

## AGENDA SPECIAL BOARD OF EDUCATION MEETING

January 22, 2020

Immediately Following the Work Session Education Service Center – Board Room

1.00	Call to Order and Roll Call
2.00	Welcome and Pledge of Allegiance
3.00	Approval of Agenda
4.00	Open Forum (3 minute time limit for each speaker)
5.00	Action Items
5.01	Action on Amended 2019-20 Budget - Sprinz
5.02	Action on Amended 2019-20 Charter School Budgets (10 minutes) Sprinz
5.03	Action on New Job Description - Lemmond
5.04	a. Culturally and Linguistically Diverse Education (CLDE) Community Liaison Action on Appointment of New Board Member in Director District 4 - BOE
6.00	Other Business
7.00	Adjournment
DATE	E OF POSTING: January 16, 2020
Donna	a Garza
Execu	tive Assistant to the Board of Education



## BOARD OF EDUCATION ITEM 5.01 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** January 22, 2020

IMPACTS ON THE DISTRICT'S MISSION PRIORITIES.—THE RINGS AND ROCKS.

Brett Ridgway, Chief Business Officer

PREPARED BY:

Ron Sprinz, Director of Finance

TITLE OF AGENDA ITEM: Amended 2019-2020 Budget

ACTION/INFORMATION/DISCUSSION: Action

#### BACKGROUND OR RATIONALE

Under current statute, Colorado school districts' program formula funding is largely based on the 'October Count' of full time equivalent students (sFTE). Like many districts, we try and monitor how enrollment is trending as compared to the adopted budget.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

sFTE is the largest variable in determining program formula funding and since program formula funding accounts for 94% of our total general fund revenue budget, and since we are continuing to move toward a full student-based funding model, it is very appropriate to monitor sFTE early in the school year to determine what issues may come from fluctuations to the adopted budget in terms of sFTE by school. The actual October Count result will be the driving factor in compiling the amended budget, to be approved by the Board of Education prior to January 31, 2017. Estimates of how the October Count will unfold, and how that will affect each school and zone in turn, in terms of financial impacts, will be used in strategic decisioning throughout the course of the fall semester.

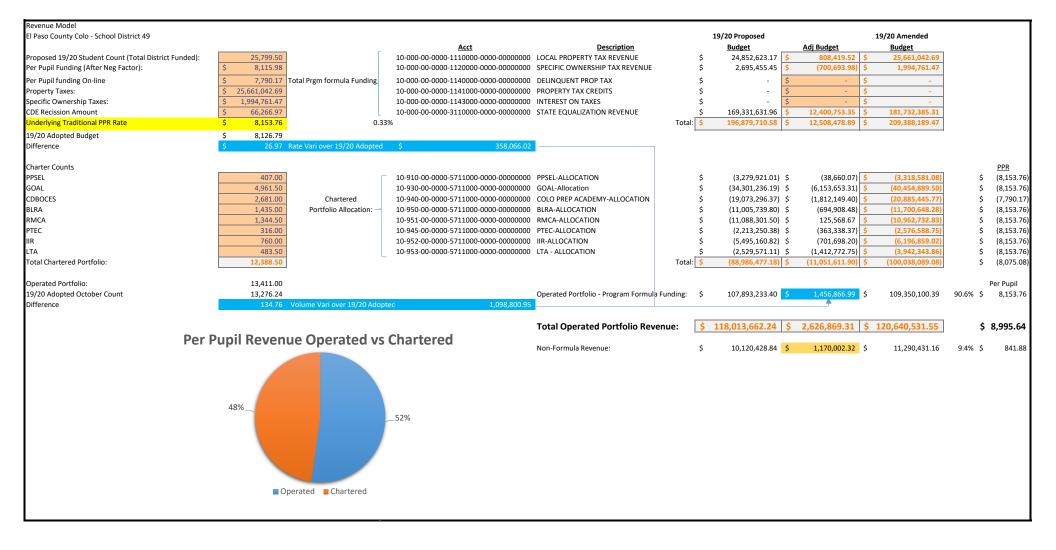
TIVIT	ACTS ON THE DISTRICT'S MISSION PRIORITIES—T	HE KINGS AND ROCKS:
Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
Λ	Rock #1—Establish enduring <u>trust</u> throughout our community  Rock #2—Research, design and implement programs for intentional <u>community</u> participation	Presenting such information in an open and transparent manner validates the importance placed on community trust.
Strateov	Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to	Informed decision making and organizational agility are key strategies we continue to pursue.
	launch each student toward success	

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move the approve the amended 2019-20 budget as recommended by the administration.

**APPROVED BY:** Brett Ridgway, Chief Business Officer **DATE:** January 15, 2020

## 19/20 Amended Budget - Revenue Model





## 19/20 Amended Expense Budget

117,903,008.13

District 49 - Budget Summary

Total



\$ 120,529,877.41 \$ 2,626,869.28 2.2%

Fund 10	,											
			Am	ended Expense Budg	DJ		19/20					
		4	dopted Budget						Oth Revenue		Amended Budget	
		Appr	oved - 06/30/2019	Vo	olume Variance		Rate Variance		SPED Chrtr-PreSch Tuition Read Act Funds			Diff
Total D49 Fund 10 Budget Dollars		\$	117,903,008.13	\$	1,098,800.95	\$	358,066.02	\$	1,170,002.32		\$ 120,529,877.43	\$ 2,626,869.30
Central Office:	<u>Internal Services:</u>	\$	20,380,239.67 17.3%	\$	186,453.03	\$	61,893.85	\$	<b>859,534.44</b> 1	7.8%	\$ 21,488,120.99	\$ 1,107,881.32
	Internal Vendors:	\$	10,195,613.07 8.6%	\$	93,276.77	\$	30,963.61	\$	- 8	3.6%	\$ 10,319,853.45	\$ 124,240.38
Zones:	Falcon Zone:	\$	26,098,277.42 22.1%	\$	136,194.26	\$	79,259.27	\$	22,599.41 2	21.9%	\$ 26,336,330.36	\$ 238,052.94
	Sand Creek Zone:	\$	25,532,321.65 21.7%	\$	(498,668.56)	\$	77,540.49	\$	16,596.44	20.8%	\$ 25,127,790.02	\$ (404,531.63)
	Power Zone:	\$	29,260,111.57 24.8%	\$	723,621.92	\$	88,861.61	\$	91,449.35	25.0%	\$ 30,164,044.45	\$ 903,932.88
	iConnect Zone:	\$	6,436,444.75 5.5%	\$	457,923.53	\$	19,547.19	\$	179,822.68 5	5.9%	\$ 7,093,738.15	\$ 657,293.40

\$ 1,098,800.95 \$

1,170,002.32

358,066.02 \$

### One OBNOXIOUS Page - All Fund Trend Summary

### EL PASO COUNTY COLO SCHOOL DISTRICT 49 2019-20 PROPOSED AMENDED BUDGET - FUND FINANCIAL TREND SUMMARY January 31, 2020



