5,984
	% Diff	100.0%	-	-	-	99.4%	100.6%	99.7%	-	-	34.5%	99.6%	-	-	70.4%	94.7%
							31.0%									-
Total Support	17-18 cAct	<i>'</i>	179,270	417,383	511,540	22,965,405	7,121,681	30,087,086	3,821,610	1,581,284	2,129,139	4,035,814	340,394	(642,493)	11,265,747	41,352,833
Programs	17-18 cBud		241,524 62,253	425,090 7,707	470,560	23,171,207 205,801	7,080,240	30,251,447	4,163,183 341,573	1,785,494 204,211	2,719,473 590,334	4,328,299 292,485	402,272 61,878	(652,954)	12,745,767 1,457,486	42,997,214 1,621,847
	cAct v cBud % Diff		74.2%	7,707 98.2%	(40,981) 108.7%	205,801 99.1%	(41,441) 100.6%	164,361 99.5%		88.6%	78.3%	93.2%	84.6%	(32,994) 98.4%	1,457,466	96.2%
	/0 DIII	99.270	74.270	90.2 /0	100.7 70	99.170	100.070	99.570	91.070	00.070	70.570	93.270	04.070	30.4 /0	00.4 //	90.270
SWAP / Debt Service	17-18 cAct	_	_	_	[	_	_ [	_	l -	_	1,015,050	_	_	511,893	1,526,943	1,526,943
CVIVIL 7 BOSE COLVICO	17-18 cBud	_	_	_	-	_	_	-	_	_	982,509	_	-	610,001	1,592,510	1,592,510
	cAct v cBud	-	-	-	-	-	-	-	-	-	(32,540)	-	-	98,108	65,568	65,568
	% Diff	-	-	-	-	-	-	-	-	-	103.3%	-	-	83.9%	95.9%	95.9%
- ""														ı		
Facilities Acq & Const Sv		-	-	-	-	-	-	-	(1,525)	-	-	-	-	-	(1,525)	(1,525)
	17-18 cBud cAct v cBud		-	-	-	-	-	-	2,983 4,508		-	-	-	-	2,983 4,508	2,983 4,508
	% Var	_	_	_	_	_	_	-	(51.1%)	_	_	_	_	-	4,300 (51.1%)	(51.1%)
M 115 " " "					!				[ (O1.170)						(01.170)	(01.170)
Mold Remediation	17-18 cAct	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	17-18 cBud cAct v cBud	-		<del>-</del>	-	-	-		-				<del>-</del>	-	-	-
	% Diff	_	-	- -	_	_	_	- -	_	- -	- -	-	-	_	_	_
All Others Francisco					1		i		! 					(40.400)	ا (۵۵۰ م	(40,400)
All Other Expense	17-18 cAct 17-18 cBud	-	-	-	-	-	-	-	-	-	-	-	-	(12,482) (211,162)	(12,482) (211,162)	(12,482) (211,162)
	cAct v cBud				-	-	-		-					(198,680)	(211,102)	(198,680)
	% Diff	-	-	_	_	_	_	-	_	_	_	_	-	5.9%	5.9%	5.9%
					<u> </u>		<u> </u>		<u> </u>		(20, 400, 40)			<u> </u>	'	
Total General Fund	17-18 cAct	60,138,880	1,540,086	2,006,069	602,653	- 64,287,688	20,072,042	84,359,730	5,241,766	1,711,360	(39,496.12) 5,157,982	5,852,665	- 679,542	(3,751.16) (71,667)	(43,247.28) 18,571,649	102,931,379.03
Programs	17-18 cBud	60,067,819	1,467,228	2,114,778	554,414	64,204,240	19,767,030	83,971,270	5,496,755	1,711,300	6,069,227	6,235,463	831,201	(195,158)	20,421,983	104,393,253.41
	cAct v cBud		(72,858)	108,709	(48,239)	(83,448)	(305,013)	(388,460)	254,989	273,135	911,245	382,798	151,658	(156,513)	1,817,313	1,428,852.62
	% Diff	100.1%	105.0%	94.9%	108.7%	100.1%	101.5%	100.5%		86.2%	85.0%	93.9%	81.8%	36.7%	90.9%	98.6%
		(37,540.53)			37,540.53	-	- '	-	-	-	-	-	-	- '		-



# BOARD OF EDUCATION ITEM 11 OPPORTUNITY AND RISK: DECISION ANALYSIS FOR MAJOR DISCUSSION AND ACTION ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Brett Ridgway, Chief Business Officer

<u>TITLE OF AGENDA ITEM:</u> Updated Job Description – Finance Director

ACTION/INFORMATION/DISCUSSION: Discussion

BACKGROUND INFORMATION: DESCRIPTION OF EXPECTATION/NEED/ OPPORTUNITY: District 49 has not had a Director of Finance since the reorganization in January of 2011, when the role was eliminated, along with the Chief Financial Officer role, replaced by a single Chief Business Officer role. The District has had a Finance Group Manager role for the last four years. With growth in the District over these years, and for better business continuity planning I am recommending reintroduction of the Director of Finance role and that the person in the Finance Group Manager role be assigned to this newly updated description and that the Finance Group Manager job description go dormant, not to be refilled as a result of this action.

**RATIONALE:** With increased workload and success of that workload, good business continuity planning for the Business Office, a Director of Finance role is now appropriate for our organization.

**RELEVANT DATA AND EXPECTED OUTCOMES:** We expect to transfer person occupying the current Finance Group Manager position to the Director of Finance role, allowing the Finance Group Manager role to go dormant so there is no increast to staff FTE.

**INNOVATION AND INTELLIGENT RISK:** Taking this step mitigates risk in business continuity that has increased beyond a tolerable level.

### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ture	Inner Ring—How we treat each other	Recognizing undue risk in staff design and addressing it in appropriate timing.
Cul	Outer Ring—How we treat our work	
	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	Making changes in staff design with clarity and transparency for our constituents.
Λ	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Strates	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
	<b>Rock #4</b> — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

**BUDGET IMPACT:** There will be a change in compensation for the individual in this role, but no additional staff.

**AMOUNT BUDGETED:** Group Manager range is \$78k-102; Director range is \$95k-119.



BOE Work Session August 22, 2018 Item 11 continued

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move for action approval at the next regular action meeting.

APPROVED BY: Brett Ridgway, Chief Business Officer DATE: August 15, 2018



## **DIRECTOR FOR OF FINANCE OPERATIONS**

Job Title:	Director for of Finance Operations	Related Organization Chart
Initial:	May 26, 2010	Chief Business Officer
Revised:	August 2245, 2018	
Work Year:	26 <u>0</u> <del>1</del> days	Director of Finance
Office:	Business	
Department:	Finance	— Finance Staff
Reports To:	Chief Financial Business Officer	
FLSA Status:	Exempt	Payroll Staff
Pay Range:	Administrative Salary Schedule — Director Level	

POSITION SUMMARY: Manage the recording of all financial transactions within the district, analyze the information and report to all users in meaningful ways, and assist in the budget process. Prepare and present monthly and annual periodic, informative financial reports for the board Board of education Education, ensure reporting of annual financial data to the Colorado Department of Education, and prepare financial and statistical analyses to assist administrative staff in decisions and policy making. Safeguard and invest all district financial assets. This includes budget processing and preparation of tools to accumulate budget information from all departments and aspects of the organization. The Director of Finance works with, and leads, Finance staff and designated staff in the Education and Operations Departments to ensure they are well-trained in their responsibilities and execute those responsibilities appropriately. The Director of Finance maintains knowledge of legal and regulatory changes relevant to public entities and Colorado K-12 education. Responsible for the planning and directing of the financial reporting, controls and procedures of the district, including training/orientation of administrative, clerical and bookkeeping personnel with regards to the district's current financial system and business processes. Work is assigned by Chief Business Officer. This position requires application of position knowledge to efficiently assist others with accounting issues and follow/comply with grant guidelines. Work is guided by district policies and procedures, Colorado State Statute, and relevant regulatory agencies and professional standards (e.g. GAAP, GAS, EMMA, etc.). Decision-making requires collaboration with other Business Office Staff, District Administrators, teachers and other colleagues.

#### **ESSENTIAL DUTIES AND RESPONSIBILITIES**

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on <u>building work</u> assignment and other factors.

• Establish and maintain budget/forecast systems for all funds and projects. Manage the district cash flow of all

district funds.

- Monitor budgets and actual results to ensure funds are being received and expended appropriately and as projected. Prepare or direct in the preparation of various state and federal reports. Some reports are annual, monthly or quarterly. Direct the preparation of the district's comprehensive annual financial report, including the annual financial report, the annual transportation report and the annual child nutrition report to the Colorado Department of Education, and manage annual audit. Direct the preparation of the district interim financial reports for the board of education on a monthly basis.
- Assist Coordinate with the purchasing Purchasing & Contracts department Manager and Accounting Group
   <u>Manager in the with preparation of various requests for services, for proposals, (RFP) for and seek banking, financial, investing, and auditing services. services.</u>
- Establish budgets with designated administrators. Coordinate cost factors, receipts and budget administration. Assist in preparation of various district budgets.
- Assist <u>chief Chief financial Business officer Officer with the management of district debts financing arrangements</u>, the preparation of <u>debt related</u> official statements, and <u>make interest and principal payments ensure ing</u> that related financing payments are made accurately and on time.
- Direct the activities of the accounting department. Direct the senior accountant in supervising the accounts payable department.
- Perform financial and statistical analyses to assist staff in decision-making and policy-making.
- Coordinate with the Accounting Group Manager to dDevelop and implement proper accounting controls and procedures to ensure the safekeeping of district assets.
- Act as authorized fiscal representative for the district.
- Supervise, direct and evaluate assigned staff.
- Oversee the payroll process of the district to ensure complete, valid and accurate results on a consistent basis.
- Direct functional processes and contracts for financial modules. Serve as the contact person and liaison for the district's financial software system provider and related groups and associates.
- Ensure controls and processes are in place to comply with IRS 1099 reporting requirements.
- Develop and manage the annual budget for the accounting department.
- Assist the <u>chief Chief financial Business officer Officer</u> in representing the district at the local and state level on business and finance-related issues.
- Prepare schedules, maintain appropriate legal records, and oversee the district's compliance with arbitrage regulations, as required by the IRS and the district's long-term debt agreements.
- Serve as the District CFO in his/her absence.
- Perform other duties as assigned.

Supervision & Technical Responsibilities: Directly supervises payroll, accounts payable and accounting departments. Carries out supervisory responsibilities in accordance with the organization's policies and applicable laws. This position supervises the Payroll and Finance departments.

Budget Responsibility: Responsible for monitoring and coordinating the assigned budgets and initiating requisitions. This position has budget responsibilities.

#### **QUALIFICATIONS**

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position.

#### **Education & Training:**

Master's Degree in of Finance or accounting Accounting degree preferred.

To perform this job successfully, an individual must be able to perform each essential function satisfactorily. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

Bachelor's Degree and/or advanced training and experience in Finance or Accounting required-

#### **Experience:**

• <u>Minimum ten years of experience that includes demonstrated leadership and work product in both Finance and Accounting More than five (5) years of senior level accounting with supervision experience.</u>

#### Knowledge Skills & Abilities:

- Operating knowledge of and experience with personal computers, software, and basic office equipment.
- Advanced written and oral communication skills, curriculum, policy and procedure, management, accounting, interpersonal relations, evaluation, negotiation and technology.

#### Certificates, Licenses, & Registrations:

- Certified Public Accountant (CPA) license preferred.
- Criminal background check required for hire.

#### **OTHER WORK FACTORS:**

The physical demands, work environment factors, and mental functions described below are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

Physical Demands: While performing the duties of this job, the employee is regularly required to sit. The employee frequently is required to use hands to finger, handle or feel; reach with hands and arms; talk or hear. The employee is occasionally required to stand; walk, climb or balance; and stoop, kneel, crouch, or crawl. The employee must occasionally lift and/or move up to 25 pounds. Specific vision abilities required by this job include close vision, distance vision, color vision, peripheral vision, depth perception and ability to adjust focus.

**Work Environment:** While performing the duties of this job, the employee will work primarily in a usual office or school environment.

Mental Functions: While performing the duties of this job, the employee is frequently required to compare, analyze, communicate, coordinate, instruct, compute, synthesize, evaluate, use interpersonal skills and compile. Occasionally required to negotiate.



## BOARD OF EDUCATION ITEM 12 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** August 22, 2018

**PREPARED BY:** Chief Officers

TITLE OF AGENDA ITEM: Monthly Chief Officer Reports

ACTION/INFORMATION/DISCUSSION: Discussion

#### BACKGROUND OR RATIONALE

The chief officers will provide an update to the board on district activity in their respective areas.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

To provide timely information to the board.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	
>	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	
Strateov	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
S	<b>Rock #4</b> — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to launch each student toward success	

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Information only.

APPROVED BY: Brett Ridgway, Chief Business Officer; Peter Hilts, Chief Education Officer

**DATE:** August 10, 2018



## CHIEF OPERATIONS OFFICER REPORT

#### OPERATIONS DEPARTMENTS PERFORMANCE REPORT - WS 08/22/18

#### **COO SUMMARY**

The Operations Office completed a very busy summer of projects and efforts with an exceptional level of energy in the final push to get all facilities ready to open school.

First, I will note that Bennett Ranch Elementary School opened on time for classes, despite the significant challenges in meeting an extremely aggressive construction timeline which began with ground breaking only 11 months prior to opening. A number of loose ends continue to be cleaned up at the time of this writing; however our constituents can be justifiably proud of the completed elementary school. ALLIES is also now fully occupied with students and classes, with great reviews by the faculty and staff at the facility. The new wing of Falcon High School was completed in time for class openings and work continues as scheduled for the major additions to Vista Ridge High School.

Despite a number of significant challenges with a few critical contractors, the MLO Team coordinated the completion of a significant number of projects this summer, as noted in their most recent update. Two playground projects were deliberately delayed until October break due to contractor delays, but virtually all other projects scheduled for summer completion were done on time for the start of school.

The Facilities Department is working its way through the busiest period of the year, with numerous work orders stemming from the return of teaching staff and continued emphasis on grounds maintenance at we approach the end of summer and sports season begins.

The start of the school year brought some challenges in Transportation, as we are currently short 15 bus drivers and have 6 additional routes since last year. The recruiting effort continues in a difficult hiring environment marked by low unemployment rates and heavy competition for CDL certified drivers. Despite the challenges, the Transportation team has diligently maximized our resources to meet mission requirements and continues to work with school administrations to structure transportation support in the most efficient manner possible.

Nutrition Services completed a very successful summer meals program where they served over 2,222 meals to children, thereby making a huge difference in the lives of dozens of children who may have gone hungry without this program.

The Safety and Security Office is in the final stages towards integrating a new security specialist. A final selection has been made, and final preparations such as screenings and qualifications are underway.

Pedro Almeida Chief Operations Officer



## CHIEF OPERATIONS OFFICER REPORT

#### OPERATIONS DEPARTMENTS PERFORMANCE REPORT - WS 08/22/18

#### **DEPARTMENT SUMMARIES**

#### **SECURITY & SAFETY**

- Assist SCHS with loss of student at beginning of school year
- Numerous Safe2Tell's addressed
- On-boarding new Safety Security Specialist and training
- Interviews conducted for final Safety and Security Specialist position
- Conducted district wide security officers day training
- Assist with community traffic and loitering complaint Greenhaven community near VRHS
- Traffic observation/ issues Falcon Middle School
- District team attended Colorado Association School Resource Officer (CASRO) Conference
- Range qualifications completed

#### **TRANSPORTATION**

- Personnel
  - We are currently in need of:
    - 9 route drivers
    - 4 relief and A/P drivers
    - 1 para
  - We have in training and hiring process:
    - 9 people in the process of becoming a driver
    - 2 drivers start 8/13/18
    - 2 drivers start 8/14/18
    - 2 permitted drivers working on paperwork
    - 2 permitted drivers starting training on 8/20/18
    - 1 driver working on getting permit
    - 1 para interviewed to start training
  - We have received all 17 of our new buses
    - 5 sped buses are here, 3 are left to get into service
    - All 12 of the new GenEd buses are in service
  - o SY 17-18: 954,586 miles with 0 student injuries and 97.9% OnTime average over all Zones

#### **NUTRITION SERVICES**

• Nutrition Services is giving their annual presentation

#### **MAINTENANCE & GROUNDS**

- Maintenance is working on Peak View Screens
- We will be Contracting additional help for the data lines
- Everyone is very busy trying to keep up with work orders
- We are in the process of scheduling parking lot painting completed on weekends and the remaining parking lots will be painted over Fall Break

## REPORT OF THE EDUCATION OFFICE SUBMITTED BY PETER HILTS TO THE FALCON SCHOOL DISTRICT 49 BOARD OF EDUCATION



#### **Chief Education Officer**

As we begin the 2018-19 school year, I am incredibly moved by the patience and professionalism our staff have exhibited during the transition of our student information system (SIS) to PowerSchool and our business systems to Business Plus. Both of these core systems are incredibly complex and mission-critical, so bringing them online, in tandem, during the launch of a school year is the definition of high-stakes and high intensity. We are still tuning up both systems, but our staff are demonstrating remarkable persistence and keeping a focus on students through the challenging transition.

•		
٠	Sue Holmes shares the Falcon Zone's launch of Empower <sup>FZ</sup> , as well as introductions of new principals and leaders in the Falcon Zone. Empower <sup>FZ</sup> leaders will be presenting at the national <i>Modern Teacher</i> conference. Empower <sup>FZ</sup> , innovated a role model process for onboarding guest teachers (subs) to the zone and district.	p. 2
•	Mr. Franko's report on the iConnect Zone focuses on zone learning about the importance of relationship to support rigor and relevance. Along with the home school support program, the iConnect Zone is adding Falcon AeroLab, a specialized program to introduce middle level learners to all aspects of aviation science and leadership. The charter schools in the iCZ continue to serve thousands of students with high-quality programs.	p. 3
•	Dr. Pickering's report leads off with an update about the new arts-integrated elementary school under construction on Vista Del Pico. Data leaders in the POWER Zone have developed quasi-longitudinal reports about student performance; and instructional leaders will be training on the ten principles of authentic learning.	p. 4
•	Mr. Dorsey's report on the Sand Creek Zone details startup activities for all five operated schools. Horizon Middle School is raising the priority on social and cultural programs with the BoysTown approach to support students with behavior models and consistent expectations.	p. 5
•	Executive Director of Learning Services, Amber Whetstine summarizes developments in the state adoption of new curriculum standards. The LS department is working with newly designated zone data analysts to develop meaningful analysis to guide improvement efforts. LS team members continue to support supplemental programs such as READ camps, Schoology implementation, and Google apps for education. The LS department is diverse, so peruse their report for more detail about data services, ed tech, professional learning, wellness, and our title programs administration.	p. 6—8
•	Dr. Nancy Lemmond, our Executive Director of Individualized Education details the goals and measures that organize the work of Special Education, Gifted Education, English Language Development, school health, and Community of Care programs.	p. 9
•	The report of the communications team features priorities for the team including installation and content production for our Peakview displays project as well as new developments in our online presence and tools.	р. 10
•	Mary Perez's report about CE describes how our offerings reflect the cultural compass and our district vision and mission. In addition, Ms. Perez details how our CE staff are serving in state and national leadership roles to advance equitable opportunities.	p. 11
•	Dr. Fletcher's review details recognition and leadership from cultural services in the domains of restorative practices, military children, and community outreach.	p. 12

#### **Falcon Zone**

#### **Empower**<sup>FZ</sup> (Firm Foundations, Every Student, Learning)

Our new brand, Empower<sup>FZ</sup>, is our focus of empowering every student through modern teaching and learning environments. We will launch first cohorts of teachers during the fall and spring semesters this year. The Empower<sup>FZ</sup> coaches comprised mainly of instructional coaches and administrators, will complete their second full day of coach training this month. We're excited to launch our pilot groups this year!

We've been asked to present our Empower<sup>FZ</sup> journey at the National Modern Teacher Conference in February. We're excited to plan for this and tell our story.

#### **Welcome New Leaders (Leading)**

We welcome the following new leaders:

WHES Principal: Angela Rose

WHES AP: Bethany Stegman
BRES Principal: Mandy Maranville

BRES Dean: Kris Levy FESoT AP: Paula Kavalec

#### **Guest Teacher Workshop (Leading)**

The Falcon Zone hosted a guest teacher workshop in July with approximately 100 attendees. The purpose was two-fold: 1) To provide professional learning for our guest teachers who never really receive an PD opportunities; 2) To hopefully attract guest teachers in our district to sub in the Falcon Zone. The half-day workshop provided a district overview, a zone overview, school snapshots in the zone with personal delivery by each principal and main guest teacher contact, culture and diversity, safety and security, classroom management, tabletop scenarios, a guest teacher panel (Q & A), and an introduction to Falcon Zone's guest teacher incentive plan. The feedback we have received has been very positive. Guest teachers so appreciated the opportunity and felt so valued by the training. We are continuing to focus on how to better show value to our guest teachers as well as how to better prepare them.

#### **Revisiting Vision and Mission (Firm Foundations, Every Student)**

Falcon High School, Falcon Middle School, Meridian Ranch Elementary School and the zone itself are/will be evaluating their visions and missions. With the rebranding of Empower<sup>FZ,</sup> it's a great time to do this.

#### iConnect Zone

#### **Current and Ongoing Activity**

11 iConnect Zone representatives attended the Model Schools Conference in Orlando, June 25-27. The team hopes to focus on building relationships as a foundation for increased rigor and relevance.

Pikes Peak School of Expeditionary Learning is excited about new expeditions for the 2018-19 school year to include new research and Next Generation Science Standards. Expeditions are semester-long units of study that integrate literacy and some math into social studies or science content.

The Falcon Homeschool Program is launching the "Bridge Program" targeted to bridging the gap between their two locations. Students will attend academic classes in the morning and then enjoy enrichment in the afternoon.

AeroLab, a CTE and STEM program designed to prepare students for careers and leadership in aviation and related fields, will be joining the Falcon Legacy Campus as a specialized program option for homeschool students. Additional information about the program can be found at <a href="https://www.falconaerolab.org">https://www.falconaerolab.org</a>.

FHP celebrated spring Concurrent Enrollment. 18 students were enrolled in 31 classes, earning 29 A's, 1 B and 1 C.

Patriot High School staff kicked off the 2018-19 year with a school-wide BBQ for students. The Falcon Legacy Campus team is enjoying the summer renovations made to the building that include a secure entry, new carpet, paint and flooring in the cafeteria. The culinary room was also expanded to include a restaurant grade kitchen and loading dock.

Rocky Mountain Classical Academy will welcome approximately 1400 students this year as they open their doors to include a new preschool wing. Over the summer all staff was trained in Capturing Kids Hearts as the school strives to focus on the whole child.

Pikes Peak Early College opened the school year for new students on August 1st with a team/relationship building event. All students returned on August 3rd and participated in a CPR/AED training as part of a mission to senior, Kaine Greathouse.

Fall enrollment at GOAL Academy is projected at 4000 students in 27 centers across the state, which include 2 new locations in South Aurora and Walsenburg.

Banning Lewis greeted 1400 students at their campuses on Tuesday, August 7th. This is the second year for K-5 at Banning Lewis Ranch Academy, as Banning Lewis Preparatory Academy expands to offer 10th grade.

#### **POWER Zone**

#### **Current and Ongoing Activity**

#### Vista Del Pico Elementary School

#### **Planning Committee**

Kristy Rigdon, principal of Vista Del Pico, is coordinating the newly expanded planning committee to ensure as many essential voices are part of the process as possible. There are three meetings in August alone. These meetings will cover beginning the fixture and furniture selection process as well as touring other schools to get a good idea of what other successful learning spaces look like. The process will start with some mission and visioning work at the Colorado Springs Conservatory. The team will first take a tour of the facility and then will collaborate with the director and the COO of the conservatory in developing a school specific mission, vision, and defined focus.

#### **Boundary Conversations**

The zone leader continues to consult with our district planner over various scenarios for creating an official POWER Zone boundary for Vista Del Pico. A timeline for this should come to the BOE shortly. Timely and effective boundary setting is extremely important so that the school is able to begin to make accurate student count predictions and generate a proposed budget.

#### State Assessment Data - 2015-2018

#### 2015-2018 Quasi Longitudinal Growth

(roughly same students year to year)

	CMAS/PSAT Growth - ELA	Coordinated School District Average - ELA	CMAS/PSAT Growth - Math	Coordinated School District Average - Math
OES	15	6	3	-5
RVES	12	6	1	-5
SES	-12	6	-24	-5
SMS	16	11.6	7	10
VRHS	42.1	32.6	36.4	28

CMAS = % growth in Meets/Exceeds

**PSAT** = point growth **PSAT10** to **SAT** 

#### **Upcoming Activity**

## PZ2020 (Authentic Learning and Assessment by Fall 2020):

The POWER Zone Innovation Assembly will now form a sub working group consisting of a licensed teacher and administrator per building that will receive more targeted training around the 10 authentic learning principles agreed upon last year. These educators will then become bright spot multipliers in our schools and will model authentic lessons across content areas for other teachers.

#### **Sand Creek Zone**

#### **Current and Ongoing Activity**

Sand Creek Zone leadership returned in mid-July for the first of three Studer Leadership Development Institutes. Leaders developed their scorecards and actions plans for the 2018-2019 school year.

The Sand Creek Zone kicked-off the school year with a zone-wide professional development on Visible Learning. Following the professional learning event at Sand Creek High School, Visible Learning consultants delivered differentiated professional learning for each school in the Sand Creek Zone.