Total District - All Funds

Total Expense →	\$134,994,034	\$129,047,917	-\$4,979,946	\$152,480,784	\$223,167,640	\$67,798,979	\$231,885,311	\$190,692,876	-\$37,384,693	\$190,018,750	\$181,277,389	-\$8,741,361	\$264,637,646	\$190,400,221	\$7,690,494
Fund Description	20 Budget	015-2016 Actual Actual	Variance B/(W)	Amended	2016-2017 Actual Actual	Variance B/(W)	Amended 2	017-2018 Actual Actual	Variance B/(W)	201 18/19 Amended 1	8-2019 Preliminary 8/19 Preliminary	Variance B/(W)		2019-2020 Amended Proposed Amend	Variance B/(W)
GENERAL FUND (10) Revenue Expenditures	\$94,418,216 \$96,955,599	\$93,515,687 \$94,373,583	(902,530) (2,582,016)	\$97,319,774 \$99,946,757	\$97,088,445 \$98,188,556	(231,328) (1,758,201)		\$102,172,410 \$100,866,411	(997,684) (1,161,805)	\$110,034,244 \$110,034,244	\$110,034,244 \$110,034,244	:	\$118,013,662 \$117,903,008	\$120,640,532 \$120,529,877	2,626,869 2,626,869
MILL LEVY OVERRIDE FUND (14) 3A Revenue Expenditures	\$8,074,900 \$9,238,311	\$8,153,896 \$8,065,647	78,995 (1,172,664)	\$8,080,880 \$10,806,290	\$7,253,113 \$8,293,466	(827,767) (2,512,824)	\$7,515,000 \$9,200,057	\$3,252,220 \$2,911,663	(4,262,780) (6,288,394)	\$3,940,614 \$3,000,000	\$3,940,614 \$2,070,429	- (929,571)	\$4,133,604 \$4,133,604	\$4,243,655 \$6,402,321	110,051 2,268,717
MILL LEVY OVERRIDE FUND (16) 3B Revenue Expenditures	-			\$3,272,595 \$3,272,595	\$8,878,211 \$2,516,898	5,605,616 (755,697)	\$8,539,399 \$4,757,150	\$9,550,133 \$1,002,928	1,010,734 (3,754,222)	\$1,100,000 \$1,125,000	\$1,100,000 \$1,125,000	:	\$1,377,850 \$1,377,850	\$1,414,550 \$1,414,550	36,700 36,700
INSURANCE RESERVE FUND (18) Revenue Expenditures	\$850,000 \$750,000	\$868,027 \$749,776	18,027 (224)	\$3,500,000 \$3,500,000	\$2,204,109 \$1,445,986	(1,295,891) (2,054,014)	\$900,000 \$1,688,775	\$1,168,514 \$1,832,440	268,514 143,665	\$1,000,000 \$925,000	\$900,000 \$871,858	(100,000) (53,142)	\$1,050,000 \$1,150,091	\$1,050,000 \$1,150,091	:
COLORADO PRESCHOOL PROGRAM (19) Revenue Expenditures	\$446,014 \$472,382	\$446,014 \$465,789	- (6,593)	\$459,425 \$459,425	\$459,425 \$451,136	(8,289)	\$471,822 \$477,980	\$471,822 \$477,896	- (83)	\$499,905 \$499,905	\$499,905 \$499,905	0	\$506,227 \$505,878	\$506,227 \$505,878	į.
CAPITAL RESERVE FUND (15) Revenue Expenditures	\$3,500,000 \$4,558,843	\$3,979,218 \$3,914,852	479,218 (643,991)	\$3,970,750 \$4,786,849	\$4,842,334 \$4,391,583	871,584 (395,266)	\$6,259,052 \$6,259,052	\$5,380,425 \$5,380,248	(878,627) (878,804)	\$4,000,000 \$4,000,000	\$4,336,997 \$4,336,997	336,997 336,997	\$4,250,000 \$4,250,000	\$4,250,000 \$4,408,207	- 158,207
TRANSPORTATION FUND (25) Revenue Expenditures	\$1,175,486 \$1,175,486	\$1,175,486 \$1,175,486	-	\$1,235,686 \$1,235,686	\$1,235,686 \$1,235,686	(0) (0)	\$1,270,560 \$1,270,560	\$1,442,127 \$1,442,127	171,567 171,567	\$1,294,618 \$1,294,618	\$1,294,618 \$1,294,618	- 0	\$1,287,105 \$1,287,105	\$1,287,105 \$1,287,105	į
BASE 49 FUND (27) Revenue Expenditures	\$307,688 \$307,688	\$330,443 \$307,566	22,755 (122)	\$360,000 \$372,000	\$406,347 \$370,979	46,347 (1,021)	\$1,090,000 \$1,136,609	\$1,024,843 \$1,083,089	(65,157) (53,520)	\$1,100,000 \$1,090,000	\$1,100,000 \$1,067,000	- (23,000)	\$1,100,000 \$1,090,000	\$1,400,000 \$1,390,000	300,000 300,000
GRANT FUND (22 & 26) Revenue Expenditures	\$6,611,069 \$6,611,069	\$5,129,118 \$5,129,118	(1,481,950) (1,481,950)	- \$10,003,419 \$10,003,419	\$6,698,366 \$6,698,366	(3,305,053) (3,305,053)	\$10,000,000 \$10,000,000	\$6,742,402 \$6,623,647	(3,257,598) (3,376,353)	\$13,000,000 \$13,000,000	\$7,270,901 \$7,270,901	(5,729,099) (5,729,099)	\$13,000,000 \$13,000,000	\$15,000,000 \$15,000,000	2,000,000 2,000,000
BOND REDEMPTION FUND (31) Revenue Expenditures	\$16,413,995 \$24,265,732	\$16,387,170 \$24,260,297	(26,825) (5,435)	\$4,849,768 \$7,520,171	\$4,700,111 \$7,520,171	(149,657) (0)	\$149,657 \$5,234,361	\$71,961 \$4,997,322	(77,696) (237,039)	\$0 \$0	\$0 \$0	:	\$0 \$0	\$0 \$0	:
COP REDEMPTION FUND (39) Revenue Expenditures	-		-	-		Ē		\$15,867,376 \$8,298,592	15,867,376 8,298,592	\$364,500 \$3,510,000	\$364,500 \$3,510,000	1	\$14,286,270 \$11,284,838	\$14,750,981 \$11,284,838	464,711 -
BUILDING FUND (43) Revenue Expenditures	\$75,000 \$75,000	\$259,525 \$0	184,525 (75,000)	- \$165,000 \$100,000	\$296,569 \$0	131,569 (100,000)	\$100,000 \$584,545	\$715,790 \$351,699	615,790 (232,846)	\$475,000 \$475,000	\$475,000 \$475,000	Ī	\$475,000 \$475,000	\$475,000 \$475,000	:
COP BUILDING FUND (49) Revenue Expenditures	\$0 \$0	\$0 \$0	-	\$83,500,000 \$5,412,698	\$83,500,000 \$83,500,000	- 78,087,302	\$0 \$78,087,302	\$22,685 \$44,861,470	22,685 (33,225,832)	\$350,000 \$33,225,832	\$350,000 \$33,225,832	1	\$25,000 \$8,190,694	\$25,000 \$8,190,694	<u>.</u>
NUTRITION SERVICES (21) Revenue Expenditures	\$3,459,145 \$3,459,145	\$3,638,915 \$3,450,685	179,770 (8,459)	\$3,436,187 \$3,665,187	\$3,705,543 \$3,869,435	269,355 204,248	\$3,560,538 \$3,737,538	\$3,941,154 \$3,955,463	380,616 217,925	\$3,494,632 \$3,587,054	\$3,494,632 \$3,587,054	Ī	\$3,809,606 \$3,809,606	\$4,109,606 \$4,109,606	300,000 300,000
HEALTH INSURANCE (64) Revenue Expenditures	\$8,197,200 \$8,197,200	\$8,439,051 \$8,705,065	241,851 507,865	\$8,715,860 \$9,058,340	\$8,814,488 \$9,349,027	98,628 290,687	\$9,323,060 \$9,151,658	\$9,336,619 \$9,903,786	13,559 752,128	\$9,747,321 \$9,747,321	\$9,755,646 \$9,747,321	8,325 -	\$10,201,098 \$9,747,321	\$10,201,098 \$9,747,321	:
SCHOLARSHIP FUND (73) Revenue Expenditures	\$200 \$1,000	\$23 \$1,000	(177) -	\$200 \$6,133	\$536 \$1,000	336 (5,133)	\$200 \$5,869	\$54 \$1,000	(146) (4,869)	- \$54 \$4,776	- \$54 \$4,776	:	- \$10 \$4,733	\$10 \$4,733	Ī
PUPIL ACTIVITY FUND (74) Revenue Expenditures	\$3,500,000 \$3,500,000	\$3,171,310 \$3,016,915	(328,690) 483,085	\$3,500,000 \$3,500,000	\$2,854,885 \$2,855,522	(645,115) (644,478)	\$3,500,000 \$3,500,000	\$1,711,902 \$1,700,416	(1,788,098) (1,799,584)	\$4,500,000 \$4,500,000	\$3,749,658 \$2,156,454	(750,342) (2,343,546)	\$4,500,000 \$4,500,000	\$4,500,000 \$4,500,000	-
Charter Schools Fund (11) Revenue Expenditures	\$53,835,964 \$53,167,556	\$52,147,343 \$52,265,472	(1,688,621) (902,084)	\$58,379,556 \$58,274,204	\$52,836,061 \$77,224,926	(5,543,495) 18,950,722	\$66,270,578 \$66,786,315	\$56,120,069 \$89,833,131	(10,150,509) 23,046,816	\$70,307,958 \$69,412,278	\$59,968,533 \$59,665,022	(10,339,425) (9,747,256)	\$83,502,131 \$81,927,919	\$88,986,477 \$87,441,021	5,484,346 5,513,102

## All Fund Close Up



# EL PASO COUNTY COLO SCHOOL DISTRICT 49 2019-20 PROPOSED AMENDED BUDGET - FUND FINANCIAL TREND SUMMARY January 31, 2020

#### **Total District - All Funds**

Total Expense $ ightarrow$	\$264,637,646	\$190,400,221	\$7,690,49
		2019-2020 Amended	1
Fund Description	19/20 Proposed	Proposed Amend	Variance B/(W)
GENERAL FUND (10) Revenue Expenditures	\$118,013,662 \$117,903,008	\$120,640,532 \$120,529,877	2,626,869 2,626,869
MILL LEVY OVERRIDE FUND (14) 3A Revenue Expenditures	\$4,133,604 \$4,133,604	\$4,243,655 \$6,402,321	110,051 2,268,717
MILL LEVY OVERRIDE FUND (16) 3B Revenue Expenditures	\$1,377,850 \$1,377,850	\$1,414,550 \$1,414,550	36,700 36,700
INSURANCE RESERVE FUND (18) Revenue Expenditures	\$1,050,000 \$1,150,091	\$1,050,000 \$1,150,091	- -
COLORADO PRESCHOOL PROGRAM (19) Revenue Expenditures	\$506,227 \$505,878	\$506,227 \$505,878	-
CAPITAL RESERVE FUND (15) Revenue Expenditures	\$4,250,000 \$4,250,000	\$4,250,000 \$4,408,207	- 158,207

## All Fund Close Up



TRANSPORTATION FUND (25) Revenue Expenditures	\$1,287,105 \$1,287,105	\$1,287,105 \$1,287,105	- -
BASE 49 FUND (27) Revenue Expenditures	\$1,100,000 \$1,090,000	\$1,400,000 \$1,390,000	300,000 300,000
GRANT FUND (22 & 26) Revenue Expenditures	\$13,000,000 \$13,000,000	\$15,000,000 \$15,000,000	2,000,000 2,000,000
BOND REDEMPTION FUND (31) Revenue Expenditures	\$0 \$0	\$0 \$0	- -
COP REDEMPTION FUND (39) Revenue Expenditures	\$14,286,270 \$11,284,838	\$14,750,981 \$11,284,838	464,711 -
BUILDING FUND (43) Revenue Expenditures	\$475,000 \$475,000	\$475,000 \$475,000	- -

## All Fund Close Up



COP BUILDING FUND (49) Revenue Expenditures	\$25,000 \$8,190,694	\$25,000 \$8,190,694	- -
NUTRITION SERVICES (21) Revenue Expenditures	\$3,809,606 \$3,809,606	\$4,109,606 \$4,109,606	300,000 300,000
HEALTH INSURANCE (64) Revenue Expenditures	\$10,201,098 \$9,747,321	\$10,201,098 \$9,747,321	- -
SCHOLARSHIP FUND (73) Revenue Expenditures	\$10 \$4,733	\$10 \$4,733	- -
PUPIL ACTIVITY FUND (74) Revenue Expenditures	\$4,500,000 \$4,500,000	\$4,500,000 \$4,500,000	<u>:</u> :
Charter Schools Fund (11) Revenue Expenditures	\$83,502,131 \$81,927,919	\$88,986,477 \$87,441,021	5,484,346 5,513,102



## BOARD OF EDUCATION ITEM 5.02 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** January 22, 2020

**PREPARED BY:** Brett Ridgway, Chief Business Officer

Ron Sprinz, Director of Finance

TITLE OF AGENDA ITEM: Amended 2019-20 Charter School Budget

ACTION/INFORMATION/DISCUSSION: Action

#### BACKGROUND OR RATIONALE

January 31, 2020 is the deadline for approving the amended budget. Prior to that we would like to give the board an update of the charter school revenue from PPR to orient them when the charter school amended budgets are received.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

As we near the date for approving the amended budget it is helpful to know how funding changes impacts our charter schools. The following charts show the expected PPR amounts for charter schools to be using as their PPR revenue.

IMP	ACTS ON THE DISTRICT'S MISSION PRIORITIES—T	THE RINGS AND ROCKS:
Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4— Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to launch each student toward success	This shows how monies are flowing to the charter schools and the impact of PPR changes.  This show how funding changes impacts our charter schools.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Move to approve the amended 2019-20 charter school budget as recommended by the administration.