Evans International Elementary is kicking off a fantastic 2018-2019 school year. Building updates continued over the summer and staff, students, and families came back to new carpet in all the hallways, new flooring and ceiling in the cafeteria, and the beginnings of bathroom remodels. As a building EIES is committed to growth in all areas with a fun "Level Up" theme. Students will be guided to set goals as they work to unlock achievements, complete quests, and reach checkpoints along the road to reach the next level in their learning. The great combination of the IB program and the Visible Learning trainings are keeping everyone focused on developing students' character around the IB learner profiles. Evans Elementary is continuing their community partnership with Woodmen Valley Chapel and had about 30 volunteers come in before the school year started to distribute supplies to classrooms and put the library back together.

Remington is busy working together to welcome our new staff members to our family! Instructional coaches and administrators are supporting teachers with their team planning for instruction and interventions. We are all eager to get our school year started!

Springs Ranch had a great opening to school. The students are enjoying a new playground structure and turf field. The staff and students have gotten right to the business of teaching and learning by establishing routines and procedures to help the whole year run smoothly. The new kindergartners in particular have had many opportunities to transition to SRES as staff conducted home visits over the summer, and provided a kindergarten orientation. The next big event is Back to School Night on August 15th for 1st through 5th grade.

All Horizon teachers attended BoysTown training on July 31<sup>st</sup>. The BoysTown curriculum/philosophy is based on explicitly teaching social skills, creating expectations, corrective teaching, and holding students accountable. Throughout the first semester students will practice the various social skills in all of their classrooms and we will have consistent expectations throughout all classes/grades in the school. This method of working with students is only going to make our good school culture better and we are excited to see the benefits. All Horizon students will attend an assembly on August 7<sup>th</sup> to go over these expectations. All of which will be enforced throughout the school year.

#### **Upcoming Activity**

All fall sports will kick off on Monday 8/13. Fall sports include Football, Volleyball and Cross Country. More information and game schedules are posted on the HMS web site. Our annual Pastries with Parents will be held on August 30<sup>th</sup> at 7:45am. This event is a great time for parents to join Mr. Horras for coffee, juice, donuts and bagels and ask any questions they might have, or just come by to chat. There is no set agenda for this event.

#### **Learning Services**

#### **Current and Ongoing Activity**

**Curriculum and Standards**: The State Board of Education recently approved revisions to the Colorado Academic Standards in all 11 content areas. These revised standards become available in August. As the "transition phase" of implementation begins, the Learning Services Team will support zone leaders' work with schools to plan for full implementation through 2020. Changes to the assessment system in response to the standards revision is expected no earlier than 2020-2021.

**Data and Assessment:** Kathleen Granaas, Coordinator of Academic Performance, disseminated state assessment dates to all school leaders and School Assessment Coordinators for the upcoming school year. Over the summer months, the Data and Assessment Team worked diligently behind the scenes to support the Power School conversion, and to upload all of our staff and student profiles to prepare for the start of the year. The team supports over 20 different academic platforms for over 1000 educators and 21,000 student access credentials as well as the use and maintenance of these platforms.

Kathleen and Katherine Hochevar, Senior Data Analyst, are working closely with designated Zone Analysts for Academic Support to provide training on assessment results and academic systems. During July-August Kathleen and Katherine worked with these analysts to delve deeper into state assessment results and provide support and training to help schools and building-level staff access and use the data for decision making. State assessment results are currently under embargo and will be shared publically August 16.

**Education Technology:** Education Technology Specialists, Daniel De Jesus and Melissa Riggs attended the International Standards for Technology in Education and Schoology NEXT conferences this summer. Melissa presented at both events. During July, the Education Technology Team worked in collaboration with Colorado Computer Support to support the Google Summit (with 250+ attendees from across Colorado) and D49 Base Camp with WiFi connectivity.

The Securly web filter pilot was successfully completed at Skyview Middle School. The district plans to move forward with implementation of the Securly web filter beginning in September. Plans are also being made to bring a Securly team to the district for community meetings on digital safety.

**Primary Literacy:** 182 READ Camp students attended programs at Meridian Ranch, Odyssey, and Springs Ranch elementary schools June-July. 74 Kindles were awarded for outstanding attendance and the completion of a Summer READ Camp Reading Challenge at home. The Third Annual D49 Summer Community Book Fair was held at the Creekside Success Center, July 10-13. Sales totaled \$6,667.37. Each school which hosted READ Camp will receive a portion of the proceeds to support school library purchases.

Stacey Franklin, Coordinator of Literacy Performance coordinated training for new teachers administering the DIBELs Next assessment during new teacher orientation, July 25.

**Primary Mathematics:** Over 20 new teachers were trained in DIBELs math as a part of new teacher orientation this year. District wide nearly 4000 elementary students were screened last year with these set of indicators that give educators feedback on students' acquisition of the foundational skills in math.

#### REPORT OF THE EDUCATION OFFICE

The Mathematics Certificate Cohort launches in August. 17 teachers from across the district embark on an opportunity to grow in their teaching confidence and expertise in mathematics by completing 18 hours of math education coursework and obtaining a Teacher of Elementary Mathematics certificate from UCCS. The cohort will provide an additional pathway to develop and retain capable teachers, grow teacher leadership in the area of math as well as improve math content knowledge and pedagogy within our instructional staff.

The 2018-2019 Math Leadership Team (MLT) launches in August. Two teachers from each of the district's elementary and middle schools will come together six times throughout the school year to grow their abilities to teach math. The MLT will study the Colorado Academic Standards to examine vertical and horizontal alignment, understand the rigor expected of students and how to help them succeed in math. These representatives will share their learning back at their schools.

**Professional Learning:** All new teachers and special service providers attended Base Camp (formerly known as a new teacher orientation) on July 24-26. A full-day orientation was held on June 24 at Skyview Middle School to introduce new staff to our district vision, mission and values, followed by two additional days with training at the district and building sites. 148 participants attended the Base Camp event including new teachers and their lead mentors.

**Leadership Development:** On July 12-13, building-level administrators participated in our 2nd Annual Leadership Launch event at Springs Studio for Academic Excellence. Keynote topics included updates on school law, election planning and PowerSchool implementation. Breakout sessions were focused on school safety, employee performance management, individualized education, and many other leadership topics for school administrators. 70 leaders participated in the event this year compared to 49 participants in 2017.

Beginning August 22, D49 and UCCS will launch a principal licensure program for aspiring leaders. Amber Whetstine, Executive Director of Learning Services and Sue Holmes, Falcon Zone Leader will coteach the first class, "Vision, Ethics and Politics for School Leaders." A total of sixteen participants are enrolled representing District 49, Miami Yoder, Ellicot, District 11, and Lewis Palmer School Districts.

Also in August, Amber Whetstine is introducing a "Women in Leadership," lunch group. This opportunity is intended to provide mentoring, leadership development and sharing of multiple perspectives and leadership philosophies.

**Title Programs:** The Title Programs Consolidated Application for Titles I, II, II and IV was submitted to the Colorado Department of Education on June 29. By July 1, D49 received substantial approval. Lorretta Grimaldo is meeting with Title I school principals and secretaries to provide training on process and compliance with Title program budget management.

This year, Remington Elementary has been designated with Title I status. All four Title I elementary schools will hire full-time family community liaisons this year to work closely with schools to increase meaningful family, school, and community partnerships (FSCP). Kim Brown, Title I family engagement TOSA will partner with the school liaisons to provide support and professional development. Remington Elementary has hired Kayla Higbee to fill this position. Kayla is creating a family resource room at

#### REPORT OF THE EDUCATION OFFICE

Remington where parents can access resources such as food, coats, backpacks, and school supplies. Kim and Kayla attended Remington and Evans elementary back-to-school nights to encourage family engagement and to support families with completing free and reduced lunch applications.

**Wellness:** The Whole School, Whole Community, Whole Child co-leader (8am – 11am) and District-wide Wellness Advisory Council (12pm – 3pm) meetings will be held on August 21 at Creekside Success Center.

#### **Upcoming Activity**

**Education Technology:** The Education Technology Team will host ten live stream events for the this school year. Staff will be able to tune in once a month for helpful tips about the use of technology. The first live stream, "Intro to the New Gmail," is scheduled for August 8, at 4pm.

**Primary Mathematics:** The Math Foundations Team will host author Dr. Michael Flynn, Director of Mathematics Leadership Programs at Mount Holyoke College in September. Mike will speak to leaders about "mindset" in leading mathematics and tie his points to the book <u>Switch</u>, a New York Times bestseller about change. He will also spend time with the Math Foundations Team to provide guidance regarding the Primary Mathematics Initiative. Later in the day, teachers are invited to come and hear Dr. Flynn.

**Professional Learning:** Dr. Kathy Pickering, Coordinator of Professional Learning, is leading work to enhance our teacher induction and mentoring program by providing mentors with in-depth training and resources to support beginning teachers. Last year, lead mentors participated in a Marzano Research book study, "Supporting Beginning Teachers," by Dr. Tina Boogren. Dr. Boogren's work outlines four types of support (physical, emotional, instructional, and institutional) and provides essential strategies for mentors and school leaders to develop an effective school mentoring program. Dr. Boogren will present to D49 mentors and building leaders on September 17 from 8:30 to 3:30 at Creekside.

**Title Programs:** The Title Programs Team is working on improving McKinney-Vento procedures to provide a more efficient application process for families and schools. The team will train school leaders, counselors and office staff this fall to ensure consistent processes for identifying homeless students and families in D49.

Wellness: The D4.9K Walk/Run will be held at Falcon High School on September 29 at 9am.

#### **Individualized Education**

**Special Education** 

**Current and Ongoing Activity** 

Goal #1 - to recruit and retain highly effective teachers and SSP's

**Gifted Education (GE)** 

**Current and Ongoing Activity** 

Goal #1: The Gifted Education Department will actively and accurately identify students as gifted in specific academic aptitude.

**Upcoming Activity** 

Goal #1: The Gifted Education Department will actively and accurately identify students as gifted in specific academic aptitude.

Goal #2: The Gifted Education Department will support professional growth of educators. The Gifted Education Department is developing CASCADE Goals for next school year.

**English Language Development (ELD)** 

**Current and Ongoing Activity** 

Goal #1: Will send a total of 10 forms of communication by end of year

Goal #2: ELD Team will increase student achievement by 5%

#### **Upcoming Activity**

**Community Care** 

**Current and Ongoing Activity** 

**Goal #1: Resource Directory- Completed** 

Goal #2: Grief/Loss Manual- Completed

**Goal #3: Web Page- Completed** 

**Goal #4: Quarterly Training- Completed** 

#### **Upcoming Activity**

School Health

**Current and Ongoing Activity** 

**Care and Support Team (CST)** 

**Current and Ongoing Activity** 

**Goal #1: Staff Support** 

Goal #3: Data Support

The Care and Support Team is developing CASCADE Goals for next school year

#### **Communications**

#### **District Communications**

Peakview Displays taking Shape: Throughout the summer break the facilities staff moved ahead with the installation of the Peakview Displays. As reported previously the displays are a combined presentation featuring the Big Rocks of the D49 strategic plan, the district's mission and cultural compass as well as a flat screen monitor that will display district level information at all of our oprated schools and buildings. The communications team participated in training to develop content for the go-live date in conjunction with the placement of the displays around the district. The goal is to have installation complete by August 31.



#### **Digital Communications**

Meeting goals and striving for robust online presence: Digital communications manager Sam Dosen-Himelrick at the request of the director examined relevant data for analysis at the year's mid-point. The district's website d49.org listed 390-thousand new users, among an audience to a platform that has generated 3 million page views. Typically, d49.org draws more than one session per user, which indicates visitors to the website make return visits. The overall trend indicates periodic spikes, that based on the time of year are likely linked to a weather event or other needs based information: Drop-offs typically coincide with district breaks for spring and summer. The communications department works continues to pursue enterprised stories during breaks to keep up the engagement. The district continues to grow on social media platforms, hitting good engagement with organic posts in some instances without having to boost them for a related fee. In overall likes, District 49 is among the top two districts in our region, surpassing 13-thousand in the first half of 2018.

#### **Media Coverage / Public Relations**

**Ribbon Cutting Ceremonies Draw Crowds/Media Interest:** District 49 celebrated three major milestones under the Building our Future Community plan, hosting three ribbon-cutting ceremonies in a week during the ramp-up to the first day of school (18-19). Bennett Ranch Elementary, ALLIES learning facility and the Falcon High School academic wing all reached the status of "ready for students and staff" signifying benchmark achievements in Priorities 3 and 4 identified in the 3B MLO strategic plan. Each ribbon-cutting ceremony drew a curious crowd and garnered coverage by the local FOX and ABC television affiliates, in addition to an article in the Colorado Springs Gazette. The events went off without a hitch (although the FHS ceremony found cover indoors to escape an afternoon thunderstorm).

#### **District Collaboration**

**Sharing with our Teammates:** The communications department had the privilege of participating in both the D49 Leadership Launch and the Base Camp new teacher orientation. Internal communications manager Amy Matisek partnered with HR Director Paul Andersen for a discussion about the Voice of the Workforce and the value D49 gleans from listening to and learning from staff through the process of the annual VoW survey. During the Base Camp event, Matisek, Dosen and David Nancarrow teamed up to engage with new hires about the resources provided by the D49 communications department. It was a pleasure to participate in both events.

#### **Concurrent Enrollment (CE)**

#### **Portfolio of Schools**

- GOAL, BLPA, and AIST mentoring leadership for implementation of Concurrent Enrollment.
- CE MOUs with Emily Griffith Technical College and CSU Fort Collins established.

#### **Trust**

• **CE Scholarship Texts** – Identified online rental texts with lower costs than purchasing used texts for FRL students and families with financial hardships.

#### **Cultural Compass**

- Updated 2018-19 CE informational resources for HS counselors, students, and parents
  - o D49 Concurrent Enrollment webpage and video
  - College Advising Guidelines
  - o Student-Parent Guidebook (also available in Spanish)
  - o CE Instructor contracts and expectations
  - o CE Planning Calendar (also available as a Google calendar)
  - o CE and ASCENT Enrollment Forms
  - o Bus schedules for CE and CTE programs
  - o CTE-WPL-CE posters

#### Best Choice to Learn, Work, and Lead

- New CE Instructor Onboarding coordinated credentialing, HR processing, building access and mentoring for SCHS COM115 Public Speaking instructor, Leslie Fischer. In January, two more CE instructors, FHS Seth Baun HIS121 US History, and VRHS Amy Rogers MAT107 Career Math, will onboard. Also in Spring, Paul Finch will introduce PHI112 Ethics at FHS and PPEC.
- CACTE CE Preconference Summit Represented D49 on CE discussion panel and lead round robin table discussions on college advising, Breckenridge, 7/16/18.
- State Concurrent Enrollment Taskforce invited to join CE Taskforce to help identify challenges such as:
  - o increasing the number of CE instructors
  - o funding flexible graduate courses to meet HLC requirements
  - o reducing online tuition rates, automating the CE enrollment process
  - o increasing matriculation and certificate/degree completion
  - o simplifying enrollment processes
  - o creating uniform financial models within CO Community College System
- NACEP (National Alliance of Concurrent Enrollment Partnerships)
  - o Evaluation & selection of national conference secondary scholarships awards
  - Board work transition planning for outgoing NACEP executive director; development of an organization diversity and inclusion statement
  - o Secondary School Partners Committee Equity and access survey for secondary members
- CE Advisory Board CDE shared out our D49 CE funding guide to secondary stakeholders
- **CDHE Remedial Working Group** invited to join planning meetings to discuss ideas around developmental education programs and courses.

#### **Culture and Services**

Building culture and providing services is a continuous process that requires buy-in from School District 49's leadership, students, parents, and community. Intentional exposure and meaningful interaction leads to measurable outcomes, which creates a responsive multicultural environment.

#### **Current and Ongoing Activity**

#### **Cultural Framework**

The 1<sup>st</sup> Annual Rocky Mountain Restorative Practices Conference (RMRPC) will be held November 8-9, 2018 (preconference Nov. 7) at the Great Wolf Lodge. The RMRPC will feature local and national presenters. The keynote will be John Register from Inspired Communications International, which represents a partnership between D49 and PPCC. The BASE49 (formerly Kids' Corner) branding process is ongoing and will be joined by its new hired manager, Danielle Grimaldo.

#### **Department of Justice**

Guidance for sustaining D49's culture post-DOJ monitoring was distributed to principals. It preserves the requirement to take the Building Cultural Capacity course, makes multicultural curriculum adoption less restrictive, and delegates incident reporting responsibilities to the zone leader level.

#### **Community Outreach**

The BRIGHT, IGNITE, S2S, and local military teams were recognized for military community partnership at the 2018 MCEC NTS. The national-level; Pete Taylor award, recognizes school district-military installation collaboration and partnerships that results in outstanding outcomes for military-connected children. The D49 Military Appreciation Day, D49 Ropes Course initiative, and S2S new student welcoming activities were among many highlighted partnership events.

#### **Upcoming Activity**

1) Ongoing PowerSchool Implementation 2) RMRPC Conference Planning 3) BASE49 branding

#### Central Registration (CR) and Student Information (SI)

Central Registration is the entry point of the district; therefore, processes are being reviewed daily to add efficiency and customer focus. The SIS is vital tool in the process of fostering integration in the district.

## **Current and Ongoing Activity**

## **Registration Metrics**

Central Registration experienced a backlog due to server issues, which prompted an overtime authorization. The issues have been resolved and the backlog is being managed.

## **Upcoming Activity**

## **SIS System Migration**

The PowerSchool (PS) implementation team continues to execute the transition from Infinite Campus as the district's SIS of record. Infinite Campus's contract was extended 6 months to support the transition team. There have been system and training issues associated with the PS implementation, but the D49 implementation team is diligently working issues and enabling the district's educational enterprise.



July 2018

This month's Business Office Report includes dashboard information from various departments within the office. The conversion of the ERP system (Electronic Records Processing) from Widenhammer-Alio to PowerSchool-BusinessPlus is the overwhelming focus for the Human Resources and Financing & Accounting departments. Biz+ went live for Accounts Payable and General Ledger processing on July 1 and the first payroll for the system is scheduled for August 15. The crescendo of effort will hit its peak over these two milestones and then, assuming successful evaluation of those targets, should begin to subside to a 'normal busy' in the months beyond and the, hopefully, allow for some decompression of our staff to recover from this extremely heavy lift.

The increased work occurs, of course, because the normal business of the district continues on despite the time that the conversion demands. Human Resources still had and has many vacancies to fill to get the new school year off right. In early June, we had the first of our two annual visits from the external audit team at Hoelting and Company, Inc.. In late June, we had the closing of capital lease financing for the ALLIES school project. In early July, we went online with our new main transaction banking relationship with JP Morgan Chase, which will also require that we change out each and every p-card in the district in addition to changing cash management processes and flow to incorporate the new player in Chase and slowly decommission our use of the former partner in UMB.

I owe may thanks and superlative praise for the Business Office Team that has taken on so much workload and strategic thought during this time. I appreciate the Board's recognition of this effort by the team as well as the understanding of staff across the district for their ability and willingness to work with and adjust with us during the many transitions that are occurring.

Sincerely,

Brett Ridgway Chief Business Officer Providing stewardship, customer service and Communication through and with our business team



# Human Resources Monthly Report

# Employee Leaves of Absence

Paul Andersen, Director of Human Resources August 14, 2018

## Leaves of Absence Overview



One of the many ways we care for our employees is through the various forms of leave we provide. Some forms, such as Family and Medical Leave, are mandated by the federal or state government. Others, such as vacation and or unpaid leaves of absence, are benefits that the district chooses to offer.

Two key factors make leave administration a key HR challenge:

- the growth of our workforce; and
- increasing regulation of employers in the area of leaves of absence.

Due to these factors, human resources administration recommended the addition of a leave specialist position to bring focus and expertise to leave administration. The board approved the addition of this position in 2017.

# The Regulatory Framework



Multiple state and federal laws, such as:

- Americans with Disabilities
   Act
- Family Medical Leave Act
- Health Insurance Portability
   & Accountability Act
- Pregnancy Discrimination Act
- Genetic Information Nondiscrimination Act

## A multitude of board policies:

- GBC, FMLA Eligible Staff Leaves and Absences
- GBCA, Non FMLA Eligible Staff Leaves and Absences
- GBCAG, Staff Unpaid Leave of Absence
- GBGD, Workers' Compensation
- GBGG, Staff Sick and Personal Leave
- GBGGA, Catastrophic Leave Bank
- GBGI, Staff Leaves and Absences

# Two Primary Leave Categories



## Medical

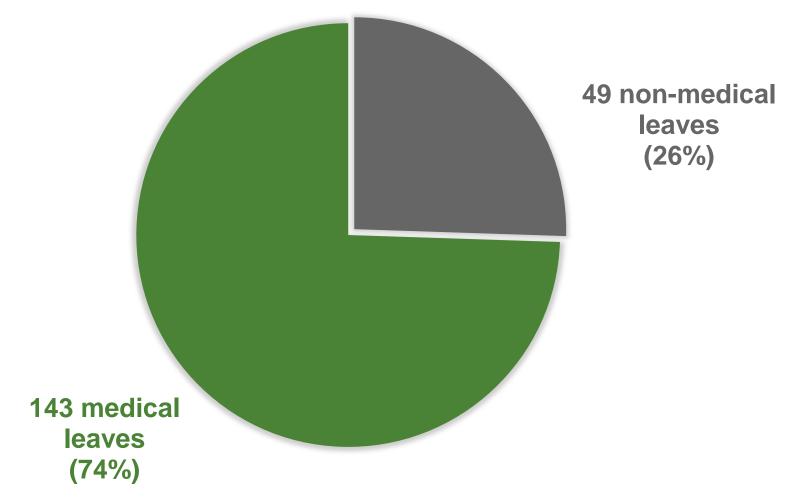
- Medical leaves are regulated by one or more laws and district policies.
- Employees must meet eligibility requirements and provide medical certifications.

## Non-Medical

- Non-medical leaves are governed by board policies and in some case by laws.
- These include vacation, bereavement, military leave, civic duty, student teaching/professional development.

# 2017-18 Snap Shot – All Leaves





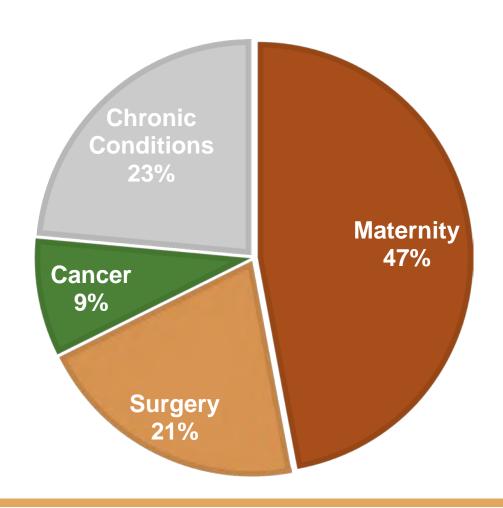
# **Medical Leaves**



- At the end of the 2017/2018 school year
  - 117 closed medical leaves
    - 54 FMLA Leaves
    - 63 non-FMLA Leaves
- 12 covered under the ADA
- 26 Ongoing leaves continuing into SY18/19
- 10 scheduled medical leaves (planned in SY18/19

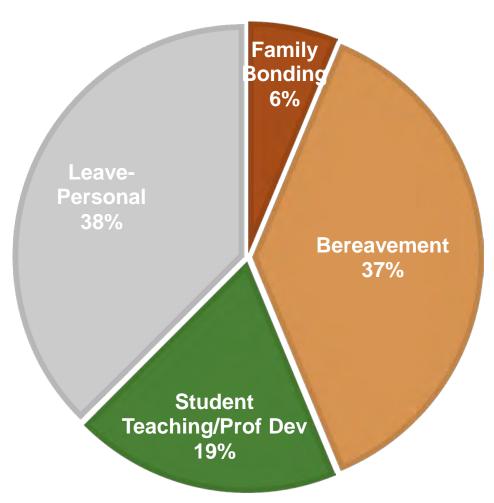
# Medical Leave Reasons SY17/18





# Non-Medical Leave Reasons SY17-18





The Best Choice to Learn, Work and Lead

# Leave Specialist Progress



Since the inception of the leave specialist position, there has been a focus on identifying and addressing OFIs. Process improvements or workflow simplifications to date include:

- Establishing a consistent method for FMLA time tracking
- Developing of a leave of absence checklist
- Building email templates for consistent communication
- Creating Google Form for leave request process to enable improved tracking and reporting

# What's Coming This Year



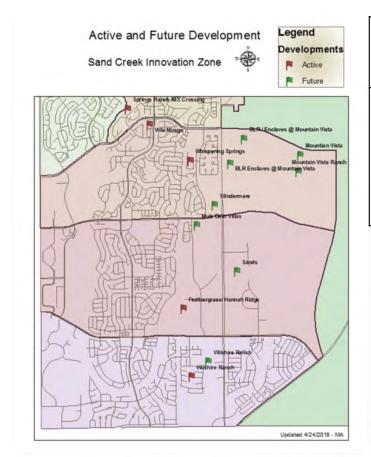
In the year ahead, the leave specialist along with HR department leadership will:

- Explore opportunities for automation, while ensuring data privacy and confidentiality
- Continue to develop subject matter expertise in the area of leaves, both for the leave specialist and HR department leadership
- Improve tracking of leave data including reasons for leave, duration of leave, compliance, etc.
- HR department leadership needs to perform a thorough review of leave polices and regulations.