APPROVED BY: Brett Ridgway, Chief Business Officer DATE: January 15, 2020

Fund: 11

**Location: All Chartered Schools** 

			2015-2016 Actuals		2016-2017 Actuals	2017-2018 Actuals	Pr	2018-2019 oposed Budget	Α	2018-2019 mended Budget	Ρ	2019-2020 roposed Budget	2019-2020 Amended
Funded Student Count			3,073.10		3,094.48	7,448.68		8,439.90		7,088.68		7,088.68	8,990.80
PPR funding ra	ite		7,106.62		7,075.99	7,311.71		7,813.23		7,779.25		8,126.79	8,153.76
BEGINNING FUND BALANCE:		\$	(33,661,919)	\$	(27,912,076)	\$ (12,254,738)	\$	(10,542,112)	\$	(11,573,165)	\$	(11,573,165)	\$ (7,134,624)
REVENUE:	SOURCE												
PPR Allocation from District	5710	\$	51,006,259	\$	50,710,826	\$ 56,985,640	\$	62,280,583	\$	55,144,614	\$	55,144,614	\$ 73,066,344
Charges for Services			3,354,688		3,592,784	2,844,215		3,749,973		282,647		282,647	241,414
Grant & Designated Revenue			2,513,285		3,022,785	3,605,250		3,613,977		2,512,401		2,512,401	3,866,086
Other			1,141,083		2,048,832	883,353		663,425		2,028,871		2,028,871	815,185
TOTAL REVENUE:		\$	58,015,315	\$	59,375,227	\$ 64,318,458	\$	70,307,958	\$	59,968,533	\$	59,968,533	\$ 77,989,029
TOTAL FUNDS AVAILABLE:		\$	24,353,396	\$	31,463,151	\$ 52,063,720	\$	59,765,846	\$	48,395,368	\$	48,395,368	\$ 70,854,405
EXPENDITURES:	<b>PROGRAM</b>	S											
Instruction Services		\$	25,232,672	\$	33,170,117	\$ 40,894,451	\$	49,684,102	\$	46,382,787	\$	46,382,787	\$ 58,036,904
Support Services			23,118,708		39,801,329	44,025,834		17,341,476		11,251,987		11,251,987	17,077,149
Other			3,914,092		2,919,555	7,125,606		2,386,701		2,030,248		2,030,248	1,329,521
TOTAL EXPENDITURES:		\$	52,265,472	\$	75,891,001	\$ 92,045,891	\$	69,412,278	\$	59,665,022	\$	59,665,022	\$ 76,443,573
CHANGE IN FUND BALANCE:			5,749,843		(16,515,774)	(27,727,433)		895,680		303,511		303,511	1,545,456
ENDING FUND BALANCE:		\$	(27,912,076)	\$	(44,427,850)	\$ (29,565,483)	\$	(9,646,432)	\$	(11,363,654)	\$	(11,363,654)	\$ (5,690,168)
memo: Employee Dem	ographica												
# of Teach	• .		142		268	317		220		339		220	054
								339				339	351
# of Other E		235		319	317		395		395		395	409	
memo: Expense recas	t OBJECTS	<u> </u>	-		-	-		-		-		-	-
Personnel Cos	\$	20,107,925	\$	24,475,195	\$ 31,368,573	\$	28,457,401	\$	36,722,685	\$	36,722,685	\$ 36,722,685	
per pup			#DIV/0!		#DIV/0!	\$ 19,556		#DIV/0!	\$	24,382	\$	24,382	\$ 23,270
Implementation Costs		\$	23,005,071	\$	35,126,551	\$ 32,332,162	\$	31,424,866	\$	39,827,300	\$	39,827,300	\$ 45,251,223
per pup		•	#DIV/0!	•	#DIV/0!	\$ 22,449	*	#DIV/0!	\$	35,532	-	35,532	36,280

#### PIKES PEAK SCHOOL OF EXPEDITIONARY LEARNINGRY LEARNING

Fund: 11 Location: 910

		2	015-2016 Actuals		2016-2017 Actuals		2017-2018 Actuals	P	2018-2019 Proposed Budget	Aı	2018-2019 mended Budget	Pr	2019-2020 oposed Budget	2019-2020 Amended Budget			
Funded Student Count PPR funding rate		\$	393.90 7,106.62	\$	392.00 7,075.99	\$	390.68 7,311.71	\$	391.68 7,813.23	\$	391.68 7,779.25	\$	392 8,126.79	\$	407 8,153.76		
BEGINNING FUND BALANCE:		\$	(2,046,597)	\$	(1,964,237)	\$	1,573,710	\$	1,684,000	\$	1,684,000	\$	2,279,000	\$	2,279,000		
REVENUE: PPR Allocation from District Charges for Services Grant & Designated Revenue Other TOTAL REVENUE:	SOURCE 5710	\$ <b>\$</b>	2,799,013 148,603 16,306 177,312 <b>3,141,234</b>		2,771,528 139,104 13,384 291,448 <b>3,215,464</b>		3,088,135 143,817 14,649 135,618 <b>3,382,219</b>		3,060,286 - - - 223,500 <b>3,283,786</b>	\$	3,046,977 - - 90,309 <b>3,137,286</b>		3,185,702 - - 199,198 <b>3,384,900</b>		3,318,580 - - - 199,198 <b>3,517,778</b>		
TOTAL FUNDS AVAILABLE:		\$	1,094,637	\$	1,251,227	\$	4,955,929	\$	4,967,786	\$	4,821,286	\$	5,663,900	\$	5,796,778		
EXPENDITURES: Particles Instruction Services Support Services Other TOTAL EXPENDITURES:	PROGRAMS	\$	1,799,609 591,447 667,818 <b>3,058,874</b>	·	2,820,599 1,056,021 413,227 <b>4,289,847</b>	·	3,046,830 1,251,931 433,969 <b>4,732,730</b>		1,996,480 1,254,900 - 3,251,380	·	1,886,750 1,188,440 44,020 3,119,210	·	2,066,510 1,262,630 25,000 <b>3,354,140</b>	·	2,228,499 1,294,010 25,000 3,547,509		
CHANGE IN FUND BALANCE: TABOR RESERVE		•	82,360		(1,074,383)	•	(1,350,511)		32,406		18,076 94,000		30,760 101,000	_	(29,731) 101,000		
ENDING FUND BALANCE:		\$	(1,964,237)	\$	(3,038,620)	\$	223,199	\$	1,716,406	\$	1,608,076	\$	2,208,760	\$	2,148,269		
memo: Employee Demograph # of Teachers # of Other Employ					29 8		23 15		32 13		32 13		32 13		32 13		
Personnel Costs per pupil	OBJECTS 0100-0299 0300-0999	\$ \$ \$	1,491,829 3,787 1,567,045 3,978	\$	1,491,830 3,806 1,567,046 3,998			\$ \$ \$	1,862,460 4,755 1,388,920 3,546	\$ \$	1,873,460 4,783 1,245,750 3,181	\$ \$	1,972,780 5,033 1,381,360 3,524	\$ <b>\$</b>	1,972,780 4,847 1,574,729 3,869		

<sup>\*</sup>Amounts are for General Fund and Enterprise Fund

**GOAL ACADEMY** 

Fund: 11 Location: 930

		:	2015-2016 Actuals	2016-2017 Actuals	2017-2018 Actuals	Pr	2018-2019 oposed Budget	Α	2018-2019 mended Budget	Р	2019-2020 roposed Budget	Aı	2019-2020 mended Budget
Funded Student Count PPR funding rate					\$ 3,600.00 7,311.71	\$	3,880.00 7,315.00	\$	4,137.00 7,779.25	\$	4,250 8,126.79	\$	4,962 8,153.76
BEGINNING FUND BALANCE:		\$	(22,198,053)	\$ (16,740,327)	\$ -	\$	(16,503,701)	\$	(16,503,701)	\$	(16,503,701)	\$	(16,503,701)
REVENUE: PPR Allocation from District Charges for Services	<u>SOURCE</u> 5710	\$	28,888,410	\$ 26,442,688	\$ 27,892,103	\$	28,382,200	\$	32,182,757 -	\$	34,538,858	\$	40,454,880 -
Grant & Designated Revenue Other	-		1,514,389 157,680	1,654,695 408,417	 1,359,398 117,451		984,088 315,050		1,084,290 502,143		1,271,320 380,430		1,271,320 380,430
TOTAL REVENUE:		\$	30,560,479	\$ 28,505,800	\$ 29,368,952	\$	29,681,338	\$	33,769,190	\$	36,190,608	\$	42,106,630
TOTAL FUNDS AVAILABLE:	:	\$	8,362,426	\$ 11,765,473	\$ 29,368,952	\$	13,177,637	\$	17,265,489	\$	19,686,907	\$	25,602,929
EXPENDITURES: P Instruction Services Support Services Other	PROGRAMS	\$	13,701,001 11,401,752 -	\$ 15,934,328 23,391,935 -	\$ 19,144,064 26,728,589	\$	29,681,338 - -	\$	33,769,190 - -	\$	36,190,608 - -	\$	41,848,267 - -
TOTAL EXPENDITURES:		\$	25,102,753	\$ 39,326,263	\$ 45,872,653	\$	29,681,338	\$	33,769,190	\$	36,190,608	\$	41,848,267
CHANGE IN FUND BALANCE:			5,457,726	(10,820,463)	(16,503,701)		-		-		-		258,363
ENDING FUND BALANCE:	-	\$	(16,740,327)	\$ (27,560,790)	\$ (16,503,701)	\$	(16,503,701)	\$	(16,503,701)	\$	(16,503,701)	\$	(16,245,338)
memo: Employee Demogra # of Teachers # of Other Emp	•		43 188	43 188	93 168		66 240		66 240		82 271		82 271
memo: Expense recast Personnel Costs per pupil Implementation Co per pupil	osts		11,567,060 #DIV/0! 11,270,458 #DIV/0!	15,934,328 #DIV/0! 23,391,935 #DIV/0!		\$ \$ \$	17,920,284 4,619 11,761,054 3,031	\$ \$ \$	18,828,751 4,551 14,940,439 3,611	\$	19,842,656 4,669 16,347,952 3,847	\$ \$ \$	19,842,656 3,999 22,005,611 4,435