# Community and Facility Planning Update

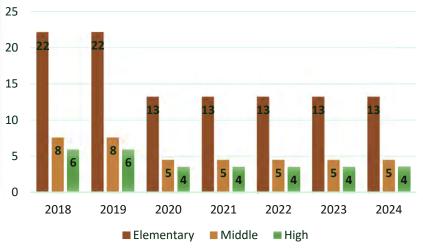
August 15, 2018

## Sand Creek Zone Development

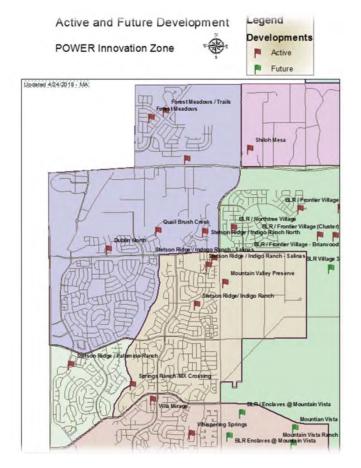


	Future Units	Elementary	Middle School	High School
Wilshire Ranch	45	14	5	4
Feathergrass/ Hannah Ridge	276	88	30	24
Whispering Springs	46	15	5	4
Villa Mirage	10	3	1	1
TOTAL	377	120	41	33
Wilshire Ranch	290	93	32	25
Mule Deer Villas	123	39	14	11
Windermere	201	64	22	17
BLR Enclaves @ Mountain Vista	347	111	38	30
BLR / Enclaves @ Mountain				
Vista	128	41	14	11
Mountain Vista Ranch	1138	363	125	98
Mountian Vista	243	78	27	21
Sands	309	99	34	27
TOTAL	2779	888	306	240

**Projected Student generation from Development** 

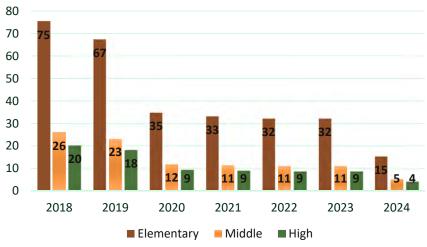


# **POWER Zone Development**



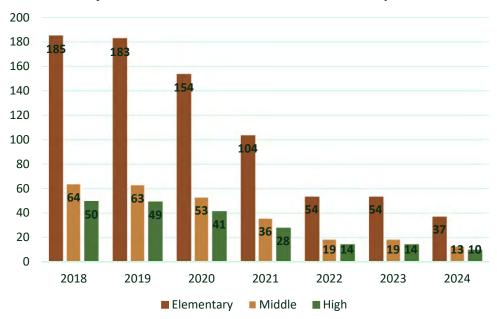
		Future Units	Flementary N	Aiddle School I	High School
Active	Springs Ranch /MX Crossing	13	4	1	1
ACLIVE	Mountain Valley Preserve	126	40	14	11
	Stetson Ridge/ Indigo Ranch	48	15	5	4
	0. 0	40	15	3	4
	Stetson Ridge / Indogo Ranch -	22	4.4		_
	Salinas	33	11	4	3
	Stetson Ridge / Indigo Ranch - Salinas	7	2	1	1
	Stetson Ridge / Palomino Ranch	60	19	7	5
	Dublin North	58	19	6	5
	Forest Meadows	236	75	26	20
	Forest Meadows / Pines	283	90	31	24
	Forest Meadows / Trails	18	6	2	2
	Quail Brush Creek	76	24	8	7
	Stetson Ridge / Indigo Ranch North	48	15	5	4
	TOTAL	1,006	320	110	87

#### **Projected Student Generation from Development**



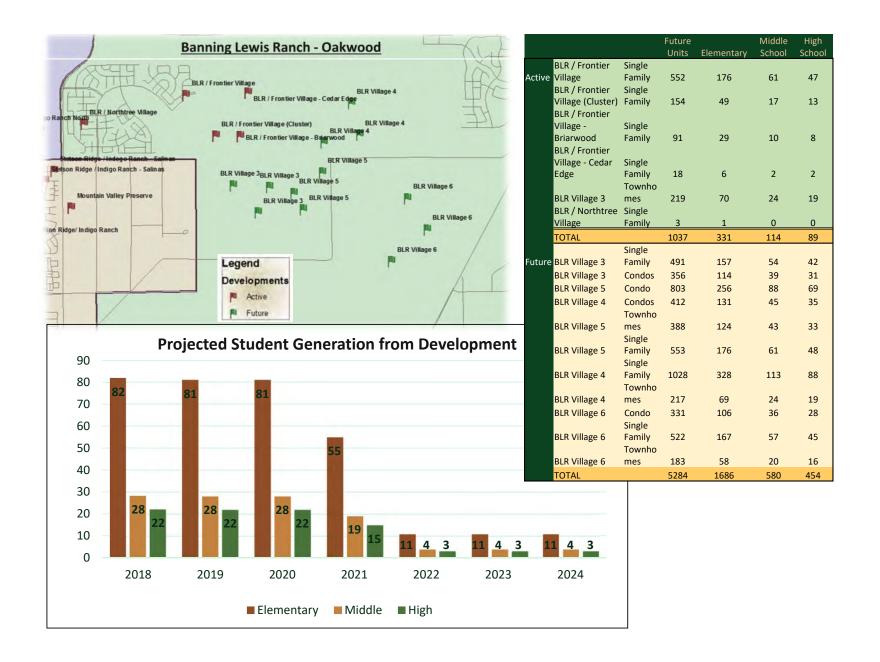
## Falcon Zone Development

### **Projected Student Generation from Development**



The Following Slides Break Down Falcon Zone

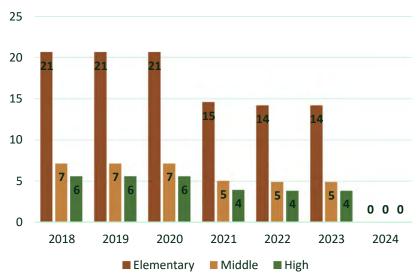
Active	BLR / Frontier Village	552	176	61	47
	BLR / Frontier Village (Cluster)	154	49	17	13
	BLR / Frontier Village -				
	Briarwood	91	29	10	8
	BLR / Frontier Village - Cedar				-
	Edge	18	6	2	2
	BLR / Northtree Village	3	1	0	0
	Davis Ranches	51	16	6	4
	Meadow Lake Airport Estates	9	3	1	1
	Rocking R Ranches	4	1	0	0
	4 Way Ranch - Eastbrook	8	3	1	1
	Bent Grass	310	99	34	27
	Shiloh Mesa	180	57	20	15
	Woodmen Hills West / Village at				
	Falcon	5	2	1	0
	Antlers Ridge Estates	3	1	0	0
	Armonia Ranch	14	4	2	1
	Bison Meadows	3	1	0	0
	Forest Gate	4	1	0	0
	Latigo Creek	35	11	4	3
	Latigo Trails	110	35	12	9
	Meridian Ranch / Bluffs	4	1	0	0
	Meridian Ranch / Double Eagle	3	1	0	0
	Meridian Ranch / Eastridge	32	10	4	3
	Meridian Ranch / Estates	24	8	3	2
	Meridian Ranch / Fairway				
	Heights	1	0	0	0
	•	7	2	1	1
	Meridian Ranch / Fox Point				
	Meridian Ranch / Long View	144	46	16	12
	Meridian Ranch / Stonebridge	68	22	7	6
	Meridian Ranch / Stonebridge -				
	View Point	164	52	18	14
	Meridian Ranch / Vistas	205	65	23	18
	Paint Brush Hills	633	202	70	54
	Paint Brush Hills - Scenic View	1	0	0	0
	Red Fox Ridge	4	1	0	0
	Woodlake Hills	2	1	0	0
				-	-
	TOTAL	2,846	906	313	241
Future	BLR Village 3	219	70	24	19
luture	•				-
	BLR Village 3	491	157	54	42
	BLR Village 3	356	114	39	31
	BLR Village 5	803	256	88	69
	BLR Village 4	412	131	45	35
	BLR Village 5	388	124	43	33
	BLR Village 5	553	176	61	48
	BLR Village 4	1028	328	113	88
	BLR Village 4	217	69	24	19
	BLR Village 6	331	106	36	28
	BLR Village 6	522	167	57	45
	BLR Village 6	183	58	20	16
	Reserve at Corral Bluffs	31	10	3	3
	Woodmen Hills West /				
	Courtyards	150	48	16	13
	Meridian Ranch	314	100	35	27
	Meridian Ranch / Enclave @				
	Stonebridge	209	67	23	18
	Meridian Ranch / Park Mesa	645	206	71	55
	Meridian Ranch / Rolling Hills				
	Estates	106	34	12	9
	Meridian Ranch / Winding Walk	405	129	45	35
		482			41
	Retreat @ Timberridge	482	154	53	41
	Maria de la companya del companya de la companya del companya de la companya de l				
_	Waterbury	1010	322	111	87
	Waterbury TOTAL	1010 8,855	322 2,826	973	87 761



#### **Development North Along Woodmen Corridor**



#### **Projected Student Generation from Development**

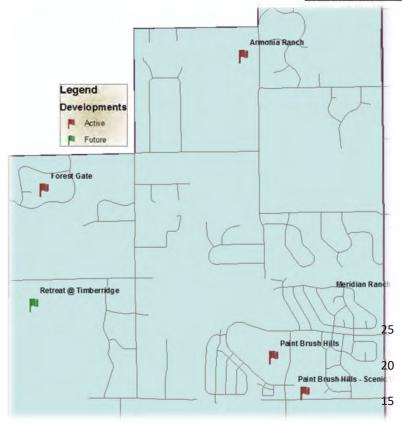


		Future Units	Elementary	Middle School	High School
Active	Meadow Lake Airport Estates	552	176	61	47
	Bent Grass	154	49	17	13
	Shiloh Mesa Woodmen	91	29	10	8
	Hills West / Village at Falcon	18	6	2	2
	TOTAL	815	260	90	70
Future					
	TOTAL	-	-	-	-

#### **Development West of Meridian**

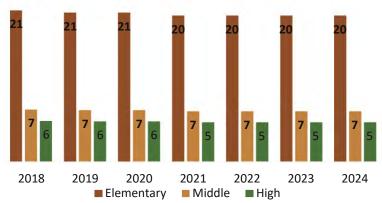
10

5



		Future Units	Elementar	Middle y School	High School
Active	Armonia Ranch	14	4	2	1
	Forest Gate	4	1	0	0
	Paint Brush Hills	633	202	70	54
	Paint Brush Hills				
	- Scenic View	1	0	0	0
	TOTAL	652	207	72	55
	Retreat @				
Future	Timberridge	482	154	53	41
		482	154	53	41