#### POWER TECHNICAL EARLY COLLEGE' COLLEGE

Fund: 11 Location: 945

2015-2016 Actual	:	2016-2017 Actual	2	2017-2018 Actual	2	2018-2019 Budget	2	2018-2019 Budget	2	2019-2020 Budget		019-2020 end Budget
- \$ -	\$	0 7,075.99		285	\$	315.00 7,606.56	\$	265.00 7,779.25	\$	325.00 8,126.79	\$	316.00 8,153.76
\$ -	\$	-	\$	77,509	\$	284,111	\$	284,111	\$	284,450	\$	317,294
\$ -	\$	1,132,160	\$	1,748,780	\$	2,396,066	\$	2,061,501	\$	2,641,207	\$	2,576,588
-		445,243 44,508		670,438 144		170,336		318,395 (1,460)		245,678 (38,947)		245,678 (38,947)
\$ -	\$	1,651,352	\$	2,419,362	\$	2,566,402	\$	2,378,436	\$	2,847,938	\$	2,783,320
\$ -	\$	1,651,352	\$	2,496,871	\$	2,850,513	\$	2,662,547	\$	3,132,388	\$	3,100,614
\$ - - - \$ -	\$	644,916 928,919 - <b>1,573,835</b>	\$	1,330,017		1,323,352 1,242,711 - <b>2,566,063</b>	\$ <b>\$</b>	687,135 424,086	·	1,511,917 885,233 448,588 <b>2,845,737</b>	\$ <b>\$</b>	1,447,298 885,233 448,588 <b>2,781,118</b>
-		77,517		206,602		339		33,183		2,201		2,201
\$ -	\$	77,517	\$	284,111	\$	284,450	\$	317,294	\$	286,651	\$	319,495
		11 5		15 9		20 9		20 9		20 9		20 9
\$ - \$ -	\$ \$	-	\$ \$ \$	-	\$	-	\$ \$	- - 2,345,253 8 850	\$ \$	- 2,845,737 8,756	\$ \$	- - 2,781,118 8,801
	* - * - * - * - * - * - * - * - * - * -	* - \$  \$	Actual  - 0 \$ - \$ 7,075.99  \$ - \$ 1,132,160 - 29,441 - 445,243 - 44,508  \$ - \$ 1,651,352  \$ - \$ 1,651,352  \$ - \$ 1,573,835 - 77,517  \$ - \$ 77,517  \$ - \$ 77,517	Actual  - 0 \$ - \$ 7,075.99  \$ - \$ 1,132,160 \$ 29,441 - 29,441 - 445,243 - 44,508  \$ - \$ 1,651,352 \$  \$ - \$ 1,651,352 \$  \$ - \$ 1,573,835 \$  - 77,517  \$ - \$ 77,517  \$ - \$ 77,517  \$ - \$ - \$ 5 \$ - \$ 5 \$	Actual       Actual       Actual         -       0       285         \$       7,075.99       77,509         \$       -       \$ 77,509         \$       -       \$ 77,509         \$       -       \$ 1,132,160       \$ 1,748,780         -       29,441       -         -       445,243       670,438         -       44,508       144         \$       -       \$ 1,651,352       \$ 2,419,362         \$       -       \$ 1,651,352       \$ 2,496,871         \$       -       \$ 644,916       \$ 882,743         928,919       1,330,017         -       -       77,517       206,602         \$       -       \$ 77,517       284,111         0       11       15         0       5       9          \$       -       \$ -         \$       -       \$ -         \$       -       \$ 77,517       \$ 284,111	Actual       Actual         -       0       285         \$       7,075.99       \$         \$       -       \$ 77,509       \$         \$       -       \$ 77,509       \$         \$       -       \$ 1,132,160       \$ 1,748,780       \$         \$       -       29,441       -       -         -       29,441       -       -       -         -       445,243       670,438       -       144         \$       -       \$ 1,651,352       \$ 2,419,362       \$         \$       -       \$ 644,916       \$ 882,743       \$         \$       -       \$ 928,919       1,330,017       -         -       -       77,517       206,602         \$       -       77,517       284,111       \$         0       11       15       -       9         \$       -       \$ -       \$ -       \$         \$       -       \$ -       \$ -       \$         \$       -       \$ 77,517       \$ 284,111       \$         \$       -       \$ -       \$ -       \$ -         \$       -	Actual       Actual       Budget         -       0       285       315.00         \$ 7,075.99       \$ 7,606.56         \$ -       \$ 7,075.99       \$ 284,111         \$ -       \$ 1,132,160       \$ 1,748,780       \$ 2,396,066         -       29,441       -       -         -       29,441       -       -         -       445,243       670,438       170,336         -       44,508       144       -         \$ -       \$ 1,651,352       \$ 2,419,362       \$ 2,566,402         \$ -       \$ 1,651,352       \$ 2,496,871       \$ 2,850,513         \$ -       \$ 1,573,835       \$ 2,212,760       \$ 2,566,063         -       77,517       206,602       339         \$ -       \$ 77,517       284,111       \$ 284,450         0       11       15       20         0       5       9       9         \$ -       \$ -       \$ -       \$ -         \$ -       \$ -       \$ -       \$ -         \$ -       \$ -       \$ -       \$ -         \$ -       \$ -       \$ -       \$ -         \$ -       \$ -       \$ -	Actual       Actual       Budget         -       0       285       315.00         \$ -       7,075.99       7,606.56       \$         \$ -       7,075.99       284,111       \$         \$ -       1,132,160       1,748,780       2,396,066       \$         -       29,441       -       -       -         -       445,243       670,438       170,336       -         -       44,508       144       -       -         \$ -       1,651,352       2,419,362       2,566,402       \$         \$ -       1,651,352       2,496,871       2,850,513       \$         \$ -       44,916       882,743       1,323,352       \$         -       928,919       1,330,017       1,242,711       -         -       77,517       206,602       339         \$ -       77,517       284,111       284,450       \$         0       11       15       20       9       9         0       5       9       9       9       9         \$ -       7,517       284,111       284,450       \$	Actual         Actual         Budget         Budget           -         0         285         315.00         265.00           \$         -         7,075.99         \$7,606.56         7,779.25           \$         -         \$7,075.99         284,111         284,111           \$         -         \$1,132,160         \$1,748,780         \$2,396,066         \$2,061,501           -         29,441         -         -         -         -           -         445,243         670,438         170,336         318,395           -         44,508         144         -         (1,460)           \$         -         \$1,651,352         \$2,419,362         \$2,566,402         \$2,378,436           \$         -         \$1,651,352         \$2,496,871         \$2,850,513         \$2,662,547           \$         -         \$1,651,352         \$2,496,871         \$2,850,513         \$2,662,547           \$         -         \$1,651,352         \$2,496,871         \$2,850,513         \$2,662,547           \$         -         \$1,573,835         \$2,212,760         \$2,566,063         \$2,345,253           \$         -         \$1,573,835         \$2,212,760         \$	Actual         Actual         Budget         Budget           -         0         285         315.00         265.00           \$ 7,075.99         \$ 7,606.56         7,779.25         \$           \$ -         7,075.99         284,111         284,111         \$           \$ -         1,132,160         1,748,780         2,396,066         2,061,501         \$           -         29,441         -         -         -         -         -         -           -         445,243         670,438         170,336         318,395         -         (1,460)         \$           \$ -         1,651,352         2,419,362         2,566,402         2,378,436         \$           \$ -         \$ 1,651,352         2,496,871         2,850,513         2,662,547         \$           \$ -         \$ 644,916         882,743         1,323,352         1,234,032         \$           \$ -         \$ 644,916         882,743         1,323,352         1,234,032         \$           \$ -         \$ 1,573,835         2,212,760         2,566,063         2,345,253         \$           -         77,517         206,602         339         33,183           \$ -	Actual         Actual         Budget         Budget         Budget           -         0         285         315.00         265.00         325.00           \$         7,075.99         \$7,606.56         7,779.25         8,126.79           \$         7,779.25         8,126.79           \$         7,779.25         8,126.79           \$         7,779.25         8,126.79           \$         1,132,160         1,748,780         2,396,066         2,061,501         2,641,207           -         29,441         -         -         -         -         -         -           -         445,243         670,438         170,336         318,395         245,678         -         44,508         144         -         (1,460)         (38,947)         -         -         (1,460)         (38,947)         -         -         2,378,436         2,2847,938         -         2,847,938         -         8,644,916         8,882,743         1,323,352         1,234,032         1,511,917         -         928,919         1,330,017         1,242,711         687,135         885,233         -         -         424,086         448,588         -         7,7517         206,602         339	Actual         Actual         Budget         Budget         Actual         Actual           -         0         285         315.00         265.00         325.00           \$         -         7,075.99         7,606.56         7,779.25         8,126.79         \$           \$         -         \$         77,509         284,111         284,111         284,450         \$           \$         -         \$         1,748,780         \$         2,396,066         \$         2,061,501         \$         2,641,207         \$           -         29,441         -         -         -         2,2441         -         -         -         2,641,207         \$           -         29,441         -         -         -         -         245,678         -         -         445,243         670,438         170,336         318,395         245,678         -         44,508         144         -         (1,460)         (38,947)         \$         -         1,651,352         \$         2,419,362         \$         2,850,513         \$         2,662,547         \$         3,132,388         \$         \$         -         \$         1,651,352         \$         2,496,871

#### **BANNING LEWIS RANCH ACADEMY**

Fund: 11 Location: 950

		2015-2016 Actuals	2	2016-2017 Actuals		2017-2018 Actuals	Pr	2018-2019 oposed Budget	An	2018-2019 nended Budget	Pro	2019-2020 oposed Budget	A	2019-2020 mended Budget
Funded Student Count		717.60		717.60		1,195.00		1,320.28		1,326.00		1,441		1,435
PPR funding rate	\$	7,106.62	\$	7,075.99	\$	7,311.71	\$	7,502.00	\$	7,779.25	\$	8,126.79	\$	8,153.76
BEGINNING FUND BALANCE:	\$	948,217	\$	1,133,691	\$	1,632,312	\$	1,632,312	\$	1,750,597	\$	1,808,659	\$	2,006,732
REVENUE: <u>SOURCE</u>														
PPR Allocation from District 5710	\$	5,190,333	\$	5,679,344	\$	8,906,899	\$	9,904,741	\$	10,315,286	\$	11,708,266	\$	11,700,646
Charges for Services		83,039		114,225		1,926,168		162,647		162,647		80,647		80,647
Grant & Designated Revenue		221,711		422,645		673,566		1,212,198		419,597		446,665		446,665
Other TOTAL REVENUE:	•	599,632 <b>6,094,715</b>	\$	193,516 <b>6,409,730</b>	¢	172,463 <b>11,679,096</b>	\$	11,790 <b>11,291,376</b>	¢	1,283,685 <b>12,181,215</b>	\$	402,912 <b>12,638,491</b>	¢	402,912
TOTAL REVENUE.	Ψ	6,094,715	Ф	6,409,730	Ψ	11,679,096	Φ	11,291,376	Ą	12,101,215	Ф	12,030,491	Ф	12,630,870
TOTAL FUNDS AVAILABLE:	\$	7,042,932	\$	7,543,421	\$	13,311,408	\$	12,923,688	\$	13,931,812	\$	14,447,149	\$	14,637,602
EXPENDITURES: PROGRAMS	3													
Instruction Services	\$	2,599,865	\$	2,560,246	\$	4,448,936	\$	5,332,187	\$	5,343,258	\$	6,056,630	\$	6,049,009
Support Services		2,743,921		3,511,072		5,099,507		5,496,142		5,510,512		5,857,205		5,857,205
Other		565,455		(160,209)		2,305,836		286,701		1,071,310		331,973		339,594
TOTAL EXPENDITURES:	\$	5,909,241	\$	5,911,109	\$	11,854,279	\$	11,115,029	\$	11,925,080	\$	12,245,808	\$	12,245,808
CHANGE IN FUND BALANCE:		185,474		498,621		(175,183)		176,347		256,135		392,683		385,062
ENDING FUND BALANCE:	\$	1,133,691	\$	1,632,312	\$	1,457,129	\$	1,808,659	\$	2,006,732	\$	2,201,342	\$	2,391,794
memo: Employee Demographics														
# of Teachers		37		73		76		78		78		78		78
# of Other Employees		29		40		52		49		49		49		49
mama. Evpanaa raaat														
memo: Expense recast Personnel Costs	\$	3.119.281	\$	3.119.282			\$	3.335.889	\$	5.047.903	\$	5,627,035	\$	5.627.035
per pupil	\$	4,347	\$	4,347			\$	2,527	\$	3,807	\$	3,906	\$	3,921
Implementation Costs	\$	2.272.227	\$	2,272,228			\$	7,779,140	\$	6,877,177	\$	6,618,773	\$	6,618,773
per pupil	\$	3,166	\$	3,166			\$	5,892	\$	5,186	\$	4,594	\$	4,612
*Amounts are for General Fund and Enterprise	•		,			•	,	·	,	·	,	•	•	

#### **ROCKY MOUNTAIN CLASSICAL ACADEMY**

Fund: 11 Location: 951

		:	2015-2016		2016-2017	2017-2018		2018-2019		2018-2019		2019-2020		2019-2020
			Actuals		Actuals	Actuals	Pı	roposed Budget	Am	ended Budget	Pro	posed Budget	Ar	mended Budget
										N/A				
Funded Student Count			1,237.60		1,237.60	1,195.00		1,392.64				1,427.00		1,344.50
PPR funding rate		\$	7,106.62	\$	7,075.99	\$ 7,311.71	\$	7,252.90			\$	8,126.79	\$	8,153.76
BEGINNING FUND BALANCE:		\$	(6,715,407)	\$	(6,355,640)	\$ (9,106,021)	\$	1,149,338			\$	3,665,310	\$	3,665,310
REVENUE:	SOURCE													
PPR Allocation from District	5710	\$	8,794,869	\$	9,397,353	\$ 9,771,215	\$	10,100,679			\$	11,596,929	\$	10,962,730
Charges for Services			2,711,730		2,891,095	343,278		3,167,424				54,367		54,367
Grant & Designated Revenue			484,601		222,402	619,624		650,142				1,098,803		1,098,803
Other			193,663		695,703	422,276		- -				(141,045)		(141,045)
TOTAL REVENUE:		\$	12,184,863	\$	13,206,553	\$ 11,156,393	\$	13,918,245	\$	-	\$	12,609,054	\$	11,974,855
TOTAL FUNDS AVAILABLE:		\$	5,469,456	\$	6,850,913	\$ 2,050,372	\$	15,067,583	\$	-	\$	16,274,364	\$	15,640,165
_	ROGRAMS			_			_				_			
Instruction Services		\$	4,337,031	\$	6,976,538	\$ 9,028,232	\$				\$	5,303,829	\$	5,303,829
Support Services			4,807,246		6,313,859	4,874,388		6,226,436				6,411,649		5,777,450
Other			2,680,819		2,666,537	4,385,801		2,100,000				523,960		523,960
TOTAL EXPENDITURES:		\$	11,825,096	\$	15,956,934	\$ 18,288,421	\$	13,351,487	\$	-	\$	12,239,438	\$	11,605,239
CHANGE IN FUND BALANCE:			359,767		(2,750,381)	(7,132,028)		566,758		-		369,616		369,616
ENDING FUND BALANCE:		\$	(6,355,640)	\$	(9,106,021)	\$ (16,238,049)	\$	1,716,096	\$	-	\$	4,034,926	\$	4,034,926
memo: Employee Demog	raphics													
# of Teachers	-		62		73	76		78		78		78		78
# of Other Em			18		40	52		49		49		49		49
# of Other Em	pioyees		10		40	02		40		43		40		40
memo: Expense recast														
Personnel Costs		\$	3,929,755	\$	3,929,755		\$	5,152,358			\$	5,086,107	\$	5,086,107
per pupil		\$	3,175	\$	3,175		\$	3,700		#DIV/0!	\$	3,564	\$	3,783
Implementation C	Costs	\$	7,895,341	\$	7,895,342		\$	8,199,129			\$	7,153,331	\$	6,519,132
per pupil		\$	6,380	\$	6,380		\$	5,887		#DIV/0!	\$	5,013	\$	4,849

#### **IMAGINE CLASSICAL ACADEMY**

Fund: 11 Location: 952

		2	2015-2016	:	2016-2017	:	2017-2018	D.,	2018-2019	Α	2018-2019	Dura	2019-2020	Δ.	2019-2020
			Actuals		Actuals		Actuals	Pr	oposed Budget	An	nended Budget	Pro	posea Buaget	AI	nended Budget
Funded Student Count			724.00		747.28		783.00		783.00		663.00		700.00		760.00
PPR funding rat	e	\$	7,106.62	\$	7,075.99	\$	7,311.71	\$	7,226.17	\$	7,779.25	\$	8,126.79	\$	8,153.76
BEGINNING FUND BALANCE:		\$	(3,650,079)	\$	(3,985,562)	\$	(6,432,247)	\$	1,211,828	\$	1,211,828	\$	1,211,828	\$	1,108,746
REVENUE:	SOURCE														
PPR Allocation from District	5710	\$	5,333,635	\$	5,287,753	\$	5,578,508	\$	5,658,091	\$	5,157,643	\$	5,688,753	\$	6,196,858
Charges for Services			411,316		418,919		430,952		295,000		95,000		106,400		106,400
Grant & Designated Revenue			276,278		264,416		267,575		235,325		217,908		219,909		219,909
Other			12,796		415,240		35,401		113,085		134,443		15,972		15,972
TOTAL REVENUE:		\$	6,034,025	\$	6,386,328	\$	6,312,436	\$	6,301,501	\$	5,604,994	\$	6,031,034	\$	6,539,139
TOTAL FUNDS AVAILABLE:		\$	2,383,946	\$	2,400,766	\$	(119,811)	\$	7,513,329	\$	6,816,822	\$	7,242,862	\$	7,647,884
EVEN DITUES	55005440														
EXPENDITURES:	<u>PROGRAMS</u>	_	0.705.400	Φ	4 000 400	Φ.	4 0 40 0 40	Φ	0.400.044	Φ.	0.044.000	Φ.	0.700.005	Φ.	0.040.700
Instruction Services		\$		\$	4,233,490	\$	4,343,646	\$	3,180,214	\$	2,644,933	\$	2,732,625	\$	3,240,730
Support Services			3,574,342		4,599,523		4,741,402		3,121,287		3,063,143		2,660,433		2,660,433
Other TOTAL EXPENDITURES:		<u>¢</u>	6,369,508	\$	8,833,013	\$	9,085,048	\$	6,301,501	\$	5,708,076	\$	5,393,058	\$	5,901,163
TOTAL EXPENDITORES.		Ψ_	0,309,300	Ψ	0,033,013	Ψ	9,000,040	Ψ	0,301,301	Ψ	5,706,076	Ψ	5,393,036	Ψ	5,901,105
CHANGE IN FUND BALANCE:			(335,483)		(2,446,685)		(2,772,612)		0		(103,082)		637,976		637,976
ENDING FUND BALANCE:		\$	(3,985,562)	\$	(6,432,247)	\$	1,211,828	\$	1,211,828	\$	1,108,746	\$	1,849,804	\$	1,746,721
memo: Employee Demo	naranhice														
# of Teache			0		39		34		40		40		35		35
# of Other E	-		0		38		21		23		23		12		12
	1 3														
memo: Expense recast															
Personnel Cost								\$	3,097,582		2,707,287		2,597,910	\$	2,597,910
per pupil		\$	-	\$	-			\$	3,956	\$	4,083	\$	3,711	\$	3,418
Implementation								\$	3,203,919	\$	3,218,034	\$	2,901,559	\$	2,901,559
per pupil		\$	<del>-</del>	\$	-			\$	4,092	\$	4,854	\$	4,145	\$	3,818
*Amounts are for General Fund a	nd Enterprise l	Fund	d												

**Liberty Tree Academy** 

Fund: 11 Location: 953

			i-2016 cuals		16-2017 ctuals	2017-2018 Actuals	Pr	2018-2019 oposed Budget	An	2018-2019 nended Budget	Pro	2019-2020 oposed Budget	An	2019-2020 nended Budget
Funded Student Count PPR funding rat	e	\$	- -	\$	-	\$ - -	\$	357.30 7,776.00	\$	306.00 7,779.25	\$	456.10 8,126.79	\$	483.50 8,153.76
BEGINNING FUND BALANCE:		\$	-	\$	-	\$ -	\$	-	\$	-	\$	119,830	\$	99,200
REVENUE: PPR Allocation from District Charges for Services	SOURCE 5710	\$	- -	\$	-	\$ <u>.</u>	\$	2,778,520 124,902	\$	2,380,451 25,000	\$	3,706,629	\$	3,942,343
Grant & Designated Revenue			-		-	-		361,888		472,211		583,711		583,711
Other			-		-	 -		-	_	19,751	_	(3,335)	_	(3,335)
TOTAL REVENUE:		\$	-	\$	-	\$ -	\$	3,265,310	\$	2,897,413	\$	4,287,005	\$	4,522,719
TOTAL FUNDS AVAILABLE:		\$	-	\$	-	\$ -	\$	3,265,310	\$	2,897,413	\$	4,406,835	\$	4,621,918
EXPENDITURES: Instruction Services Support Services Other	PROGRAMS	\$	- - -	\$	- - -	\$ -	\$	3,145,480 - -	\$	1,504,624 802,757 490,832	\$	4,174,785	\$	4,446,498
TOTAL EXPENDITURES:		\$	-	\$	-	\$ -	\$	3,145,480	\$	2,798,213	\$	4,174,785	\$	4,446,498
CHANGE IN FUND BALANCE:			-		-	-		119,830		99,200		112,220		76,221
ENDING FUND BALANCE:		\$	-	\$	-	\$ -	\$	119,830	\$	99,200	\$	232,050	\$	175,420
memo: Employee Demo # of Teache # of Other E	ers		0		0			25 12		25 12		26 6		26 6
memo: Expense recast Personnel Cost per pupil Implementation per pupil	Costs	\$ \$ \$	- - -	\$ \$ \$	- - -		\$ \$ \$	- - - -	\$ \$ \$	- - 2,798,213 -	\$ \$ \$	1,596,197 3,500 2,578,588 5,654	\$ \$ \$	1,596,197 3,301 2,850,301 5,895

### **Banning Lewis Ranch Academy**

#### **FY20 BUDGET DEVELOPMENT WORKSHEET**

Funded Pupil Count District per Pupil Revenue

='Rev-Exp FY20'!D1	='Rev-Exp FY20'!E1	='Rev-Exp FY20'!F1	='Rev-Exp FY20'!G1
FY20 Budget	FY20 Budget - Amended	\$	%
1441	1435	-6	-0.4%
\$7,968	\$8,127	\$159	2.0%

			Proposed	Change from	Change from
		Amended	Proposed	<b>Previous FY</b>	<b>Previous FY</b>
ACCOUNT	DESCRIPTION	FY19 Budget	FY20 Budget	\$	%
11 GENERAL FUND REVEN	NUES				
	TOTAL LOCAL REVENUES	12,163,152	12,348,604	185,453	2%
	TOTAL STATE REVENUES	446,666	454,708	8,042	2%
	TOTAL FEDERAL REVENUES	28,673	28,673	-	0%
	TOTAL OTHER SOURCES REVENUES	-	-	-	0%
<b>GENERAL FUND 11 REVEN</b>	UE TOTALS:	12,638,490	12,831,985	193,495	1.5%
11 GENERAL FUND EXPEN	NDITURES				
	TOTAL ELEMENTARY INST. SERVICES	1,790,203	1,789,617	(586)	0%
	TOTAL MIDDLE SCHOOL INSTR. SERVICES	879,796	862,963	(16,833)	-2%
	TOTAL HIGH SCHOOL INSTR. SERVICES	893,599	862,296	(31,303)	-4%
	TOTAL SPECIALS INST. SERVICES	1,263,131	1,289,317	26,187	2%
	TOTAL SPECIAL EDUC. INST. SERVICES	1,229,902	1,138,533	(91,369)	-7%
	TOTAL SUPPORT SERVICES - PUPIL	518,007	537,917	19,909	4%
	TOTAL SUPPORT SERVICES - INST. STAFF	653,205	686,641	33,436	5%
	TOTAL SUPPORT SERVICES - MEDIA CENTER	-	-	-	NA
	TOTAL BOARD OF EDUCATION	13,000	13,000	-	0%
	TOTAL EXECUTIVE ADMINISTRATION	532,837	541,273	8,436	2%
	TOTAL SCHOOL ADMINISTRATION	978,097	885,695	(92,402)	-9%
	TOTAL BUSINESS SUPPORT SERVICES	404,464	409,953	5,489	1%
	TOTAL OPERATIONS & MAINTENANCE	2,757,594	2,759,004	1,410	0%
	TOTAL CENTRAL SUPPORT/COMM SERVICES	89,928	89,703	(225)	0%
	TOTAL OUTGOING /OTHER TRANSACTIONS	242,045	368,402	126,357	52%
TOTAL GENERAL FUND EXI	PENDITURES (w/o FOOD SERVICE COSTS):	12,245,808	12,234,315	(11,493)	-0.1%
CURRENT YEAR CHANGE II	N FUND BALANCE (w/o FOOD SERVICE FB):	392,683	597,670	204,987	52%