#### Projected Student Generation from Development



#### **Development East of Meridian**

Future

Units

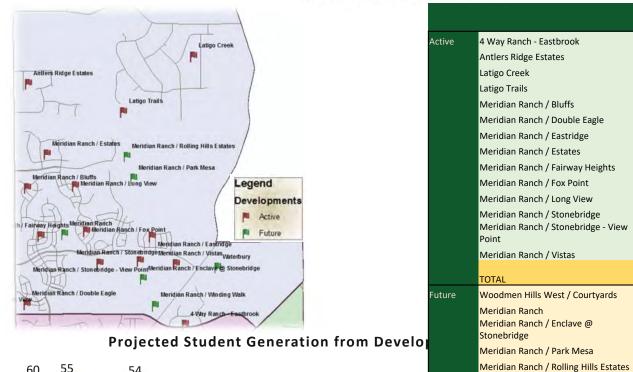
2.839

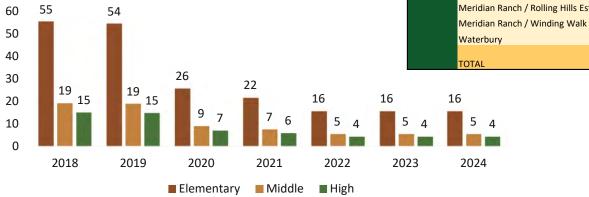
Middle

Elementary School

High

School





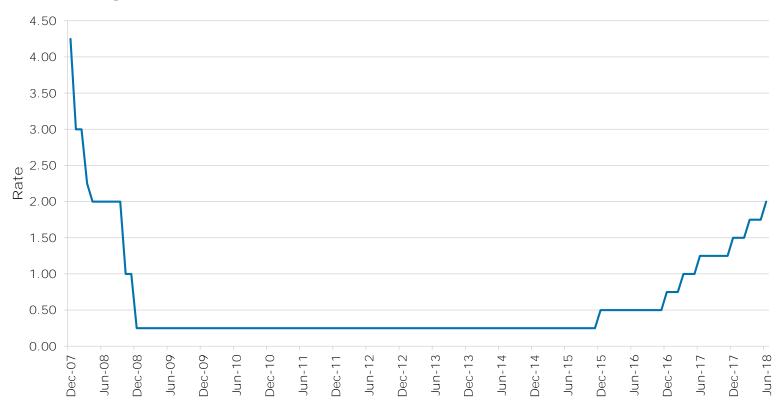


COLOTRUST Economic Update

August 3, 2018



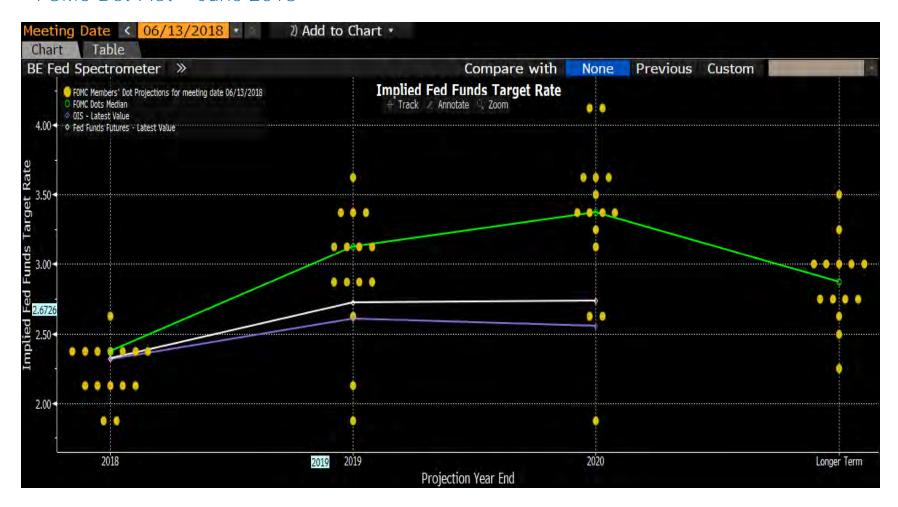
## Fed Funds Target Rate



- The Federal Reserve increased its target rate to a range of 1.75% to 2.00% on June 13, 2018.
- The Federal Reserve began reducing its \$4.5 trillion balance sheet in October 2017 by not reinvesting all of the maturing securities from its portfolio on a monthly basis.
- The Federal Reserve will allow a total of \$40 billion (\$24 billion Treasuries, \$16 billion Mortgage-Backed Securities) to roll off its balance sheet each month during the 3rd quarter of 2018.

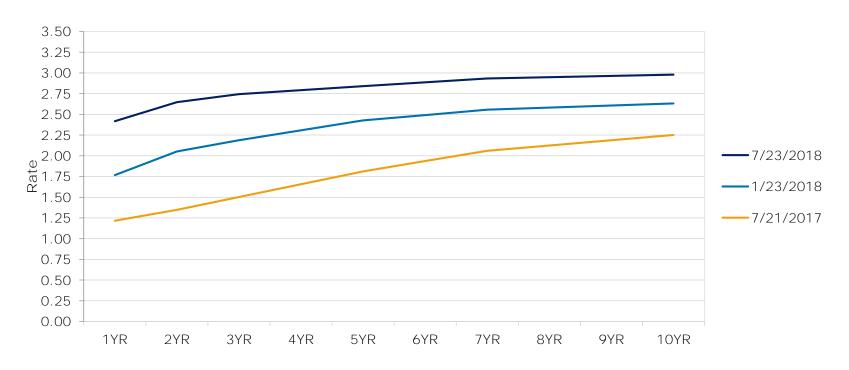


#### FOMC Dot Plot - June 2018





## Comparative Historical Yield Curves

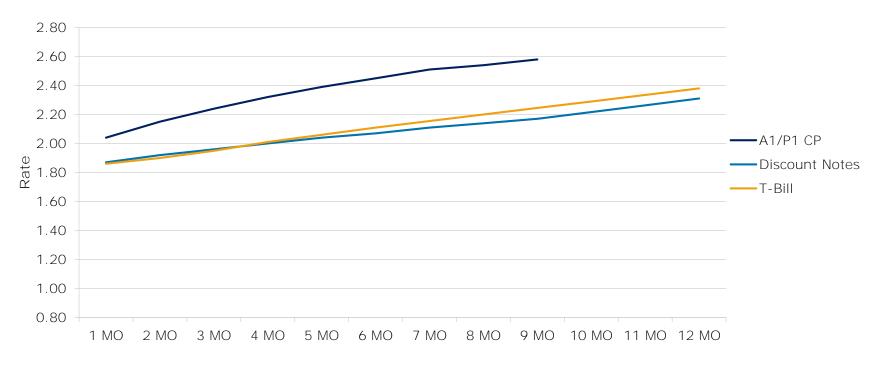


- Interest rates have increased all along the yield curve as the Fed continues to raise the Fed funds target rate.
- The yield curve continues to flatten as the U.S. Treasury is expected to issue more debt in the two-year and three-year area versus maturities from 5 to 30 years.

COLOTRUST Staff Report: Economic Update, August 3, 2018



## Money Market Yield Curves

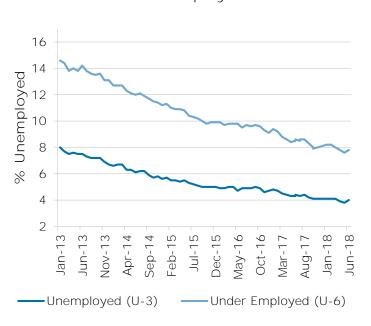


- The yield spread between short-term Treasuries and discount notes remain at very tight levels, with T-Bills often out yielding discount notes.
- Adding credit in the form of commercial paper enhances the yield of the portfolio.
- Money market yields continue to rise as the FOMC increased the target rate again at its June 13, 2018 meeting.

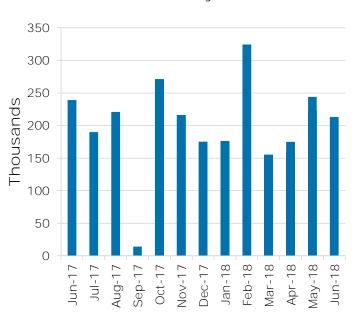


## Unemployment and Hourly Earnings

U.S Unemployment Rate



## Non-Farm Payrolls



- The June unemployment rate increased to 4.0% from 3.8% in May. The May unemployment rate was the lowest since December 1969.
- June payrolls came in at 213,000, above the median forecast of 195,000 but less than the revised 244,000 advance in May 2018.
- Average hourly earnings were a little worse than expected increasing at an annualized rate of 2.7% on a yearover-year basis in June.



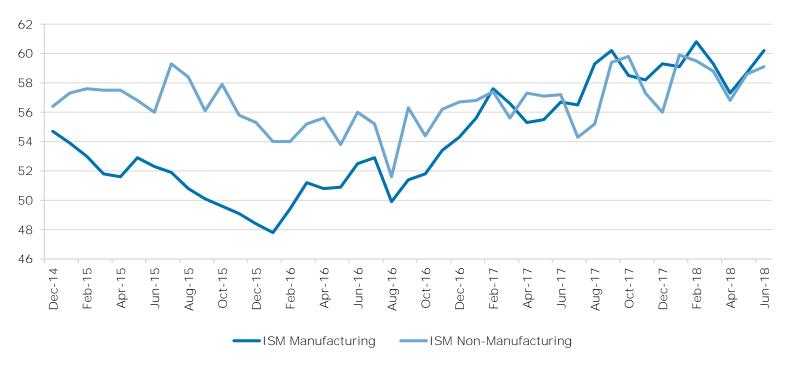
### Inflation



- June CPI rose 2.9% on a year-over-year basis. Core CPI (less food and energy) increased at a 2.3% year-over-year pace.
- The Fed's preferred measure of inflation, core PCE, was reported at 1.96% in May, near the Fed's target of 2.0%.
- Expectations are for inflation to trend higher in 2018 and 2019, perhaps exceeding the 2.0% target level.



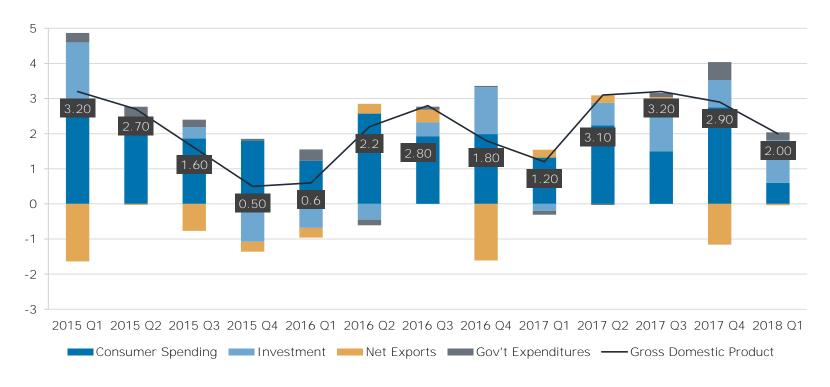
## Institute for Supply Management



- ISM Manufacturing for June was reported at 60.2 versus 58.7 in May and the 58.5 forecast.
- ISM Non-manufacturing (Service) increased to 59.1 in June versus 58.6 in May and 58.3 expected.
- Both indexes have increased during the 2nd quarter and remain well above 50 signaling continued expansion in these sectors of the economy.



## Contributions to Percent Change in Real Gross Domestic Product



- The U.S. economy expanded at an estimated 2.0% annualized pace during the 1st quarter of 2018 after climbing 2.9% in the previous quarter.
- Consumer spending, the biggest part of the economy, rose 1.0%, after increasing 4.0% last quarter. Business and Government spending also slowed in the 1st quarter of 2018.
- With the recent tax cut, GDP growth expectations are 2.3%-2.8% for the foreseeable future.

## Additional Disclosure



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# BOARD OF EDUCATION ITEM 13 OPPORTUNITY AND RISK: DECISION ANALYSIS FOR MAJOR DISCUSSION AND ACTION ITEMS

**BOARD MEETING OF:** August 22, 2018

PREPARED BY: Pedro Almeida, Chief Operations Officer

<u>TITLE OF AGENDA ITEM:</u> Chief Operations Officer Performance Review

ACTION/INFORMATION/DISCUSSION: Work Session Discussion

#### BACKGROUND INFORMATION: DESCRIPTION OF EXPECTATION/NEED/ OPPORTUNITY:

The Board of Education adopted an annual performance review process for each of its chief officers. The chief operations officer's review timeline is September-August each year, with the overall review completed in September for the twelve months ending August 31. This year's review covers the period of September 29, 2017 (when the chief operations officer joined the district) until August 31, 2018.

#### RATIONALE/DISCUSSION:

When evaluating a senior executive, it is helpful to use a review model where reviewers may examine leadership behavior in the context of daily and long-term activity and accomplishments. The purpose of performance review is to improve outcomes by improving performance. The seven sections submitted in the attached narrative organize leadership performance, accomplishments and actions into performance domains established by District 49 for evaluating its chief officers. Additional information is provided in the 360 performance review survey results and in the list of Operations data attached to the narrative.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

Quality feedback to the chief operations officer is a critical ingredient that will help us become the best district to Learn, Work, and Lead. Performance review is a systematic way to provide that feedback about how well the COO is meeting the board's expectations.

#### INNOVATION AND INTELLIGENT RISK:

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

	Inner Ring—How we treat each other	The chief officers should lead the way for the entire
ure		district in exemplifying our cultural values. The
ult	Outer Ring—How we treat our work	information provided in this performance review process
Ö	0	should help validate the chief operations officer
		effectiveness in leading in this critical area.
Strategy	<b>Rock #1</b> —Establish enduring <u>trust</u> throughout our community	The chief operations officer is charged to ensure that the entire Operations Office is carrying out the District 49
	,	strategy in all areas of the 5 Rocks, with emphasis on
	<b>Rock #2</b> —Research, design and implement programs for intentional <u>community</u> participation	establishing trust, growing a portfolio of distinct and
	programs for intentional <u>community</u> participation	exceptional schools, and setting the conditions to build
	Rock #3— Grow a robust portfolio of distinct and	firm foundations and launch each student to success.
	exceptional schools	
	<b>7</b>	
	Rock #4— Build <u>firm foundations</u> of knowledge,	
	skills and experience so all learners can thrive	
	<b>Rock #5</b> — Customize our educational systems to	
	launch each student toward success	



BOE Work Session August 22, 2018 Item 13 continued

**BUDGET IMPACT:** N/A

**AMOUNT BUDGETED:** N/A

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move the Chief Operations Officer's performance review to an Executive Session discussion at the November regular board meeting.

APPROVED BY: Pedro Almeida, Chief Operations Officer

**DATE:** August 15, 2018

To: El Paso County School District 49 Board of Education

From: Pedro Almeida, Chief Operations Officer

Reference: Performance Review Background Information for Evaluation Period of Sep 29, 2017-Aug 31,

2018

August 15, 2018

#### **OVERVIEW**

This narrative provides background information to assist the District 49 (D49) Board of Education (BOE) as they complete the Chief Operations Officer annual performance evaluation. In my first year at District 49, I initially focused on learning the details, mission, and processes of the Operations Office; gaining an understanding of the D49 strategy, standard practices, structure, schools, and decision making processes; and fostering advancements in establishing a culture of mutual respect, trust, and open communications within the Operations Office and across the district. As the year continued, my focus shifted more towards participating in a team approach with the chief officers in guiding and supervising the district workforce; providing strategic processes to the Operations efforts; building capacity in the Operations departments where it was needed most; and leading by example in all areas of our Cultural Compass.

In order to succinctly provide a greater understanding of my areas of focus, I will illustrate key points of my performance using the framework of the BOE-approved Chief Officer Performance Domains in the sections that follow.

#### 1. VISION & CULTURE

- Strengthened a culture within Operations Office which reflects our Cultural Compass
  - Placed significant emphasis on the values exhibited in the Cultural Compass by both providing direct guidance to leaders and by using the values of the Cultural Compass as a guide in decision making as appropriate
  - Incorporated adherence to Cultural Compass into the evaluation feedback for direct reports
- Improved the environment of Respect, Trust, Teamwork, and Care with the Operations
  workforce by actively seeking out and listening to concerns...at all levels. I met and spoke
  repeatedly with Operations employees at section or department meetings, at in-service
  gatherings, and in workplace locations such as in school kitchens, on buses, or on maintenance
  job sites.
- Led Operations directors in developing revised Operations Vision and Mission statements which captures the spirit and intent of Operations and has the support and buy-in of Operations Directors
  - Vision of the Operations Office Benefit learning through sound, resourceful operational support

- Mission of the Operations Office Support the District 49 educational journey by being customer oriented, operationally efficient, and fiscally responsible in serving our community
- Co-presented (along with CEO and COO) the District 49 chief officer model at the CASBO conference, thereby sharing lessons and information regarding the D49 leadership structure to other interested parties

#### 2. MISSION & STRATEGY

- Established and currently leading the D49 Strategic Facilities Planning Process
  - o Established routine monthly meetings
  - Finalizing specific criteria for a list of conditions which can be used to routinely review and determine D49's facilities requirements
- Instituted an evolving process for Operations leaders to be instrumental in budget development
  - Partnered with Business Office representatives to regularly provide Operations directors with budget updates during the school year, which served to both raise the awareness and budgetary knowledge of Operations directors, as well as provided a discussion forum concerning budgetary issues across departments
  - Greatly increased the involvement of Facilities leaders in the development and shaping of the Facilities budget, as they were not required to do so in previous budget cycles

#### 3. CUSTOMER ENGAGEMENT & SERVICE

- Placed significant focus upon the customer service aspects of our extensive MLO 3B project management efforts
  - Fostered a mindset of being proactive and direct with our communications, in order to properly set expectations with our key partners (school principals primarily), to ensure no surprises and that we delivered upon stated expectations
  - In a similar manner, emphasized our requirement to lay out aggressive but achievable objectives that we could deliver on time
- Participated in "Rounding" school visits with CEO for approximately one half of the schools in the district, thereby increasing my awareness of concerns of staff from across the district.
- Conducted initial individual personal visits to virtually all operated schools and some charter schools in D49: listened to school leaders, nutrition services staff, school security teams, custodial staff, and school educational staff and faculty for areas requiring sustainment or improvement in Operations actions

#### 4. LEARNING & IMPROVEMENT

- Attended two Baldrige conferences to improve my knowledge of Baldrige principles, which both increased my capacity to lead and coach in accordance with Baldrige principles and my capacity to participate in shaping district implementation of Baldrige principles
- Attended one School Dude conference, which increased my understanding of this main
   Operations support platform

- Attended one CASBO conference which increased my knowledge of issues impacting Operations functional areas
- Completed my first 360 degree Leadership Survey (results attached). Key observations follow:
  - My self-reviews track relatively closely with peer reviews, and my self-reviews are generally lower than reviews from direct reports and other colleagues
  - Opportunities for Improvement (OFI's)
    - Focus on improvements strategic planning
    - Increase my presence in schools and contact with levels of workforce below the director level (to include within Education and Business Offices)
  - o Areas of Strength
    - Cultural Leadership and Leadership Development
    - Providing clear feedback to workforce
    - Building collaboration across the workforce
- In cooperative effort with CEO, led the establishment of an Enhanced Security Initiative (ESI) for security improvements and to involve community representatives in analysis of proposed security initiatives and options

#### 5. WORKFORCE SERVICE & DEVELOPMENT

- Formalized direct report evaluation and review process
  - Every direct report received a mid-year performance review, an end of year performance review, and a goal setting review for the upcoming school year
  - o I received clear feedback via 360-degree survey that my focus in this area is significantly appreciated by my direct reports

#### 6. EFFICIENT & EFFECTIVE MANAGEMENT

- Coordinated with chief officers and department leaders to achieve required capacity-improving investments in the Operations Office
  - Led the creation of three new positions based on identified requirements for the functioning of Operations (one electrician, two safety/security specialists)
  - Worked with Transportation Director and Chief Business Officer on a funding strategy for 17 new buses, which was crucial for route expansion and fleet replacement
  - Worked with Facilities Directors and the Chief Business Officer on the replacement of mission-essential equipment
- Improved team-building and department crosstalk and coordination by changing the format and expectations of Operations Leadership Team (OLT) meetings

#### 7. RESULTS (see attached data sheet)

- Strategic Facilities Planning process is underway
- Enhanced Security Initiative is underway
- MLO 3B
  - o Completion of Bennett Ranch Elementary Schools

- o Commencement of Vista del Pico Elementary School construction
- o P3 Projects completed or on track (Additions to FHS, SCHS, and VRHS)
- o Numerous P2 Projects completed
- ALLIES construction completed
- Facilities, Nutrition Services and Transportation Key Data in attachment

# **Operations Office Data Summary Chief Operations Officer Annual Performance Review**



El Paso County School District 49 Chief Operations Officer Annual Performance Review Data

**Operations Support for SY 2017-18** 

```
# District Operated Schools - 18

# Charter Schools - 6 (various levels of support but does not include GOAL Academy, which has extremely limited Operations support)

# Square Miles - 133

# Operations Employees - 249

SY 2017/18 Operations Budget

~ $6.8M (not including personnel salaries)

~ $90M in MLO & Capital Projects
```

#### Transportation

```
Data Period: SY 2017-18

# Employee positions - 118

Budget - $3.4M

Miles driven - 954,586

Number of students transported - ~4,617 daily
On time rate - 97.9% average across all zones
```

#### **Nutrition Services**

```
Data Period: SY 2017-18

# Employees - 95

Budget - $3.6M

# Locations served - 22

# Meals Served

Breakfast - 131,655

Lunch - 922,920

Summer - 2,222
```

#### **Safety and Security**

```
Data period: SY 2017-18

# District Employees - 2

# School Employed Security Staff - 21

# of Security Training Drills Conducted (ex: lock down drills) - 4 per school a year

# of Safety Drills Conducted (ex: fire drills) - 1 per month by location

# of Safe2Tell Reports - 271

# of Incidents Requiring Law Enforcement Response - numerous
```

# Operations Office Data Summary Chief Operations Officer Annual Performance Review



## **Facilities and Grounds Maintenance**

Data Period: SY 2017-18

# Employees - 30.5

# Building Locations Maintained - 23

# Grounds Sites Maintained - 26

# Acres Maintained- 405.24 acres (includes the square footage of the buildings)

Budget - Planned \$102,000 (\$242,000 in charge backs)

Work Orders (SchoolDude Summary)

Data Period: July 9, 2017-July 8, 2018

# Received - 10,153

79% completed in a week or less

Major Facilities Projects

**ALLIES Construction** 

Planned Budget: \$3,265,000

Currently: \$3,245,382

**Hail Repairs** 

12 sites affected with multiple buildings per site

Contracted Amount - \$1.6M

Peakview Installations - all district operated schools (ongoing)

#### MLO 3B

# Employees - 1

# Owner Representatives - 2

Data Period: FY 2016-2019

P2 Projects

Overall Budget - \$20.9M

\$ Committed to date - \$16.7 million

# 2018 Summer Projects - 56

P3 Projects (Planned Budget)

Sand Creek HS - \$4.85 M

Falcon HS - \$5.8 M

Vista Ridge HS - \$7M

P4 Projects

Bennett Ranch ES –Final Budget \$23.3 million

Vista del Pico Elementary School – Overall Planned Budget \$24.4 million

# Multi-Rater Feedback Report Pedro Almeida August 13, 2018



# **About Your Report**

Presented on the following pages are the results of the multi-rater feedback process completed by you and your raters. The use of multiple raters increases the reliability and validity of the conclusions of this report. This report can help you to:

- Encourage candid and honest communication between you and your colleagues
- Help you identify your professional strengths and developmental opportunities
- Give you the opportunity to improve your skills by being more aware of others' perceptions and observations of your performance
- Guide your conversations with your colleagues to ensure you remain informed of their observations and suggestions

# Your Respondents

The following respondents were invited to participate in your multi-rater feedback process.

Total Respondents	23
Self	1
Other Colleagues	9
Direct and Next Level Reports	9
Peers	4

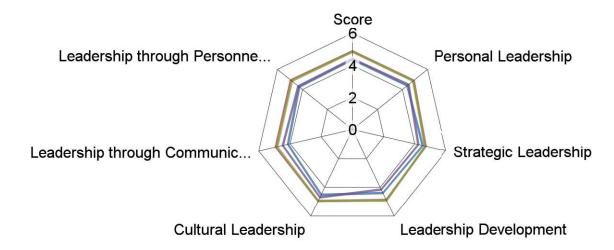
# Rating Scale

This assessment used the following rating scale when raters provided their feedback.

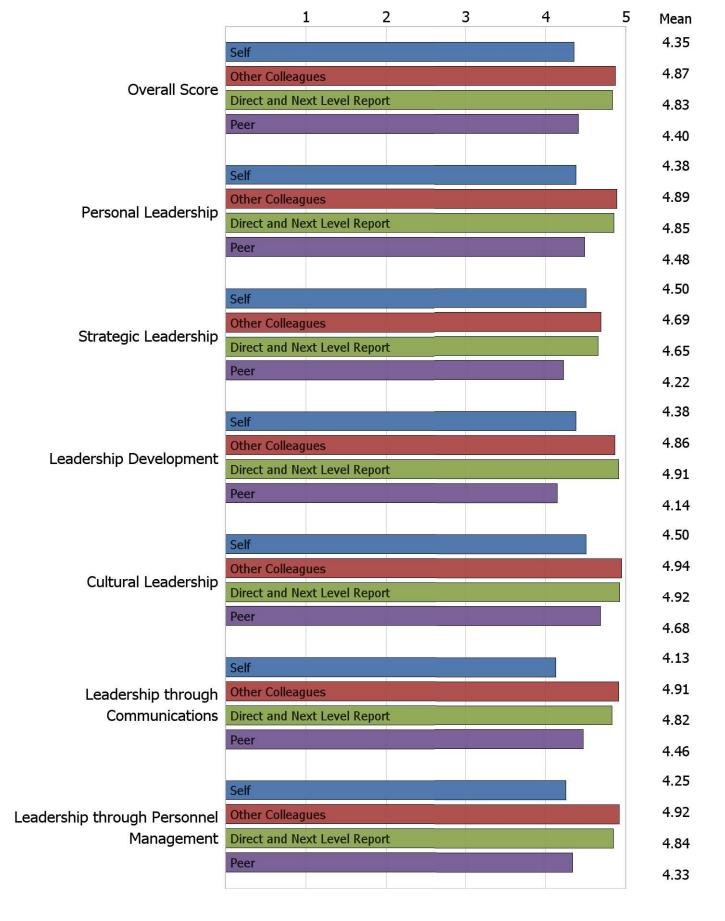
Never demonstrates this attribute	1
Seldom demonstrates this attribute	2
Sometimes demonstrates this attribute	3
Usually demonstrates this attribute	4
Always demonstrates this attribute	5