#### 2019-20 Amended Budget Approved by Board - December 2019

PPR	8,127
Oct 2019 Pupil Count	501
Funded FTE Count	483

#### **REVENUE**

PPR	3,952,058
Capital Construction	134,015
READ	6,469
Student Fees	32,565
Student Activities	6,263
Fundraising	1,500
Interest	225
Donations/Contributions	5,000
Other	383
Homeland Security Grant	215,000
Federal Grants	229,250
Total Revenue	4,582,728

### EXPENSES

**Change in Fund Balance** 

	_
Instructional Expenses	2,204,599
Student Support Services	180,555
Instructional Staff Support Services	132,704
General Administration Services	140,993
School & Business Administration	710,009
Business Expenses	35,700
Operation and Maintenance	405,118
Central Support	240,194
Building lease	396,626
Total Expenses	4,446,498

136,230

#### GOAL ACADEMY Revised Budget 2019-2020

	June 30, 2019 Actual	2019-2020 Adopted Budget	2019-2020 Budget Adj.	2019-2020 Revised Budget
REVENUE	7,773	8,028		8,126
	4,137	4,250	711	4,961
PPR Allocation				
District D49 - Charter School PPR Allocation	32,179,612.19	34,118,788	6,194,299	40,313,086
State Equalization Payment	0.00			
Revenue from State Sources				
ECEA Grant Revenue 3130	392,500.00	488,750	(1,250)	487,500
ELPA - Professional Development 3139	169,674.00	169,674	(132,612)	37,062
ELPA 3140	124,146.00	124,146	(43,312)	80,834
Career Development Success Program 3237	4,951.26	0	0	0
Total Revenue from State Sources	691,271.26	782,570	(177,174)	605,396
Other Revenue from Federal Sources				
Other State Agencies	27,736.01	0	0	0
IDEA Grant Revenue 4027	392,500.00	488,750	(1,250)	487,500
Total Other Revenue from Federal Sources	420,236.01	488,750	(1,250)	487,500
Other Revenue				
Interest Income	214,918.58	305,500	(69,500)	236,000
GOAL Ventures Revenue	0.00	0	0	0
Mill Levy Override	132,145.04	0	193,285	193,285
Other Revenue	67,894.47	13,000	0	13,000
Revenue from prior years fund balance	0.00	482,000	(482,000)	0
	414,958.09	800,500	(358,215)	442,285
TOTAL REVENUE	33,706,077.55	36,190,608	5,657,660	41,848,267

		June 30, 2019	2019-2020	2019-2020	2019-2020	
		Actual	Adopted Budget	Budget Adj.	Revised Budget	
EXPENDITURES						
0100 - SALARIES						
Salaries-Administrative	100	16,355,770.01	3,485,500	41,910	3,527,410	
Salaries-Instructional	200		5,770,470	953,181	6,723,651	
Salaries-Professional Other	300		2,143,500	245,070	2,388,570	
Salaries-Paraprofessional	400		5,453,973	262,231	5,716,204	
Salaries-Office/Administrative Support	500		1,542,997	187,930	1,730,927	
Salaries-Trades/Services	600		75,000	2,500	77,500	
Salaries for Extra Duty Work			392,000	55,500	447,500	
Salaries- Retain and recruit increases			0	883,390	883,390	
Pay For Performance salary payment				0	0	
Cost of Living Increase			525,000	(525,000)	0	
Total Salaries		16,355,770.01	19,388,440	2,106,712	21,495,152	51.36%
0200 - EMPLOYEE BENEFITS						
Life Insurance		91,937.85	106,500	23,500	130,000	
Critical Care & Accident		36,313.68	46,800	(46,800)	0	
State Employment Insurance		46,462.68	58,165	6,320	64,485	
Medicare Expense		228,582.76	281,132	30,547	311,680	
PERA Employer Expense		3,099,863.57	3,955,242	(64,215)	3,891,027	
401K Employer Match Expense		192,092.77	200,000	52,000	252,000	
Dental Insurance		60,391.52	77,000	0	77,000	
Vision Insurance		24,501.91	29,000	1,000	30,000	
Health Insurance Expense		544,239.71	600,000	50,000	650,000	
Total Employee Benefits		4,324,386.45	5,353,839	52,353	5,406,192	12.92%
						64.28%
0300 - PROFESSIONAL SERVICES						
Banking Service Fees	313	96.93	1,000	6,000	7,000	
Professional-Educational Services	320	13,386.04	22,500	120,000	142,500	
Purchased Professional & Technical Service	330	599,862.25	653,000	127,000	780,000	
Legal Services	331	203,432.52	250,000	0	250,000	

		June 30, 2019	2019-2020	2019-2020	2019-2020
	_	Actual	Adopted Budget	Budget Adj.	Revised Budget
Audit Services	332	21,000.00	26,700	3,425	30,125
Consultant Services	334	78,200.00	85,000	0	85,000
Student Medical Services	335	0.00	2,000	0	2,000
Other Professional Services	339	159,671.03	156,000	(36,000)	120,000
Employee Training & Development	350	283,152.99	362,500	35,000	397,500
Total Professional Services		1,358,801.76	1,558,700	255,425	1,814,125
0400 - PURCHASED PROPERTY SERVICES					
Water/Sewage	411	4,371.58	5,000	5,000	10,000
Disposal Services	421	8,612.74	10,000	5,000	15,000
Custodial Services	423	107,065.60	145,000	45,000	190,000
Grounds Maintenance	424	11,598.98	15,000	0	15,000
Repairs and Maintenance Services-Bldgs. & Vehicles	430	332,458.17	245,000	(95,000)	150,000
Non-Tech Repairs & Maintenance	431	0.00	0	0	0
Tech Repairs & Maintenance	432	697.00	4,000	0	4,000
Facility Rentals	440	33,774.20	50,000	20,000	70,000
Equipment Rentals	442	1,862.34	15,000	0	15,000
Building Rentals	441	1,131,071.06	1,300,000	200,000	1,500,000
Security Services	490	40,461.00	35,000	50,000	85,000
Total Purchased Property Services		1,671,972.67	1,824,000	230,000	2,054,000
0500 - OTHER PURCHASED SERVICES					
Other Purchased Services	500/591	20,488.35	30,000	115,000	145,000
Student Field Trips and POD actvities	580	34,580.91	50,000	0	50,000
GOAL Ventures	580	85,592.87	90,000	0	90,000
Bus Passes & Student Transportation Services	515/519	12,457.24	20,000	0	20,000
Liability Insurance	521	114,075.00	170,000	0	170,000
Vehicle Insurance	523	57,009.29	75,000	25,000	100,000
Workers Compensation Insurance	526	95,079.60	100,000	0	100,000
Communications	530	1,244,087.95	1,282,500	0	1,282,500

	June 30, 2019	2019-2020	2019-2020	2019-2020
	Actual	Adopted Budget	Budget Adj.	Revised Budget
Digital Media Licensing	0.00	0	5,000	5,000
Postage 533	19,037.43	25,000	0	25,000
Advertising 540	195,185.21	260,000	40,000	300,000
Signage &Branding 540	85,057.79	95,000	25,000	120,000
Student Recruitment Expenses 500	850.00	2,000	(2,000)	0
Printing Binding and Duplicating 550	70,060.36	86,000	0	86,000
Tuition/Fees 560	822,028.47	800,000	0	800,000
Travel 581	170,070.23	185,000	45,500	230,500
Mileage Reimbursement 583	25,111.45	42,000	13,000	55,000
Administrative Overhead D-49 594	810,220.44	921,207	86,620	1,007,827
Administrative Overhead D-49 SPED 594	128,195.24	102,356	58,896	161,252
Pupil Activities Proms/Events 599	13,988.09	30,000	0	30,000
Total Other Purchased Services	4,003,175.92	4,366,064	412,016	4,778,079
0600 - SUPPLIES				
Office Supplies 600	28,666.00	45,000	0	45,000
National Honor Society Supplies 610	0.00	1,000	0	1,000
General Supplies 610	44,179.95	55,000	0	55,000
General Supplies Digital Media		0	15,000	15,000
Graduation Supplies 600	57,440.29	65,000	0	65,000
Public Relations Supplies 600	49,354.98	50,000	50,000	100,000
Student Recuitment	10,003.43	10,000	0	10,000
Food Purchases- Student 611	105,405.92	120,000	20,000	140,000
Food Purchases- Staff 611	31,615.17	40,000	20,000	60,000
Food Purchases- BOD 611	2,117.48	5,000	0	5,000
Adaptive Supplies 612	14,359.06	15,000	0	15,000
Instructional Supplies 614	14,858.09	50,000	80,000	130,000
Natural Gas 621	22,469.20	25,000	0	25,000
Electricity. 622	59,393.37	65,000	10,000	75,000

		June 30, 2019	2019-2020	2019-2020	2019-2020
		Actual	Adopted Budget	Budget Adj.	Revised Budget
Motor Vehicle Fuels	625	49,302.18	70,000	10,000	80,000
Books and Periodicals	640	22,078.25	30,000	0	30,000
Electronic Media Materials	650	115,778.28	50,000	150,000	200,000
Student Information Systems	651	207,850.00	250,000	0	250,000
Curriculum	652	449,229.85	433,000	(121,300)	311,700
Student Assessments	653	142,452.43	248,000	0	248,000
Data Storage	654	35,256.00	40,000	0	40,000
Staff Software	655	11,614.77	15,000	0	15,000
Concurrent Enrollment Supplies	614	6,995.00	10,000	0	10,000
Donations to others	691	33.60	1,000	0	1,000
Student Crisis Expense	600	1,830.76	5,000	5,000	10,000
Staff Recognition	690	25,384.40	25,000	0	25,000
HR Wellness	692	15,613.66	17,000	0	17,000
Student Incentives	690	94,810.65	120,000	0	120,000
Total Supplies		1,618,092.77	1,860,000	238,700	2,098,700
0700 - PROPERTY					
Vehicles	732	523,248.59	250,000	400,000	650,000
Furniture & Fixtures	733	498,318.32	250,000	250,000	500,000
Equipment	735	148,563.42	150,000	25,000	175,000
Leasehold Improvements		0.00	0	150,000	150,000
Technology Purchases	735	1,036,266.98	869,500	1,418,000	2,287,500
Total Property		2,206,397.31	1,519,500	2,243,000	3,762,500
0800 - OTHER EXPENSE					
Dues and Fees	810	30,278.05	45,000	0	45,000
Penalties & Interest	839	235.19	3,000	0	3,000
Miscellaneous Expense	890	0.00	272,064	119,454	391,518
Total Other Expenses		30,513.24	320,064	119,454	439,518
TOTAL EXPENDITURES		31,569,110.13	36,190,607	5,657,659	41,848,267

Adopted by BOD 12-17-19

Fund
9,000.00
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FY2019-20 SUMMARY		
BUDGET	392	
	1110	
	DISTRICT	10
Pikes Peak School of Expeditionary Lrng	CODE	General Fund
, , , , , , , , , , , , , , , , , , , ,	0300,0400,	
Purchased Services	0500	22,000.00
Supplies and Materials	0600	
Property	0700	
Other	0800, 0900	
Total School Administration		22,000.00
School Administration - Program 2400		
Salaries	0100	297,000.00
Employee Benefits	0200	57,500.00
	0300,0400,	
Purchased Services	0500	183,300.00
Supplies and Materials Property	0600 0700	18,000.00 20,000.00
Other	0800, 0900	4,000.00
Total School Administration	0000, 0000	579.800.00
104410011001111111111111111111111111111		010,000.00
Business Services - Program 2500		
Salaries	0100	
Employee Benefits	0200	
B	0300,0400,	04.050.00
Purchased Services Supplies and Materials	0500 0600	31,850.00
Property	0700	
Other	0800, 0900	
Total Business Services		31,850.00
Operations and Maintenance - Program		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
2600		
Salaries	0100	28,280.00
Employee Benefits	0200	3,370.00
B. of the state of	0300,0400,	474 000 00
Purchased Services	0500 0600	474,000.00
Supplies and Materials  Property	0700	16,000.00
Other	0800, 0900	
Total Operations and Maintenance	,	521,650.00
Student Transportation - Program 2700 Salaries	0400	
Employee Benefits	0100 0200	
Limployee Bellents	0300,0400,	
Purchased Services	0500	
Supplies and Materials	0600	
Property	0700	
Other	0800, 0900	
Total Student Transportation		0.00
Central Support - Program 2800		
Salaries	0100	
Employee Benefits	0200	
, , , , , , , , , , , , , , , , , , ,	0300,0400	
Purchased Services	,0500	41,800.00
Supplies and Materials	0600	
Property	0700	
Other Total Central Support	0800, 0900	44 000 00
Total Celitral Support		41,800.00
Other Support - Program 2900		
Salaries	0100	
Employee Benefits	0200	
	0300,0400	
Purchased Services	,0500	
Supplies and Materials	0600	
Property Other	0700 0800, 0900	
Total Other Support	5550, 5550	0.00
		0.00
Food Service Operations - Program 3100		
Salaries Employee Benefits	0100	
i Employee Benefits	0200	



FY2019-20 SUMMARY		
BUDGET	392	
	1110	
Biles Bask Cabask of Free distances Laws	DISTRICT	10 General Fund
Pikes Peak School of Expeditionary Lrng	CODE	General Fund
Purchased Services	0300,0400 ,0500	
Supplies and Materials	0600	
Property	0700	
Other Total Other Summer	0800, 0900	2.22
Total Other Support		0.00
Enterprise Operatings - Program 3200 Salaries	0100	
Employee Benefits	0200	
	0300,0400	
Purchased Services	,0500	
Supplies and Materials	0600 0700	
Property Other	0800, 0900	
Total Enterprise Operations	0000, 0000	0.00
		0.00
Community Services - Program 3300		
Salaries	0100	
Employee Benefits	0200 0300,0400	
Purchased Services	.0500	400.00
Supplies and Materials	0600	400.00
Property	0700	
Other	0800, 0900	
Total Community Services		800.00
Education for Adults - Program 3400		
Salaries	0100	
Employee Benefits	0200	
	0300,0400	
Purchased Services	,0500	
Supplies and Materials Property	0600 0700	
Other	0800, 0900	
Total Education for Adults Services		0.00
7-110		
Total Supporting Services		1,294,010.00
Property - Program 4000		
Salaries	0100	
Employee Benefits	0200	
	0300,0400	05.000.00
Purchased Services Supplies and Materials	,0500 0600	25,000.00
Property	0700	
Other	0800, 0900	
Total Property		25,000.00
Other Uses - Program 5000s - including		
Transfers Out and/or Allocations Out as an expenditure		
Salaries	0100	
Employee Benefits	0200	
	0300,0400	
Purchased Services	,0500	
Supplies and Materials Property	0600 0700	
Other	0800, 0900	
Total Other Uses		0.00
TOTAL EXPENDITURES		3,547,509.00
RESERVES		
Other Reserved Fund Balance - Program		
9900	0840	
Reserve for Encumbrance: 9400	0840	
Reserved Fund Balance - Program 9100	0840	
District Emergency Reserve - Program 9315		
123 13	0040	
	0840	
Reserve for TABOR 3% - Program 9310	0840 0840	107,000.00



FY2019-20 SUMMARY		
BUDGET	392	
Pikes Peak School of Expeditionary Lrng	1110 DISTRICT CODE	10 General Fund
Res. for TABOR - Multi-Year Obligations Program 9320	0840	
TOTAL RESERVES		107,000.00
TOTAL EXPENDITURES & RESERVES		3,654,509.00
NON-APPROPRIATED RESERVE - Program 9200		
TOTAL AVAILABLE BEGINNING FUND BALANCE & REVENUES LESS TOTAL EXPENDITURES & RESERVES LESS NON- APPROPRIATED RESERVES (Should Equal Zero (0)		2,251,594,53





### BOARD OF EDUCATION ITEM 5.03 OPPORTUNITY AND RISK: DECISION ANALYSIS FOR MAJOR DISCUSSION AND ACTION ITEMS

**BOARD MEETING OF:** January 22, 2020

**PREPARED BY:** Dr. Nancy Lemmond, Executive Director of Individualized

Education

TITLE OF AGENDA ITEM: CLDE Family Engagement Community Liaison

ACTION/INFORMATION/DISCUSSION: Action

#### BACKGROUND INFORMATION: DESCRIPTION OF EXPECTATION/NEED/ OPPORTUNITY:

As our CLD population continues to grow, the needs of our CLD families continue to grow and become more diverse. We assist multiple departments and schools with both CLD student needs and family needs.

#### **RATIONALE:**

A CLDE Family Engagement Community Liaison would help facilitate engagement for CLD families across the district. They would partner with local organizations to provide resources to our families (e.g. Lutheran Services, Immigrant Rights Groups, Adult ESL courses, etc.). Additionally, they would help facilitate meaningful communication by organizing interpretation and translations of any parent meetings (conferences, Title nights, etc.). They would foster better connections between a school and our CLD community through home visits, training specific to school demographics, and advocacy.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

Through communications with CDE, the state is moving in the direction of community liaisons and advocates for many special populations. We will collect data and Liaison-Family interactions, partnerships with community organizations, and assistance to students, families, and schools.

#### **INNOVATION AND INTELLIGENT RISK:**

We have provided quality services and assistance to our CLD community. As with growth throughout the district, CLDE is looking to improve and expand our services and assistance. As this is a title funded position, the risk that for this position is selecting an individual and losing funding. We don't anticipate that scenario to occur.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

ture	Inner Ring—How we treat each other	We value and respect all D49 learners and their families.
Cul	Outer Ring—How we treat our work	Continued performance excellence for our CLD students and families.
Strategy	Rock #1—Establish enduring <u>trust</u> throughout our community	A CLDE Community Liaison would demonstrate the value and importance of our CLD families to the community. A go-to, trusted person for both schools and families.
	Rock #2—Research, design and implement programs for intentional community participation	
	<b>Rock #3</b> — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	



BOE Special Meeting January 22, 2020 Item 5.03 continued

Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
<b>Rock #5</b> — Customize our educational systems to launch each student toward success	Student success is dependent upon a strong partnership between the school and the family.

**BUDGET IMPACT:** ~\$19,000 from Title III

**AMOUNT BUDGETED:** Use of a partial amount of Title III carryover funds (\$39,230 Total in carryover) for the 2019-2020 SY.

**RECOMMENDED COURSE OF ACTION/MOTION REQUESTED:** Approval of the new job description and use of a portion of our Title III carryover funds for the position.

APPROVED BY: Peter Hilts, Chief Education Officer; Brett Ridgway, Chief Business Officer

**DATE:** January 14, 2020



## Culturally and Linguistically Diverse (CLD) Family Engagement Community Liaison

Job Title:	Culturally and Linguistically Diverse (CLD) Family Engagement Community Liaison	- Related Organization Chart	
Initial:	January 22, 2020	Trained Organization Online	
Revised:		CLDE Coordinator	
Work Year:	180 days		
Office:	Education		
Department:	Culturally and Linguistically Diverse Education (CLDE) Office	CLD Family Engagement Community Liaison	
Reports To:	Culturally and Linguistically Diverse Education (CLDE) Coordinator	- Community Liabon	
FLSA Status:	Non-Exempt	_	
Pay Schedule:	Educational Support Personnel Range 6		

**POSITION SUMMARY:** The Culturally and Linguistically Diverse (CLD) Family Engagement Community Liaison is responsible for supporting the district with implementation of family and community engagement for culturally and linguistically diverse families. This position serves as a resource to the district to effectively communicate to parents/community members the instructional goals of schools, assist with the assessment of a school's CLD parent and family engagement efforts, create an inviting environment, and establish opportunities for parents to be leaders or advocates serving on accountability teams and other school-based committees.

#### **ESSENTIAL DUTIES & RESPONSIBILITIES**

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on building assignment and other factors.

- Schedules and facilitates activities to promote family engagement among culturally and linguistically diverse populations.
- Works in conjunction with the Culturally and Linguistically Diverse Education (CLDE) office, school, community, and parent groups in support of developing a district culture that encourages and embraces meaningful parent and family engagement.
- Establishes positive and supportive relationships with parents.
- Attends and assists with facilitating parent and family engagement events throughout the
  district (i.e. Title I parent nights, Parent Teacher Organization and School Accountability
  Committee) to ensure meaningful participation of limited English proficient families.

- Assists parent leadership teams in conducting an annual needs assessment, works with parents
  to develop a parent and community engagement plan, and evaluates the effectiveness of
  current strategies for increasing CLD family and community engagement.
- Maintains documentation for measuring progress toward parental and community engagement goals per district, state, and federal requirements, as appropriate.
- Maintains a high level of ethical behavior and confidentiality with all student information.
- Conducts home visits with families to share information and disseminate resources.
- Works with community organizations to increase family and community engagement.
- Promotes and follows Board of Education policies, school procedures, and other local, state and federal policies and regulations.
- Works collaboratively with other advocates and specialists at the district and school-level to implement best practices for CLD students in need.
- Assists in WIDA screening and district enrollment of CLD students and families
- Performs other related duties as assigned.