# Scoring Radar





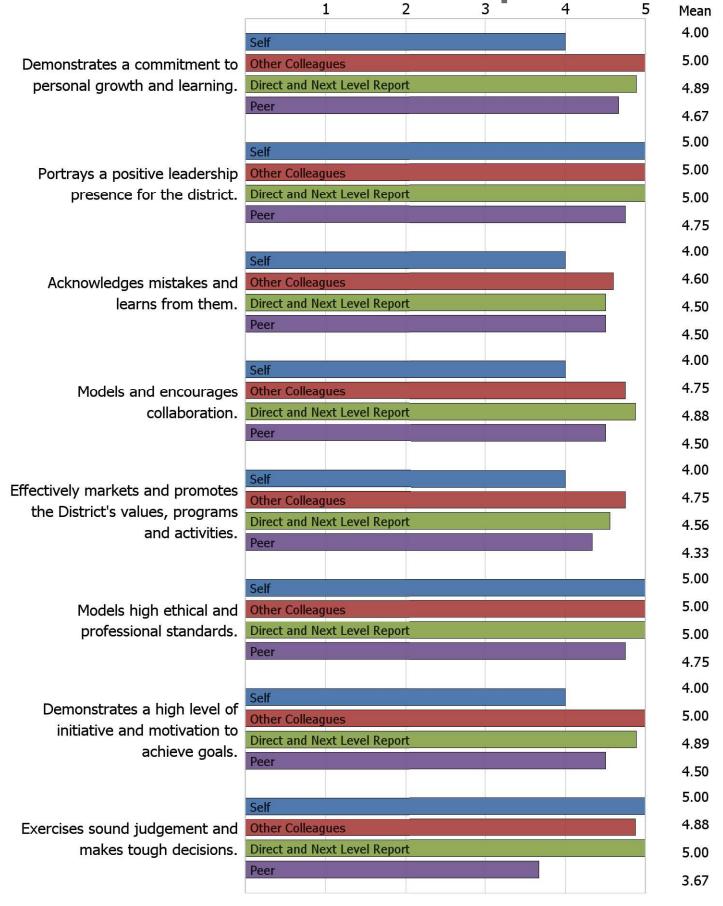
# **Scoring Overview**



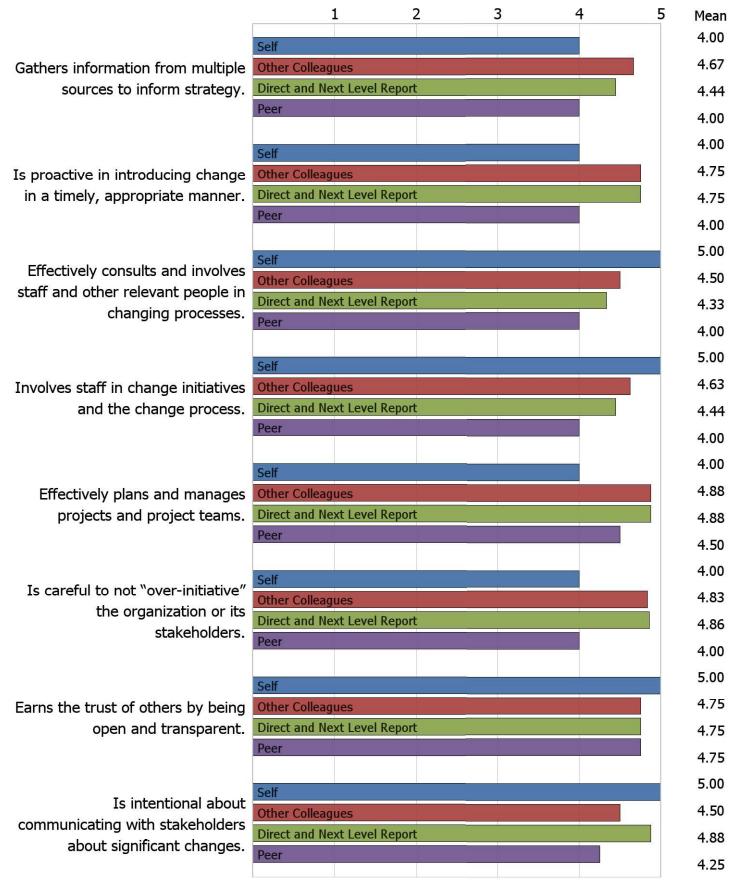
# High & Low Scores (Does not include self-ratings)

Ten Highest Rated Behaviors						
Rank	Scoring Category	Item	Average			
1	Leadership Development	Makes performance reviews a meaningful experience.	5.00			
2	Cultural Leadership	Treats all employees fairly.	5.00			
3	Cultural Leadership	Values individuals with different ideas and backgrounds.	4.95			
4	Leadership through Communications	Builds collaborative relationships within and promotes cooperative activity across functional boundaries.	4.95			
5	Cultural Leadership	Appreciates differences between people in thought and style.	4.95			
6	Leadership Development	Displays trust in others by giving them additional responsibilities.	4.93			
7	Leadership through Personnel Management	Shares performance feedback that is timely and direct.	4.91			
8	Cultural Leadership	Consistently administers policies concerning the district's students, parents and staff.	4.87			
9	Leadership through Communications	Seeks out and genuinely listens to other people's perspectives and opinions.	4.86			
10	Cultural Leadership	Consistently demonstrates respect for others and their ideas.	4.86			
	Ten Lowest Rated Behaviors					
Rank	Scoring Category	Item	Average			
1	Strategic Leadership	Effectively consults and involves staff and other relevant people in changing processes.	4.35			
2	Charter at a least and the					
2	Strategic Leadership	Gathers information from multiple sources to inform strategy.	4.44			
3	Strategic Leadership  Strategic Leadership	Gathers information from multiple sources to inform strategy.  Involves staff in change initiatives and the change process.	4.44 4.45			
4						
	Strategic Leadership	Involves staff in change initiatives and the change process.	4.45			
4	Strategic Leadership Strategic Leadership Leadership through	Involves staff in change initiatives and the change process.  Is proactive in introducing change in a timely, appropriate manner.  Provides others with timely information on issues and decisions that	4.45 4.60			
5	Strategic Leadership Strategic Leadership Leadership through Communications	Involves staff in change initiatives and the change process.  Is proactive in introducing change in a timely, appropriate manner.  Provides others with timely information on issues and decisions that affect their day-to-day work  Is intentional about communicating with stakeholders about	4.45 4.60 4.61			
5 6	Strategic Leadership Strategic Leadership Leadership through Communications Strategic Leadership	Involves staff in change initiatives and the change process.  Is proactive in introducing change in a timely, appropriate manner.  Provides others with timely information on issues and decisions that affect their day-to-day work  Is intentional about communicating with stakeholders about significant changes.	4.45 4.60 4.61 4.61			
4 5 6	Strategic Leadership  Strategic Leadership  Leadership through Communications  Strategic Leadership  Leadership Development  Leadership through	Involves staff in change initiatives and the change process.  Is proactive in introducing change in a timely, appropriate manner.  Provides others with timely information on issues and decisions that affect their day-to-day work  Is intentional about communicating with stakeholders about significant changes.  Gives clear and constructive feedback.  Is easy to approach with concerns and is open to constructive	4.45 4.60 4.61 4.61 4.69			

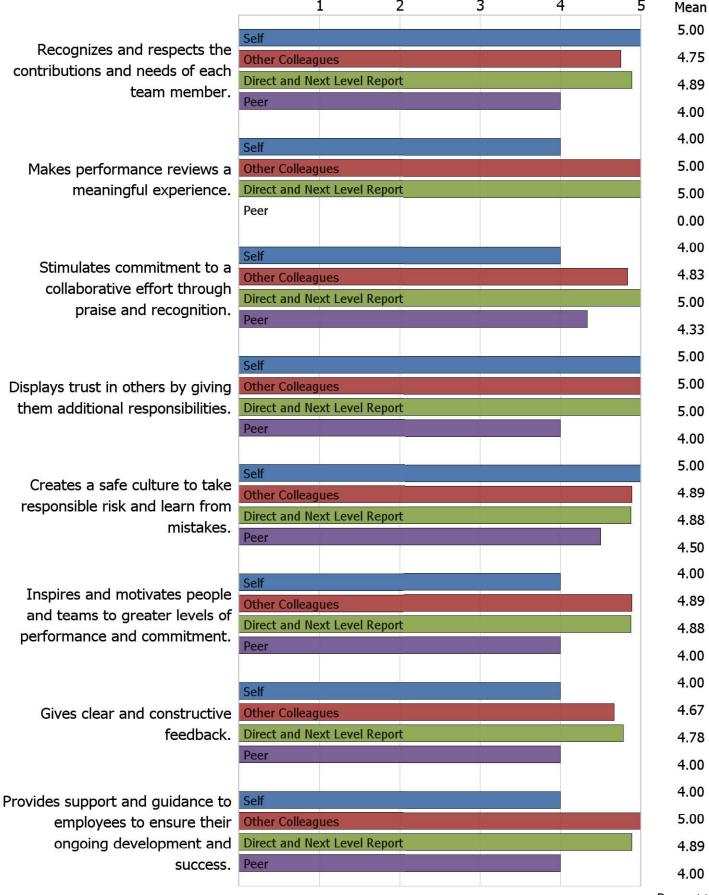
# Personal Leadership



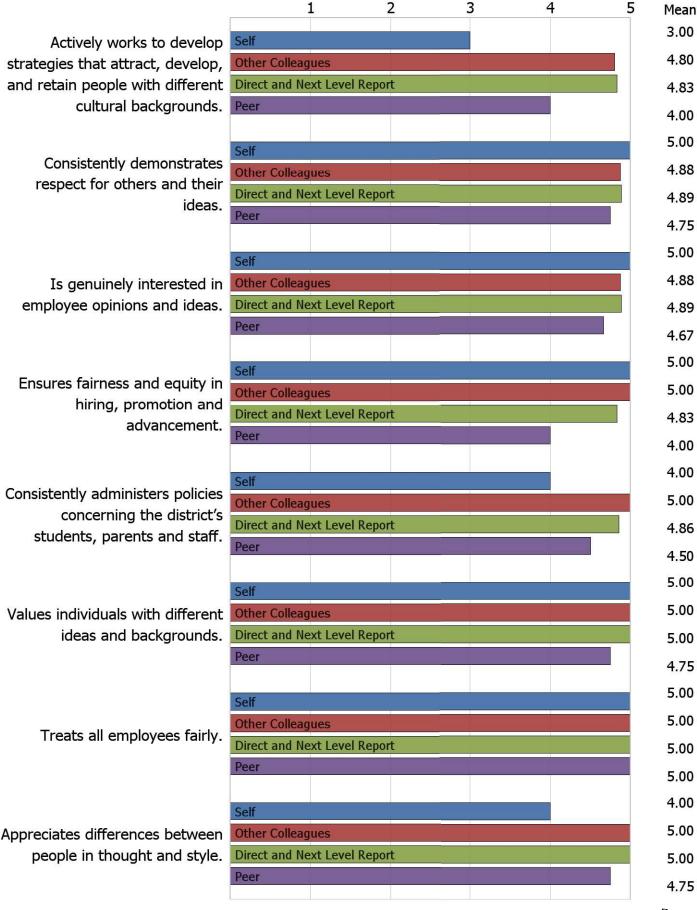
# Strategic Leadership



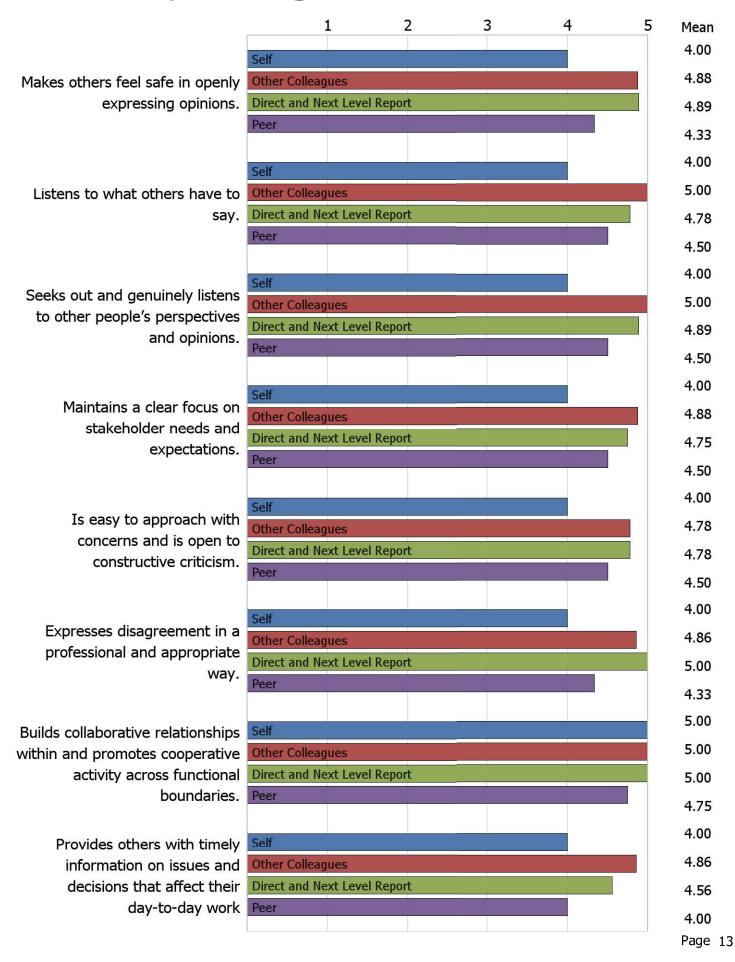
Leadership Development



# Cultural Leadership



# Leadership through Communications



# Leadership through Personnel Management