**Supervision & Technical Responsibilities:** This position does not supervise other employees.

Budget Responsibility: This position does not have any direct budget responsibility.

#### **QUALIFICATIONS**

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position:

#### **Education & Training:**

Associates degree or equivalent experience preferred.

#### **Experience:**

 Minimum of one year of experience working with schools and/or community services with parents, families and staff.

#### Knowledge Skills & Abilities:

- Excellent oral and written communication and interpersonal relation skills.
- Ability to communicate in Spanish preferred, but not required
- Basic math and accounting skills.
- Ability to maintain confidentiality in all aspects of the job.
- Ability to manage multiple tasks or priorities with frequent interruptions.
- Ability to diffuse and manage volatile and stressful situations.
- Customer service and public relations skills.
- Critical thinking, problem solving and organizational skills.
- Ability to communicate effectively with various stakeholders.
- Ability to understand and follow complex oral and written instructions.
- Ability to perform responsibilities without the necessity of close supervision.
- Ability to have reliable transportation to attend events and home visits.
- Must be able to meet and maintain insurability requirements if operating a District 49 motor vehicle.
- Must be proficient in the use of personal computers and common software applications including Microsoft Word, Excel, Power Point, and Google.

#### Certificates, Licenses, & Registrations:

- Criminal background check required for hire.
- Valid Colorado driver's license required for hire.

#### OTHER WORK FACTORS

The physical demands, work environment factors and mental functions described herein are representative of those that must be met by an employee to successfully perform the essential functions of this job.

**Physical Demands:** While performing the duties of this job, the employee is occasionally required to stand, climb or balance, stoop, kneel, crouch, or crawl. The employee must regularly lift and/or move up to 25 pounds.

**Work Environment:** While performing the duties of this job, the employee will work primarily in a usual office or school environment and out in the community at events.

**Mental Functions:** While performing the duties of this job, the employee is regularly required to communicate, compare, analyze, coordinate, instruct, evaluate, and use interpersonal skills. Occasionally required to compile, copy, compute and negotiate.



## BOARD OF EDUCATION ITEM 5.04 BACKGROUND AND DOCUMENTATION FOR CONSENT OR ROUTINE AGENDA ITEMS

**BOARD MEETING OF:** January 22, 2020

**PREPARED BY:** Brad Miller, Legal Counsel

<u>TITLE OF AGENDA ITEM:</u> Appointment of New Board Member in Director District 4

ACTION/INFORMATION/DISCUSSION: Action

#### **BACKGROUND OR RATIONALE:**

After the regular biennial school election on November 5, 2019 where no director was elected in district 4 by the eligible electors, the Board stated its intention to consider nominations at its December 2nd meeting and set the nomination/application period to end on January 13, 2020.

#### RELEVANT DATA AND EXPECTED OUTCOMES:

C.R.S. 22-31-129(2) At the next board of education meeting immediately following the occurrence of any condition specified in subsection (1) of this section, the board of education of the district shall adopt a resolution declaring a vacancy in the school director office, and the board of education of the school district in which the vacancy occurs shall appoint a person to fill the vacancy within sixty days after the vacancy has occurred. If the appointment is not made by the board within the sixty-day period, the president of the board shall forthwith appoint a person to fill the vacancy. The appointment shall be evidenced by an appropriate entry in the minutes of the meeting and the board shall cause a certificate of appointment to be delivered to the person so appointed. A duplicate of each certificate of appointment shall be forwarded to the department of education.

Interested persons were invited to send a completed application packet to the board's assistant. One candidate filed a completed packet, John Koster.

#### IMPACTS ON THE DISTRICT'S MISSION PRIORITIES—THE RINGS AND ROCKS:

Culture	Inner Ring—How we treat each other Outer Ring—How we treat our work	
Strategy	Rock #1—Establish enduring trust throughout our community  Rock #2—Research, design and implement programs for intentional community participation  Rock #3— Grow a robust portfolio of distinct and exceptional schools  Rock #4—Build firm foundations of knowledge, skills and experience so all learners can thrive  Rock #5— Customize our educational systems to	

<u>RECOMMENDED COURSE OF ACTION/MOTION REQUESTED</u>: Motion to approve/deny the appointment of John Koster to the District 49 Board of Directors.

APPROVED BY: John Graham, Board President

**DATE:** January 15, 2020

#### To Whom it May Concern:

Hello, I am John Koster, a long-time resident of Colorado and District 49. I have expressed a desire to serve on the Board over the years, and understand you need support in my sub-district.

I am part of a diverse family with my wife immigrating from the Philippines. We have been married for 30 years, have had two children grow up in the district, and have a granddaughter we are raising now in the district. My daughter grew up with learning difficulties and maintained an IEP/ILP through graduation at Patriot Learning Center. My granddaughter has been identified with dyslexia and is attending ALLIES – a wonderful school. I would say these experiences make me keenly aware of the difficulties some children have in a traditional school system, and the importance of addressing these special cases.

Professionally, I have 20 years of experience with the U.S. Air Force, followed by a continuing career in the Aerospace industry over the past 11 years. My experiences range from system operator, team manager, software design and test, system integrator, to my current position on the Air Force Space Command support staff. I am skilled in managing resources, programs, and budgets. I am analytical and detailed oriented, and excel at managing and completing project and tasks with efficiency and excellence.

Should you desire my support on the District 49 Board of Trustees, I would be happy to be of service. Sincerely,

John Koster

#### John M. Koster

#### **Skill Highlights**

- Project Manager
- Cross-organizational Program Implementation
- Versed Hiring Manager
- Travel/Materials Budget Manager
   Extensive Diversity and Inclusion
- System Administrator
- Cost Account Manager
- Extensive Diversity and Inclusior training
- Security + Certified

#### **EXPERIENCE**

2015 – 2019 Team Lead and Ground System Manager, Colorado

- Managed dynamic team of 15 members in three operating locations
- Adept at cross-functional team problem resolution while supporting a global customer base
- Provided monthly travel and labor projections balanced team across three functional groups
- Responsible for the sustainment of satellite ground systems
- Supported multiple product improvement study efforts
- Key contributor to program design reviews for software milestone deliveries
- Supported contractual study Basis of Estimate determinations
- Emphasizes professional development and training to team members through internal and external training,
   travel to terminal test facilities, and on-the-job training

2007 – 2014 Systems Engineer, Colorado

- Recognized authority responsible for pre-planning and producing all ground control image products
- Created software tools and scripts overcoming software deficiencies
- Quickly adapted to new software constraints and program requirements devising robust test methodologies
- Successfully integrated planning tool software into squadron operations
- Authored technical design documentation using Visio and Microsoft Office applications
- Managed software module and element-level testing, led engineering work groups; gained technical concurrence and stakeholder approval of performance criteria and requirement verification strategies; performed as Test Inspector and Verification Engineer

2/2007 – 9/2007 SATCOM Engineer, Colorado

- Developed terminal training system including a 100 hour training course with 65 in-class lessons/40 lab hours
- Developed course catalog, course objectives and test questions paired to individual lessons
- Developed lesson plans and class slides in Instructor Led Training (ILT) format
- Scripted ILT material for adaptation into Computer Based Training Course

1987 – 2007 Active Duty with United States Air Force

#### **EDUCATION**

University of Maryland CCAF U.S. Coast Guard BS in Information Systems Management, 2006 – Cum Laude AAS in Information Systems Technology, 1998 200 hours Senior Leadership and Management Training Candidate Questions Board Vacancy 12-2-2019

Name: John Koster Director District: 4

1. Tell us about yourself. What skill set would you bring to the table that would complement those of the current members of the Board?

I am retired from the U.S. Air Force (2007) and have worked in the Aerospace industry for 19 years (military and contractor). My experience ranges from system operator, software design and test, software/system integrator, team leader/manager, and command support staff. I have significant experience managing resources, programs, and budgets. I am analytical and detailed oriented and excel at managing and completing project and tasks with efficiency and excellence.

My daughter grew up with learning difficulties and maintained an IEP/ILP through graduation at Patriot Learning Center. My granddaughter has been identified with dyslexia and is attending ALLIES – a wonderful school. I would say these experiences make me keenly aware of the difficulties some children have in a traditional school system, and the importance of addressing these special cases.

2. A constituent or employee contacts you regarding an issue at the building or department level. How do you respond?

Problems are always best solved at the lowest possible level. I would encourage the individual to reach out to the Department Manager or Building Manager/Principle for help and assistance. If they feel they are not receiving the level of attention needed, then follow the chain of command up. Situation dependent, I might reach out to the Department or Building manager and let them know what had happened so they could give some thought on the issue in preparation for a response.

3. Why do you want the position of board member in this district?

I am willing to serve where needed and want to help D49 afford the best opportunities for the kids of the district.

4. Describe the board's role as it relates to the chief officer team's role in the district.

I would need to review the constitution and bylaws to understand the interactive relationship. However, I believe in letting leaders lead.

5. If you have a decision to make, how do you go about making such decisions?

I let the facts speak and use logic to understand the situation. I tend to investigate and research when making a decision.

6. What do you feel the individual board member's role is among five school board members?

To work as a team to resolve issues and drive policy.

7. Have you had any prior community or district involvement as a volunteer, elected official, board member or other role?

I have 18 years of experience with a boy's youth program called Royal Rangers. I have served in the classroom, outings, campouts, manage equipment and budgets, track advancement progression, organize national level events, and am currently leading the outpost of approx. 18 boys and 8 leaders. I also contributed minor volunteer work at the school level for my kids as they were growing up.

#### Affidavit of School Director Candidate on Qualifications for Office

	strict 49, do fully meet the qualifications of the rado statute. Further, I affirm that I have never
Signature	12/27/2019 Date
State of Colorado ) ss County of El Paso )	
Subscribed and sworn before me this _ By John Koster	day of December, 2019,
WITNESS my hand and official seal.	
HULINA SINGLETON-PATRICK NOTARY PUBLIC SEAL STATE OF COLORADO NOTARY ID 19994025104 MY COMMISSION EXPIRES SEPTEMBER 8, 2023	(Notary or officer administering oath)  My commission expires: 9.08.2023

For purposes of this document, "sexual offense against a child means any of the offenses described in section 18-3-405, 18-3-405.3, 18-3-305, 18-6-301, 18-6-302, 18-6-402 to 18-6-404, and 18-7-402 to 18-7-406, C.R.S., and any of the offenses described in sections 18-3-402 to 18-3-404 and 18-7-302, C.R.S., where the victim is less than eighteen years of age. "Sexual offense against a child" also means attempt, solicitation, or conspiracy to commit any of the offenses specified in this paragraph. C.R.S. 22-31-107(5)(b).

<sup>&</sup>lt;sup>1</sup> For purposes of this document, "convicted" includes having pleaded guilty or nolo contendere or having received a deferred judgment and sentence, except that a person shall not be deemed to have been convicted if the person had successfully completed a deferred sentence. C.R.S. 22-31-107(5)(c).